



#### **COOPERATIVE REPUBLIC OF GUYANA**

# **ESTIMATES**

OF THE PUBLIC SECTOR

#### CURRENT AND CAPITAL REVENUE AND EXPENDITURE

for the year 2022

as presented to THE NATIONAL ASSEMBLY

2





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# ESTIMATES OF THE PUBLIC SECTOR

# CURRENT AND CAPITAL

REVENUE AND EXPENDITURE

For the year

2022

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#### THE NATIONAL ASSEMBLY

**VOLUME 2** 



# Medium Term Macroeconomic Framework Revenue & Expenditure

8

Programme Performance Statements



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### **Medium Term Central Government**

## Revenue & Expenditure

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01	Office of the President
05	Ministry of Presidency
02	Office of the Prime Minister
03	Ministry of Finance
04	Ministry of Foreign Affairs
06	Ministry of Parliamentary Affairs and Governance
07	Parliament Office
08	Audit office of Guyana
09	Public and Police Service Commission
10	Teaching Service Commission
11	Elections Commission
12	Ministry of Foreign Affairs and International Co-operation
13	Ministry of Local Government and Regional Development
14	Ministry of Public Service
16	Ministry of Amerindian Affairs
17	Ministry of Indigenous People's Affairs
21	Ministry of Agriculture
23	Ministry of Tourism, Industry and Commerce
25	Ministry of Business
26	Ministry of Natural Resources
31	Ministry of Public Works
32	Ministry of Public Infrastructure
33	Ministry of Public Telecommunications
38	Ministry of Labour
39	Ministry of Human Services and Social Security
41	Ministry of Education
44	Ministry of Culture, Youth and Sport
40	Ministry of Education
45	Ministry of Housing and Water
42	Ministry of Communities
47	Ministry of Health
43	Ministry of Public Health
49	Ministry of Social Protection
51	Ministry of Home Affairs
54	Ministry of Public Security
52	Ministry of Legal Affairs
53	Guyana Defence Force
55	Supreme Court

56	Public Prosecutions
57	Office of the Ombudsman
58	Public Service Appellate Tribunal
59	Ethnic Relations Commission
60	Judicial Service Commission
61	Rights Commission of Guyana
62	Public Procurement Commission
71	Region 1: Barima/Waini
72	Region 2: Pomeroon/Supenaam
73	Region 3: Essequibo Islands/West Demerara
74	Region 4: Demerara/Mahaica
75	Region 5: Mahaica/Berbice
76	Region 6: East Berbice/Corentyne
77	Region 7: Cuyuni/Mazaruni
78	Region 8: Potaro/Siparuni
79	Region 9: Upper Takatu/Upper Essequibo
80	Region 10: Upper Demerara/Upper Berbice

#### MEDIUM TERM REVENUE CENTRAL GOVERNMENT CURRENT REVENUES BY TYPE

ITEM	ACTUAL 2020	BUDGET	REVISED	BUDGET 2022	INDICATIVE	INDICATIVE	INDICATIVE
ITEM	2020	2021	2021	2022	2023	2024	2025
1.0 GRAND TOTAL	230,383,207	266,022,919	266,223,330	432,013,559	502,520,518	548,522,131	589,512,836
2.0 Tax Revenue and Duties	218,790,388	242,592,393	255,647,684	287,357,803	305,505,387	326,501,027	348,611,159
2.1 Income Tax	105,756,395	114,399,695	124,088,011	142,344,631	153,822,791	165,945,796	178,708,994
2.1.1 Companies	64,991,568	69,944,155	75,897,189	89,725,520	94,941,249	102,536,548	110,534,399
2.1.2 Personal	34,687,818	37,891,829	42,907,268	46,492,663	52,423,893	56,434,986	60,656,340
2.1.3 Self - Employed	5,023,594	5,634,709	4,054,236	4,768,610	4,955,156	5,351,568	5,768,991
2.1.5 Other	1,053,415	929,002	1,229,319	1,357,839	1,502,494	1,622,694	1,749,264
2.2 Taxes on Property	3,891,098	4,733,496	4,973,983	5,174,548	5,934,309	6,409,054	6,908,960
2.2.1 Property Tax	3,847,250	4,688,260	4,906,768	5,102,363	5,852,158	6,320,330	6,813,316
2.2.2 Estate Duty	43,848	45,236	67,215	72,186	82,151	88,724	95,644
2.3 Taxes on Production and Consumption	62,800	63,072	89,670	99,160	106,101	111,406	114,748
2.3.1 Consumption	62,800	63,072	89,670	99,160	106,101	111,406	114,748
2.4 Value-Added Tax	49,843,887	53,564,241	48,362,785	56,597,491	65,372,378	70,602,169	76,109,138
2.4.1 Imports	22,933,939	25,870,598	21,134,366	26,330,608	33,127,268	35,777,449	38,568,090
2.4.2 Domestic Supplies	26,909,948	27,693,642	27,228,419	30,266,883	32,245,111	34,824,720	37,541,048
2.5 Excise Tax	33,922,019	40,072,531	46,400,836	46,340,084	48,921,128	52,834,818	56,955,934
2.5.1 Imports	29,323,402	35,372,963	41,125,990	40,528,239	42,732,454	46,151,050	49,750,832
2.5.2 Domestic Supplies	4,598,618	4,699,569	5,274,846	5,811,845	6,188,674	6,683,768	7,205,102
2.6 Miscellaneous	63,990	64,038	14,699	-	17,966	19,403	20,917
2.6.1 Value-Added Tax	63,990	64,038	14,699	-	17,966	19,403	20,917
2.7 Taxes on International & Trade Transactions	19,641,040	23,357,017	25,611,374	30,445,222	32,947,602	35,583,410	38,358,917
2.7.1 Import Duties	18,623,769	21,239,907	23,737,107	27,586,864	29,011,897	31,332,848	33,776,810
2.7.2 Export Duties	27,478	28,903	29,301	32,118	35,812	38,677	41,694
2.7.3 Travel tax	989,793	2,088,207	1,844,966	2,826,240	3,899,893	4,211,885	4,540,412
2.8 Other	5,609,159	6,338,304	6,106,326	6,356,666	7,231,708	7,757,257	8,316,955
2.8.3 Other Taxes and Duties	2,395,767	2,454,464	2,531,442	2,506,506	2,854,169	3,029,515	3,220,449
2.8.4 Licenses - Vehicles	1,134,554	1,147,449	1,112,482	1,179,397	1,359,915	1,468,709	1,583,268
2.8.5 Licenses - Other	59,552	68,787	70,424	80,184	94,108	101,637	109,565
2.8.6 Environment Levy	2,019,286	2,667,605	2,391,977	2,590,579	2,923,515	3,157,397	3,403,674
3.0 Other Current Revenue	11,592,819	23,430,525	10,575,645	144,655,757	197,015,130	222,021,104	240,901,677
3.1 Rents, Royalties, etc.	2,758,997	3,233,439	1,195,986	1,669,800	1,777,055	1,940,048	2,095,204
3.2 Interest	21,493	21,936	1,589	3,057	1,924	2,334	2,521
3.3 Dividends from Public Corporations	5,000	2,000,000	-	500,000	500,000	500,000	500,000
3.4 Special Transfers	700,000	3,400,000	1,000,000	3,600,000	3,500,000	3,700,000	4,000,000
3.5 Bank of Guyana Profits 3.7 Fees, Fines, etc.	1,475,176 1,061,197	2,500,000 1,218,337	2,450,003 1,471,418	3,000,000 1,467,044	3,000,000 1,672,128	3,000,000 1,807,811	3,000,000 1,926,328
3.8 Natural Resource Fund Withdrawal	1,001,197	1,210,337	1,4/1,410	126,694,310	1,672,128	201,089,800	218,921,640
3.9 Miscellaneous	5,570,956	11,056,813	4,456,650	7,721,546	9,487,950	9,981,111	10,455,984
	3,37 3,000	,555,510	., .00,000	. ,. 21,070	5, 107,000	5,561,171	. 5, 100,004

#### MEDIUM TERM REVENUE CENTRAL GOVERNMENT CURRENT REVENUES BY TYPE

	ACTUAL	BUDGET	REVISED	BUDGET	INDICATIVE	INDICATIVE	INDICATIVE
ITEM	2020	2021	2021	2022	2023	2024	2025
1.0 GRAND TOTAL	230,383,207	266,022,919	266,223,330	432,013,559	507,369,114	557,284,418	602,396,239
2.0 Tax Revenue	218,330,096	242,090,832	255,085,511	286,816,792	313,789,510	338,674,860	364,886,639
2.1 Company Income Tax	37,218,167	38,210,502	42,359,592	48,169,296	51,772,614	55,914,423	60,275,748
2.2 Withholding Tax	32,796,994	37,368,361	37,591,833	46,324,834	48,123,791	51,973,694	56,027,642
2.3 Personal Income Tax	34,687,818	37,891,829	42,907,268	46,492,663	52,423,893	56,434,986	60,656,340
2.4 Travel Tax	989,793	2,088,207	1,844,966	2,826,240	3,899,893	4,211,885	4,540,412
2.5 Consumption Tax	62,800	63,072	89,670	99,160	106,101	111,406	114,748
2.5.1 Imports	-					-	-
2.5.2 Domestic Manufacturers							
2.5.3 Services	62,800	63,072	89,670	99,160	106,101	111,406	114,748
2.6 Value-Added and Excise Taxes	83,829,896	93,700,810	94,778,321	102,937,575	114,311,472	123,456,390	133,085,989
2.6.1 Value-Added tax	49,843,887	53,564,241	48,362,785	56,597,491	65,372,378	70,602,169	76,109,138
2.6.2 Excise Tax	33,922,019	40,072,531	46,400,836	46,340,084	48,921,128	52,834,818	56,955,934
2.6.3 Miscellaneous	63,990	64,038	14,699	-	17,966	19,403	20,917
2.7 Other Customs Tax	2,625,627	3,301,055	3,197,852	3,428,264	3,791,292	4,062,786	4,360,745
2.8 Other Domestic Tax	7,467,753	8,198,186	8,549,601	8,919,779	10,312,746	11,137,765	12,006,511
2.9 Taxes on International Trade	18,651,247	21,268,810	23,766,408	27,618,982	29,047,709	31,371,526	33,818,505
2.9.1 Import Duties	18,623,769	21,239,907	23,737,107	27,586,864	29,011,897	31,332,848	33,776,810
2.9.2 Export Duties	27,478	28,903	29,301	32,118	35,812	38,677	41,694
3.0 Non-Tax Revenue	12,053,111	23,932,087	11,137,820	145,196,768	193,579,604	218,609,557	237,509,600
3.1 Rents, Royalties, Land Dev., Int.	2,780,490	3,255,375	1,197,575	1,672,857	1,778,979	1,942,382	2,097,725
3.2 Fees, Fines and Charges	1,061,197	1,218,337	1,471,418	1,467,044	1,672,128	1,807,811	1,926,328
3.3 Dividends from FPEs							
3.4 Special Transfers	700,000	3,400,000	1,000,000	3,600,000	3,500,000	3,700,000	4,000,000
3.5 Dividends from NFPEs	5,000	2,000,000	-	500,000	500,000	500,000	500,000
3.6 Transfer from NFPEs							
3.7 Bank of Guyana Profits	1,475,176	2,500,000	2,450,003	3,000,000	3,000,000	3,000,000	3,000,000
3.8 Natural Resource Fund Withdrawal	-	-	-	126,694,310	177,076,073	201,089,800	218,921,640
3.9 Miscellaneous	6,031,248	11,558,375	5,018,824	8,262,557	6,052,424	6,569,564	7,063,907
<u> </u>							

Source: Ministry of Finance

#### MEDIUM TERM REVENUE CENTRAL GOVERNMENT ABSTRACT REVENUE BY HEAD

		ACTUAL	BUDGET	REVISED	BUDGET	INDICATIVE	INDICATIVE	INDICATIVE
	ITEM	2020	2021	2021	2022	2023	2024	2025
	TOTAL REVENUE	250,988,486	307,034,254	294,951,317	488,045,081	599,110,269	637,037,418	687,942,039
	TOTAL CURRENT RECEIPTS	230,383,207	266,022,919	266,223,330	432,013,559	515,335,114	564,759,418	613,519,239
	CURRENT RECEIPTS TAXES							
-1	CUSTOMS AND TRADE TAXES	21,339,674	24,632,937	27,053,930	31,146,405	32,945,101	35,545,718	38,293,997
Ш	VALUE-ADDED AND EXCISE TAXES	83,829,896	93,700,810	94,778,321	102,937,575	114,311,472	123,456,390	133,085,989
Ш	INTERNAL REVENUE	113,160,526	123,757,085	133,253,259	152,732,812	166,532,936	179,672,753	193,506,653
IV	STAMP DUTIES	460,292	501,395	558,037	531,861	559,417	582,992	602,036
٧	OTHER TAX REVENUE	-	167	4,137	9,150	5,057	5,461	5,887
	FEES, FINES, ETC.							
ΧI	FINES, FEES. ETC.	1,061,223	1,218,337	1,471,418	1,467,044	1,672,128	1,807,811	1,926,328
	REVENUE FROM PROPERTY AND ENTERPRISE							
XII	INTEREST	21,493	21,936	1,589	3,057	1,924	2,334	2,521
XIII	RENTS, ROYALTIES, ETC.	2,758,997	3,233,439	1,195,986	1,669,800	1,777,055	1,940,048	2,095,204
XIV	DIVIDENDS AND TRANSFERS	2,180,176	7,900,000	3,450,003	7,100,000	7,000,000	7,200,000	7,500,000
xv	NATURAL RESOURCE FUND	-	-	-	126,694,310	177,076,073	201,089,800	218,921,640
	MISCELLANEOUS RECEIPTS							
XVI	MISCELLANEOUS RECEIPTS	5,570,929	11,056,814	4,456,650	3,721,546	13,453,950	13,456,111	17,578,984
	TOTAL CAPITAL RECEIPTS	20,605,280	41,011,335	28,727,986	56,031,522	83,775,155	72,278,000	74,422,800
XXI	MISCELLANEOUS CAPITAL REVENUE	2,015	2,030	7,735	2,000	2,000	2,000	2,000
XXII	EXTERNAL GRANTS	6,626,801	10,404,368	5,202,192	10,235,069	10,245,155	8,190,000	8,520,800
XXIV	EXTERNAL LOANS	13,976,464	30,604,937	23,518,059	45,794,453	73,528,000	64,086,000	65,900,000

#### MEDIUM TERM REVENUE CENTRAL GOVERNMENT DETAILS OF REVENUE ESTIMATES

	HEAD OF REVENUE	ACTUAL 2020	BUDGET 2021	REVISED 2021	BUDGET 2022	INDICATIVE 2023	INDICATIVE 2024	INDICATIVE 2025
	TOTAL CURRENT AND CAPITAL RECEIPTS	251,603,974	307,217,596	295,133,480	488,045,081	599,110,269	637,037,418	687,942,039
	TOTAL CURRENT RECEIPTS	230,045,566	266,022,919	266,223,360	432,013,559	515,335,114	564,759,418	613,519,239
	GUYANA REVENUE AUTHORITY	218,330,096	242,090,832	255,085,511	286,816,792	313,789,510	338,674,860	364,886,639
	CUSTOMS AND TRADE TAXES	21,339,674	24,632,937	27,053,930	31,146,405	32,945,101	35,545,718	38,293,997
501	Import Duties	18,623,769	21,239,907	23,737,107	27,586,864	29,011,897	31,332,848	33,776,810
502	Export Duties	27,478	28,903	29,301	32,118	35,812	38,677	41,694
503	Other Duties	38,692	41,346	48,469	51,931	56,269	60,770	65,510
	Consumption Taxes	62,800	63,072	89,670	99,160	106,101	111,406	114,748
507	Other Customs & Trade Taxes	2,570,977	3,241,460	3,132,192	3,355,715	3,714,012	3,979,324	4,270,772
510	Licences	15,958	18,249	17,191	20,618	21,012	22,692	24,462
	VALUE-ADDED AND EXCISE TAXES	83,829,896	93,700,810	94,778,321	102,937,575	114,311,472	123,456,390	133,085,989
590	Value-Added Tax	49,843,887	53,564,241	48,362,785	56,597,491	65,372,378	70,602,169	76,109,138
594	Excise Tax	33,922,019	40,072,531	46,400,836	46,340,084	48,921,128	52,834,818	56,955,934
597	Miscellaneous	63,990	64,038	14,699	0	17,966	19,403	20,917
	INTERNAL REVENUE	113,160,526	123,757,085	133,253,259	152,732,812	166,532,936	179,672,753	193,506,653
	Income Tax	105,760,345	114,403,505	124,092,616	142,349,546	153,828,420	165,951,875	178,715,546
511	Personal Income Tax	40,036,019	43,867,635	47,643,493	51,972,870	58,212,588	62,686,777	67,395,770
512	Companies Income Tax	32,194,574	32,575,793	38,305,356	43,400,686	46,817,458	50,562,855	54,506,757
513	Other Income Tax	33,529,752	37,960,076	38,143,767	46,975,990	48,798,374	52,702,244	56,813,019
514	Taxes on Property	3,891,098	4,733,496	4,973,983	5,174,548	5,934,309	6,409,054	6,908,960
515	Taxes on International Travel	989,793	2,088,207	1,844,966	2,826,240	3,899,893	4,211,885	4,540,412
516	Other Inland Revenue Taxes	2,519,290	2,531,878	2,341,694	2,382,477	2,870,314	3,099,939	3,341,734
520	Stamp Duties	460,292	501,395	558,037	531,861	559,417	582,992	602,036
525	Other Tax Revenue	0	167	4,137	9,150	5,057	5,461	5,887
530	Fees, Fines, etc	1,061,197	1,218,337	1,471,418	1,467,044	1,672,128	1,807,811	1,926,328
541	Interest	21,493	21,936	1,589	3,057	1,924	2,334	2,521
545	Rents, Royalties,etc	2,758,997	3,233,439	1,195,986	1,669,800	1,777,055	1,940,048	2,095,204
555	Dividends and Transfers	2,180,176	7,900,000	3,450,003	7,100,000	7,000,000	7,200,000	7,500,000
558	Natural Resource Fund Withdrawal	-	-	-	126,694,310	177,076,073	201,089,800	218,921,640
560	Miscellaneous Receipts	5,233,315	11,056,813	4,456,678	7,721,546	13,453,950	13,456,111	17,578,984
	TOTAL CAPITAL RECEIPTS	21,558,408	41,194,678	28,910,120	56,031,522	83,775,155	72,278,000	74,422,800
570	Miscellaneous Capital Revenue	954,986	185,373	189,869	2,000	2,000	2,000	2,000
575	External Grants	6,626,958	10,404,368	5,202,192	10,235,069	10,245,155	8,190,000	8,520,800
	Project Grants	4,610,230	8,250,448	3,386,888	10,235,069	10,245,155	8,190,000	8,520,800
578	Cash and Commodity Assistance Grants	2,016,728	2,153,920	1,815,304	0	0	0	C
580	External Loans	13,976,464	30,604,937	23,518,059	45,794,453	73,528,000	64,086,000	65,900,000
	Project Loans	13,976,464	18,732,937	13,635,607	26,821,286	56,680,000	64,086,000	65,900,000
585	BOP Support Loans - Cash	0	11,872,000	9,882,452	18,973,167	16,848,000	0	0

#### MEDIUM TERM MACROECONOMIC FRAMEWORK

#### CENTRAL GOVERNMENT

#### ABSTRACT OF CURRENT EXPENDITURE BY CHART OF ACCOUNTS

	ACTUAL	BUDGET	REVISED	BUDGET	INDICATIVE	INDICATIVE	INDICATIVE
CODE CHART OF ACC	OUNT 2020	2021	2021	2022	2023	2024	2025
TOTAL STATUTORY EXPENDITURE	25,148,38		31,581,738	49,792,035	54,275,724	58,074,694	56,506,433
601 Statutory Employment Expenditure	5,554,03		5,817,334	6,358,699	6,867,395	7,313,776	7,715,696
6011 Statutory Wages and Salaries	45,55		35,211	48,808	52,713	56,139	58,946
6012 Statutory Benefits and Allowance	9,14		8,430	9,891	10,682	11,377	11,945
6013 Statutory Pensions and Gratuities	5,499,33		5,773,693	6,300,000	6,804,000	7,246,260	7,644,804
602 Statutory Payments to Dependants	Pension Funds 270,00	0 270,000	270,000	270,000	270,000	270,000	270,000
6021 Statutory Payments to Dependant			270,000	270,000	270,000	270,000	270,000
603 Statutory Public Debt	19,324,34	4 23,148,268	25,494,404	32,896,881	35,502,235	37,302,464	33,683,727
6031 Public Debt - Internal Principal	2,039,94	4 3,800,207	5,799,944	9,680,207	11,679,083	12,710,657	9,311,114
6032 Public Debt - Internal Interest	1,318,87	1 1,593,760	2,787,080	3,872,501	4,047,052	4,436,443	4,238,495
6033 Public Debt - External Principal	11,040,43	2 12,619,143	12,074,424	13,472,794	14,397,594	14,418,927	13,967,043
6034 Public Debt - External Interest	4,925,09	7 5,135,157	4,832,956	5,871,379	5,378,506	5,736,437	6,167,075
604 Statutory Constitutional Agencies E	xpenditure -	-	-	10,266,455	11,636,093	13,188,454	14,837,011
6041 Constitutional Agencies	-	-	-	10,266,455	11,636,093	13,188,454	14,837,011
TOTAL APPROPRIATION EXPENDITURE	E 235,771,07	9 250,585,790	268,884,366	285,303,296	315,462,560	347,730,974	383,477,768
610 Total Employment Cost	72,676,93	3 80,398,646	78,699,729	90,743,105	103,541,654	114,567,421	126,601,089
611 Total Wages and Salaries	55,781,22	_	57,296,771	62,842,511	71,134,936	78,676,222	87,164,445
6111 Administrative	8,906,09		9,375,323	10,279,330	11,850,749	13,431,747	15,110,715
6112 Senior Technical	12,697,06		12,721,531	13,570,329	14,927,362	16,046,914	17,330,667
6113 Other Technical and Craft Skilled	8,176,23		8,763,139	9,336,498	11,901,513	13,489,283	15,175,443
6114 Clerical and Office Support	9,495,16		10,047,935	11,159,907	11,829,501	12,480,124	13,104,130
6115 Semi-Skilled Operatives and Unsk			6,491,475	6,928,773	7,853,135	8,900,814	10,013,416
6116 Contracted Employees	8,835,19		8,422,434	10,123,907	11,136,298	12,472,654	14,343,552
6117 Temporary Employees	1,260,31		1,474,933	1,443,767	1,636,379	1,854,686	2,086,522
613 Overhead Expenses	10,785,73		11,526,265	12,025,042	14,413,224	16,278,291	18,254,702
6131 Other Direct Labour Costs	1,118,57		1,200,967	1,211,782	1,373,445	1,556,675	1,751,259
6132 Incentives	12,00		12,000	12,000	12,000	12,000	12,000
6133 Benefits & Allowances	5,063,26		5,619,926	5,877,743	6,661,888	7,550,644	8,494,475
6134 National Insurance	3,712,45		3,761,895	4,032,817	5,403,935	6,124,869	6,890,478
6135 Pensions	879,44		931,477	890,700	961,956	1,034,103	1,106,490
614 Other Employment Costs	6,109,97		9,876,693	15,875,551	17,993,494	19,612,909	21,181,941
6141 Other Employment Costs	6,109,97		9,876,693	15,875,551	17,993,494	19,612,909	21,181,941
620 Total Other Charges	163,094,14		190,184,637	194,560,191	211,920,906	233,163,553	256,876,679
621 Expenses Specific to Agency 6211 Expenses Specific to the Agency	<b>462,54</b> 462,54		520,606	<b>611,123</b> 611,123	666,124	722,745	780,564
622 Materials, Equipment and Supplies	16,540,80	<u> </u>	520,606 <b>23,142,488</b>	19,495,617	666,124 <b>18,933,884</b>	722,745 <b>19,325,937</b>	780,564 <b>18,930,565</b>
6221 Drugs and Medical Supplies	12,166,06		18,372,045	14,354,349	13,151,415	12,493,844	11,244,460
6222 Field Materials and Supplies	1,878,04		1,968,512	2,297,330	2,488,271	3,098,419	3,485,721
6223 Office Materials and Supplies	744,29		843,738	878,467	1,066,516	1,208,799	1,359,899
6224 Print and Non-Print Materials	1,752,40		1,958,193	1,965,471	2,227,683	2,524,876	2,840,485
623 Fuel and Lubricants	2,483,02	1 2,848,134	2,620,237	2,921,006	3,310,695	3,752,372	4,221,418
6231 Fuel and Lubricants	2,483,02	_	2,620,237	2,921,006	3,310,695	3,752,372	4,221,418
624 Rental and Maintenance of Building	s 6,181,80	3 6,948,284	6,684,880	7,315,138	9,820,780	10,754,004	11,771,216
6241 Rental of Buildings	1,753,82		1,538,325	1,887,466	2,552,906	2,893,486	3,255,172
6242 Maintenance of Buildings	3,310,56	3,685,808	3,868,897	3,990,917	5,652,869	6,407,013	7,207,889
6243 Janitorial and Cleaning Supplies	1,117,4		1,277,658	1,436,755	1,615,006	1,453,505	1,308,155
625 Maintenance of Infrastructure	6,977,20	4 7,589,757	7,813,946	9,581,643	10,882,409	12,334,221	13,875,999
6251 Maintenance of Roads	2,505,45		2,726,393	3,593,534	4,072,944	4,616,312	5,193,351
6252 Maintenance of Bridges	492,94	538,210	551,993	699,050	792,310	898,011	1,010,262
6253 Maintenance of Drainage and Irrig	ation Works 1,291,09	0 1,352,799	1,417,598	1,606,485	1,879,339	2,130,060	2,396,317
6254 Maintenance of Sea and River De	fenses 730,22	771,785	771,751	1,087,930	1,233,070	1,397,572	1,572,269
6255 Maintenance of Other Infrastructu	re 1,957,49	2,206,503	2,346,211	2,594,644	2,904,747	3,292,266	3,703,799
626 Transport, Travel and Postage	5,734,50	7 6,247,598	6,210,457	6,555,571	7,612,789	8,628,404	9,706,954
6261 Local Travel and Subsistence	2,966,67	3,119,756	2,732,997	2,939,006	3,331,096	3,775,495	4,247,431
6262 Overseas Conferences and Officia	al Visits 45,32	2 117,500	143,903	245,000	277,685	314,731	354,072
6263 Postage, Telex and Cablegrams	61,24	3 70,757	78,314	81,689	92,587	104,939	118,057
0203 FOStage, Telex and Cablegrams	* ',= '	-, -	,			,	
6264 Vehicle Spares and Service	1,450,84		1,698,067	1,728,007	2,149,501	2,436,264	2,740,797

Medium Term Projections

Expenditure

Table 5

#### MEDIUM TERM MACROECONOMIC FRAMEWORK CENTRAL GOVERNMENT

#### ABSTRACT OF CURRENT EXPENDITURE BY CHART OF ACCOUNTS

CODE CUART OF ACCOUNT	ACTUAL	BUDGET	REVISED	BUDGET	INDICATIVE	INDICATIVE	INDICATIVE
CODE CHART OF ACCOUNT	2020	2021	2021	2022	2023	2024	2025
627 Utility Charges	11,334,788	6,910,401	10,991,806	11,415,672	12,845,201	14,558,867	16,378,726
6271 Telephone & Internet Charges	835,224	932,043	896,278	1,155,097	1,215,771	1,377,966	1,550,212
6272 Electricity Charges	8,406,899	4,607,384	9,050,717	8,968,973	10,165,515	11,521,687	12,961,898
6273 Water Charges	2,092,664	1,370,975	1,044,811	1,291,603	1,463,915	1,659,214	1,866,616
628 Other Goods and Services Purchased	12,404,373	13,985,053	14,211,941	17,345,924	18,493,414	20,960,604	23,580,679
6281 Security Services	5,446,864	5,882,868	6,303,585	7,527,991	7,967,960	9,030,959	10,159,829
6282 Equipment Maintenance	1,844,167	2,031,063	1,699,933	2,379,781	2,684,410	3,042,535	3,422,852
6283 Cleaning and Extermination Services	861,030	1,100,397	996,777	1,136,565	1,253,334	1,420,540	1,598,107
6284 Other	4,252,312	4,970,725	5,211,646	6,301,588	6,587,710	7,466,570	8,399,891
629 Other Operating Expenses	10,358,281	9,188,481	18,076,117	17,259,765	17,934,442	19,312,108	21,483,983
6291 National and Other Events	686,342	919,484	821,240	959,862	999,055	1,132,337	1,273,880
6292 Dietary	4,630,841	4,595,764	5,096,367	6,785,094	6,957,678	7,301,414	8,214,091
6293 Refreshment and Meals	331,615	371,698	387,779	404,469	482,707	547,104	615,492
6294 Other	4,709,483	3,301,536	11,770,732	9,110,340	9,495,002	10,331,253	11,380,521
630 Education Subventions and Training	7,950,996	12,780,903	12,955,218	16,762,316	18,998,561	21,533,141	24,224,784
6301 Education Subventions and Grants	4,984,277	7,988,238	8,242,089	11,239,958	12,739,471	14,439,032	16,243,911
6302 Training (including Scholarships)	2,966,719	4,792,665	4,713,129	5,522,358	6,259,090	7,094,110	7,980,873
631 Rates, Taxes and Subvention to Local Authorities	1,239,909	670,019	709,472	556,302	740,480	839,267	944,175
6311 Rates and Taxes	463,714	496,035	460,530	498,522	674,992	765,042	860,672
6312 Subventions to Local Authorities	776,195	173,984	248,942	57,780	65,488	74,225	83,503
632 Local Org, Intl Org and Constitutional Agencies	54,507,027	57,637,744	58,245,073	53,898,279	58,803,662	63,584,007	68,433,505
6321 Subsidies and Contributions to Local Organisations	44,061,159	46,046,478	49,362,447	52,641,921	57,379,694	61,970,070	66,617,825
6322 Subsidies and Contributions to Intl. Organisations	1,188,379	1,275,650	1,237,329	1,256,358	1,423,967	1,613,938	1,815,680
6323 Constitutional Agencies	9,257,488	10,315,616	7,645,297	-	-	-	-
633 Refunds of Revenues	5,033	15,500	2,943	15,500	17,568	19,912	22,400
6331 Refunds of Revenues	5,033	15,500	2,943	15,500	17,568	19,912	22,400
634 Pensions	26,913,862	28,358,601	27,999,453	30,826,335	32,860,899	36,837,964	42,521,710
6341 Non-Pensionable Employees	334,814	351,555	351,486	373,000	487,362	552,380	621,428
6342 Pension Increases	4,154,607	4,362,337	4,353,652	4,571,335	6,047,537	6,854,333	7,711,125
6343 Old Age Pensions and Social Assistance	22,424,442	23,644,709	23,294,315	25,882,000	26,326,000	29,431,250	34,189,158
GRAND TOTAL	260,919,459	279,833,535	300,466,104	335,095,331	369,738,284	405,805,668	439,984,201
Non-Interest	241,595,115	256,685,268	274,971,700	302,198,450	334,236,049	368,503,204	406,300,474

### MEDIUM TERM EXPENDITURE CENTRAL GOVERNMENT SUMMARY OF CAPITAL EXPENDITURE BY SECTOR AND TYPE OF FINANCING

SECTOR AND SOURCE   2020   2021   2022   2023   2024   202   1.0   Agricuture   9,488.777   10,548.445   14,773.133   21,565.04   26,521.380   31,125.510   1.1 Specific   704.171   883.333   31,02.510   5,095.000   6,220.000   1,12 Non-Specific   0,000	_	SUMMART	OF CAPITAL EX					
1.0   Agriculture		SECTOR AND SOURCE	ACTUAL	REVISED	BUDGET	INDICATIVE	INDICATIVE	INDICATIVE
1.1 Specific   704.171   983.333   3.102.510   5.095.000   6.220.000   2.7 Non-Specific   704.171   983.335   3.102.510   5.095.000   6.220.000   2.7 Non-Specific   41.204   53.847   55.000   6.007   0.000   0.00								2025
1.2 Pon-Specific   8,784.000   9,563.131   11,648.833   16,561.104   20,701.280   2,701.280   3,1 Specific   0,000	1.0	_	•	-	•	_		33,301.725
Septing		·				· ·	•	6,050.000
3.1 Specific 0.0000 0.00		•		1	· ·	· ·	,	27,251.725
3.2 Non-Specific	3.0	•						99.000
1.0   Power Generation		·						0.000
5. 1 Specific         1,878,452         2,086,670         1,017,716         2,000,000         3,050,000         3           6.0 Manufacturing         98,041         2,886,44         2,777,460         2,808,520         33,627,413         22           6.0 Specific         0,000         72,932         605,000         1,095,000         615,000           6.2 Non-Specific         80,041         2,157,12         3,163,734         3,683,634         4,080,076         15,771,044         2,580,000         2,500,000         25,200,000         2,700,000         3,700,000         3,700,000         3,700,000         3,700,000         3,700,000         3,700,000         3,700,000         3,700,000         3,700,000         3,700,000         3,700,000         3,700,000         3,700,000         3,70		•						99.000
S. 2. Non-Specific   10.803.725   983.850   22,770.460   28,608.250   33,827.413   22,608.606   61.609.606   61.609.606   62.80n-Specific   0.000   72.935   605.000   1.605.0006   615.000   62.80n-Specific   0.000   72.935   605.000   1.605.000   615.000   615.000   62.80n-Specific   0.000   72.935   605.000   1.605.000   615.000   62.80n-Specific   0.603.043   4.036.559   4.036.559   7.5 Specific   6.683.043   4.036.559   7.5 Specific   6.683.043   4.036.559   7.5 Specific   6.683.043   4.036.070   15,771.044   25,690.000   25,200.000   22,20	5.0		•	-	•	,	,	28,447.533
6. 0         Manufacturing         89.041         288.644         3,768.734         4,713.634         4,654.559         5           6. 1 Specific         0.000         72.932         665.000         1,050.000         616.00         62.000		'	•	•		· ·	,	3,300.000
6.1 Specific 0.000 72.832 605.000 1.050.000 616.000 616.000 62. Non-Specific 89.041 215.712 81.687.74 82.77		•			·	· ·		25,147.533
6.2 Non-Specific   89.041   215.712   3,163.734   3,663.634   4,038.559   7.0 Construction   18,865.028   31,402.000   34,572.073   38,457.073   38,212.993   7.1 Specific   6,683.043   4,969.076   15,771.044   25,5890.000   25,200.000	6.0	<u> </u>			•	_		5,457.215
7.0 Construction 7.1 Specific 6.683.043 7.2 Non-Specific 7.2 Non-Specific 12,181.985 8.0 Transport & Communication 8.1 Specific 9.29 Ags. 8.1 Specific 9.29 Ags. 9.20		,				·		950.000
7.1 Specific 7.2 Non-Specific 12,181,985 26,432,925 67,685,933 58,837,933 58,012,933 38,012,933 31,012,012,012,012,012,012,012,012,012,01		•			· ·	· ·		4,507.215
7.2 Non-Specific   12,181.985   28,432.925   67,685.993   58,837.993   58,012.993   58,012.993   33   33.896.000   17,000.000   14,600.0000   14,600.000   14,6	7.0			-	•	_		82,993.606
8.0 Transport & Communication 8.1 Specific 3.976.731 1.688.676 3.645.000 11.700.000 14.600.000 14.800.000 15.25.000 14.600.000 15.25.000 14.600.000 15.25.000 14.600.000 15.25.0		'	,	1				25,300.000
8.1 Specific		•		,	· ·	· ·		57,693.606
8.2 Non-Specific   929.425   5,035.836   17,133.827   12,235.781   9,369.930   14.	8.0	•		-	•	_		33,452.329
Housing   4,252.841   17,439.875   11,132.500   16,332.500   19,782.500   22   15, especific   498.472   818.590   1,000.000   1,200.000   900.000   3,2 Non-Specific   3,754.369   16,621.285   10,132.500   15,132.500   18,882.500   22   10.0   Environment and Pure Water   2,424.672   4,498.701   3,487.300   7,213.760   8,016.530   11   10.2 Non-Specific   846.840   4,222.794   2,847.300   4,413.760   4,216.530   3,800.000   11.0   Non-Specific   1,029.740   1,775.090   4,791.880   14,293.403   16,254.744   11   11.2 Non-Specific   2,468.082   4,391.070   5,409.740   7,413.403   8,154.744   3,498.701   12.2 Non-Specific   612.929   713.747   2,056.660   24,496.000   3,200.000   3,200.202.543   3,200.000   3,200.000   3,200.202.543   3,200.000   3,200.		·		1	· ·			18,600.000
3.1 Specific   498.472   818.590   1,000.000   1,200.000   900.000   1,200.0				,	· ·	· ·		14,852.329
9.2 Non-Specific   3,754.369   16,621.285   10,132.500   15,132.500   18,882.500   22   10.0   Environment and Pure Water   2,424.672   4,498.701   3,487.300   7,213.760   8,016.530   11   10.1 Specific   1,577.832   275.907   640.000   2,800.000   3,800.000   10.2 Non-Specific   846.840   4,222.794   2,947.300   4,413.760   4,216.530   13   11.0   Education   3,497.822   6,166.160   10,201.620   14,293.403   16,254.744   11   11.1 Specific   1,029.740   1,775.990   4,791.880   6,880.000   8,100.000   11.2 Non-Specific   2,468.082   4,391.070   5,409.740   7,413.403   8,154.744   12.0   Health   7,183.443   6,189.426   20,849.019   24,961.003   30,201.254   33   12.1 Specific   612.929   713.747   2,056.660   5,400.000   5,750.000   5,750.000   12.2 Non-Specific   6,570.514   5,475.679   18,792.399   19,561.003   24,451.254   23,240.000   13.3 Specific   0,000   0,000   250.000   450.000   400.000   13.2 Non-Specific   309.182   1,087.502   2,424.847   2,917.840   3,498.208   13.1 Specific   1,208   87.869   300.000   350.000   0,000   14.2 Non-Specific   1,208   87.869   300.000   350.000   0,000   14.2 Non-Specific   2,742.599   1,926.979   2,807.182   2,882.900   3,516.190   14.1 Specific   3,690.053   4,087.913   4,742.336   6,148.769   6,366.720   6,541.392   15.1 Specific   3,690.053   4,087.913   5,406.109   5,946.720   6,541.392   15.2 Non-Specific   3,690.053   4,087.913   5,406.109   5,946.720   6,541.392   15.2 Non-Specific   1,099   7.220   203.500   1,297.000   1,118.750   16.1 Specific   588.324   4,216.297   8,465.975   7,605.695   7,367.351   17.1 Specific   1,099   7.220   203.500   1,297.000   1,118.750   16.1 Specific   588.324   4,216.297   8,465.975   7,605.695   7,367.351   17.1 Specific   588.324   4,216.297   8,465.975   7,605.695   7,367.351   17.1 Specific   588.324   4,216.297   8,465.975   7,605.695   7,367.351   17.1 Specific   1,000.000   1,000.000   1,000.000   1,000.000   1,000.000   1,000.000   1,000.000   1,000.000   1,000.000   1,000.000   1,000.000   1,000.000   1,000.000	9.0	_	•	-	•	Ī	-	25,132.500
10.0   Environment and Pure Water   2,424.672   4,498.701   3,487.300   7,213.760   8,016.530   11.0   5pecific   1,577.832   275.907   640.000   2,800.000   3,800.000   3,800.000   10.2 Non-Specific   846.840   4,222.794   2,847.300   4,413.760   4,216.530   11.0   Education   3,497.822   6,166.160   10,201.620   14,293.403   16,254.744   11.1   Specific   1,029.740   1,775.090   4,791.880   6,880.000   8,100.000   11.2 Non-Specific   2,468.082   4,391.070   5,409.740   7,413.403   8,154.744   8.1   12.0   Health   7,183.443   6,189.426   20,849.019   24,961.003   30,201.254   33   12.1   Specific   612.929   713.747   2,056.660   5,400.000   5,750.000   12.2 Non-Specific   6,570.514   5,475.679   18,792.359   19,561.003   24,451.254   22   13.0   Culture/Youth   309.182   1,087.502   2,674.847   3,367.840   3,898.208   13.1   Specific   309.182   1,087.502   2,424.847   2,317.840   3,498.208   4.2   3,200.000   450.000		·			·	ŕ		0.000
10.1 Specific	100	•	,	7	· ·	· ·	•	25,132.500
10.2 Non-Specific   846.840   4,222.794   2,847.300   4,413.760   4,216.530   3,497.822   6,166.160   10,201.620   14,293.403   16,254.744   11   1.1 Specific   1,029.740   1,775.090   4,791.880   6,880.000   8,100.000   11.2 Non-Specific   2,468.082   4,391.070   5,409.740   7,413.403   8,154.744   12.0   Health   7,183.443   6,189.426   20,849.019   24,961.003   30,201.254   33   12.1 Specific   612.929   713.747   2,056.660   5,400.000   5,750.000   12.2 Non-Specific   6,570.514   5,475.679   18,792.359   19,561.003   24,451.254   22   22   23   23   23   23   23   2	10.0		•	-	•	_		13,074.383
11.0   Education   3,497.822   6,166.160   10,201.620   14,293.403   16,254.744   11   11.1   Specific   1,029.740   1,775.090   4,791.880   6,880.000   8,100.000   3   11.2 Non-Specific   2,468.082   4,391.070   5,409.740   7,413.403   8,154.744   3   3   12.0   Health   7,183.443   6,189.426   20,849.019   24,961.003   30,201.254   3   12.1 Specific   612.929   713.747   2,056.660   5,400.000   5,750.000   3   12.2 Non-Specific   6,570.514   5,475.679   18,792.359   19,561.003   24,451.254   28   13.0   Culture/Youth   309.182   1,087.502   2,674.847   3,367.840   3,898.208   3   13.1 Specific   309.182   1,087.502   2,424.847   2,917.840   3,498.208   4   13.1 Specific   309.182   1,087.502   2,424.847   2,917.840   3,498.208   4   14.1 Specific   1.208   87.869   300.000   350.000   0.000   14.2 Non-Specific   2,742.599   1,926.979   2,807.182   2,882.900   3,516.190   3   14.1 Specific   2,742.599   1,926.979   2,807.182   2,882.900   3,516.190   3   15.1 Specific   3,690.053   4,087.913   5,406.109   5,946.720   6,541.392   15.1 Specific   3,690.053   4,087.913   5,406.109   5,946.720   6,541.392   15.1 Specific   1,999   7,220   53.500   97.000   118.750   118.750   118.750   15.2 Non-Specific   1,999   7,220   53.500   97.000   1,000.000   16.2 Non-Specific   1,999   7,220   53.500   97.000   1,000.000   18.750   118.750   17.1 Specific   2,480.327   4,211.308   5,872.090   6,165.695   7,367.351   17.1 Specific   2,480.327   4,213.038   5,872.090   6,165.695   7,367.351   18.0 Financial Transfers   813.367   748.301   1,672.968   782.968   882.968   18.1 Specific   1,500.07   5,189.724   3,355.540   3,943.750   3,698.125   19.2 Non-Specific   1,500.07   1,181.532   2,471.114   3,055.540   3,493.750   3,698.125   1.1 Specific   319.495   2,471.114   3,055.540   3,493.750   3,698.125   1.1 Specific   1,181.532   2,471.114   3,055.540   3,493.750   3,698.125   1.1 Specific   319.496   2,741.114   3,055.540   3,493.750   3,698.125   1.1 Specific   1,181.532   2,471.114   3,055.540   3,493.750   3,698.125		•				·		3,900.000
11.1 Specific 1,029.740 1,775.090 4,791.880 6,880.000 8,100.000 11.2 Non-Specific 2,468.082 4,391.070 5,409.740 7,413.403 8,154.744 6 12.0 Health 7,183.443 6,189.426 20,849.019 24,961.003 30,201.254 3 12.1 Specific 6,570.514 5,475.679 18,792.359 19,561.003 52,4,451.254 2 13.0 Culture/Youth 309.182 1,087.502 2,674.847 3,367.840 3,898.208 13.1 Specific 0,000 0,000 250.000 450.000 400.000 13.2 Non-Specific 1,208 87.869 300.000 350.000 400.000 14.2 Non-Specific 1,208 87.869 300.000 350.000 0,000 14.2 Non-Specific 2,742.599 1,926.979 2,807.182 2,882.900 3,516.190 15.0 Public Safety 4,275.377 4,742.336 6,148.769 4,200.000 0,000 15.2 Non-Specific 3,690.053 4,087.913 5,406.109 5,946.720 6,541.392 16.1 Specific 0,000 0,000 150.000 1,187.50 16.1 Specific 0,000 0,000 150.000 1,200.000 1,118.750 17.1 Specific 1,2480.327 4,216.297 8,405.975 7,605.695 7,367.351 17.1 Specific 1,2480.327 4,216.297 8,405.975 7,605.695 6,227.351 17.1 Specific 1,2480.327 4,216.297 8,405.975 7,605.695 6,227.351 17.1 Specific 1,2480.327 4,211.308 5,872.090 6,165.695 6,227.351 18.0 Financial Transfers 813.367 748.301 1,672.968 782.968 882.968 18.1 Specific 160.646 172.583 150.000 0,000 0,000 0,000 19.2 Non-Specific 150.000 1,28 Non-Specific 150.000 1,28 Non-Specific 150.000 0,000 0	44.0	•		1		· ·		9,174.383
11.2 Non-Specific         2,468.082         4,391.070         5,409.740         7,413.403         8,154.744         8           12.0 Health         7,183.443         6,189.426         20,849.019         24,961.003         30,201.254         3           12.1 Specific         612.929         713.747         2,056.660         5,400.000         5,750.000         5           13.0 Culture/Youth         309.182         1,087.502         2,674.847         3,367.840         3,898.208         4           13.1 Specific         0.000         0.000         250.000         450.000         400.000         132.Non-Specific         309.182         1,087.502         2,424.847         2,917.840         3,498.208         4           14.0 National Security and Defence         2,743.807         2,014.848         3,107.182         3,232.900         3,516.190         3           14.1 Specific         1.208         87.869         300.000         350.000         0.000           15.0 Public Safety         4,275.377         4,742.336         6,148.769         6,366.720         6,541.392         15.2 Non-Specific         3,690.053         4,087.913         5,406.109         5,946.720         6,541.392         15.2 Non-Specific         1,999         7,220         203.500         1,29	11.0		•		-			16,120.218
12.0         Health         7,183.443         6,189.426         20,849.019         24,961.003         30,201.254         33           12.1 Specific         612,929         713.747         2,056.660         5,400.000         5,750.000         5           13.0         Culture/Youth         309.182         1,087.502         2,674.847         3,367.840         3,898.208         4           13.1 Specific         0.000         0.000         250.000         450.000         400.000         400.000           13.2 Non-Specific         309.182         1,087.502         2,424.847         2,917.840         3,498.208         4           14.0         National Security and Defence         2,743.807         2,014.848         3,107.182         3,232.900         3,516.190         3           14.1 Specific         1.208         87.869         300.000         350.000         0.000           14.2 Non-Specific         2,742.599         1,926.979         2,807.182         2,882.900         3,516.190         3           15.0         Public Safety         4,275.377         4,742.366         6,148.769         6,366.720         6,541.392         1         15.2 Non-Specific         3,690.053         4,087.913         5,406.109         5,946.720         6,54		•		1	·	· ·		7,150.000
12.1 Specific       612.929       713.747       2,056.660       5,400.000       5,750.000       2         12.2 Non-Specific       6,570.514       5,475.679       18,792.359       19,561.003       24,451.254       28         13.0 Culture/Youth       309.182       1,087.502       2,674.847       3,367.840       3,898.208       3         13.1 Specific       0.000       0.000       250.000       450.000       400.000       400.000       13.2 Non-Specific       309.182       1,087.502       2,424.847       2,917.840       3,498.208       3         14.0 National Security and Defence       2,743.807       2,014.848       3,107.182       3,232.900       3,516.190       3       3,516.190       3       3,166.190       14.2 Non-Specific       1,208       87.869       300.000       350.000       0.000       14.2 Non-Specific       2,742.599       1,926.979       2,807.182       2,882.900       3,516.190 <t< td=""><td>42.0</td><td>•</td><td></td><td>1</td><td>· ·</td><td>· ·</td><td>-</td><td>8,970.218</td></t<>	42.0	•		1	· ·	· ·	-	8,970.218
12.2 Non-Specific         6,570.514         5,475.679         18,792.359         19,561.003         24,451.254         22           13.0 Culture/Youth         309.182         1,087.502         2,674.847         3,367.840         3,898.208         3           13.1 Specific         0.000         0.000         250.000         450.000         400.000         400.000           13.2 Non-Specific         309.182         1,087.502         2,424.847         2,917.840         3,498.208         4           14.0 National Security and Defence         2,743.807         2,014.848         3,107.182         3,232.900         3,516.190         3           14.1 Specific         1.208         87.869         300.000         350.000         0.000           14.2 Non-Specific         2,742.599         1,926.979         2,807.182         2,882.900         3,516.190         3           15.1 Specific         585.324         654.423         742.660         420.000         0.000         15.2 Non-Specific         3,690.053         4,087.913         5,406.199         5,946.720         6,541.392         3         16.0 Tourist Development         1,999         7.220         203.500         1,297.000         1,118.750         16.1 Specific         0.000         0.000         150.000	12.0		•		-	_	·	31,414.067
13.0         Culture/Youth         309.182         1,087.502         2,674.847         3,367.840         3,898.208         4           13.1         Specific         0.000         0.000         250.000         450.000         400.000           13.2         Non-Specific         309.182         1,087.502         2,424.847         2,917.840         3,498.208           14.0         National Security and Defence         2,743.807         2,014.848         3,107.182         3,232.900         3,516.190           14.1         Specific         1.208         87.869         300.000         350.000         0.000           14.2         Non-Specific         2,742.599         1,926.979         2,807.182         2,882.900         3,516.190           15.0         Public Safety         4,275.377         4,742.336         6,148.769         6,366.720         6,541.392         7           15.1         Specific         3,690.053         4,087.913         5,406.109         5,946.720         6,541.392         7           16.0         Tourist Development         1,999         7.220         203.500         1,297.000         1,118.750           16.1         Specific         0.000         0.000         150.000         1,200.000		•			·	·		5,600.000
13.1 Specific       0.000       0.000       250.000       450.000       400.000         13.2 Non-Specific       309.182       1,087.502       2,424.847       2,917.840       3,498.208         14.0 National Security and Defence       2,743.807       2,014.848       3,107.182       3,232.900       3,516.190         14.1 Specific       1.208       87.869       300.000       350.000       0.000         14.2 Non-Specific       2,742.599       1,926.979       2,807.182       2,882.900       3,516.190         15.0 Public Safety       4,275.377       4,742.336       6,148.769       6,366.720       6,541.392         15.1 Specific       585.324       654.423       742.660       420.000       0.000         15.2 Non-Specific       3,690.053       4,087.913       5,406.109       5,946.720       6,541.392         16.0 Tourist Development       1,999       7,220       203.500       1,297.000       1,118.750         16.1 Specific       0.000       0.000       150.000       1,200.000       1,000.000         16.2 Non-Specific       1.999       7,220       35.500       97.000       118.750         17.0 Administration       3,038.821       4,216.297       8,405.975       7,605.695       7,3	42.0	'	·	,		· ·	•	25,814.067
13.2 Non-Specific       309.182       1,087.502       2,424.847       2,917.840       3,498.208       4         14.0 National Security and Defence       2,743.807       2,014.848       3,107.182       3,232.900       3,516.190         14.1 Specific       1.208       87.869       300.000       350.000       0.000         14.2 Non-Specific       2,742.599       1,926.979       2,807.182       2,882.900       3,516.190         15.0 Public Safety       4,275.377       4,742.336       6,148.769       6,366.720       6,541.392         15.1 Specific       585.324       654.423       742.660       420.000       0.000         15.2 Non-Specific       3,690.053       4,087.913       5,406.109       5,946.720       6,541.392         16.0 Tourist Development       1.999       7.220       203.500       1,297.000       1,118.750         16.1 Specific       0.000       0.000       150.000       1,200.000       10.000         16.2 Non-Specific       1.999       7.220       53.500       97.000       118.750         17.0 Administration       3,038.821       4,216.297       8,405.975       7,605.695       7,367.351       7         17.1 Specific       558.494       4.988       2,533.885	13.0			•	,	_		4,544.650
14.0         National Security and Defence         2,743.807         2,014.848         3,107.182         3,232.900         3,516.190           14.1         Specific         1.208         87.869         300.000         350.000         0.000           14.2         Non-Specific         2,742.599         1,926.979         2,807.182         2,882.900         3,516.190           15.0         Public Safety         4,275.377         4,742.336         6,148.769         6,366.720         6,541.392           15.1         Specific         585.324         654.423         742.660         420.000         0.000           15.2         Non-Specific         3,690.053         4,087.913         5,406.109         5,946.720         6,541.392           16.0         Tourist Development         1.999         7.220         203.500         1,297.000         1,118.750           16.1         Specific         0.000         0.000         150.000         1,200.000         1,000.000           16.2         Non-Specific         1.999         7.220         53.500         97.000         118.750           17.0         Administration         3,038.821         4,216.297         8,405.975         7,605.695         7,367.351         7								350.000
14.1 Specific       1.208       87.869       300.000       350.000       0.000         14.2 Non-Specific       2,742.599       1,926.979       2,807.182       2,882.900       3,516.190         15.0 Public Safety       4,275.377       4,742.336       6,148.769       6,366.720       6,541.392         15.1 Specific       585.324       654.423       742.660       420.000       0.000         15.2 Non-Specific       3,690.053       4,087.913       5,406.109       5,946.720       6,541.392         16.0 Tourist Development       1.999       7.220       203.500       1,297.000       1,118.750         16.1 Specific       0.000       0.000       150.000       1,200.000       1,000.000         16.2 Non-Specific       1.999       7.220       53.500       97.000       118.750         17.0 Administration       3,038.821       4,216.297       8,405.975       7,605.695       7,367.351       7         17.1 Specific       558.494       4.988       2,533.885       1,440.000       1,140.000         17.2 Non-Specific       2,480.327       4,211.308       5,872.090       6,165.695       6,227.351         18.0 Financial Transfers       813.367       748.301       1,672.968       782.968	440	'		,	· ·	· ·	-	4,194.650
14.2 Non-Specific       2,742.599       1,926.979       2,807.182       2,882.900       3,516.190         15.0 Public Safety       4,275.377       4,742.336       6,148.769       6,366.720       6,541.392         15.1 Specific       585.324       654.423       742.660       420.000       0.000         15.2 Non-Specific       3,690.053       4,087.913       5,406.109       5,946.720       6,541.392         16.0 Tourist Development       1.999       7.220       203.500       1,297.000       1,118.750         16.1 Specific       0.000       0.000       150.000       1,200.000       1,000.000         16.2 Non-Specific       1.999       7.220       53.500       97.000       118.750         17.0 Administration       3,038.821       4,216.297       8,405.975       7,605.695       7,367.351       7         17.1 Specific       558.494       4.988       2,533.885       1,440.000       1,140.000       1,140.000       17.2 Non-Specific       2,480.327       4,211.308       5,872.090       6,165.695       6,227.351       6         18.0 Financial Transfers       813.367       748.301       1,672.968       782.968       882.968         18.1 Specific       652.721       575.718       1,522.968<	14.0	<u>-</u>	•	-	•	•	·	3,907.809
15.0       Public Safety       4,275.377       4,742.336       6,148.769       6,366.720       6,541.392       7         15.1 Specific       585.324       654.423       742.660       420.000       0.000         15.2 Non-Specific       3,690.053       4,087.913       5,406.109       5,946.720       6,541.392         16.0 Tourist Development       1.999       7.220       203.500       1,297.000       1,118.750         16.1 Specific       0.000       0.000       150.000       1,200.000       1,000.000         16.2 Non-Specific       1.999       7.220       53.500       97.000       118.750         17.0 Administration       3,038.821       4,216.297       8,405.975       7,605.695       7,367.351       7         17.1 Specific       558.494       4.988       2,533.885       1,440.000       1,140.000       17.2 Non-Specific       2,480.327       4,211.308       5,872.090       6,165.695       6,227.351       6         18.0 Financial Transfers       813.367       748.301       1,672.968       782.968       882.968         18.1 Specific       160.646       172.583       150.000       0.000       0.000         18.2 Non-Specific       652.721       575.718       1,522.968		·						0.000
15.1 Specific       585.324       654.423       742.660       420.000       0.000         15.2 Non-Specific       3,690.053       4,087.913       5,406.109       5,946.720       6,541.392         16.0 Tourist Development       1.999       7.220       203.500       1,297.000       1,118.750         16.1 Specific       0.000       0.000       150.000       1,200.000       1,000.000         16.2 Non-Specific       1.999       7.220       53.500       97.000       118.750         17.0 Administration       3,038.821       4,216.297       8,405.975       7,605.695       7,367.351       7         17.1 Specific       558.494       4.988       2,533.885       1,440.000       1,140.000       1,140.000       17.2 Non-Specific       2,480.327       4,211.308       5,872.090       6,165.695       6,227.351       6       6       6,227.351       6       6       6,227.351       6       6       6,227.351       6       6       6,227.351       6       6       6,227.351       6       6       6,227.351       6       6       6       6,227.351       6       6       6       6,227.351       6       6       6       6,227.351       6       6       6       6       6<	15.0	•	·	7	,	· ·	-	3,907.809
15.2 Non-Specific       3,690.053       4,087.913       5,406.109       5,946.720       6,541.392         16.0 Tourist Development       1.999       7.220       203.500       1,297.000       1,118.750         16.1 Specific       0.000       0.000       150.000       1,200.000       1,000.000         16.2 Non-Specific       1.999       7.220       53.500       97.000       118.750         17.0 Administration       3,038.821       4,216.297       8,405.975       7,605.695       7,367.351         17.1 Specific       558.494       4.988       2,533.885       1,440.000       1,140.000         17.2 Non-Specific       2,480.327       4,211.308       5,872.090       6,165.695       6,227.351         18.0 Financial Transfers       813.367       748.301       1,672.968       782.968       882.968         18.1 Specific       160.646       172.583       150.000       0.000       0.000         18.2 Non-Specific       652.721       575.718       1,522.968       782.968       882.968         19.0 Social Welfare       1,501.027       5,189.724       3,355.540       3,943.750       4,198.125         19.1 Specific       319.495       2,718.610       300.000       450.000       500.000 <td>15.0</td> <td><del>-</del></td> <td></td> <td></td> <td></td> <td>_</td> <td>·</td> <td>7,195.531</td>	15.0	<del>-</del>				_	·	7,195.531
16.0         Tourist Development         1.999         7.220         203.500         1,297.000         1,118.750           16.1 Specific         0.000         0.000         150.000         1,200.000         1,000.000           16.2 Non-Specific         1.999         7.220         53.500         97.000         118.750           17.0         Administration         3,038.821         4,216.297         8,405.975         7,605.695         7,367.351         7           17.1 Specific         558.494         4.988         2,533.885         1,440.000         1,140		•						0.000
16.1 Specific       0.000       0.000       150.000       1,200.000       1,000.000         16.2 Non-Specific       1.999       7.220       53.500       97.000       118.750         17.0 Administration       3,038.821       4,216.297       8,405.975       7,605.695       7,367.351       7         17.1 Specific       558.494       4.988       2,533.885       1,440.000       1,140.000       <	16.0	·		7		· ·	-	7,195.531
16.2 Non-Specific       1.999       7.220       53.500       97.000       118.750         17.0 Administration       3,038.821       4,216.297       8,405.975       7,605.695       7,367.351         17.1 Specific       558.494       4.988       2,533.885       1,440.000       1,140.000         17.2 Non-Specific       2,480.327       4,211.308       5,872.090       6,165.695       6,227.351         18.0 Financial Transfers       813.367       748.301       1,672.968       782.968       882.968         18.1 Specific       160.646       172.583       150.000       0.000       0.000         18.2 Non-Specific       652.721       575.718       1,522.968       782.968       882.968         19.0 Social Welfare       1,501.027       5,189.724       3,355.540       3,943.750       4,198.125         19.1 Specific       319.495       2,718.610       300.000       450.000       500.000         19.2 Non-Specific       1,181.532       2,471.114       3,055.540       3,493.750       3,698.125	16.0	•					·	145.938
17.0         Administration         3,038.821         4,216.297         8,405.975         7,605.695         7,367.351 <t< td=""><td></td><td>'</td><td></td><td></td><td></td><td>· ·</td><td></td><td>0.000</td></t<>		'				· ·		0.000
17.1 Specific       558.494       4.988       2,533.885       1,440.000       1,140.000         17.2 Non-Specific       2,480.327       4,211.308       5,872.090       6,165.695       6,227.351         18.0 Financial Transfers       813.367       748.301       1,672.968       782.968       882.968         18.1 Specific       160.646       172.583       150.000       0.000       0.000         18.2 Non-Specific       652.721       575.718       1,522.968       782.968       882.968         19.0 Social Welfare       1,501.027       5,189.724       3,355.540       3,943.750       4,198.125         19.1 Specific       319.495       2,718.610       300.000       450.000       500.000         19.2 Non-Specific       1,181.532       2,471.114       3,055.540       3,493.750       3,698.125	47.0	·						145.938
17.2 Non-Specific       2,480.327       4,211.308       5,872.090       6,165.695       6,227.351       6         18.0 Financial Transfers       813.367       748.301       1,672.968       782.968       882.968         18.1 Specific       160.646       172.583       150.000       0.000       0.000         18.2 Non-Specific       652.721       575.718       1,522.968       782.968       882.968         19.0 Social Welfare       1,501.027       5,189.724       3,355.540       3,943.750       4,198.125         19.1 Specific       319.495       2,718.610       300.000       450.000       500.000         19.2 Non-Specific       1,181.532       2,471.114       3,055.540       3,493.750       3,698.125	17.0		•	*	•	,	ŕ	7,471.898
18.0         Financial Transfers         813.367         748.301         1,672.968         782.968         882.968           18.1 Specific         160.646         172.583         150.000         0.000         0.000           18.2 Non-Specific         652.721         575.718         1,522.968         782.968         882.968           19.0         Social Welfare         1,501.027         5,189.724         3,355.540         3,943.750         4,198.125           19.1 Specific         319.495         2,718.610         300.000         450.000         500.000           19.2 Non-Specific         1,181.532         2,471.114         3,055.540         3,493.750         3,698.125		•				•		1,120.000
18.1 Specific       160.646       172.583       150.000       0.000       0.000         18.2 Non-Specific       652.721       575.718       1,522.968       782.968       882.968         19.0 Social Welfare       1,501.027       5,189.724       3,355.540       3,943.750       4,198.125         19.1 Specific       319.495       2,718.610       300.000       450.000       500.000         19.2 Non-Specific       1,181.532       2,471.114       3,055.540       3,493.750       3,698.125	40.0							6,351.898
19.0       Social Welfare       1,501.027       5,189.724       3,355.540       3,943.750       4,198.125       4         19.1       Specific       319.495       2,718.610       300.000       450.000       500.000         19.2       Non-Specific       1,181.532       2,471.114       3,055.540       3,493.750       3,698.125	18.0							1,082.968
19.0         Social Welfare         1,501.027         5,189.724         3,355.540         3,943.750         4,198.125         4           19.1 Specific         319.495         2,718.610         300.000         450.000         500.000           19.2 Non-Specific         1,181.532         2,471.114         3,055.540         3,493.750         3,698.125		·						0.000
19.1 Specific       319.495       2,718.610       300.000       450.000       500.000         19.2 Non-Specific       1,181.532       2,471.114       3,055.540       3,493.750       3,698.125	10.0	·			· ·			1,082.968
19.2 Non-Specific 1,181.532 2,471.114 3,055.540 3,493.750 3,698.125	19.0		•	-	•	_	·	4,575.438
		•		·				600.000 3,975.438
# 2010 # 100 PE 2010 PE 1	20.0							
	20.0		· ·	-	•	Ī		<b>298,416.807</b> 72,920.000
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Figure: G\$'000 Source: Ministry of Finance Medium Term Projections Expenditure

#### MEDIUM TERM EXPENDITURE CENTRAL GOVERNMENT

#### ABSTRACT OF CAPITAL EXPENDITURE BY AGENCY

		ACTUAL	REVISED	BUDGET	INDICATIVE	INDICATIVE	INDICATIVE
	AGENCY NUMBER & TITLE	2020	2021	2022	2023	2024	2025
05	Ministry of the Presidency	357.351					
01	Office of the President	328.261	684.328	2,381.613	1,922.457	1,626.877	1,698.204
02	Office of the Prime Minister	1,228.478	4,643.739	27,335.504	32,516.198	38,031.142	25,050.326
03	Ministry of Finance	13,876.112	3,545.501	9,198.408	12,202.982	11,759.942	15,758.583
04	Ministry of Foreign Affairs	30.517					
12	Ministry of Foreign Affairs and International Cooperation	81.028	476.877	222.540	232.967	235.157	239.580
06	Ministy of Parliamentary Affairs and Governance	10.839	33.890	12.440	13.062	13.193	13.456
07	Parliament Office	61.736	49.199	50.000	52.500	53.025	54.086
08	Office of the Auditor General	18.050	20.000	25.000	26.250	26.513	27.043
09	Public and Police Service Commission	5.466	3.996	2.500	2.625	2.651	2.704
10	Teaching Service Commission	3.508	3.957	4.000	4.280	4.708	5.179
11	Guyana Elections Commission	67.682	23.482	120.000	126.000	127.260	129.805
13	Ministry of Local Government & Regional Development	735.385	2,589.217	8,563.005	8,794.975	9,035.941	9,340.494
14	Ministry of Public Service	4.726	13.009	119.300	125.265	126.518	129.048
17	Ministry of Indigenous People's Affairs	14.017					
16	Ministry of Amerindian Affairs	975.741	2,009.031	1,917.325	2,379.300	2,609.352	2,863.033
21	Ministry of Agriculture	9,280.613	9,708.875	14,438.013	19,558.629	24,165.348	28,346.811
25	Ministry of Busiess	157.130					
23	Ministry of Tourism, Industry & Commerce	443.879	657.050	3,911.432	4,902.732	4,866.016	5,697.090
26	Ministry of Natural Resources	178.127	313.351	227.600	378.980	429.270	429.855
32	Ministry of Public Infrastructure	13,067.362					
31	Ministry of Public Works	6,223.923	32,503.636	88,066.328	92,654.993	91,490.740	103,855.051
33	Ministry of Public Telecommunications	3,134.273					
49	Ministry of Social Protection	17.930					
38	Ministry of Labour	27.083	53.152	90.500	94.575	95.431	97.159
39	Ministry of Human Services & Social Security	46.636	2,272.176	1,225.719	464.705	216.592	220.404
40	Ministry of Education	2,394.337	3,953.070	7,745.000	12,703.620	14,184.982	12,742.480
44	Ministry of Culture, Youth & Sports	257.608	1,090.492	2,674.847	3,367.840	3,898.208	4,544.650
42	Ministry of Communities	1,537.093					
45	Ministry of Housing & Water	4,439.089	20,816.804	12,706.700	21,062.950	26,154.136	36,203.786
43	Ministry of Public Health	2,114.563					
47	Ministry of Health	4,070.936	4,467.081	18,974.299	22,895.761	27,604.329	28,153.033

Figure: G\$'000 Source: Ministry of Finance Medium Term Projections

Expenditure Table 7

#### MEDIUM TERM EXPENDITURE CENTRAL GOVERNMENT

#### ABSTRACT OF CAPITAL EXPENDITURE BY AGENCY

AGENCY NUMBER & TITLE	ACTUAL	REVISED	BUDGET	INDICATIVE	INDICATIVE	INDICATIVE
	2020	2021	2022	2023	2024	2025
54 Ministry of Public Security	1,470.931					
51 Minisirty of Home Affairs	2,628.300	4,365.034	5,915.447	5,963.546	6,558.161	7,212.285
52 Ministry of Legal Affairs	204.341	425.289	299.800	472.290	52.813	53.869
53 Guyana Defence Force	2,744.931	1,951.816	2,807.182	2,902.900	3,561.190	3,984.059
55 Supreme Court	430.303	878.604	1,250.000	1,312.500	1,325.625	1,352.138
56 Public Prosecutions	17.067	53.999	7.500	7.875	7.954	8.113
57 Office of the Ombudsman	-	1.623				
58 Public Service Appellate Tribunial	-	-	0.800	0.840	0.848	0.865
59 Ethnic Relations Commission	13.123	6.010				
61 Rights Commissions of Guyana	9.196	1.303	0.200	0.210	0.212	0.216
62 Public Procurement Commission	6.770	0.407	3.385	3.554	3.590	3.662
71 Region 1 Barima/Waini	409.306	735.605	817.800	871.005	983.896	1,121.770
72 Region 2 Pomeroon/Supenaam	297.382	755.267	866.415	932.672	1,040.204	1,168.701
73 Region 3 Essequibo Islands/West Demerara	312.844	781.896	898.000	964.700	1,081.551	1,223.530
74 Region 4 Demerara/Mahaica	455.563	736.490	781.050	833.194	933.299	1,053.119
75 Region 5 Mahaica/Berbice	371.881	544.956	599.000	649.510	744.414	860.838
76 Region 6 East Berbice/Corentyne	437.042	864.641	962.500	1,024.705	1,137.055	1,274.613
77 Region 7 Cuyuni/Mazaruni	319.440	515.828	574.465	605.358	667.825	743.237
78 Region 8 Potaro/Siparuni	160.887	468.941	562.570	600.004	676.463	768.001
79 Region 9 Upper Takatu/Upper Essequibo	314.124	682.961	741.300	785.950	868.747	968.918
80 Region 10 Upper Demerara/Upper Berbice	321.835	683.595	738.900	793.593	895.611	1,017.016
Total Capital Expenditure	76,114.743	104,386.177	217,838.387	255,208.051	277,296.787	298,416.807

Figure: G\$'000

Source: Ministry of Finance

#### MEDIUM TERM EXPENDITURE

#### **CENTRAL GOVERNMENT**

#### STATUTORY AND APPROPRIATION EXPENDITURE BY SECTOR

AGENCY	ACTUAL	BUDGET	REVISED	BUDGET	INDICATIVE	INDICATIVE	INDICATIVE
ACENOT	2020	2021	2021	2022	2023	2024	2025
TOTAL	337,034,202	383,081,359	404,852,282	552,933,718	624,946,334	683,602,456	738,401,008
Total Statutory	25,148,380	29,247,746	31,581,738	49,792,035	54,275,723	58,074,694	56,506,433
Total Appropriation	311,885,822	353,833,613	373,270,544	503,141,683	570,670,611	625,527,762	681,894,575
GENERAL ADMINISTRATION SECTOR	75,284,615	86,504,449	86,341,423	134,348,267	147,353,237	163,971,947	162,181,374
Statutory	5,792,926	6,068,366	6,067,343	16,861,777	18,737,947	20,735,353	22,785,518
Appropriation	69,491,689	80,436,083	80,274,080	117,486,490	128,615,290	143,236,594	139,395,856
Current	51,692,792	57,208,091	66,177,854	67,534,855	70,216,429	79,584,316	84,084,316
Capital	17,798,897	23,227,992	14,096,226	49,951,635	58,398,861	63,652,278	55,311,540
ECONOMIC SERVICES SECTOR	22,926,419	23,700,118	28,728,771	36,486,953	50,375,691	63,402,045	80,660,352
Statutory	0	0	0	0	0	0	0
Appropriation	22,926,419	23,700,118	28,728,771	36,486,953	50,375,691	63,402,045	80,660,352
Current	12,866,670	14,415,394	18,049,496	17,909,908	25,535,350	33,941,411	46,186,596
Capital	10,059,749	9,284,724	10,679,275	18,577,045	24,840,341	29,460,634	34,473,756
INFRASTRUCTURE SECTOR	47,748,537	70,062,722	65,908,266	125,872,816	135,138,584	138,708,839	156,073,150
Statutory	0	0	0	0	0	0	0
Appropriation	47,748,537	70,062,722	65,908,266	125,872,816	135,138,584	138,708,839	156,073,150
Current	25,322,979	33,701,562	33,404,630	37,806,488	42,483,591	47,218,099	52,218,099
Capital	22,425,558	36,361,160	32,503,636	88,066,328	92,654,993	91,490,740	103,855,051
SOCIAL SERVICES SECTOR	79,783,055	81,058,246	98,714,244	115,109,891	140,592,853	157,714,681	173,817,214
Statutory	0	0	0	0	0	0	0
Appropriation	79,783,055	81,058,246	98,714,244	115,109,891	140,592,853	157,714,681	173,817,214
Current	64,877,781	60,176,701	66,061,469	71,692,826	80,003,402	85,561,004	91,855,702
Capital	14,905,274	20,881,545	32,652,775	43,417,065	60,589,451	72,153,677	81,961,512
PUBLIC ORDER AND SAFETY SECTOR	43,393,068	44,573,445	45,514,753	47,743,473	53,128,979	55,142,345	60,247,470
Statutory	31,110	31,112	19,991	33,377	35,541	36,877	37,188
Appropriation	43,361,958	44,542,333	45,494,762	47,710,096	53,093,438	55,105,468	60,210,282
Current	35,836,996	37,725,701	37,810,676	37,425,782	42,429,722	43,595,075	47,595,075
Capital	7,524,962	6,816,632	7,684,086	10,284,314	10,663,716	11,510,393	12,615,207
REGIONAL DEVELOPMENT SECTOR	48,574,164	54,034,111	54,150,421	60,475,437	62,854,754	67,360,135	71,737,721
Statutory	0	0	0	0	0	0	0
Appropriation	48,574,164	54,034,111	54,150,421	60,475,437	62,854,754	67,360,135	71,737,721
Current	45,173,861	47,358,342	47,380,242	52,933,437	54,794,065	58,331,070	61,537,979
Capital	3,400,303	6,675,769	6,770,179	7,542,000	8,060,689	9,029,065	10,199,742
PUBLIC DEBT	19,324,344	23,148,268	25,494,404	32,896,881	35,502,235	37,302,464	33,683,727
Statutory	19,324,344	23,148,268	25,494,404	32,896,881	35,502,235	37,302,464	33,683,727
Appropriation	0	0	0	0	0	0	0
Current	0	0	0	0	0	0	0
Capital	0	0	0	0	0	0	0



# Programme Performance Statements

# General Administration Sector

#### President

His Excellency David A. Granger

#### **Minister of State**

Honourable Joseph Harmon

#### **Minister of Public Service Management**

Honourable Dr. Rupert Roopnarine

#### **Minister of Citizenship**

Honourable Winston Felix

#### **Minister of Public Affairs**

Honourable Dawn Hastings-Williams

#### Permanent Secretary (ag), Ministry of the Presidency

Ms. A. Moore

#### **Permanent Secretary Public Service Management**

Ms. S. Grogan

#### **Permanent Secretary, Ministry of Social Cohesion**

Ms. M. Tucker

#### **Mission Statement**

To support the Presidency in the provision of visionary leadership and strategic direction to the nation towards the achievement of good governance, transparency, national security, sovereignty, social cohesion, energy management and sustainable socio-economic growth, development and environmental management.

The Ministry's mission is addressed through ten programme areas which are stated below.

**Policy Development and Administration** is responsible for providing a reliable and efficient information management system and planning for the improvement and maintenance of the physical plant, infrastructure and essential services of the Ministry. Also, it is responsible for providing the President with advisory and support services of the highest calibre, which will enable the President to carry out his duties efficiently and effectively.

**Defence and National Security** is responsible for the full range of support to be provided for the State's sovereignty and territorial integrity as determined by the President and Commander-In-Chief of the Armed Forces of Guyana.

**Public Service Management** is responsible for managing the Public Service of Guyana through the provision of professional personnel, training and consultancy services to ministries, departments and regional administrations.

**Citizenship and Immigration Services** is responsible for ensuring the maintenance and security of national registers and registration forms of births, deaths and marriages of Guyanese, issuance of work permits to non-nationals, granting of citizenship and supplying upon request extracts and other information with minimum delay.

**Social Cohesion** is responsible for fostering a Guyana where diversities are embraced, conflicts resolved, networks and collaboration with stakeholders strengthened and decision-making processes result in equal opportunities for all.

**Environmental Management and Compliance** is responsible for developing a robust environmental system that safeguards the integrity of the natural environment and protects public health through the development and adoption of appropriate, sustainable and coherent policies and programmes. It will further work to nurture this system through the utilisation of best available science, up-to-date information and the engagement of all stakeholders to effectively advance the environmental initiatives of the Government for the benefit of all Guyanese and the global community.

**Cultural Preservation and Conservation** is responsible for ensuring that Guyanese are provided with opportunities to learn and actively participate in the visual and performing arts and to preserve and conserve our national heritage.

**Youth** is responsible for ensuring that young Guyanese are empowered through interactive programmes designed to enhance skills and development abilities and create a cadre of entrepreneurs to make meaningful contribution to national development.

**Sport** is responsible for ensuring that all Guyanese are provided with equal opportunities to participate through interactive programmes, whilst exploiting new economic frontiers that promote and foster physical well-being, talents, abilities and social cohesion, in order to contribute meaningfully to national development.

**Petroleum and Energy Management** is responsible for managing the oil and gas sector in Guyana and increasing the value of proposition for Guyanese through the adoption of efficient and effective modalities, transparency, balance, and the adoption of an evidence-based approach.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme	SubPr	rogramme	Activity
051 Policy Development and Admi	nistratio	on	
	05101	Strategic Direction and Manageme	ent
			0510101 Cabinet Services
			0510102 Protocol Services
			0510103 Political Affairs
			0510104 Youth Empowerment
			0510105 Social Cohesion
			0510106 Sustainable Development and Asset Recovery
			0510107 National Events Planning
	05102	Administrative Support Services	0540004.0
			0510201 General Administration
			0510202 Records Management
			0510203 Human Resource Management
			0510204 Budgeting and Finance
	05400	Other Coming	0510205 Audit
	05103	Other Services	0510301 Presidential Guard Service
			0510302 Other Subvention Agency
	05105	Land Management	0310302 Other Subvention Agency
			0510501 Land Management
			0510502 Land Information
			0510503 Economic and Environmental Stability
052 Defence and National Security	•		
	05201	Defence Policy Formulation	
			0520101 Defence Policy Formation
			0520102 Constitutional, Statutory & Parliamentary Control
			0520103 Guyana Defence Board
	05202	National Intelligence Services	0520204 Joint Intelligence Coordination
			0520201 Joint Intelligence Coordination
	05203	Joint Service Coordination	0520202 National Intelligence Services
	00200	Contraction Coolanation	0520301 Joint Service Coordinating Council
			0520302 Administration and Technical Support
	05204	Civil Defence Services	
			0520401 Civil Defence Services
053 Public Service Management			
	05301	Human Resource Management	
			0530101 Organisation and Administration of Public Service
	05202	Training	0530102 Public Service Personnel Management
	00002	Training	0530201 Public Service Training
			0530202 Scholarships
055 Citizenship and Immigration S	ervices		
- <del>-</del>	05501	Citizenship and Immigration Policy	and Implementation
			0550101 Citizenship and Immigration Policy and

Programme	SubPr	ogramme	Activity
		General Administration	
			0550201 Administration
	05503	Operations	
			0550301 Administration
			0550302 Receipt & Dispatch
			0550303 Records Retrieval
			0550304 Immigration Support
	05504	Preservation of Records	0550404 B
056 Social Cohesion			0550401 Preservation of Records
030 Social Collesion	05601	General Administration	
			0560101 Administration
	05602	General Administration	
			0560201 Administration
057 Environmental Management a			
	05701	Environmental Protection and Cons	
			0570101 Regulation
			0570102 Enforcement
			0570103 Operations
			0570104 Conservation Management
			0570105 Wild Life Protection
	05702	Environmental Restoration	0570106 Protected Areas
	00702	Environmental Nestoration	0570201 Regulation
			0570202 Enforcement
			0570203 Operations
	05703	Evironmental Research	
			0570301 Strengthening Knowledge and Institutional
			0570302 Economic and Environmental Sustainability
058 Cultural Preservation & Conse			
	05801	Preservation and Conservation	0500404 & 1
			0580101 Administration
			0580102 Heritage Sites
			0580103 National History
			0580104 Investigation of Folk Heritage
			0580105 Anthropology & Archaeology
			0580106 Enrichment Subjects
	05000	Community Dayslanmant	0580107 Performing Arts & Culture
	U08U2	Community Development	0580201 Cultural Exchange
			0580202 Community Outreach
	05803	National Commemoration & Celebra	•
			0580301 National Commemoration & Celebration
059 Youth			
	05901	Youth Services	
			0590101 Administration
			0590102 President Youth Award Republic of Guyana
			0590103 Youth Empowerment
			0590104 Regional Outreach/Youth Exchange

Programme SubProgramme Activity

0590105 Service Delivery

05A Sport

05A01 Youth

05A0101 Sports Development 05A0102 Sports Management

05B Petroleum and Energy Management

05B01 Petroleum and Energy Management

05B0101 Department of Energy

05B02 General Administration

05B0201 Administration

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1214100	Office and Residence of the President	Office and Residence of the President
1214400	Buildings	Buildings
1214400	Buildings	Buildings
1218800	National Archives	National Archives
1218900	National Trust	National Trust
1800400	Youth	Youth
3401500	Environmental Protection Agency	Environmental Protection Agency
4403400	Technical Assistance - Strengthening of National Institutional Mechanism for Climate Change Adaptation	Technical Assistance - Strengthening of National Institution
4404600	Oil and Gas Sector Development Programme	Oil and Gas Sector Development Programme
4506300	National Sports Commission	National Sports Commission

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total (Appropriation & Statutory) Expenditure	5,540,073	0	0	0
Total Statutory Expenditure	18,078	0	0	0
Total Appropriation Expenditure	5,521,995	0	0	0
Total Appropriated Capital Expenditure	357,351	0	0	0
Total Appropriated Current Expenditure	5,164,644	0	0	0
Total Employment Costs	1,604,011	0	0	0
Total Other Charges	3,560,634	0	0	0
Total Revenue	272,661	0	0	0
Total Current Revenue	272,661	0	0	0

**Programme: 051 Policy Development and Administration** 

# **OBJECTIVE:**

To provide strategic direction for national development through prudent economic and social policies designed to foster economic growth, reduce crime and poverty, and improve the overall health and education status of all Guyanese by optimally employing resources and ensuring effective governance, transparency, and accountability.

# STRATEGIES:

- Formulate and implement sound and effective public policies to guide national development.
- Promote policies that reduce inequality across regions.
- Oversee the operations of the state to ensure delivery of quality and timely public services.
- Assess the performance of the state to determine whether policies are achieving intended outcomes.

# **IMPACTS:**

- Improved performance of regions across key sectors.
- Efficient and professional delivery of services to the public.
- Updated information on the results of government policies.
- Government agencies demonstrate principles of good governance and accountability.

# **INDICATORS:**

Source: Ministry of Finance

- 1 Number of national development goals achieved
- 2 Number government agencies achieving performance targets in the area of good governance, security, and social responsibility

# FINANCIAL INFORMATION:

Details of Current Expenditures by Programme				
Programme - 051 Policy Development an	d Administration			
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	18,078	0	0	0
Total Appropriated Expenditure	1,452,013	0	0	0
Total Appropriated Current Expenditure	1,447,027	0	0	0
610 Total Employment Costs	585,913	0	0	0
611 Total Wages and Salaries	571,008	0	0	0
613 Overhead Expenses	14,906	0	0	0
620 Total Other Charges	861,114	0	0	0
Total Appropriated Capital Expenditure	4,986	0	0	0
Programme Total	1,470,092	0	0	0

Programme: 052 Defence and National Security

# **OBJECTIVE:**

To involve the full range of support to be provided for the State's sovereignty and territorial integrity as determined by the President and Commander-In-Chief of the Armed Forces of Guyana.

# STRATEGIES:

- Provide technical and professional support for the President in military matters
- · Provide the President with information and intelligence relating to national security
- Provide institutional strengthening for the disciplined forces
- · Undertake disaster management initiatives to ensure adequate level of preparedness in the event of disasters
- Harmonize the action of the security sector practitioners

# **IMPACTS:**

- Established and maintained internal security sector architecture
- Protection from foreign and domestic threats
- · Competent and effective disciplined forces
- Effective management of disasters and prompt response to disasters
- Collaborative approach to addressing security matters

# **INDICATORS:**

Source: Ministry of Finance

- 1 Number of foreign threats averted
- 2 Number of domestic threats averted
- 3 Number of Disciplined forces officers trained
- 4 Number of disasters averted
- 5 Number of security matters addressed
- 6 Number of employees accessing Public Service Rules

# **FINANCIAL INFORMATION:**

Details of Current Expenditures by Programme				
Programme - 052 Defence and National S	Security			
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	70,283	0	0	0
Total Appropriated Current Expenditure	70,283	0	0	0
610 Total Employment Costs	16,666	0	0	0
611 Total Wages and Salaries	16,532	0	0	0
613 Overhead Expenses	134	0	0	0
620 Total Other Charges	53,617	0	0	0
Total Appropriated Capital Expenditure	0	0	0	0
Programme Total	70,283	0	0	0

Programme: 053 Public Service Management

## **OBJECTIVE:**

To manage the public service of Guyana through the provision of professional personnel, training and consultancy services to ministries, departments, and regional administrations.

# STRATEGIES:

- Collaborative approach to addressing security matters
- Advise government on the personnel requirements of the Public Service
- Update the Public Service Commission Rules
- Formulate training and development strategy for the Public Service
- Implement relevant initiatives to achieve modernisation of the Public Service
- Determine effective utilisation of scholarship awards to ensure sectoral and policy priorities are reflected
- Introduce new management practices using technological advancements to enhance operations and to improve the management information systems in the area of Human Resources Management.

# **IMPACTS:**

- Employees are aware and have access to updated public service provisions
- Competent and skilled public servants
- Effective and modernised human resource management systems
- Increased conduct of performance reviews within ministries

# **INDICATORS:**

Source: Ministry of Finance

- 1 Number of staff trained
- 2 Number of scholarships awarded in skill sets necessary for national development
- 3 Percentage of Budget Agencies with updated HR policies in place
- 4 Percentage of Budget Agencies that conduct staff performance reviews

# FINANCIAL INFORMATION:

Details of Current Expenditures by Programme				
Programme - 053 Public Service Manage	ment			
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	811,636	0	0	0
Total Appropriated Current Expenditure	811,636	0	0	0
610 Total Employment Costs	233,525	0	0	0
611 Total Wages and Salaries	216,809	0	0	0
613 Overhead Expenses	16,716	0	0	0
620 Total Other Charges	578,111	0	0	0
Total Appropriated Capital Expenditure	0	0	0	0
Programme Total	811,636	0	0	0

Programme: 055 Citizenship and Immigration Services

# **OBJECTIVE:**

To develop strategies to capture, maintain and secure all events of births, deaths, and marriages as they occur by way of registration and the issuance of work permits to non-nationals, granting of citizenship and supplying upon request extracts and other information.

# **STRATEGIES:**

- Develop and implement national legislation and policy initiatives
- Decentralisation of services offered by the General Register Office
- Train adequate number of marriage officers and Registrars in all regions
- · Conduct public education on the registration process
- Preserve and computerise records
- Advise on and ensure the effective implementation of all laws and regulations pertaining to immigration and related issues

# **IMPACTS:**

- Increased access to registration services in reduced time
- Improved quality of services provided to the public
- Increased number of persons completing registration earlier
- · Improved accessibility to records
- Efficient processing of applications

# **INDICATORS:**

- 1 Number of birth registrations processed
- 2 Number of death registrations processed
- 3 Number of marriage registrations processed
- 4 Number of adoptions processed
- 5 Number of late registrations of births, deaths, and marriages
- 6 Percentage of records scanned
- 7 Percentage of records computerised
- 8 Number of days taken to complete the registration process
- 9 Percentage of applications processed

# **Details of Current Expenditures by Programme**

# Programme - 055 Citizenship and Immigration Services

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	280,817	0	0	0
Total Appropriated Current Expenditure	266,142	0	0	0
610 Total Employment Costs	157,412	0	0	0
611 Total Wages and Salaries	141,172	0	0	0
613 Overhead Expenses	16,240	0	0	0
620 Total Other Charges	108,729	0	0	0
Total Appropriated Capital Expenditure	14,675	0	0	0
Programme Total	280,817	0	0	0

**Programme: 056 Social Cohesion** 

## **OBJECTIVE:**

To foster a Guyana where diversities are embraced, conflicts resolved, networks and collaboration with stakeholders strengthened and decision-making processes result in equal opportunities for all.

# STRATEGIES:

- Establish partnerships and projects with stakeholders aimed at bridging gaps based on diversities
- Promote and celebrate achievements in Social Cohesion based on cross cutting themes as race/ethnicity/gender and age
- Conduct public awareness on main concepts of social cohesion within communities of all 10 Administrative Regions
- Prepare and disseminate booklets for schools on civics and governance
- Formulate and implement a Strategic Framework for more effective advocacy, strategic communications, and outreach on Social Cohesion
- Promote programmes and projects to foster community cohesion (inter village and inter regional youth exchanges, community model projects and social cohesion entrepreneurial skills development projects)

## **IMPACTS:**

- Increased social integration and improvements in socio-economic, cultural, and spiritual well-being and ultimately
  enriched livelihoods for all
- Sustained momentum for longer-term social programming
- Increased citizen awareness of the significance and achievements of Guyanese from diverse groups to the development of Guyana
- Increased understanding, appreciation, respect, and value of the contributions to the diverse groups to nation among citizens
- Primary and lower secondary grade students better acquainted with their rights and responsibilities as citizen and the structure of Government and Office Holders
- Greater appreciation of the value of diversity in national development

# **INDICATORS:**

- 1 Level of peaceful co-existence within and across communities
- 2 Number of small livelihood/community project supported by the Ministry
- 3 Number of stakeholders with "better understanding" of issues of diversity

# **Details of Current Expenditures by Programme**

# Programme - 056 Social Cohesion

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	230,955	0	0	0
Total Appropriated Current Expenditure	224,745	0	0	0
610 Total Employment Costs	135,700	0	0	0
611 Total Wages and Salaries	124,099	0	0	0
613 Overhead Expenses	11,601	0	0	0
620 Total Other Charges	89,046	0	0	0
Total Appropriated Capital Expenditure	6,210	0	0	0
Programme Total	230,955	0	0	0

Programme: 057 Environmental Management and Compliance

## **OBJECTIVE:**

To develop a robust environmental system that safeguards the integrity of the natural environment and protects public health through the development and adoption of appropriate, sustainable, and coherent policies and programmes. This programme will further work to nurture this system through the utilisation of best available science, up-to-date information, and the engagement of all stakeholders to effectively advance the environmental initiatives of the Government for the benefit of all Guyanese and the global community.

# STRATEGIES:

- Lead Government's efforts in formulating policies and programmes on present and emerging environmental initiatives in line with the Sustainable Development Agenda
- · Promote strict adherence and conformance with environmental regulations and standards in all the sectors
- Spearhead the implementation of all environmental initiatives of the Government including multilateral environmental agreements
- Work closely with all stakeholders to advance the environmental mandate of the Government

# **IMPACTS:**

- Preservation of the natural environment through development of new policies on the environment and strict compliance with environmental regulations
- Preservation of biodiversity through implementation of the new Wildlife Management and Conversation Act
- Improved coordination of multilateral environmental agreements in the environment sector
- Clear understanding of Government's policy direction by citizenry

# **INDICATORS:**

- 1 Number of policies developed
- 2 Number of stakeholders' meetings conducted
- 3 Number of projects advanced to improve coordination of multilateral environmental agreements in the sector

# **Details of Current Expenditures by Programme**

# **Programme - 057 Environmental Management and Compliance**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	948,184	0	0	0
Total Appropriated Current Expenditure	935,722	0	0	0
610 Total Employment Costs	40,924	0	0	0
611 Total Wages and Salaries	40,924	0	0	0
613 Overhead Expenses	0	0	0	0
620 Total Other Charges	894,798	0	0	0
Total Appropriated Capital Expenditure	12,462	0	0	0
Programme Total	948,184	0	0	0

Programme: 058 Cultural Preservation and Conservation

# **OBJECTIVE:**

To preserve, promote, develop, and foster appreciation for Guyana's cultural and natural heritage and cultural diversity by the formulation and implementation of policies and programmes through training, documentation, and dissemination of information, for improved nationhood.

# STRATEGIES:

- Develop and implement policies relating to culture.
- Encourage the growth of cultural activities through education for the creation of an environment that fosters. understanding, appreciation, and tolerance of various cultures.
- Preserve and conserve monuments, artefacts, and records.
- Promote and develop creative industries for economic development.

# **IMPACTS:**

- Improved social cohesion through appreciation of heritage and tolerance for cultural diversity
- Increased contribution to GDP by creative industries

# **INDICATORS:**

- 1 The number of cultural activities promoted through exhibitions
- 2 Number of heritage monuments, artefacts and historical records preserved
- 3 Number of persons who participated in lectures on heritage
- 3 Number of exhibitions launched for the period

# FINANCIAL INFORMATION:

Details of Current Expenditures by Programme				
Programme - 058 Cultural Preservation a	and Conservation			
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	583,930	0	0	0
Total Appropriated Current Expenditure	568,930	0	0	0
610 Total Employment Costs	136,947	0	0	0
611 Total Wages and Salaries	125,463	0	0	0
613 Overhead Expenses	11,484	0	0	0
620 Total Other Charges	431,983	0	0	0
Total Appropriated Capital Expenditure	14,999	0	0	0
Programme Total	583,930	0	0	0

Programme: 059 Youth

# **OBJECTIVE:**

To ensure that young Guyanese are empowered through interactive programmes designed to enhance skills and develop abilities, and create a cadre of entrepreneurs/volunteers/leaders to make meaningful contributions to national development

# STRATEGIES:

- Develop/modify and implement policies relating to the empowerment of youth
- Conduct youth development training programmes
- Create a platform that fosters recognition and youth participation in social and economic development

# **IMPACTS:**

- Youths are attached and are involved in productive pursuits
- Increased economic and social contributions of youth to national development
- · Increased entrepreneurial ventures started by youth
- Improved socio-economic status of youth
- · Increase in marketable and employable skills attained by youths trained in the programme
- · Reduced youth unemployment and crime rate among youth

# **INDICATORS:**

- 1 Number of Youth participating in national events organized by the Department of Youth
- 2 Implementation of the National Youth Policy
- 3 Percentage of youths gaining employment following their training in the YEST Programme

# FINANCIAL INFORMATION:

Details of Current Expenditures by Programme				
Programme - 059 Youth				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	414,552	0	0	0
Total Appropriated Current Expenditure	408,420	0	0	0
610 Total Employment Costs	170,360	0	0	0
611 Total Wages and Salaries	158,511	0	0	0
613 Overhead Expenses	11,849	0	0	0
620 Total Other Charges	238,060	0	0	0
Total Appropriated Capital Expenditure	6,132	0	0	0
Programme Total	414,552	0	0	0

Programme: 05A Sports

# **OBJECTIVE:**

To ensure all Guyanese are provided with equal opportunities to participate in sports through interactive programmes, whilst exploiting new economic frontiers that promote/foster physical well-being, talents/abilities, and social cohesion, in order to contribute meaningfully to national development.

# STRATEGIES:

- Develop, modify, and implement policies in accordance with the National Sports Commission Act (1993) for the administration of sport in Guyana
- Provide opportunities through creation of platforms that foster competitiveness nationally, regionally, and internationally
- Strengthen the delivery of sports related services through capacity building programmes
- Employ sports as a conduit through which communities and diverse/at-risk-groups can interact and appreciate cultural differences
- Promote sports tourism, entrepreneurship, and career advancement to generate economic development

# **IMPACTS:**

A healthy and more productive population through sport

# **INDICATORS:**

Source: Ministry of Finance

- 1 Percentage of sporting facilities with acceptable regional/international competition standards
- 2 Percentage of communities/clubs that have access to quality sports facilities
- 3 Number of individuals participating in sporting activities hosted by the Programme
- 4 Number of international sporting events hosted in Guyana
- 5 Number of national sporting events executed annually

## FINANCIAL INFORMATION:

Details of Current Expenditures by Programme					
Programme - 05A Sports					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total Statutory Expenditure	0	0	0	0	
Total Appropriated Expenditure	338,697	0	0	0	
Total Appropriated Current Expenditure	308,254	0	0	0	
610 Total Employment Costs	42,911	0	0	0	
611 Total Wages and Salaries	39,914	0	0	0	
613 Overhead Expenses	2,997	0	0	0	
620 Total Other Charges	265,343	0	0	0	
Total Appropriated Capital Expenditure	30,443	0	0	0	
Programme Total	338,697	0	0	0	

**Programme: 05B Petroleum and Energy Management** 

## **OBJECTIVE:**

To manage the oil and gas sector in Guyana and increase the value proposition for Guyanese through the adoption of efficient and effective modalities, transparency, balance, and the adoption of an evidence-based approach.

# STRATEGIES:

- Craft the institutional arrangement to manage the oil and gas sector
- Enhance the capacity within the Department of Energy to manage the oil and gas sector
- Review and revise the legislative framework for managing the oil and gas sector
- Engage in effective and efficient contract administration
- Advise Government on all areas of the sector, inclusive of up-, mid-, and down-stream activities
- Ensure maximum returns for Guyana and the Guyanese people from the extraction of resources
- Promote strong inter-agency collaboration

# **IMPACTS:**

- A well-organized Department of Energy that is functioning efficiently
- · Competent and skilled human resources are in place and are being retained to manage the sector
- Improved systems of data management are developed and implemented for more informed and evidence-based decision making
- · Clearer systems for engaging within the sector elaborated, reducing transaction costs and time
- Reduction in potential value leakages
- · Greater cohesion in managing the sector

# **INDICATORS:**

- 1 Approved organizational structure for the Department of Energy
- 2 Number of experts recruited for local capacity to be embedded within the sector
- 3 Data management system installed and operational
- 4 Number of queries received from operators in the sector on their PSAs
- 5 Number of cost recovery audits completed
- 6 Number of FDPs reviewed and approved
- 7 Number of joint exercises conducted between the Department of Energy and other regulators in the sector

# **Details of Current Expenditures by Programme**

# Programme - 05B Petroleum and Energy Management

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	390,929	0	0	0
Total Appropriated Current Expenditure	123,485	0	0	0
610 Total Employment Costs	83,652	0	0	0
611 Total Wages and Salaries	83,652	0	0	0
613 Overhead Expenses	0	0	0	0
620 Total Other Charges	39,832	0	0	0
Total Appropriated Capital Expenditure	267,444	0	0	0
Programme Total	390,929	0	0	0

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## President

His Excellency Dr. Mohamed I. Ali

## Vice President

Honourable Dr. Bharrat Jagdeo

# Senior Minister, Office of the President, with Responsibility for Finance

Honourable Dr. Ashni K. Singh

# **Permanent Secretary**

Ms. A. Moore

# **Mission Statement**

To ensure that the President is equipped to execute his duties and responsibilities effectively as Head of State and Commander-in-Chief, by providing timely and competent advice for national development; formulating and implementing policies and programmes designed to improve national security, public policy, and environmental management; and providing administrative support to the President and his Cabinet.

The Office of the President's Mission is addressed through six programme areas which are stated below.

**Administration** is responsible for providing a reliable and efficient information management system, and to plan for the improvement and maintenance of the physical plant, infrastructure, and essential services of the Office of the President.

**National Policy Development Presidential Advisory Services** is responsible for providing the President with advisory and support services of the highest calibre, which will enable the President to execute his duties efficiently and effectively in order to provide strategic direction for national development through prudent economic and social policies designed to foster economic growth, reduce crime and poverty and improve the overall health and education status of all Guyanese by optimally employing resources and ensuring effective governance, transparency and accountability.

**Defence and National Security** is responsible for the full range of support to be provided for the State's sovereignty and territorial integrity as determined by the President and Commander-in-Chief of the Armed Force of Guyana.

**Public Policy and Planning** is responsible for the undertaking national medium-term planning by ensuring that all necessary stakeholders are consulted in a formal, interactive process on reform initiatives to be implemented in the national development plan through the Budget Agencies.

**Environmental Management and Compliance** is responsible for the protection, conservation, and restoration of the natural environment to contribute to economic growth, by developing a robust environmental system that safeguards the integrity of the natural environment and protects public health, through the integration of appropriate environmental policies and provisions into development planning and implementation.

**Police Complaints Authority** is responsible for ensuring that complaints against the Police Force are documented and action is taken.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme	SubPro	ogramme	Activity
011 Administration	01101	General Administration	
	01101	General Administration	0110101 General Administration
			0110102 Records Management
			0110103 Human Resources
			0110104 Budgeting and Finance
			0110105 Audit
	01102	Other Services	o i i o i o o i i o o i o o i o o o o o
			0110201 Presidential Guard Services
			0110202 Other Subvention Agencies
012 National Policy Development a	nd Pres	idential Advisory Services	<u> </u>
	01201	Cabinet Services	
			0120101 HPS Secretariat
	01202	Confidential Services	
			0120201 Confidential Secretariat
	04000	Office of the Miss Book had	0120202 Office of the First Lady
	01203	Office of the Vice President	0120301 Vice President Secretariat
	01204	Protocol Services	0120301 VICE Flesident Secletaliat
	01201	Troiseor Corvices	0120401 Protocol Division
	01205	Sustainable Development	
		•	0120501 Monitoring and Evaluation of National
	01206	Presidential Advisory Services	
			0120601 Political Affairs
	01207	Office of the Commissioner of Inform	
042 Defence and National Convitor			0120701 Office of the Commissioner of Information
013 Defence and National Security	01301	Defence Policy Formulation	
	0.001	Deterior Felloy Fermidianer	0130101 Defence Policy Formation
			0130102 Statutory, Parliamentary Control Disciplined Force
	01302	National Intelligence Service	, and a sum of the state of the
		-	0130201 Joint Intelligence Coordinating Committee
			0130202 National Intelligence Centre
			0130203 External Intell. Assignment and Admin.
	01303	Joint Service Coordination	
			0130301 Admin. Joint Service Coordinating Council
			0130302 Technical Support
	01304	National Intelligence Centre	
			0130401 Joint Service Coordinating Council
			0130402 Joint Service Coordinating Council Projects
014 Public Policy and Planning	01401	Project Development	
	01401	r roject pevelopnient	0140101 Project Development
	01403	Research & Documentation	
			0140301 Research & Documentation
	01404	Marketing & Communication	

Programme SubProgramme Activity

0140401 Marketing & Communication

01405 Investment and Export Planning and Promotion

0140501 Investment Planning and Promotion0140502 Export Planning and Promotion

015 Environmental Management and Compliance

01501 Environmental Protection and Conservation

0150101 Regulation 0150102 Operations

0150103 Wildlife Protection 0150104 Protected Areas

**016 Police Complaints Authority** 

01601 Police Complaints Authority

0160101 Police Complaints Authority

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1214100	Office and Residence of the President	Office and Residence of the President
1220600	Buildings	Buildings
1701700	Minor Works	Minor Works
2405200	Land Transport	Land Transport
2507900	Furniture and Equipment	Furniture and Equipment
2507900	Furniture and Equipment	Furniture and Equipment
2507900	Furniture and Equipment	Furniture and Equipment
2507900	Furniture and Equipment	Furniture and Equipment
2507900	Furniture and Equipment	Furniture and Equipment
2608700	Police Complaints Authority	Police Complaints Authority
3301100	Lands and Surveys	Lands and Surveys
3401500	Environmental Protection Agency	Environmental Protection Agency
3401700	National Parks Commission	National Parks Commission
3401800	Protected Areas Commission	Protected Areas Commission
3401900	Guyana Office for Investment	Guyana Office for Investment
3402500	Wildlife Management Authority	Wildlife Management Authority
3402800	Guyana-China Friendship Park	Guyana-China Friendship Park
4403600	Guyana Protected Areas System	Guyana Protected Areas System
4504500	Institute of Applied Science and Technology	Institute of Applied Science and Technology

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total (Appropriation & Statutory) Expenditure	1,469,492	5,120,016	5,061,268	7,321,592
Total Statutory Expenditure	12,030	46,204	40,229	49,247
Total Appropriation Expenditure	1,457,462	5,073,812	5,021,040	7,272,345
Total Appropriated Capital Expenditure	328,261	864,722	684,328	2,381,613
Total Appropriated Current Expenditure	1,129,201	4,209,090	4,336,711	4,890,732
Total Employment Costs	152,146	621,516	583,059	739,051
Total Other Charges	977,055	3,587,574	3,753,653	4,151,681
Total Revenue	26,541	0	221,902	60,000
Total Current Revenue	26,541	0	220,952	60,000
Total Capital Revenue	0	0	950	C

**Programme: 011 Administration** 

# **OBJECTIVE:**

To provide reliable and efficient management and communication systems and to facilitate planning, improvement and maintenance of the environment, infrastructure, and essential services of the Office of the President.

# STRATEGIES:

- Provide effective and efficient records management, human resource management, finance, transport, security, and other essential support services in the Office of the President.
- Protect and safeguard the President against all threats.
- Gather, document, and disseminate information dealing with the economic, social, cultural, and national development of Guyana using all available channels of communication both locally and internationally

# **IMPACTS:**

- Effective and efficient management of the administrative services required for the functioning of the Office of the President.
- Safety and security of the Head of State.
- Timely, efficient, and professional production and distribution of government documents and periodicals, television, and radio programmes.

		Target
INDICATORS:	2021	2022
1 Percentage of actual to budgeted expenditure	71%	95%
2 Number of security protocol training conducted	0	12
3 Publications of Acts & printed Official Gazettes	N/A	N/A

# FINANCIAL INFORMATION:

Source: Ministry of Finance

Details of Current Expenditures by Programme					
Programme - 011 Administration					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total Statutory Expenditure	5,512	24,063	23,650	25,322	
Total Appropriated Expenditure	504,282	1,546,795	1,577,649	1,476,331	
Total Appropriated Current Expenditure	263,600	1,119,195	1,150,049	965,331	
610 Total Employment Costs	47,303	219,685	206,741	234,399	
611 Total Wages and Salaries	44,819	204,532	192,468	221,012	
613 Overhead Expenses	2,483	15,153	14,274	13,386	
620 Total Other Charges	216,297	899,510	943,308	730,932	
Total Appropriated Capital Expenditure	240,682	427,600	427,600	511,000	
Programme Total	509,794	1,570,858	1,601,299	1,501,653	

# Programme: 012 National Policy Development and Presidential Advisory Services

## **OBJECTIVE:**

To provide the President with advisory and support services of the highest calibre which will enable the President to execute his duties efficiently and effectively in order to provide strategic direction for national development through prudent economic and social policies designed to foster economic growth, reduce crime and poverty and improve the overall health and education status of all Guyanese by optimally employing resources and ensuring effective governance, transparency and accountability.

# STRATEGIES:

- Formulate and implement sound effective public policy to guide national development
- Provide efficient administrative support mechanisms and advisory services to the Cabinet and the Defence Board.
- Facilitate efficient and technical support to the Head of State in the exercise of his Executive Authority.
- Promote policies that reduce inequality across regions.
- Manage state and government lands in accordance with legislation and policy.
- Monitor and evaluate the performance of the national programmes to determine whether these programmes are achieving intended outcomes.
- Ensure that presidential protocol is always in effect.

# **IMPACTS:**

- Improved performance of key sectors across the Regions.
- The Cabinet and Defence Board committees function smoothly and matters arising are dealt with appropriately.
- The President is technically advised on matters of a political nature, as well as those issues relating to science and technology and the environment.
- Efficient, professional, and equitable delivery of services to the public.
- Effective administration of land policy across Guyana.
- Updated information on the results of government programmes.
- Petitions and other requests are addressed.

IND	ICATORS:	2021	Target 2022
1	Proportion of key sectors achieving performance target	0%	N/A
2	Timely Cabinet approvals	0%	80%
3	Timely preparation of Presidential Briefings	0%	N/A
4	Proportion of government agencies achieving performance targets in the area of good governance	0%	75%
5	Number of presidential briefings held	8	6
6	Number of petition matters addressed	0	75
7	Number of new technologies developed / adapted technologies introduced to Guyana	0	1
8	Number of commercialised technologies	0	1
9	Number of commercialised technologies operated by IAST	3	1
10	Level of assistance to the Public, Government and Private Sector	15%	30%
11	Number of training and capacity building activities undertaken by IAST	2	2
12	Number of stakeholder events attended by IAST	1	2
13	Number of research papers published	0	1

# **Details of Current Expenditures by Programme**

# Programme - 012 National Policy Development and Presidential Advisory Services

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	343,961	1,163,959	1,338,331	1,722,187
Total Appropriated Current Expenditure	294,921	1,095,959	1,270,331	1,609,387
610 Total Employment Costs	90,344	331,100	313,792	394,187
611 Total Wages and Salaries	90,030	327,182	312,365	392,272
613 Overhead Expenses	314	3,918	1,426	1,915
620 Total Other Charges	204,577	764,859	956,539	1,215,200
Total Appropriated Capital Expenditure	49,041	68,000	68,000	112,800
Programme Total	343,961	1,163,959	1,338,331	1,722,187

# **Programme: 013 Defence and National Security**

# **OBJECTIVE:**

To involve the full range of support to be provided for the State's sovereignty and territorial integrity as determined by the President and Commander-In-Chief of the Armed Force of Guyana.

# STRATEGIES:

- · Exercise statutory control of the military.
- Provide technical and professional support for the President in military matters.
- Provide service to the Defence Board.
- Provide the President with information and intelligence relating to National Security.
- Provide the institutional strengthening for the Disciplined Forces
- Harmonise the action of the security sector practitioners

# **IMPACTS:**

- Internal security sector architecture and functioning is established and maintained.
- The President is briefed and able to pronounce on military matters.
- Protection from foreign and domestic threats.
- Threats are dispelled and the security of the State is maintained.
- Competent and effective disciplined forces
- Collaborative approach to addressing national security sector matters

		Target
INDICATORS:	2021	2022
1 Number of foreign threats averted	5	20
2 Number of domestic threats averted	12	22
3 Number of Disciplined forces officers trained	53	80
4 Number of security matters addressed	30	60
5 Number of Joint Services exercises executed by the Disciplined Forces	4	8

# **Details of Current Expenditures by Programme**

# **Programme - 013 Defence and National Security**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	37,191	229,642	206,368	346,659
Total Appropriated Current Expenditure	37,191	189,642	184,178	299,119
610 Total Employment Costs	4,566	13,022	13,020	13,860
611 Total Wages and Salaries	4,547	12,868	12,867	13,696
613 Overhead Expenses	19	154	153	164
620 Total Other Charges	32,625	176,620	171,158	285,259
Total Appropriated Capital Expenditure	0	40,000	22,190	47,540
Programme Total	37,191	229,642	206,368	346,659

Programme: 014 Public Policy and Planning

# **OBJECTIVE:**

To undertake national medium-term planning by ensuring that all necessary stakeholders are consulted in a formal, interactive process on reform initiatives to be implemented as part of the national development plan through the Budget Agencies.

# **STRATEGIES:**

- Foster relations with stakeholder groups, namely unions, private sector, civil society, and other organisations to prepare the national development plan.
- Develop projects to accelerate economic growth and national development, including projects aimed at increasing investment and export.
- Provide appropriate documentation, position papers, cabinet papers, research, and status reports on national reform processes.
- Develop, refine, and adjust on an ongoing basis mechanisms and systems for monitoring and reporting on all ongoing reforms (across sectors) towards national development and submit to Cabinet.
- Monitor and evaluate the implementation plan to support the national develop planning process.

# **IMPACTS:**

- Effective participatory approach to national development planning.
- Increase in development projects undertaken nationally.
- Informed public officials and other members of the society on current reform measures.
- Stakeholder convergence on national development strategies and priorities.
- Up-to-date and comprehensive website on the implementation status of the national development plan.

INE	DICATORS:	2021	Target 2022
1	Number of public consultations hosted on the national development plan	N/A	10
2	Annual Performance Report on National Development Plan submitted to Cabinet	N/A	1
3	National Monitoring Framework for implementation of the National Development Plan is operational	N/A	N/A
4	Number of new national projects developed	0	1
5	Value of investment generated through GO-Invest (G\$)	\$10.63B	\$30M
6	Value of exports generated through GO-Invest (G\$)	N/A	\$10M

# **Details of Current Expenditures by Programme**

# Programme - 014 Public Policy and Planning

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	82,085	326,750	296,863	383,224
Total Appropriated Current Expenditure	77,130	316,750	286,863	359,724
610 Total Employment Costs	0	0	0	0
611 Total Wages and Salaries	0	0	0	0
613 Overhead Expenses	0	0	0	0
620 Total Other Charges	77,130	316,750	286,863	359,724
Total Appropriated Capital Expenditure	4,955	10,000	10,000	23,500
Programme Total	82,085	326,750	296,863	383,224

# **Programme: 015 Environmental Management and Compliance**

## **OBJECTIVE:**

To protect, conserve and restore the natural environment to contribute to economic growth, by developing a robust environmental system that safeguards the integrity of the natural environment and protects public health, through the integration of appropriate environmental policies and provisions into development planning and implementation.

# STRATEGIES:

- Lead Government's efforts in formulating policies and programmes on present and emerging environmental initiatives in line with the Sustainable Development Agenda
- Promote strict adherence and conformance with environmental regulations and standards in all the sectors
- Spearhead the implementation of all environmental initiatives of the Government including multilateral environmental agreements
- · Work closely with all stakeholders to advance the environmental mandate of the Government

# **IMPACTS:**

- Preservation of the natural environment through development of new policies on the environment and strict compliance with environmental regulations
- Preservation of biodiversity through implementation of the new Wildlife Management and Conversation Act
- Improved coordination of multilateral environmental agreements in the environment sector
- Clear understanding of Government's policy direction by citizenry

			Target
INE	DICATORS:	2021	2022
1	Number of environmental policies developed	0	1
2	Number of stakeholders' meetings conducted	43	50
3	Number of projects advanced to improve coordination of multilateral environmental agreements in the sector	4	6
4	Number of environmental authorisations / permits granted	356	652
5	Number of compliance audits conducted	285	1,096
6	Number of complaints investigated	276	557
7	Number of collaborations established	12	19
8	Number of risk assessment conducted	2	4
9	Number of tests conducted /scientific analysis	7	41
10	Percentage complete of the Integrated Electronic Data Management System	20%	50%
11	Percentage of maps plotted for permitted operations, complaints, etc.	70%	100%

# **Details of Current Expenditures by Programme**

# **Programme - 015 Environmental Management and Compliance**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	476,878	1,767,985	1,570,388	3,271,525
Total Appropriated Current Expenditure	444,293	1,454,363	1,419,336	1,585,745
610 Total Employment Costs	5,536	42,388	34,223	59,647
611 Total Wages and Salaries	5,536	41,970	33,899	59,204
613 Overhead Expenses	0	418	324	443
620 Total Other Charges	438,758	1,411,975	1,385,112	1,526,098
Total Appropriated Capital Expenditure	32,585	313,622	151,052	1,685,780
Programme Total	476,878	1,767,985	1,570,388	3,271,525

# **Programme: 016 Police Complaints Authority**

# **OBJECTIVE:**

To respond to complaints and supervise the investigation of serious crimes alleged to have been committed by members of the Police Force.

# STRATEGIES:

- Assess complaints and supervise the investigation of certain serious crimes alleged to have been committed by members of the Police Force.
- Supervise the investigation of crimes alleged to have been committed by members of the Police Force.
- Submit to the Director of Public Prosecutions reports of any investigations before criminal proceeding are initiated.

# **IMPACTS:**

- Complaints are investigated, and written reports are submitted to the Commissioner of Police.
- Reports are submitted to the Director of Public Prosecutions to facilitate the initiation of criminal proceedings.

INDICATORS:	2021	Target 2022
1 Number of complaints reported	194	450
2 Number of complaints investigated	110	N/A
3 Number of complaints resolved	84	N/A
4 Number of days taken to investigate complaints	31	31
5 Number of reports submitted within stipulated time	N/A	N/A

# **FINANCIAL INFORMATION:**

Details of Current Expenditures by Programme  Programme - 016 Police Complaints Authority				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	6,518	22,141	16,579	23,925
Total Appropriated Expenditure	13,065	38,681	31,440	56,630
Total Appropriated Current Expenditure	12,066	33,181	25,955	55,637
610 Total Employment Costs	4,398	15,321	15,282	21,169
611 Total Wages and Salaries	4,281	14,386	14,358	20,320
613 Overhead Expenses	117	935	925	849
620 Total Other Charges	7,668	17,860	10,672	34,468
Total Appropriated Capital Expenditure	999	5,500	5,486	993
Programme Total	19,582	60,822	48,019	80,555

# Prime Minister

Honourable Mark A. Phillips

# Minister in Ministry Honourable Kwame McCoy

# Permanent Secretary Mr. D. Cummings

# **Mission Statement**

To operate efficiently and effectively in the discharge of the responsibilities of the Prime Minister for the achievement of the policy and legislative agenda of the Office.

The mission of this Office is addressed through five programme areas which are stated below:

**Prime Minister's Secretariat** is responsible for coordinating and managing efficiently the available human, financial and physical resources critical to the successful administration of the Secretariat's operations and the administration of the Prime Minister's responsibilities in his function as Head of Government Information Services, Leader of Government's Business in the National Assembly, Member of Cabinet, Member of the National Security Committee and participation in public and diplomatic events, overseas assignments and other roles.

**Disaster Preparedness, Response and Management** is government's principal disaster risk management programme and is responsible for developing, improving, and implementing related policies, including effectively and efficiently coordinating disaster-related field operations.

**Power Generation** is responsible for energy policy development and implementation, expanding hinterland electrification and overseeing the management of power generation establishments in order to improve the effective and efficient provision of energy services across the country.

**Telecommunications and Innovation** is responsible for the effective and efficient formulation, implementation and monitoring of national telecommunication policies; the development of an enabling environment for the creation of a viable ICT private sector; providing equal access to connectivity for hinterland regions, improving how government and public entities share data through electronic messages and facilitating access by the public to government information.

**Government Information and Communication Services** is responsible for ensuring the execution of government's overarching policies on broadcasting and public information in order to expand the reach of government's media across the country.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme	SubPi	rogramme	Activity
021 Prime Minister's Secretariat			
	02101	Policy Development & Administrati	
			0210101 Strategic Direction
			0210102 Strategic Management
			0210103 General Administration
			0210104 Human Resource Management
	00400	Confidential Secretariat	0210105 Budgeting and Finance
	02102	Confidential Secretariat	0210201 Confidential Secretariat
			0210207 Commontain Georganian 0210202 Public Information Management
022 Disaster Preparedness, Respo	onse and	d Management	02102021 abile information management
• • •		Civil Defence	
			0220101 Civil Defence
			0220102 Disaster Response
023 Power Generation	00004	Occasion I Electrification	
	02301	Coastland Electrification	0230101 Guyana Energy Agency
			0230102 Coastal Electrification Development
	02302	Hinterland Electrification	ozoo roz odastał złostimoation zovojopinom
			0230201 Hinterland Electrification Company Inc.
			0230202 Kwakwani Utilities Inc.
			0230203 Lethem Power Company
			0230204 LINMINE (Community Power)
			0230205 Mahdia Power & Light Company Inc.
			0230206 Matthew's Ridge Power & Light Company Inc.
			0230207 Port Kaituma Power & Light Company Inc.
			0230208 Maruca Power & Light Company Inc.
			0230209 Mabaruma Power Company
024 Telecommunications and Inno			
	02401	Telecommunications	0040404 Telesconomication
			0240101 Telecommunication
			0240102 Connectivity Services
			0240103 eGovernance
	02402	Innovations	0240104 National Data Management Authority
	02102	miovadorio	0240201 Entrepreneurial Innovation and Incubation
025 Government Information and	Commu	nication Services	,
	02501	Government Information Dissemina	
			0250101 DPI – Department of Public Information
			0250102 National Communication Network

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1219000	National Broadband Project	National Broadband Project
1219100	National Data Management Authority	National Data Management Authority
1219300	Buildings	Buildings
1219300	Buildings	Buildings
1219300	Buildings	Buildings
1701000	Minor Works	Minor Works
2404000	Land Transport	Land Transport
2509600	Furniture and Equipment	Furniture and Equipment
2509600	Furniture and Equipment	Furniture and Equipment
2509600	Furniture and Equipment	Furniture and Equipment
2606400	Civil Defence Commission	Civil Defence Commission
2606600	Lethem Power Company	Lethem Power Company
2606700	Hinterland Electrification	Hinterland Electrification
2606800	Power Utility Upgrade Programme	Power Utility Upgrade Programme
2606900	Sustainable Energy Programme	Sustainable Energy Programme
2609500	Renewable Energy Improvement - Power System Project	Renewable Energy Improvement - Power System Project
2609800	Energy Matrix Diversification Programme	Energy Matrix Diversification Programme
2610000	Solar System Project	Solar System Project
2610100	Small Hydro Projects	Small Hydro Projects
2610600	Gas to Power Project	Gas to Power Project
3402400	Guyana Energy Agency	Guyana Energy Agency
4502900	National Communication Network	National Communication Network

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total (Appropriation & Statutory) Expenditure	6,363,579	12,842,914	20,165,599	39,609,844		
Total Statutory Expenditure	0	0	0	0		
Total Appropriation Expenditure	6,363,579	12,842,914	20,165,599	39,609,844		
Total Appropriated Capital Expenditure	1,228,478	5,690,307	4,643,739	27,335,504		
Total Appropriated Current Expenditure	5,135,101	7,152,607	15,521,860	12,274,340		
Total Employment Costs	103,080	282,300	251,931	277,825		
Total Other Charges	5,032,021	6,870,307	15,269,929	11,996,515		
Total Revenue	504	0	2,767	75		
Total Current Revenue	504	0	2,767	75		
Total Capital Revenue	0	0	0	0		

Programme: 021 Prime Minister's Secretariat

#### **OBJECTIVE:**

To provide efficient and timely administrative and personal support to the Prime Minister thereby ensuring seamless discharge of the functions and responsibilities of the Office of the Prime Minister.

#### STRATEGIES:

- · Provide adequate assets and staffing for the execution of the functions of the Office and Residence of the Prime Minister
- Coordinate the hosting of foreign dignitaries and guests of the Prime Minister at the Office and at the Official Residence.
- Manage the delivery of disaster management, power generation, telecommunication, and government information services to citizens.

#### **IMPACTS:**

- Efficient and effective administrative and personal support to the Prime Minister
- Compliance with established protocols for the hosting of dignitaries and guests of the Prime Minister
- Improved service delivery in the areas of disaster management, power generation, telecommunication, and government information services.

		Target
INDICATORS:	2021	2022
1 Number of outreach activities conducted within budgetary allocations	80	98
2 Number of citizens' complaints or concerns or issues successfully resolved	190	980
3 Percentage of actual to budgeted expenditure	88%	98%

#### FINANCIAL INFORMATION:

Details of Current Expenditures by Programme					
Programme - 021 Prime Minister's Secretari	at				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total Statutory Expenditure	0	0	0	0	
Total Appropriated Expenditure	637,647	591,383	552,243	528,795	
Total Appropriated Current Expenditure	599,888	380,353	351,754	477,017	
610 Total Employment Costs	84,187	119,605	117,342	117,256	
611 Total Wages and Salaries	81,851	111,067	109,069	109,696	
613 Overhead Expenses	2,336	8,538	8,273	7,560	
620 Total Other Charges	515,701	260,748	234,412	359,761	
Total Appropriated Capital Expenditure	37,758	211,030	200,489	51,778	
Programme Total	637,647	591,383	552,243	528,795	

Prime Minister

# Programme: 022 Disaster Preparedness, Response and Management

#### **OBJECTIVE:**

To develop, improve and implement disaster-related policies, including effectively and efficiently coordinating disaster-related field operations.

#### STRATEGIES:

- Coordinate the development and implementation of national disaster preparedness, including disaster risk management, plans and strategies.
- Coordinate national efforts to implement effective disaster monitoring and warning systems at all levels, including at the national and sub-national levels and with the engagement of non-state actors.
- Ensure reliable channels of communication with the public are maintained.
- Support, and where necessary, coordinate and manage the national response in the event of a disaster.

- Support, and where necessary, coordinate and manage the national response in the event of a disaster.
- · Socio-economic effects of disasters are minimised
- Disaster response is effectively coordinated and executed
- Public is aware of disaster preparedness and response protocols

INDICATORS:	2021	Target 2022
1 National - level disaster risk management and / or preparedness plans actively being implemented	2	3
2 Number of regional -level disaster risk management and/or preparedness plans actively being implemented	9	10
3 Number of sector -specific disaster risk management and/ or preparedness plans actively being implemented	1	2
4 Effects (Damage, Losses, and Additional costs) of Emergency/Disaster as a percentage of GDP	12%	10%
5 Number of deaths attributed to natural hazards (floods, drought, high winds, earthquakes)	0	<10
6 Time taken to mobilize formal disaster response mechanism outlined in plan/strategy	72 hours	72 hours

# **Details of Current Expenditures by Programme**

# Programme - 022 Disaster Preparedness, Response and Management

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	2,861,937	563,045	8,992,965	5,562,902
Total Appropriated Current Expenditure	2,845,713	483,045	8,917,063	5,462,902
610 Total Employment Costs	13,865	68,635	54,010	69,077
611 Total Wages and Salaries	13,865	68,635	54,010	69,077
613 Overhead Expenses	0	0	0	0
620 Total Other Charges	2,831,848	414,410	8,863,053	5,393,825
Total Appropriated Capital Expenditure	16,225	80,000	75,902	100,000
Programme Total	2,861,937	563,045	8,992,965	5,562,902

Prime Minister

**Programme: 023 Power Generation** 

#### **OBJECTIVE:**

To develop and implement energy policy, expand hinterland electrification, and oversee the management of power generation establishments in order to improve the effective and efficient provision of energy services across the country.

#### STRATEGIES:

- Generate and utilise forecasts of energy demand, within geospatial parameters, to inform future energy investment needs and options.
- Research, develop and implement energy policy.
- Maintain and expand electricity generation and transmission capacities.
- Actively transition Guyana's energy generation to cleaner sources.

#### **IMPACTS:**

- Improved access to affordable and reliable energy.
- Power generation utilises cleaner sources of energy.

			Target
IN	DICATORS:	2021	2022
•	1 Proportion of population with reliable access to electricity	App. 95%	App. 95%
2	2 Proportion of hinterland population with reliable access to electricity	50%	50%
3	3 Proportion of Hinterland population with access to solar PV	App. 24%	50%
4	4 Renewable energy share in the total final energy consumption	3%	3%
Ę	5 Energy intensity (Electric Sector) **	0.01	0.01

# FINANCIAL INFORMATION:

Details of Current Expenditures by Programme						
Programme - 023 Power Generation						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total Statutory Expenditure	0	0	0	0		
Total Appropriated Expenditure	2,150,088	8,407,417	7,362,067	27,908,989		
Total Appropriated Current Expenditure	1,017,660	3,472,617	3,472,617	3,529,119		
610 Total Employment Costs	0	0	0	0		
611 Total Wages and Salaries	0	0	0	0		
613 Overhead Expenses	0	0	0	0		
620 Total Other Charges	1,017,660	3,472,617	3,472,617	3,529,119		
Total Appropriated Capital Expenditure	1,132,428	4,934,800	3,889,450	24,379,870		
Programme Total	2,150,088	8,407,417	7,362,067	27,908,989		

Prime Minister

# **Programme: 024 Telecommunications and Innovation**

#### **OBJECTIVE:**

To formulate, implement and monitor national telecommunication policies; develop an enabling environment for the creation of a viable ICT private sector; provide equal access to connectivity for hinterland regions, improve how government and public entities share data through electronic messages and facilitate access by the public to government information.

#### STRATEGIES:

- Effectively and efficiently develop, operate, and maintain eGovernment systems and infrastructure to support Government ICT operations.
- Identify and facilitate specialised ICT training to fulfil Government's needs.
- Establish standards, guidelines, and best practices for the operations of government information systems.
- Coordinate a whole-of-government approach for ICT aimed at improving service delivery to the public.
- Design and implement incubator/accelerator initiatives for ICT service expansion.
- Support and promote the use of electronic transactions in the public and private sectors.
- Facilitate media which promote knowledge-sharing and innovation.

- Improved efficiency in delivering public services to citizens
- Expanded reach of government services
- Improved multi-stakeholder participation in the ICT sector
- Development of the ICT sector within the economy

INE	DICATORS:	2021	Target 2022
1	Internet penetration	N/A	N/A
2	Internet penetration in the hinterland	N/A	N/A
3	Fixed Broadband Subscriptions per 100 inhabitants	13	TBD
4	Mobile-Cellular Subscriptions per 100 inhabitants	90	90
5	Fixed Internet broadband subscriptions (private sector) per 100 inhabitants, by speed	N/A	30/100
6	Percentage of "properly functioning" community-based ICT hubs.	16%	50%
7	Uptime of eGovernment network	99%	98%
8	Number of government services provided fully electronically (NDMA)	26	18
9	Percentage of FDI in the ICT Sector -	N/A	6%
10	Number of new ICT businesses created	1	15
11	Number of persons trained in ICT.	1,360	1,060
12	ICT sector as a share of GDP	N/A	0.04
13	Proportion of youths and adults with information and communications technology (ICT) skills, by type of skill	N/A	TBD

# **Details of Current Expenditures by Programme**

# Programme - 024 Telecommunications and Innovation

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	492,480	2,319,752	2,325,804	4,688,402
Total Appropriated Current Expenditure	476,980	2,032,475	2,025,035	2,034,546
610 Total Employment Costs	5,028	30,920	24,836	23,691
611 Total Wages and Salaries	5,028	30,920	24,836	23,691
613 Overhead Expenses	0	0	0	0
620 Total Other Charges	471,952	2,001,555	2,000,199	2,010,855
Total Appropriated Capital Expenditure	15,500	287,277	300,769	2,653,856
Programme Total	492,480	2,319,752	2,325,804	4,688,402

Prime Minister

# Programme: 025 Government Information and Communication Services

#### **OBJECTIVE:**

To ensure the execution of government's overarching policies on broadcasting and public information in order to expand the reach of government's media across the country.

#### **STRATEGIES:**

- Develop and implement policies to improve the efficacy of public information.
- Establish additional community radio stations, especially in the hinterland locations.
- Modernize the forms of broadcasting and public information.
- Improve cost-efficiency of related state enterprises.

# **IMPACTS:**

- Wider national coverage by radio broadcast and increased newspaper circulation.
- Increased trust of information provided by government information agencies.

INDICATORS:	2021	Target 2022
1 Number of new state radio stations successfully established	2 relays	2
2 Number of new state television relays successfully established	N/A	1
3 Reach of existing radio stations	9 regions	10 regions
4 Reach of existing television stations	5 regions	10 regions
5 Reach of state radio stations	10 regions	10 regions
6 Reach of state television stations	9 regions	10 regions
7 Financial balance of state enterprises for radio, television, and internet media (G\$)	\$320.0M	\$555.8M
8 Website views of state enterprises for radio, television, internet media	203,232	213,394
9 Number of subscribers of state enterprises for radio, television internet media	236,232	248,044

# FINANCIAL INFORMATION:

Details of Current Expenditures by Programme  Programme - 025 Government Information and Communication Services					
Actual         Budget         Revised         Budget           2020         2021         2021         2022					
Total Statutory Expenditure	0	0	0	0	
Total Appropriated Expenditure	221,427	961,317	932,521	920,756	
Total Appropriated Current Expenditure	194,861	784,117	755,391	770,756	
610 Total Employment Costs	0	63,140	55,743	67,801	
611 Total Wages and Salaries	0	63,140	55,743	67,801	
613 Overhead Expenses	0	0	0	0	
620 Total Other Charges	194,861	720,977	699,648	702,955	
Total Appropriated Capital Expenditure	26,566	177,200	177,129	150,000	
Programme Total	221,427	961,317	932,521	920,756	

Prime Minister

# Senior Minister, Office of the President, with Responsibility for Finance

Honourable Dr. Ashni K. Singh

# **Finance Secretary**

Mr. S. Pasha

#### **Mission Statement**

To foster strong economic development by managing and maintaining sound public finances, providing a positive framework for public and private initiatives and mobilising inflows and resources.

The Ministry's mission is addressed through two programme areas which are stated below:

**Policy and Administration** is responsible for coordinating and managing available human, financial and fiscal resources towards the efficient operations of the Ministry and facilitating the provision of critical financial and other support services to enable effective service delivery.

**Public Financial Management Policies and Services** is responsible for providing efficient and effective planning, budgeting, and treasury services towards the execution of prudent public financial management, including the provision of technical services towards the development, monitoring and evaluation of national policies, programmes and projects.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme	SubPr	rogramme	Activity
031 Policy and Administration			
	03101	Policy Development	
	00404	A desirate to the Company Company	0310103 Policy Formulation and Implementation
	03104	Administrative Support Services	0310401 General Administration
			0310402 Records Management
			0310403 Human Resource Management
			0310404 Budgeting and Finance
	03105	Other Services	00 10404 Budgeting and I marioc
			0310501 Revenue Administration
			0310502 Procurement and Tender Administration
			0310503 Financial Regulatory Services
			0310504 National Statistical Services
			0310505 Governance
			0310506 Community Power
			0310507 National Investments
032 Public Financial Management	Policies	and Services	
	03206	Treasury Management	
			0320601 Cash Management
	00007	Diamaia a and Dadaatin a	0320602 Regulations and Compliance
	03207	Planning and Budgeting	0320701 Public Sector Investment Planning
			0320701 Public Sector Investment Planning 0320702 National Budget Development and Imp.
	03208	Technical Services	0320702 National Budget Development and Imp.
	30230		0320801 Information Technology Services
			0320802 Internal Audit
			0320803 Monitoring and Evaluation
			Ÿ

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1202200	Buildings	Buildings
1900400	Basic Needs Trust Fund (BNTF)	Basic Needs Trust Fund (BNTF)
2401300	Land Transport	Land Transport
2401300	Land Transport	Land Transport
2502300	Furniture and Equipment	Furniture and Equipment
2502300	Furniture and Equipment	Furniture and Equipment
2507800	Financial Intelligence Unit	Financial Intelligence Unit
2601200	Statistical Bureau	Statistical Bureau
3401000	Low Carbon Development Programme	Low Carbon Development Programme
4400700	Poverty Programme	Poverty Programme
4405100	Project Preparation Facility	Project Preparation Facility
4500800	Guyana Revenue Authority	Guyana Revenue Authority
4502400	Technical Assistance	Technical Assistance
4503001	CDB	CDB
4503002	CDF	CDF
4503003	IDB	IDB
4503004	IBRD	IBRD
4503005	Islamic Development Bank	Islamic Development Bank
4503101	Linden Enterprise Network	Linden Enterprise Network
4504700	National Payments System	National Payments System
4505000	Loan to Public Corporations - GPL	Loan to Public Corporations - GPL

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total (Appropriation & Statutory) Expenditure	45,627,066	44,941,858	40,311,751	53,715,376	
Total Statutory Expenditure	5,769,336	6,044,303	6,043,693	6,570,000	
Total Appropriation Expenditure	39,857,730	38,897,555	34,268,057	47,145,376	
Total Appropriated Capital Expenditure	13,876,112	11,677,089	3,545,501	9,198,408	
Total Appropriated Current Expenditure	25,981,618	27,220,466	30,722,556	37,946,968	
Total Employment Costs	6,865,593	10,819,440	10,569,976	16,658,364	
Total Other Charges	19,116,025	16,401,026	20,152,580	21,288,603	
Total Revenue	227,667,552	263,423,948	262,715,927	428,521,942	
Total Current Revenue	227,667,327	263,421,948	262,715,927	428,520,042	
Total Capital Revenue	225	2,000	0	1,900	

**Programme: 031 Policy and Administration** 

#### **OBJECTIVE:**

To coordinate and manage the available human, financial and fiscal resources towards the efficient operations of the Ministry and to facilitate the provision of critical financial and other support services to enable effective service delivery.

#### STRATEGIES:

- Develop and implement financial policies
- Provide the means and support for all programmes and departments within the Ministry of Finance
- Provide revenue, procurement, tender, financial regularity, and statistical services to the public

- Financial policies articulated and efficiently administered
- Administrative support services are delivered efficiently and effectively to all programmes within the Ministry of Finance
- Efficient and effective delivery of services to the public

			Target
INE	DICATORS:	2021	2022
1	Number of Finance Circulars issued/to be issued	15	11
2	Total tax revenues collected/to be collected by the Guyana Revenue Authority as a percentage of the tax revenue collection target	100%	100%
3	Percentage of procurement transactions executed/to be executed in accordance with the Procurement Act	100%	100%
4	Percentage of tender awards published/to be published on the NPTAB website	100%	100%
5	Updated standard bidding documents published/to be published on NPTAB website	Yes	Yes
6	Number of bidders registered/to be registered on National Bidders Registry	0	TBD
7	Number of national statistical reports published/to be published on Bureau of Statistics website	6	23
8	Number of intelligence reports remitted/to be remitted by FIU to law enforcement	29	25

# **Details of Current Expenditures by Programme**

# **Programme - 031 Policy and Administration**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	34,017,329	32,647,699	28,177,831	40,476,864
Total Appropriated Current Expenditure	20,227,096	21,061,560	24,717,198	31,402,756
610 Total Employment Costs	6,284,946	10,248,366	10,028,504	16,070,856
611 Total Wages and Salaries	160,987	136,625	136,423	161,628
613 Overhead Expenses	13,986	16,852	15,388	17,887
620 Total Other Charges	13,942,150	10,813,194	14,688,694	15,331,899
Total Appropriated Capital Expenditure	13,790,232	11,586,139	3,460,633	9,074,108
Programme Total	34,017,329	32,647,699	28,177,831	40,476,864

Senior Minister, Office of the President, with Responsibility for Finance

# Programme: 032 Public Financial Management Policies and Services

#### **OBJECTIVE:**

To provide efficient and effective planning, budgeting, and treasury services towards the execution of prudent public financial management, including the provision of technical services towards the development, monitoring and evaluation of national policies, programmes and projects.

#### STRATEGIES:

- Maintain statutory and appropriation accounts of the Cooperative Republic of Guyana
- Facilitate the payment for services and related expenditures of the government agencies, regional government authorities, and special entities
- Provide services and monitor compliance with rules and regulations
- Manage and monitor the Public Sector Investment Programme of the Government of Guyana
- Prepare, manage, and monitor the annual budget of the Government of Guyana
- Manage, monitor, and support the IT systems of the Government of Guyana
- Assess and evaluate internal control systems of the Government of Guyana
- Strengthen monitoring and evaluation capacity across the Government of Guyana
- Provide technical support for policy development, monitoring and evaluation.

- Government accounts are comprehensive and up to date
- Government payments are expedited
- Efficient and effective financial accountability systems
- Public Sector Investment Programme is effectively managed
- Timely preparation and efficient management of the National Budget
- IT systems are operational and relevant support are provided
- Improved compliance with legislative framework and strengthened internal control
- Increased usage of monitoring and evaluation tools and concepts
- Improved policy development based on empirical data generated through programme evaluations.

INI	DICATORS:	2021	Target 2022
1	Percentage of transactions processed/to be processed electronically by the Accountant General's Department using the National Payments System	100%	100%
2	Percentage of payments processed/to be processed within mandated timelines	95%	90%-100%
4	Percentage of Public Sector Investments executed/to be executed according to the budget	100%	90%-100%
5	National Budget is submitted to the National Assembly within the legal timeframe.	Yes	Yes
6	Duration of information technology system downtime (%)	5	2
7	Number of internal audits (routine and follow-up) completed/to be completed	35	40
8	Number of central government officers trained/to be trained in Monitoring and Evaluation	0	160
9	Number of data development plans completed/to be completed	0	1

# **Details of Current Expenditures by Programme**

# Programme - 032 Public Financial Management Policies and Services

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	5,769,336	6,044,303	6,043,693	6,570,000
Total Appropriated Expenditure	5,840,401	6,249,856	6,090,226	6,684,302
Total Appropriated Current Expenditure	5,754,522	6,158,906	6,005,358	6,560,002
610 Total Employment Costs	580,647	571,074	541,472	603,298
611 Total Wages and Salaries	558,983	548,271	518,556	578,452
613 Overhead Expenses	21,664	22,803	22,916	24,846
620 Total Other Charges	5,173,875	5,587,832	5,463,886	5,956,704
Total Appropriated Capital Expenditure	85,880	90,950	84,868	124,300
Programme Total	11,609,737	12,294,159	12,133,920	13,254,302

Senior Minister, Office of the President, with Responsibility for Finance

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#### **Minister**

Honourable Dr. Karen Cummings

#### **Permanent Secretary**

Ms. C. Phoenix

#### **Mission Statement**

To promote and defend worldwide the interests of the Cooperative Republic of Guyana through the promotion of our economic and social development and maintenance of friendly relations with the nations of the world.

The Ministry's mission is addressed through three programme areas which are stated below.

**Development of Foreign Policy** is responsible for supporting policies of the Government of the Co-operative Republic of Guyana by employing economic diplomacy, soft power, and conventional tools of political diplomacy, as well as coordinating and managing the human, financial and physical resources necessary for the successful administration of the foreign policy of Guyana.

**Foreign Policy Promotion** is responsible for the preservation of Guyana's sovereignty and territorial integrity and for promoting Guyana's interests worldwide by providing policy, consular and diplomatic services of the highest calibre. The Foreign Relations programme achieves this by providing policy and monitoring services at the headquarters in Georgetown, and through the fifteen (15) foreign missions, five (5) consulates and ten (10) Honorary Consuls serving abroad.

**Development of Foreign Trade Policy** is responsible for implementing trade policy that promotes trade and investment in Guyana. The programme is also responsible for promoting international cooperation and garnering resources for financing development programmes.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme SubProgramme Activity

041 Development of Foreign Policy

04101 Strategic Management

0410101 Policy Direction

0410102 Coordination of Policy Development and Advice

0410103 Political and Consular Affairs

04103 Administrative Support Services

0410305 Human Resource Management

0410306 Administrative and Financial Management

**042 Foreign Policy Promotion** 

04201 Representation Abroad of Foreign Policy

0420116 Repr. abroad of Foreign Policy & Prov.of Cons.

043 Development of Foreign Trade Policy

04305 Trade Policy Formulation, Negotiation and Imp.

0430501 Trade Policy Formulation, Negotiation and Imp.

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1200500	Buildings	Buildings
1200500	Buildings	Buildings

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total (Appropriation & Statutory) Expenditure	3,688,886	0	0	0
Total Statutory Expenditure	0	0	0	0
Total Appropriation Expenditure	3,688,886	0	0	0
Total Appropriated Capital Expenditure	30,517	0	0	0
Total Appropriated Current Expenditure	3,658,369	0	0	0
Total Employment Costs	1,684,153	0	0	0
Total Other Charges	1,974,216	0	0	0
Total Revenue	261,082	0	0	0
Total Current Revenue	259,292	0	0	0
Total Capital Revenue	1,790	0	0	0

Programme: 041 Development of Foreign Policy

#### **OBJECTIVE:**

To develop a professional Foreign Service cadre that pursues the national interest and supports policies of the Government of the Co-operative Republic of Guyana by employing economic diplomacy, soft power, as well as the conventional tools of political diplomacy, as well as to coordinate and manage the human, financial and physical resources necessary for the successful administration of the foreign policy of Guyana.

#### STRATEGIES:

- Work with the international community to preserve Guyana's sovereignty and territorial integrity.
- Increase education and promote awareness on border controversy with Venezuela.
- Safeguard historical documents.
- Reposition the Ministry for oil and gas diplomacy and the Sustainable Development Goals.
- Harnessing in a structural manner the skills, expertise, and other resources of the Guyana Diaspora that can contribute
  to the country's national development.
- Provide training for staff of the Ministry, as well as, specialized courses for other Government officials and the relevant agencies in the private sector.
- Fulfil Guyana's obligations under regional and international mechanisms.
- Coordinate and manage human, financial and physical resources of the Ministry.
- · Provide enhanced Protocol and Consular support to the diplomatic community in Guyana.
- Support Green initiatives through internal administrative adjustments.

#### **IMPACTS:**

- · Sovereignty and territorial integrity safeguarded
- Maintenance of a harmonious relationship with diplomatic community according to the Vienna convention
- Support Guyana's achievements of the Sustainable Development Goals and the Green Development agenda
- Improved relations with Diaspora.
- Enhanced Capacity Building
- Increased awareness of Guyana's position on matters relating to national sovereignty
- Availability of financial and administrative resources to pursue and support the work of all departments

# **INDICATORS:**

- 1 Statements and Resolutions in support of Guyana's sovereignty and territorial integrity
- 2 Offers received from the Diaspora in support of national development efforts
- 3 Number of initiatives undertaken in pursuit of the Sustainable Development Goals
- 4 Number of CARICOM Skills Certificate issued
- 5 Number of persons trained
- 6 Number of training programmes completed in accordance with work plan
- 7 Percentage of international and regional organizations paid contributions as per schedule
- 8 Number of administrative initiatives taken in support of the national development plan.

# **Details of Current Expenditures by Programme**

# Programme - 041 Development of Foreign Policy

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	1,252,771	0	0	0
Total Appropriated Current Expenditure	1,235,950	0	0	0
610 Total Employment Costs	243,389	0	0	0
611 Total Wages and Salaries	220,638	0	0	0
613 Overhead Expenses	22,752	0	0	0
620 Total Other Charges	992,561	0	0	0
Total Appropriated Capital Expenditure	16,821	0	0	0
Programme Total	1,252,771	0	0	0

Programme: 042 Foreign Policy Promotion

#### **OBJECTIVE:**

To promote and defend Guyana's interests worldwide.

#### STRATEGIES:

- · Promote friendly and cooperative relations with foreign countries, international bodies
- Provide consular services to Guyanese and foreign nationals
- Promote and safeguard a positive image of Guyana in the international arena
- Promote trade and investment opportunities in Guyana

#### **IMPACTS:**

- Improved bilateral relations
- Increased support for Guyana's development efforts
- Increased international funding and technical assistance for national projects
- Timely access to consular services

#### **INDICATORS:**

- 1 Number of bilateral agreements and projects negotiated and approved
- 2 Value of technical assistance for national projects
- 3 Quality of consular services provided
- 4 Invitations to participate in and contribute to multilateral events

# **FINANCIAL INFORMATION:**

Details of Current Expenditures by Programme					
Programme - 042 Foreign Policy Promot	ion				
Actual         Budget         Revised         Budget           2020         2021         2021         2022					
Total Statutory Expenditure	0	0	0	0	
Total Appropriated Expenditure	2,398,652	0	0	0	
Total Appropriated Current Expenditure	2,384,956	0	0	0	
610 Total Employment Costs	1,406,522	0	0	0	
611 Total Wages and Salaries	859,077	0	0	0	
613 Overhead Expenses	547,445	0	0	0	
620 Total Other Charges	978,434	0	0	0	
Total Appropriated Capital Expenditure	13,696	0	0	0	
Programme Total	2,398,652	0	0	0	

**Programme: 043 Development of Foreign Trade Policy** 

#### **OBJECTIVE:**

To advance Guyana's multilateral, regional and bilateral trading interests, identify new markets for goods and services through the formulation of a coherent and effective trade policy.

#### STRATEGIES:

- Implementation of trade agreements to support local industry and business development
- Produce a Trade Strategy Paper

#### **IMPACTS:**

- Expansion of trade and investment opportunities
- A broader range of sources of imports and exports

# **INDICATORS:**

- 1 Number of new markets accessed
- 2 Level of CSME compliance
- 3 Number of investment offers

#### FINANCIAL INFORMATION:

Details of Current Expenditures by Programme					
Programme - 043 Development of Foreign Trade Policy					
Actual         Budget         Revised         Budget           2020         2021         2021         2022					
Total Statutory Expenditure	0	0	0	0	
Total Appropriated Expenditure	37,462	0	0	0	
Total Appropriated Current Expenditure	37,462	0	0	0	
610 Total Employment Costs	34,241	0	0	0	
611 Total Wages and Salaries	29,609	0	0	0	
613 Overhead Expenses	4,632	0	0	0	
620 Total Other Charges	3,221	0	0	0	
Total Appropriated Capital Expenditure	0	0	0	0	
Programme Total	37,462	0	0	0	

#### **AGENCY 12 - MINISTRY OF FOREIGN AFFAIRS & INTERNATIONAL COOPERATION**

#### **Minister**

Honourable Hugh Todd

#### **Permanent Secretary**

Ms. E. Harper

#### **Mission Statement**

To promote and defend worldwide the interests of the Cooperative Republic of Guyana through the promotion of our economic and social development and maintenance of friendly relations with the nations of the world.

The Ministry's mission is addressed through three programme areas which are stated below.

**Development of Foreign Policy** is responsible for supporting policies of the Government of the Co-operative Republic of Guyana by employing economic diplomacy, soft power, and conventional tools of political diplomacy, as well as coordinating and managing the human, financial and physical resources necessary for the successful administration of the foreign policy of Guyana.

**Foreign Policy Promotion** is responsible for the preservation of Guyana's sovereignty and territorial integrity and for promoting Guyana's interests worldwide by providing policy, consular and diplomatic services of the highest calibre. The Foreign Relations programme achieves this by providing policy and monitoring services at the headquarters in Georgetown, and through the fourteen (15) foreign missions, six (6) consulates and ten (13) Honorary Consuls serving abroad.

**Development of Foreign Trade Policy** is responsible for implementing trade policy that promotes trade and investment in Guyana. The programme is also responsible for promoting international cooperation and garnering resources for financing development programmes.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme SubProgramme Activity 121 Development of Foreign Policy 12101 Strategic Management 1210101 Policy Direction 1210102 Coordination of Policy Development and Advice 1210103 Political and Consular Affairs 12102 Administrative Support Services 1210201 Human Resources Management 1210202 Administrative and Financial Management **122 Foreign Policy Promotion** 

12201 Representation Abroad of Foreign Policy

1220101 Representation Abroad of Foreign Policy & Prov.

123 Development of Foreign Trade Policy

12301 Trade Policy Formulation, Negotiation & Implementation

1230101 Trade Policy Formulation, Negotiation and

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1201400	Buildings	Buildings
1201400	Buildings	Buildings
2407800	Land Transport	Land Transport
2512500	Furniture and Equipment	Furniture and Equipment
2512500	Furniture and Equipment	Furniture and Equipment
2512500	Furniture and Equipment	Furniture and Equipment

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total (Appropriation & Statutory) Expenditure	1,565,041	5,819,992	5,598,526	6,164,456	
Total Statutory Expenditure	0	0	0	0	
Total Appropriation Expenditure	1,565,041	5,819,992	5,598,526	6,164,456	
Total Appropriated Capital Expenditure	81,028	478,539	476,877	222,540	
Total Appropriated Current Expenditure	1,484,013	5,341,453	5,121,649	5,941,916	
Total Employment Costs	507,601	2,161,257	2,017,494	2,072,641	
Total Other Charges	976,412	3,180,196	3,104,155	3,869,275	
Total Revenue	105,076	454,650	412,009	413,230	
Total Current Revenue	105,076	454,650	411,580	413,280	
Total Capital Revenue	0	0	429	0	

Programme: 121 Development of Foreign Policy

#### **OBJECTIVE:**

To develop a professional Foreign Service cadre that pursues the national interest and supports policies of the Government of the Co-operative Republic of Guyana by employing economic diplomacy, soft power, as well as the conventional tools of political diplomacy, as well as to coordinate and manage the human, financial and physical resources necessary for the successful administration of the foreign policy of Guyana.

#### STRATEGIES:

- Work with the international community to preserve Guyana's sovereignty and territorial integrity
- Represent Guyana's sovereignty at the International Court of Justice
- Increase education and promote awareness on border controversy with Venezuela
- Safeguard historical documents
- Reposition the Ministry for oil and gas diplomacy and the Sustainable Development Goals
- Harnessing in a structural manner the skills, expertise, and other resources of the Guyana Diaspora that can contribute
  to the country's national development
- Facilitate the remigration of Guyanese
- Provide training for staff of the Ministry, as well as, specialized courses for other Government officials and the relevant agencies in the private sector
- Fulfil Guyana's obligations under regional and international mechanisms
- Coordinate and manage human, financial and physical resources of the Ministry
- · Provide enhanced Protocol and Consular support to the diplomatic community in Guyana
- Support Green initiatives through internal administrative adjustments.

- · Sovereignty and territorial integrity safeguarded
- Maintenance of a harmonious relationship with diplomatic community according to the Vienna convention
- Support Guyana's achievements of the Sustainable Development Goals and the Green Development agenda
- Improved relations with Diaspora.
- Enhanced Capacity Building
- Increased awareness of Guyana's position on matters relating to national sovereignty
- Availability of financial and administrative resources to pursue and support the work of all departments

INE	DICATORS:	2021	Target 2022
1	Statements and Resolutions in support of Guyana's sovereignty and territorial integrity	9	N/A
2	Number of initiatives taken with regard to the preservation of Guyana's sovereignty and territorial integrity	N/A	20
3	Offers received from Diaspora in support of national development efforts	10	20
4	Number of remigration applications processed	346	350
5	Number of initiatives undertaken in support of the Sustainable Development Goals	6	8
6	Number of CARICOM Skills Certificate issued	126	130
7	Number of persons trained	160	180
8	Number of training programmes completed in accordance with work plan	18	18
9	Contributions paid to regional and international Organisations in accordance with budgetary allocation	99.9%	100%
10	Number of administrative initiatives taken in support of the national development plan	4	N/A
11	Number of administrative initiatives taken to maintain and enhance the effectiveness of the physical plant of the Ministry of Foreign Affairs and International Cooperation	N/A	10

# **Details of Current Expenditures by Programme**

# Programme - 121 Development of Foreign Policy

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	623,679	1,831,671	1,876,690	2,534,099
Total Appropriated Current Expenditure	611,256	1,823,671	1,868,690	2,372,399
610 Total Employment Costs	76,192	354,943	341,962	410,208
611 Total Wages and Salaries	72,305	326,062	309,638	370,233
613 Overhead Expenses	3,887	28,881	32,323	39,975
620 Total Other Charges	535,064	1,468,728	1,526,728	1,962,191
Total Appropriated Capital Expenditure	12,423	8,000	8,000	161,700
Programme Total	623,679	1,831,671	1,876,690	2,534,099

**Programme: 122 Foreign Policy Promotion** 

#### **OBJECTIVE:**

To promote and defend Guyana's interests worldwide.

# **STRATEGIES:**

- Promote friendly and cooperative relations with foreign countries, international bodies
- Provide consular services to Guyanese and foreign nationals
- Promote and safeguard a positive image of Guyana in the international arena
- Promote trade and investment opportunities in Guyana

#### **IMPACTS:**

- Improved bilateral relations
- Increased support for Guyana's development efforts
- Increased international funding and technical assistance for national projects
- Timely access to consular services

INE	DICATORS:	2021	Target 2022
1	Number of bilateral agreements and projects negotiated and approved	9	15
2	Value of technical assistance for national projects	US\$30.2M	US\$30M
3	Number of consular affairs services provided	10	N/A
4	Revenue collected from consular affairs services provided (G\$)	\$393M	\$400M

# FINANCIAL INFORMATION:

Details of Current Expenditures by Programme						
Programme - 122 Foreign Policy Promotion						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total Statutory Expenditure	0	0	0	0		
Total Appropriated Expenditure	927,062	3,932,843	3,671,608	3,577,609		
Total Appropriated Current Expenditure	859,198	3,462,704	3,203,130	3,517,269		
610 Total Employment Costs	421,479	1,761,206	1,633,119	1,619,855		
611 Total Wages and Salaries	248,959	1,034,529	939,060	907,777		
613 Overhead Expenses	172,520	726,677	694,059	712,078		
620 Total Other Charges	437,719	1,701,498	1,570,011	1,897,414		
Total Appropriated Capital Expenditure	67,865	470,139	468,477	60,340		
Programme Total	927,062	3,932,843	3,671,608	3,577,609		

Minister of Foreign Affairs and International Cooperation

Source: Ministry of Finance

**Programme: 123 Development of Foreign Trade Policy** 

#### **OBJECTIVE:**

To advance Guyana's trade and economic interests through effective coordination and implementation of multilateral, regional and bilateral agreements to increase investment, sustain import and exports of goods and services to new and traditional markets and diversify the range of goods and services exported.

# STRATEGIES:

- Participate in negotiations and discussions at the multilateral, hemispheric and regional levels to promote integration into the global trading system and the sustainable development of Guyana
- Seek to create and sustain market access opportunities for Guyana's goods and services, especially on preferential terms
- Build Guyana's policy interests on matters at multilateral, regional and bilateral fora through a participatory approach involving public and private stakeholders
- Work closely with missions, offices, and embassies to support investment in Guyana by channelling Guyana's investment desires and responding to and facilitating foreign investment interests
- Coordinate and monitor the implementation of trade agreements to which Guyana is a signatory and seek to foster new relations with viable partners.

- A broader range of sources of imports and exports
- Expansion of trade and investment opportunities

		Target
INDICATORS:	2021	2022
1 Number of new markets secured	0	3
2 Number of markets sustained	67	70
3 Number of new products with preferential access	0	22
4 Average level of compliance with trade agreements	85%	85%
5 Number of bilateral investment treaties	2	N/A

# **Details of Current Expenditures by Programme**

# **Programme - 123 Development of Foreign Trade Policy**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	14,301	55,478	50,229	52,748
Total Appropriated Current Expenditure	13,560	55,078	49,829	52,248
610 Total Employment Costs	9,931	45,108	42,413	42,578
611 Total Wages and Salaries	9,170	39,802	37,358	36,429
613 Overhead Expenses	761	5,306	5,056	6,149
620 Total Other Charges	3,629	9,970	7,416	9,670
Total Appropriated Capital Expenditure	741	400	400	500
Programme Total	14,301	55,478	50,229	52,748

#### AGENCY 06 - MINISTRY OF PARLIAMENTARY AFFAIRS AND GOVERNANCE

#### Minister

Honourable Gail Teixeira

#### **Permanent Secretary**

Ms. A. Moore

#### **Mission Statement**

To manage the diverse affairs of Government in the Parliament of Guyana by undertaking the administration planning, coordination and monitoring of Government's parliamentary business; responding actively and effectively to Parliamentary matters on behalf of Government; and ensuring effective, accountable and transparent institutions; promoting responsive, inclusive, participatory and representative decision-making at all levels; coordinating the Constitutional and Electoral Reform processes, and, any other assignments by the President.

The Ministry of Parliamentary Affairs and Governance's Mission is addressed through three programme areas which are stated below:

**Policy Development and Administration** is responsible for devising and implementing policies related to the effective execution of the Parliamentary affairs of Government; coordinating the programmes, plans and activities of the implementing agencies under the purview of the Ministry of Parliamentary Affairs and Governance; and enhancing the promotion of democracy across the Co-operative Republic of Guyana.

**Parliamentary Affairs** is responsible for planning, coordinating, and liaising with Officers of the Parliament Office on legislative and other official business of Government in Parliament and providing guidance to Ministers and their Ministries as well Members of Parliament on procedural and Parliamentary matters to ensure the effective management of Government's Parliamentary Affairs.

**Governance** is responsible for overseeing and supporting constitutional commissions in accordance with their constitutional mandates; promoting and enhancing the participation of citizens in decision-making at all levels; and organising and conducting national consultations on Constitutional and Electoral Reform and any other reform processes assigned by Government; all towards enhancing good governance, transparency and the protection of the fundamental rights and freedoms of all citizens.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme SubProgramme Activity
061 Policy Development and Administration
06404 Strategia Direction and Management

06101 Strategic Direction and Management

0610101 Strategic Direction 0610102 Strategic Management

06102 Administrative Support Services

0610201 General Administration

0610202 Human Resources Management

0610203 Budgeting and Finance

062 Parliamentary Affairs

06201 Parliamentary Affairs

0620101 Parliamentary Affairs

063 Governance

06301 Governance

0630101 Constitutional Reform

0630102 Electoral Reform

0630103 National Reporting and Transparency

06302 Subsidies to local Org

0630201 Integrity Commission

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1220000	Buildings	Buildings
2407300	Land Transport	Land Transport
2507300	Integrity Commission	Integrity Commission
2512200	Furniture and Equipment	Furniture and Equipment
2512200	Furniture and Equipment	Furniture and Equipment
2512200	Furniture and Equipment	Furniture and Equipment

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total (Appropriation & Statutory) Expenditure	41,889	168,975	143,254	278,401		
Total Statutory Expenditure	0	0	0	0		
Total Appropriation Expenditure	41,889	168,975	143,254	278,401		
Total Appropriated Capital Expenditure	10,839	34,103	33,890	12,440		
Total Appropriated Current Expenditure	31,050	134,872	109,364	265,961		
Total Employment Costs	1,896	14,819	13,205	50,373		
Total Other Charges	29,154	120,053	96,160	215,588		
Total Revenue	0	0	5,336	1,000		
Total Current Revenue	0	0	5,336	1,000		
Total Capital Revenue	0	0	0	0		

**Programme: 061 Policy Development and Administration** 

#### **OBJECTIVE:**

To devise and implement policies related to the effective execution of the parliamentary affairs of Government; coordinating human, financial and physical resources under the programmes, plans and activities of the implementing agencies under the purview of the Ministry of Parliamentary Affairs and Governance; and ensuring the promotion of democracy across the Cooperative Republic of Guyana.

#### STRATEGIES:

- Develop, implement, and disseminate Parliamentary Affairs and Governance policies, plans and programmes with the relevant authorities.
- Ensure policies and programmes reflect the Ministry's priorities for Parliamentary Affairs and Governance.
- Ensure the optimal and effective utilisation of financial, human, and physical resources within the Ministry.

- To contribute to effective Government's Parliamentary Affairs management and increased citizen's participation in decision-making and the national democratic processes.
- Policies and programmes are developed and implemented to improve functioning of governance polices in Government.
- Effective Parliamentary Affairs management and increased citizen's participation in decision- making and national democratic processes.
- Improved work plan and budget execution by the Ministry.

		Target
INDICATORS:	2021	2022
1 Personnel with requisite skills are hired to the reach Ministry's full staff complement.	80%	100%
2 Number of capacity building and training sessions accessed by administrative staff.	2	6
3 Percentage of actual expenditure of approved budgetary allocation.	84%	100%

# **Details of Current Expenditures by Programme**

# Programme - 061 Policy Development and Administration

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	12,626	79,424	70,979	167,142
Total Appropriated Current Expenditure	5,783	50,021	41,788	156,942
610 Total Employment Costs	1,896	14,819	13,205	23,730
611 Total Wages and Salaries	1,896	14,819	13,205	23,730
613 Overhead Expenses	0	0	0	0
620 Total Other Charges	3,887	35,202	28,583	133,212
Total Appropriated Capital Expenditure	6,843	29,403	29,191	10,200
Programme Total	12,626	79,424	70,979	167,142

Minister of Parliamentary Affairs and Governance

Programme: 062 Parliamentary Affairs

#### **OBJECTIVE:**

To ensure effective planning, coordinating, and liaising with officers of the Parliament Office on legislative and other official business of Government in Parliament and provide guidance to other Ministries and Members of Parliament on procedural and Parliamentary matters for the effective management of Government's Parliamentary Affairs.

#### STRATEGIES:

- Coordinate the preparation of a manual for handling Parliamentary work in Ministries/Departments.
- Develop a data base of parliamentary records to assist Government in its Parliamentary work.
- Organise Government's representation on Parliamentary Committees and in the National Assembly.
- Assist Government Members in their Parliamentary work, both in and out of the National Assembly as required.
- Coordinate the Government's response to Questions to Ministers and to recommendations made by Parliamentary Committees and Human Rights Commissions.
- Assist Government Members in preparation of questions, motions, and bills for the National Assembly.
- Ensure that any large, complex, and controversial bill is the subject of a consultative process.
- · Manage Government's presentation of Bills in Parliament.
- · Work towards the timely submission of annual reports required by law to be submitted to the National Assembly.
- Provide assistance to Cabinet Committees where required.

- Ministries are guided in the conduct of their Parliamentary work, including their representation work.
- Parliamentary Committees are duly constituted with Government representatives and functioning.
- Ministries are monitored for the implementation of Reports of the Parliamentary Committees including those of the Public Accounts Committee as well as any recommendations adopted by the National Assembly.
- Government's Bills are presented to Parliament in keeping with Parliamentary rules.
- Cabinet Committee of Parliamentary Affairs are effectively guided in its operations and functioning.

		Target
INDICATORS:	2021	2022
1 Number of parliamentary caucus meetings on parliamentary agenda facilitated.	30	40
2 Number of bills passed, and committee recommendations adopted by the National Assembly.	19	30
3 Number of bills presented by Government to the National Assembly.	21	30
4 Number of reports submitted to the National Assembly by statutory bodies.	27	35
5 Number of cabinet parliamentary affairs subcommittee meetings held.	15	30
6 Percentage of actual expenditure of approved budgetary allocation.	79%	100%

# **Details of Current Expenditures by Programme**

# Programme - 062 Parliamentary Affairs

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	1,072	4,900	4,054	10,198
Total Appropriated Current Expenditure	75	4,000	3,156	10,198
610 Total Employment Costs	0	0	0	5,689
611 Total Wages and Salaries	0	0	0	4,141
613 Overhead Expenses	0	0	0	1,548
620 Total Other Charges	75	4,000	3,156	4,509
Total Appropriated Capital Expenditure	997	900	898	0
Programme Total	1,072	4,900	4,054	10,198

Minister of Parliamentary Affairs and Governance

Programme: 063 Governance

#### **OBJECTIVE:**

To oversee and enhance the functioning of the national oversight institutions in accordance with their mandates; improve trust and confidence in the governance structures with greater transparency and accountability; increasing the participation of citizens in decision-making at all levels; and coordinating national consultations on Constitutional and Electoral Reform and any other reform processes as decided by Government; all towards ensuring good governance, transparency and the protection of the fundamental rights and freedoms of all citizens.

#### STRATEGIES:

- Monitor the constitutional rights and service commissions to ensure their functionality and operations are within their constitutional mandate.
- Develop a mechanism for the recommendations of the rights and service commissions to be considered by Government.
- Develop a formal mechanism to allow for greater involvement of the national and regional non-governmental stakeholders in government policymaking.
- Coordinate consultations on Constitutional Reform across the country and manage the Reform process.
- Coordinate consultations on Electoral Reform across the country and manage the Reform process.
- Establish systems to improve government responsiveness to concerns and issues of citizens relating to governance with a view to redress where possible.
- Organise and manage the preparation of Guyana's national reports in keeping with its international treaty reporting obligations as regards human rights, and transparency and accountability.

#### **IMPACTS:**

- Increased implementation of the principles and practice of good governance towards greater transparency and accountability by Government agencies and assigned Commissions.
- Constitutional reform is undertaken and taken through all the various stages towards completion.
- Electoral Reform is undertaken and taken through all the various stages towards completion.
- Increased mechanisms provided to improve Government's timely responsiveness to concerns and issues of the citizenry.
- Bring Guyana into compliance incrementally with its international treaty reporting obligations.

INE	DICATORS:	2021	Target 2022
1	Number of Constitutional Bodies monitored for adherence to national reporting obligations and submission of Annual Reports.	17	17
2	Number of consultations with Constitutional Bodies in regard to their mandates, fiscal responsibilities and procurement mechanisms.	32	15
3	Number of annual reports of Constitutional Bodies submitted to the National Assembly.	11	20
4	Number of State Party reports submitted in keeping with Guyana's regional and international human rights obligations.	2	3
5	Number of human rights training workshops coordinated.	4	10
6	Number of meetings of the National Mechanism for Reporting and Follow-up (NMRF) (Human Rights).	4	6
7	Number of State Party reports submitted on anti-corruption.	2	2
8	Number of meetings of the National Coordinating Committee for the UNCAC and IACAC. (Anti-Corruption)	5	10
9	Number of training workshops on anti-corruption.	1	2
10	Number of State Party reports to the US State Department.	4	4
11	Number of responses to UN committees' and experts' requests for information from the State Party.	15	20

12	Number of public relations messages published in traditional and social media.	120	150
13	Number of representations made on behalf of the public to effectively address complaints.	40	50
14	Number of Stakeholder Consultations conducted with civil society.	3	4
15	Number of trainings accessed by staff within the Governance programme.	8	12
16	Establishment of a permanent home for the Integrity Commission.	No	Yes
17	Number of publications of draft electoral laws for public access.	2	4
18	Number of persons trained in Governance	2	4
19	Percentage of actual expenditure of approved budgetary allocation.	80%	100%
20	Number of Constitutional Reform consultations completed across the country	0	3

# FINANCIAL INFORMATION:

Details of Current Expenditures by Programme					
Programme - 063 Governance					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total Statutory Expenditure	0	0	0	0	
Total Appropriated Expenditure	28,191	84,651	68,221	101,061	
Total Appropriated Current Expenditure	25,192	80,851	64,421	98,821	
610 Total Employment Costs	0	0	0	20,954	
611 Total Wages and Salaries	0	0	0	20,954	
613 Overhead Expenses	0	0	0	0	
620 Total Other Charges	25,192	80,851	64,421	77,867	
Total Appropriated Capital Expenditure	2,999	3,800	3,800	2,240	
Programme Total	28,191	84,651	68,221	101,061	

Minister of Parliamentary Affairs and Governance

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#### **Speaker of the National Assembly**

Honourable Manzoor Nadir

#### **Clerk of the National Assembly**

Mr. S. Isaacs

#### **Mission Statement**

To provide administrative support for the efficient conduct of the business of the National Assembly (in the making of laws, etc.), Parliamentary Committees and Sub-Committees. Also, to provide local secretarial services in respect of matters pertaining to those international organisations with which the Parliament of Guyana holds membership.

The Parliament Office's mission is addressed through five sub-programme areas which are stated below.

**Secretariat of the Speaker** is responsible for ensuring that all matters brought to the National Assembly are dealt with in accordance with the Standing Orders.

Parliamentary Affairs which deals with all the primary functions of the National Assembly and its Committees.

**Secretariat of the Clerk of the National Assembly** is responsible for providing administrative support for the efficient conduct of the business of the National Assembly, Parliamentary Committees and Sub-Committees.

General Administration which deals with all administrative functions of the Parliament Office.

**Budgeting and Finance** which is responsible for ensuring the availability of resources for activities undertaken by the National Assembly.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme	SubProgramme	Activity
071 National Assembly		
	07101 Secretariat of the Speaker	
		0710101 Secretariat of the Speaker
	07102 Parliamentary Affairs	
		0710201 Sittings
		0710202 Committees
		0710203 Reportorial
		0710204 Procedural & Sale of Legislation
	07103 Secretariat of the Clerk	
		0710301 Secretariat of the Clerk
	07104 General Administration	
		0710401 Administration
		0710402 Human Resources
		0710403 Registry
		0710404 Maintenance and Security
	07105 Budgeting & Finance	
		0710501 Central Accounting
		0710502 Stores

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
4000100	Constitutional Agencies	Constitutional Agencies
4402300	Parliament Office	Parliament Office
4505100	Constitutional Agency	Constitutional Agency

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total (Appropriation & Statutory) Expenditure	1,400,240	1,867,411	1,671,198	1,852,411
Total Statutory Expenditure	0	0	0	1,802,411
Total Appropriation Expenditure	1,400,240	1,867,411	1,671,198	50,000
Total Appropriated Capital Expenditure	61,736	65,000	49,199	50,000
Total Appropriated Current Expenditure	1,338,504	1,802,411	1,621,999	C
Total Employment Costs	0	0	0	C
Total Other Charges	1,338,504	1,802,411	1,621,999	C
Total Revenue	20,447	27,779	28,617	25,975
Total Current Revenue	20,447	27,749	28,617	25,875
Total Capital Revenue	0	30	0	100

**Programme: 071 National Assembly** 

#### **OBJECTIVE:**

To provide administrative support for the efficient conduct of the business of the National Assembly (in the making of laws, etc.), Parliamentary Committees and Sub-Committees. Also, to provide local secretarial services in respect of matters pertaining to those international organisations with which the Parliament of Guyana holds membership.

#### STRATEGIES:

- Ensure that all matters before the National Assembly are dealt with in accordance with the Standing Orders
- Manage and coordinate the activities associated with the functioning of the National Assembly in an effective and
  efficient manner
- Provide administrative support for the efficient conduct of the business of the National Assembly, Parliamentary Committees and Sub-Committees
- Manage and ensure the availability of funds for all activities undertaken by the Parliament Office

#### **IMPACTS:**

- All matters before the National Assembly are addressed in accordance with the Standing Orders
- · All activities needed for the functioning of the National Assembly are conducted efficiently and effectively
- All resources are coordinated effectively for the smooth administration of the Parliament Office

#### **INDICATORS:**

Source: Ministry of Finance

- 1 Timely preparation and distribution of all documentation relating to sittings of the National Assembly and meetings of Parliamentary Committees and Sub-Committees
- 2 Timely reading, printing, gazetting and circulating of bills for consideration by the National Assembly
- 3 Correct advice given to Members of Parliament on parliamentary practices and procedures

#### FINANCIAL INFORMATION:

Details of Current Expenditures by Programme					
Programme - 071 National Assembly					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total Statutory Expenditure	0	0	0	1,852,411	
Total Appropriated Expenditure	1,400,240	1,867,411	1,671,198	50,000	
Total Appropriated Current Expenditure	1,338,504	1,802,411	1,621,999	0	
610 Total Employment Costs	0	0	0	0	
611 Total Wages and Salaries	0	0	0	0	
613 Overhead Expenses	0	0	0	0	
620 Total Other Charges	1,338,504	1,802,411	1,621,999	0	
Total Appropriated Capital Expenditure	61,736	65,000	49,199	0	
Programme Total	1,400,240	1,867,411	1,671,198	1,852,411	

Minister of Parliamentary Affairs and Governance

#### **Auditor General**

Mr. D. Sharma

#### **Mission Statement**

To be the foremost institution of the state in promoting good governance including openness, transparency, and improved public accountability through the execution of high-quality audits and reporting the results to the Legislature in a timely manner and hence to the public.

The Audit Office of Guyana addresses its mission through four operational areas which are stated below:

**Audit Operations Division** is responsible for the timely preparation and submission of the Auditor General's Report on the audit of the Public Accounts of Guyana and on the Accounts of the Ministries, Departments and Regions.

**Human Resources Division** deals with the recruitment and retaining of the best qualified personnel to achieve set targets and support the strategic goals of the Audit Office of Guyana.

**Finance and Accounts Division** ensures proper planning to identify the needs for financial resources and utilization and monitoring of allocated financial resources towards an efficient and effective Audit Office.

**Information Technology Division** is tasked with providing the Audit Office of Guyana with efficient and effective information systems, quality technical support and any other additional support when information systems expertise is required.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme	SubProgramme	Activity
081 Audit Office		
	08101 Audit Office	
		0810101 Programme Administration
	08102 Audit Unit A	
		0810201 Administration and Finance
		0810202 Education Related and Region #3
		0810203 Defence Related and Public Order
		0810204 Agriculture Related, Legal Entities and Region #4
		0810205 Inland Revenue/Customs
	08103 Audit Unit B	
		0810301 Municipalities & Regions (1,5,6,7,8 & 9)
		0810302 Health Related & Regions 2 &10
		0810303 Finance Related & Other Entities
		0810304 Public Works and Other Entities
		0810305 Public Corporations and Financial Institutions

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
4000200	Constitutional Agencies	Constitutional Agencies
4402200	Audit Office	Audit Office
4505200	Constitutional Agency	Constitutional Agency

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total (Appropriation & Statutory) Expenditure	908,636	1,036,347	1,036,347	1,050,956
Total Statutory Expenditure	0	0	0	1,025,956
Total Appropriation Expenditure	908,636	1,036,347	1,036,347	25,000
Total Appropriated Capital Expenditure	18,050	20,000	20,000	25,000
Total Appropriated Current Expenditure	890,586	1,016,347	1,016,347	0
Total Employment Costs	0	0	0	0
Total Other Charges	890,586	1,016,347	1,016,347	0
Total Revenue	17,877	15,023	13,257	16,811
Total Current Revenue	17,877	15,023	13,257	16,811
Total Capital Revenue	0	0	0	0

Programme: 081 Office of the Auditor General

#### **OBJECTIVE:**

To provide timely reports in the most up-to-date audit practices while fostering excellent relationships with clients.

#### STRATEGIES:

- Conduct the audit of Central Government activities and other government entities, including statutory bodies, public
  enterprises, local authorities, trade unions and foreign funded projects
- Conduct Pre-auditing of superannuation benefits
- Prepare and submit an annual report to Parliament
- Undertake institutional strengthening initiatives within the Audit Office of Guyana
- Maintain active links with Regional and International Audit Institutions

#### **IMPACTS:**

- Timely preparation and submission of the Report of the Auditor General to Parliament
- Superannuation benefits paid in accordance with existing regulations
- Efficient and effective support available to business units and divisions
- Strengthened institutional framework
- Enhanced professional relationships via seminars, conferences, and other symposia

#### **INDICATORS:**

- 1 Auditor General's Report is completed and submitted to Parliament
- 2 Number of institutional strengthening initiatives undertaken
- 3 Number of superannuation papers verified
- 4 Number of active links created with Regional and International Audit Institutions

#### FINANCIAL INFORMATION:

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	1,050,956
Total Appropriated Expenditure	908,636	1,036,347	1,036,347	25,000
Total Appropriated Current Expenditure	890,586	1,016,347	1,016,347	0
610 Total Employment Costs	0	0	0	0
611 Total Wages and Salaries	0	0	0	0
613 Overhead Expenses	0	0	0	0
620 Total Other Charges	890,586	1,016,347	1,016,347	0
Total Appropriated Capital Expenditure	18,050	20,000	20,000	0

Minister of Parliamentary Affairs and Governance

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#### **AGENCY 09 - PUBLIC AND POLICE SERVICE COMMISSIONS**

Chairman, Public Service Commission Vacant

Chairman, Police Service Commission Vacant

Secretary

Mr. J. Jaisingh

#### **Mission Statement**

**Public Service Commission** is responsible for making appointments to Public Offices and to remove and exercise disciplinary control over persons holding or acting in such offices and to ensure that no claims of partiality of any nature can be justifiably made against it.

**Police Service Commission** is responsible for making appointments to all ranks in the Guyana Police Force, of or above the rank of Inspector. It also serves to remove and exercise disciplinary control over persons holding or acting in such ranks and ensures that no claims of partiality of any nature are justified.

The Public and Police Service Commission's mission is addressed through two programme areas which are stated below.

**General Administration** is responsible for providing effective administrative and accounting services within the agency and supports human resource development. This is accomplished through the areas: Administration, Accounts, Confidential Registry and Registry.

**Human Resource Management** is responsible for the provision of an effective and efficient service in management of activities and other administrative related support.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme SubProgramme Activity

**091 Public and Police Service Commissions** 

09101 General Administration

0910101 Administration

0910102 Accounts

0910103 Confidential Registry

0910104 Registry

09102 Human Resource Management

0910201 Human Resource Management

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
2500400	Public and Police Service Commissions	Public and Police Service Commissions
4000300	Constitutional Agencies	Constitutional Agencies
4505300	Constitutional Agency	Constitutional Agency

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total (Appropriation & Statutory) Expenditure	135,118	155,505	141,607	159,122		
Total Statutory Expenditure	0	0	0	156,622		
Total Appropriation Expenditure	135,118	155,505	141,607	2,500		
Total Appropriated Capital Expenditure	5,466	4,000	3,996	2,500		
Total Appropriated Current Expenditure	129,653	151,505	137,611	0		
Total Employment Costs	0	0	0	0		
Total Other Charges	129,653	151,505	137,611	0		
Total Revenue	1,164	0	692	520		
Total Current Revenue	1,164	0	692	520		
Total Capital Revenue	0	0	0	0		

Programme: 091 Public and Police Service Commission

#### **OBJECTIVE:**

To deal with matters concerning the appointments to and disciplinary control of all public offices and ranks in the Guyana Police Force above the rank of Inspector.

#### STRATEGIES:

- Provide prompt, efficient, and effective service to facilitate the operation of the Commission
- Maintain accurate and adequate information on public officers and ranks of the Police Force with regards to appointments, dismissals, retirements, resignations, and promotions
- Provide proper maintenance and care to the building, equipment, and surroundings

# **IMPACTS:**

- Efficient service to public officers and ranks of the Police Force
- Reduction in backlogs of the preparation of recommendations for submission to the Commission
- Correspondences are easily accessible
- · Safe and healthy working environment

#### **INDICATORS:**

- 1 Number of instances of inaccurate information
- 2 Number of correspondences correctly routed
- 3 Timely processing of appointments, dismissals, retirements, resignations, and promotions
- 4 Number of instances of accidents or incidents in the working environment

#### **FINANCIAL INFORMATION:**

Details of Current Expenditures by Programme						
Programme - 091 Public and Police Service Commission						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total Statutory Expenditure	0	0	0	159,122		
Total Appropriated Expenditure	135,118	155,505	141,607	2,500		
Total Appropriated Current Expenditure	129,653	151,505	137,611	0		
610 Total Employment Costs	0	0	0	0		
611 Total Wages and Salaries	0	0	0	0		
613 Overhead Expenses	0	0	0	0		
620 Total Other Charges	129,653	151,505	137,611	0		
Total Appropriated Capital Expenditure	5,466	4,000	3,996	0		
Programme Total	135,118	155,505	141,607	159,122		

Minister of Parliamentary Affairs and Governance

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#### **AGENCY 10 - TEACHING SERVICE COMMISSION**

#### Chairperson

Vacant

#### Secretary

Ms. S. Hunte

#### **Mission Statement**

The responsibility of the Teaching Service Commission is to appoint persons as Teachers/Lecturers in the Teaching Service (Non-Board Schools/Institutions) and to remove and exercise disciplinary control over persons holding or acting in such offices and also to ensure that no partiality of any nature can justifiably be made against it.

The Teaching Service Commission's mission is addressed through two sub-programme areas which are stated below.

**Commission** is responsible for effective decision making and exercising disciplinary control in making appointments, promotions, filling of vacancies, dismissals, terminations, and removals in the Teaching Service throughout the country.

**Secretariat** is responsible for providing effective administrative and accounting services within the agency and supports human resource development. This is accomplished through the areas: Administration, Teachers Personnel Unit, Registry and Accounts.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme SubProgramme Activity

101 Teaching Service Commission

10101 Commission

1010101 Commission

10102 Secretariat

1010201 Administration

1010202 Teachers Personnel Unit

1010203 Registry 1010204 Accounts

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
2500800	Teaching Service Commission	Teaching Service Commission
4000400	Constitutional Agencies	Constitutional Agencies
4505400	Constitutional Agency	Constitutional Agency

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total (Appropriation & Statutory) Expenditure	113,515	117,822	114,344	124,454		
Total Statutory Expenditure	0	0	0	120,454		
Total Appropriation Expenditure	113,515	117,822	114,344	4,000		
Total Appropriated Capital Expenditure	3,508	4,000	3,957	4,000		
Total Appropriated Current Expenditure	110,007	113,822	110,386	0		
Total Employment Costs	0	0	0	0		
Total Other Charges	110,007	113,822	110,386	0		
Total Revenue	709	600	154	130		
Total Current Revenue	709	600	154	130		
Total Capital Revenue	0	0	0	0		

**Programme: 101 Teaching Service Commission** 

#### **OBJECTIVE:**

To appoint persons as teachers/lecturers in the public service and to remove and exercise disciplinary control over persons holding or acting in such offices.

#### STRATEGIES:

- Fill positions for senior and junior vacancies
- · Appoint trained teachers
- Appoint senior acting teachers
- Maintain an accurate database for teachers in the ten administrative regions

# **IMPACTS:**

- Appointments, promotions, filling of vacancies, transfers, dismissals, and terminations are handled in a consistent and
  effective manner.
- Adequate staffing levels are maintained in all schools
- Enhanced awareness of the function of the Teaching Service Commission

#### **INDICATORS:**

- 1 Number of positions filled for Senior and Junior vacancies
- 2 Number of trained teachers appointed
- 3 Number of senior acting appointments made
- 4 Accurate database for teachers in the ten administrative regions

#### **FINANCIAL INFORMATION:**

Details of Current Expenditures by Programme						
Programme - 101 Teaching Service Commission  Actual Budget Revised Budget 2020 2021 2021 2022						
Total Statutory Expenditure	0	0	0	124,454		
Total Appropriated Expenditure	113,515	117,822	114,344	4,000		
Total Appropriated Current Expenditure	110,007	113,822	110,386	0		
610 Total Employment Costs	0	0	0	0		
611 Total Wages and Salaries	0	0	0	0		
613 Overhead Expenses	0	0	0	0		
620 Total Other Charges	110,007	113,822	110,386	0		
Total Appropriated Capital Expenditure	3,508	4,000	3,957	0		
Programme Total	113,515	117,822	114,344	124,454		

Minister of Parliamentary Affairs and Governance

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#### **AGENCY 11 - GUYANA ELECTIONS COMMISSION**

#### Chairman

Justice Claudette Singh

#### **Chief Election Officer**

Mr. V. Persaud

#### **Mission Statement**

The Guyana Elections Commission is empowered under the Constitution of the Cooperative Republic of Guyana to exercise general direction and supervision over the registration of electors and the administrative conduct of all elections of members of the National Assembly, the Regional Democratic Councils and Local Authorities in Guyana.

The Guyana Elections Commission is a Constitutional Agency that is charged with managing the operations of the Secretariat, preparing voter education documents, and establishing protocols for the conduct of fair and transparent elections.

The Guyana Elections Commission fulfils its mission through one programme area which is stated below.

**Elections Commission** sets policy for voter registration, maintenance of the voter's register and the administration of all national, regional, and local government elections.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme	SubProgramme	Activity
111 Elections Commission		
	11101 Secretariat	
		1110101 Main Office
		1110102 Public Relations
		1110103 Secretariat
	11102 General Administration	
		1110201 Administration
		1110202 Budget and Finance
		1110203 Human Resources
	11103 National Registration	
		1110301 Information Systems
		1110302 Logistics
		1110303 Public Education
		1110304 Registration
		1110305 Operations

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
2501000	Guyana Elections Commission	Guyana Elections Commission
4000500	Constitutional Agencies	Constitutional Agencies
4505500	Constitutional Agency	Constitutional Agency

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total (Appropriation & Statutory) Expenditure	4,068,142	4,161,996	1,828,863	4,161,996		
Total Statutory Expenditure	0	0	0	4,041,996		
Total Appropriation Expenditure	4,068,142	4,161,996	1,828,863	120,000		
Total Appropriated Capital Expenditure	67,682	120,000	23,482	120,000		
Total Appropriated Current Expenditure	4,000,460	4,041,996	1,805,381	0		
Total Employment Costs	0	0	0	0		
Total Other Charges	4,000,460	4,041,996	1,805,381	0		
Total Revenue	42,138	0	14,687	10,000		
Total Current Revenue	42,138	0	14,687	10,000		
Total Capital Revenue	0	0	0	0		

**Programme: 111 Elections Commission** 

#### **OBJECTIVE:**

To exercise general direction and supervision over the registration of electors and the administrative conduct of all elections of members of National Assembly, the Regional Democratic Councils and Local Authorities in Guyana.

#### STRATEGIES:

- · Maintain documentation to ensure institutional memory, functional capacity, and sustainability
- Develop and produce computerised applications for the production of voters' lists for National and Regional and Local Government Elections
- Institute a system of continuous voter registration
- · Design and implement voter education programmes to inform voters of their rights and responsibilities
- Ensure that all National, Regional and Local Government Elections are free, fair, and transparent

#### **IMPACTS:**

- · Elections mandate is fulfilled in accordance with the law
- · Technologically sound computer applications are designed and utilised to produce acceptable voters' lists
- Discrepancies relating to the preparation of the voter's roll are minimised
- Continuous voter education programmes

#### **INDICATORS:**

- 1 Elections are conducted
- 2 Publication of voters list for each area
- 3 Information is disseminated to the public

#### FINANCIAL INFORMATION:

Details of Current Expenditures by Programme					
Programme - 111 Elections Commission					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total Statutory Expenditure	0	0	0	4,161,996	
Total Appropriated Expenditure	4,068,142	4,161,996	1,828,863	120,000	
Total Appropriated Current Expenditure	4,000,460	4,041,996	1,805,381	0	
610 Total Employment Costs	0	0	0	0	
611 Total Wages and Salaries	0	0	0	0	
613 Overhead Expenses	0	0	0	0	
620 Total Other Charges	4,000,460	4,041,996	1,805,381	0	
Total Appropriated Capital Expenditure	67,682	120,000	23,482	0	
Programme Total	4,068,142	4,161,996	1,828,863	4,161,996	

Minister of Parliamentary Affairs and Governance

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#### AGENCY 13 - MINISTRY OF LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT

#### **Minister**

Honourable Nigel D. Dharamlall

# Minister in the Ministry Honourable Anand Persaud

#### **Permanent Secretary**

Ms. P. Roopnarine

#### **Mission Statement**

To supervise and maintain the legal and regulatory framework of the system of local and regional administration; to encourage and facilitate the development of the regions and local organs; and to support the continued integration and development of the hinterland communities.

The Ministry's mission is addressed through three programme areas which are stated below:

**Policy Development and Administration** is responsible for effectively and efficiently formulating regional and local government policy and legislation; monitoring the implementation said policy; and for ensuring the proper management of human, financial and physical resources.

**Regional Development** is responsible for facilitating and monitoring the development of the Regions by coordinating regional strategic planning which promotes good governance, inclusivity, economic and social development and is grounded by policy coordination, collaboration, and capacity building.

**Local Government Development** is responsible for facilitating and monitoring the development of communities through the strengthening of the local democratic organs enabling them to efficiently provide public goods and services to the communities and be financially self-sufficient.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme	SubPi	rogramme	Activity
131 Policy Development and Adm	inistratio	on	
	13101	Strategic Direction and Manageme	
			1310101 Strategic Direction
	40400	A lastistanti a O a cara Occident	1310102 Strategic Management
	13102	Administrative Support Services	1310201 General Administration
			1310201 General Administration
			1310203 Human Resource Management
			1310203 Human Resource Management
	13103	Strategic Planning	1310204 Information Technology
	10100	Strategie i iaig	1310301 Strategic Planning
			1310302 Monitoring and Evaluation
133 Regional Development			•
	13301	Regional Development	
			1330101 Regional Co-ordination
			1330102 Monitoring and Outreach
			1330104 Sustainable Community Infrastructure
134 Local Government Developme	ent 13401	Municipal Development	
	13401	Municipal Development	1340101 Municipal Co-ordination
			1340102 Municipal Monitoring and Outreach
			1340103 Municipal Support and Capacity Strengthening
			1340104 Municipal Enhancement
	13402	NDC Development	•
			1340201 NDC Co-ordination
			1340202 NDC Monitoring and Outreach
			1340203 NDC Support and Capacity Strengthening
			1340204 Community Enhancement
	13403	Integrated Sanitation Management	
			1340301 Sustainable Waste Management
			1340302 Policy and Standards Implementation
			1340303 Public Awareness and Education
	13404	RDC Governance and Developmen	
			1340401 Regional Co-ordination 1340402 Regional Monitoring and Outreach
			1340403 Regional Support and Capacity Strengthening

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1302200	Community Infrastructure Improvement Project	Community Infrastructure Improvement Project
1902900	Project Development and Assistance	Project Development and Assistance
1903700	Sustainable Livelihood and Entrepreneurial Development (SLED) Projects	Sustainable Livelihood and Entrepreneurial Development (SLED
1904100	Georgetown Enhancement Programme	Georgetown Enhancement Programme
1904100	Georgetown Enhancement Programme	Georgetown Enhancement Programme
1904300	Regional Economic Transformation	Regional Economic Transformation
2400100	Land Transport	Land Transport
2511100	Local Government Commission	Local Government Commission
2803100	Technical Assistance - Planning and Support for Local Councils	Technical Assistance - Planning and Support for Local Counci
3500100	Furniture and Equipment	Furniture and Equipment
3500100	Furniture and Equipment	Furniture and Equipment
3500100	Furniture and Equipment	Furniture and Equipment
3600300	Solid Waste Disposal Programme	Solid Waste Disposal Programme
4401500	Other Equipment	Other Equipment

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total (Appropriation & Statutory) Expenditure	1,370,711	4,531,045	4,299,659	10,343,697		
Total Statutory Expenditure	0	0	0	0		
Total Appropriation Expenditure	1,370,711	4,531,045	4,299,659	10,343,697		
Total Appropriated Capital Expenditure	735,385	2,680,166	2,589,217	8,563,005		
Total Appropriated Current Expenditure	635,326	1,850,879	1,710,442	1,780,692		
Total Employment Costs	63,863	361,183	282,100	319,086		
Total Other Charges	571,463	1,489,696	1,428,343	1,461,606		
Total Revenue	18,545	1,380	1,594	2,111		
Total Current Revenue	18,545	1,380	1,594	2,111		
Total Capital Revenue	0	0	0	0		

#### **Programme: 131 Policy Development and Administration**

#### **OBJECTIVE:**

To effectively and efficiently formulate, monitor and evaluate regional and local government policy and legislation implementation, and to ensure the proper management of human, financial and physical resources.

#### STRATEGIES:

- Improve the capacity for strategic planning for local and regional government development.
- Co-ordinate the development, monitoring and evaluation of regional and local government policies and legislation.
- Promote the devolvement and decentralisation of the provision of select public goods and services.
- Promote equitable economic development across regions and communities.
- Ensure the optimal and effective utilisation of financial, human, and physical resources within the Ministry.

#### **IMPACTS:**

- Regional and local government organs equipped to undertake strategic planning for their institutions.
- Legal framework conducive to efficient functioning of regional and local government.
- Improved capacity for regional and local government planning and policy development
- Accelerated economic development at the regional and community level.
- Improved work plan and budget execution by the Ministry.

INDICATORS:	2021	Target 2022
1 Number of staff trained in key technical areas.	0	N/A
2 Number of staff trained in specific areas	130	185
3 Completion of the Local government sector strategy	0	1
4 Percentage of budgetary allocation expended	77%	100%
5 Establishment of Local Government Data Infrastructure	1	1
6 Completion of the MLGRD Strategic plan	0	1
7 Completion of Sanitation Sector Plan	0	1
8 Establishment of Monitoring and Evaluation Framework	0	1

#### **FINANCIAL INFORMATION:**

# **Details of Current Expenditures by Programme**

# **Programme - 131 Policy Development and Administration**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	108,824	451,934	348,728	406,977
Total Appropriated Current Expenditure	101,166	393,541	324,448	363,872
610 Total Employment Costs	48,579	213,247	149,849	181,370
611 Total Wages and Salaries	44,070	189,241	131,088	165,659
613 Overhead Expenses	4,510	24,006	18,762	15,711
620 Total Other Charges	52,586	180,294	174,598	182,502
Total Appropriated Capital Expenditure	7,658	58,393	24,280	43,105
Programme Total	108,824	451,934	348,728	406,977

Minister of Local Government and Regional Development

**Programme: 133 Regional Development** 

#### **OBJECTIVE:**

To facilitate and monitor the development of the Regions by coordinating regional strategic planning which promotes good governance, inclusivity, economic and social development and is grounded by policy coordination, collaboration, and capacity building.

#### STRATEGIES:

- Co-ordinate regional government participation in the development, implementation, monitoring and evaluation of sector policies and legislation
- Improve the human capital of the regional governments
- Support the development of regional strategic plans
- Monitor the performance of regional governments
- Provide technical assistance to regional governments, where necessary

#### **IMPACTS:**

- Improved participatory approach to regional planning and operational coordination of service delivery among public
  agencies.
- Increased technical capacity to undertake the functions of the regions.
- Regional development is coordinated and sustainable, being underpinned by a long-term plan.
- Improved regional coordination among key agencies in the delivery of services at the regional level.
- Effective implementation of national and sectoral strategies at the regional level

INDICATORS:	2021	Target 2022
1 Proportion of regions submitting Annual Performance Report to the Ministry based on their Strategic Plan	N/A	N/A
2 Number of regional staff trained in key technical areas	0	N/A
3 Number of new infrastructure developed	0	N/A
4 Number of staff trained in specific areas	45	40
5 Number of existing infrastructure improved	1	1

#### **FINANCIAL INFORMATION:**

# **Details of Current Expenditures by Programme**

# **Programme - 133 Regional Development**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	129,853	208,909	192,087	470,460
Total Appropriated Current Expenditure	23,763	106,990	73,560	69,960
610 Total Employment Costs	1,203	56,154	47,466	35,414
611 Total Wages and Salaries	1,028	45,754	38,123	28,301
613 Overhead Expenses	174	10,400	9,343	7,113
620 Total Other Charges	22,561	50,836	26,094	34,546
Total Appropriated Capital Expenditure	106,090	101,919	118,527	400,500
Programme Total	129,853	208,909	192,087	470,460

Minister of Local Government and Regional Development

#### **Programme: 134 Local Government Development**

#### **OBJECTIVE:**

To facilitate and monitor the development of communities through the strengthening of the local democratic organs enabling them to efficiently provide public goods and services to the communities and be financially self-sufficient.

#### STRATEGIES:

- Co-ordinate local government participation in the development, implementation, monitoring and evaluation of sector policies and legislation
- Improve the human capital of the local government organs
- Support the development of plans of action for municipal development
- Monitor the performance of local government organs
- Provide technical assistance to local government organs, where necessary
- Coordinate delivery of solid waste management services at the local level

#### **IMPACTS:**

- Improved participatory approach to local government planning and operational coordination of service delivery among public agencies.
- Increased technical capacity to undertake the functions of the local government.
- Local Government development is coordinated and sustainably being underpinned by a long-term plan.
- Improved provision of public goods and services by local government organs.
- Improved coordination among key agencies in the delivery of services at the local government level.
- Effective implementation of national and sectoral strategies at the local government level
- Effective solid waste management at the community and residential levels

INDICATORS:	2021	Target 2022
1 Proportion of municipalities with updated development plans	0%	N/A
2 Number of local government staff trained in key technical areas.	N/A	N/A
3 Proportion of local government organs which are financially self-sufficient	N/A	N/A
4 Number of households with access to community solid waste services	N/A	N/A
5 Number of RDCs with Sanitary Landfill Management of Solid Waste	1	4
6 Number of staff trained in specific areas	173	440
7 Number of new infrastructure developed	6	14
8 Number of existing infrastructure improved	13	29
9 Number of LDOs implementing ISM technical standards for waste management	0	10
10 Number of regions completing Regional Strategic Plan	0	6
11 Number of entrepreneurs funded	600	600
12 Percentage of institutional development plan executed	0	TBD

#### **FINANCIAL INFORMATION:**

# **Details of Current Expenditures by Programme**

# Programme - 134 Local Government Development

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	1,132,034	3,870,202	3,758,844	9,466,259
Total Appropriated Current Expenditure	510,397	1,350,348	1,312,435	1,346,859
610 Total Employment Costs	14,081	91,782	84,784	102,302
611 Total Wages and Salaries	12,960	83,133	75,606	93,930
613 Overhead Expenses	1,121	8,649	9,178	8,372
620 Total Other Charges	496,316	1,258,566	1,227,651	1,244,557
Total Appropriated Capital Expenditure	621,637	2,519,854	2,446,410	8,119,400
Programme Total	1,132,034	3,870,202	3,758,844	9,466,259

Minister of Local Government and Regional Development

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#### Minister

Honourable Savitri Sonia Parag

#### **Permanent Secretary**

S. Grogan

#### **Mission Statement**

To foster a professional public service instilled with and committed to culture of excellence by driving change and innovation; facilitating continuous professional development; implementing administrative reforms; creating the conditions for conducive work environments and promoting and maintaining ethics and accountability in the functioning of government agencies delivering services to the public.

The Ministry of Public Service's Mission is addressed through three programme areas which are stated below:

**Policy Development and Administration** is responsible for developing policies to guide the overall management of the public service across all government ministries, departments, and regional administrations, with the aim of instilling a performance-oriented, results-based culture in public servants, in order to ensure the deliver quality public services; and effectively managing the human, financial and physical resources of the Ministry for the execution of its mandate.

**Human Resource Development** is responsible for planning, coordinating, and managing the training of public servants in order to build a culture of competence and create an impetus for excellence, and update the knowledge and skills of officers to meet the requirements of the changing environment in service delivery.

**Human Resource Management** is responsible for ensuring the continued advancement of the public service by creating and abolishing posts, ensuring uniformity in the hiring practices of government, and coordinating budget proposals to determine the size of the public service and to fill vacancies in order to facilitate the efficient functioning of the public service for the delivery of quality services to citizens.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme SubProgramme Activity

141 Policy Development and Administration

14101 Strategic Direction and Management

1410101 Strategic Direction

1410102 Strategic Management

14102 Administrative Support Services

1410201 General Administration

1410202 Human Resources Management

1410203 Budgeting and Finance

142 Human Resource Development

14201 Training

1420101 Public Service Training

1420102 Scholarships Administration

143 Human Resource Management

14301 Human Resource Management

1430101 Public Service Human Resource Administration

1430102 Human Resource Management Information

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1207300	Buildings	Buildings
2506200	Furniture and Equipment	Furniture and Equipment
2506200	Furniture and Equipment	Furniture and Equipment
2506200	Furniture and Equipment	Furniture and Equipment

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total (Appropriation & Statutory) Expenditure	1,065,126	3,065,735	2,934,237	3,312,412
Total Statutory Expenditure	0	0	0	0
Total Appropriation Expenditure	1,065,126	3,065,735	2,934,237	3,312,412
Total Appropriated Capital Expenditure	4,726	13,500	13,009	119,300
Total Appropriated Current Expenditure	1,060,400	3,052,235	2,921,228	3,193,112
Total Employment Costs	65,664	260,210	173,103	192,268
Total Other Charges	994,736	2,792,025	2,748,125	3,000,844
Total Revenue	7,794	35,634	75,689	62,797
Total Current Revenue	7,794	35,634	75,689	62,797
Total Capital Revenue	0	0	0	0

#### **Programme: 141 Policy Development and Administration**

#### **OBJECTIVE:**

To develop policies to guide the overall management of the public service across all government ministries, departments and regional administrations aimed at instilling a performance-oriented, results-based culture in public servants in order to ensure the delivery of quality public services; and effectively manage the human, financial and physical resources of the Ministry for the execution of its mandate.

#### STRATEGIES:

- Plan, design and implement initiatives to achieve modernisation of the Public Service.
- Oversee Administrative Reforms across the public service.
- Conduct engagements across the public sector to sensitive civil servants on Reforms.
- Establish minimum standards for the delivery of public services across government.
- Manage the Public Service Registry.
- Update the Public Service Commission Rules
- Ensure the optimal and effective utilisation of financial, human, and physical resources within the Ministry.

- Adoption of technology as an accelerator for improved quality service, efficiency, productivity, and performance results by the public service.
- Remodelled and retooled public service for improved performance and productivity in the delivery of quality and timely services.
- Public services are delivered based on the principles of a process-based quality management system.
- Efficient and timely access to public servant records.
- Ethical conduct, accountability, and transparency in the functioning of public officers.
- Improved work plan and budget execution by the Ministry.

INDICATORS:	2021	Target 2022
1 Number of Budget Agencies implementing Electronic Attendance Systems.	12	36
2 Number of Budget Agencies implementing Human Resource Management Information Systems (3 Components)	32	36
3 Number of Public Sector Reform sensitization activities conducted	36	36
4 Proportion of agencies implementing performance management systems	26	36
5 Number of Agencies implementing a Computerized Registry System	3	36
6 Number of reported instances of breach of Public Sector rules	24	N/A
7 Actual expenditure as a percentage of planned expenditure	95.7%	100%

# **Details of Current Expenditures by Programme**

# **Programme - 141 Policy Development and Administration**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	48,538	172,343	155,386	180,930
Total Appropriated Current Expenditure	46,738	168,343	151,407	177,430
610 Total Employment Costs	18,097	89,626	73,752	86,934
611 Total Wages and Salaries	16,739	80,902	64,728	77,375
613 Overhead Expenses	1,358	8,724	9,024	9,559
620 Total Other Charges	28,642	78,717	77,655	90,496
Total Appropriated Capital Expenditure	1,800	4,000	3,978	3,500
Programme Total	48,538	172,343	155,386	180,930

Minister of Public Service

#### **Programme: 142 Human Resource Development**

#### **OBJECTIVE:**

To plan, coordinate, and manage the training of public servants in order to build a culture of competence and create an impetus for excellence, and update the knowledge and skills of officers to meet the requirements of the changing environment in service delivery.

#### **STRATEGIES:**

- Formulate the training and development strategy for the Public Service
- Conceptualise, design, implement and evaluate national training courses.
- Administer and advise on the effective utilisation of scholarship awards to ensure that policy and sectoral priorities are reflected.
- Manage the Public Service Library and reference resources.

- Training is delivered effectively and according to the developmental needs identified across the Public Service.
- Continued professional development of the public service.
- Competent and skilled public servants.
- Increased access to reference material in order to increase the knowledge and understanding among public servants for the conduct of their duties.

INE	DICATORS:	2021	Target 2022
1	Number of persons trained through Central, Virtual, Regional and In-House Training:	419	2,220
1.1	Central Training (CT)	34	960
1.2	Virtual Training (VT)	246	540
1.3	Regional Training (RT)	0	400
1.4	In-House Training	139	320
2	Number of persons awarded GOG scholarship in necessary skillsets for national development	553	772
3	Number of persons awarded GOAL scholarships in skills sets necessary for national development	6,300	5,000
4	Number of persons accessing the Public Service Library	16	N/A
5	Number of persons trained through the Centre for Excellence in Information Technology	167	500

# **Details of Current Expenditures by Programme**

# Programme - 142 Human Resource Development

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	1,002,667	2,843,185	2,730,351	3,070,921
Total Appropriated Current Expenditure	1,001,728	2,837,185	2,724,819	2,958,121
610 Total Employment Costs	36,155	126,377	56,541	50,938
611 Total Wages and Salaries	35,322	120,719	50,929	45,159
613 Overhead Expenses	833	5,658	5,612	5,779
620 Total Other Charges	965,573	2,710,808	2,668,278	2,907,183
Total Appropriated Capital Expenditure	938	6,000	5,532	112,800
Programme Total	1,002,667	2,843,185	2,730,351	3,070,921

Minister of Public Service

#### Programme: 143 Human Resource Management

#### **OBJECTIVE:**

To ensure the continued advancement of the public service by rationalising human resource needs in line with strategic national and sectoral policies, ensuring uniformity in the hiring practices of government, and coordinate budget proposals to determine the size of the public service and fill vacancies to facilitate the efficient functioning of the public service for the delivery of quality services to citizens.

#### STRATEGIES:

- Process requests for the creation and abolition of posts in the Public Service.
- Advise government on the personnel requirements of the Public Service by examining the human resource requests of Budget Agencies.
- Formulate policies to strengthen Human Resource Management.
- Introduce new management practices such as the Performance Measurement System and exploit technological advancements to enhance the Ministry's operation and, at a wider level, to improve the management information systems in the area of Human Resource Management.
- Develop job descriptions for the hiring of public servants and provide monthly update on the vacancies filled based on the Budgetary requests.
- Determine the emoluments packages for the public sector.
- Review and advise on organisational structures for the Public Service Agencies.
- Promote good employment relations within the public service.

- · Updated public service hiring practices.
- Public Service staff complement is effectively maintained.
- Strategic human resource planning and management is practiced by the Ministry.
- Effective and modernised human resource management system.
- Employees service-wide are aware of and have access to updated conditions of service, public service rules and personnel procedures.
- Satisfactory remuneration of public servants across Government.
- Effective staffing and structures for the delivery of quality services to the public.
- Cordial and respectful relations among public servants.

			Target
IND	ICATORS:	2021	2022
1	Number of posts created annually	282	250
2	Number of vacancies authorised and approved for filling in the Public Service"	84	250
3	Proportion of Budget agencies which conducted staff performance reviews	35	N/A
4	Proportion of advertised vacancies filled	271	N/A
5	Number of employees retiring voluntarily/ medically across the Public Service	28	150
6	Number of interpersonal grievances reported in Agencies.	9	20

# **Details of Current Expenditures by Programme**

# Programme - 143 Human Resource Management

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	13,921	50,207	48,501	60,561
Total Appropriated Current Expenditure	11,934	46,707	45,002	57,561
610 Total Employment Costs	11,413	44,207	42,810	54,396
611 Total Wages and Salaries	9,998	36,387	35,459	44,642
613 Overhead Expenses	1,415	7,820	7,351	9,754
620 Total Other Charges	521	2,500	2,192	3,165
Total Appropriated Capital Expenditure	1,988	3,500	3,499	3,000
Programme Total	13,921	50,207	48,501	60,561

Minister of Public Service

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#### **AGENCY 17 - MINISTRY OF INDIGENOUS PEOPLE'S AFFAIRS**

#### Vice-President and Minister Honourable Sydney Allicock

# Minister in the Ministry Honourable Valarie Garrido-Lowe

#### Permanent Secretary Ms. S. Fedee'

#### **Mission Statement**

To enhance the quality of life, promote social and economic opportunities and carry out the responsibility to protect and improve the rights and assets of the Indigenous People of Guyana, through a highly skilled and motivated staff in delivering quality social, economic and community services.

The Ministry's mission is addressed through one programme area which is stated below.

**Policy Development and Administration** is responsible for the promotion and continued integration of the Indigenous People's community into the wider society, and to encourage self-sufficiency in the hinterland regions.

# **AGENCY OUTLINE**

#### **RECURRENT PROGRAMMES**

Programme SubProgramme Activity

171 Policy Development and Administration

17101 Strategic Direction and Management

1710101 Strategic Direction

1710102 Strategic Management

17102 Administrative Support Services

1710201 Administrative Support Services

17103 Social Services

1710301 Hinterland Scholarships

1710302 Health & Welfare

17104 Community Development & Governance

1710401 Community Development & Governance

#### **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1214500	Buildings	Buildings
1405400	Amerindian Development Projects	Amerindian Development Projects

#### **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE						
Actual Budget Revised Budget 2020 2021 2021 2022						
Total (Appropriation & Statutory) Expenditure	512,345	0	0	0		
Total Statutory Expenditure	0	0	0	0		
Total Appropriation Expenditure	512,345	0	0	0		
Total Appropriated Capital Expenditure	14,017	0	0	0		
Total Appropriated Current Expenditure	498,328	0	0	0		
Total Employment Costs	178,020	0	0	0		
Total Other Charges	320,308	0	0	0		
Total Revenue	5,250	0	0	0		
Total Current Revenue	5,250	0	0	0		

**Programme: 171 Policy Development and Administration** 

#### **OBJECTIVE:**

To support and encourage the economic empowerment, integration, and environmental development of Indigenous Peoples' communities through strategic initiatives and informed policy formulation.

#### STRATEGIES:

- Enforcement of firm policies, legalities, and rights of the Indigenous People in the Amerindian Act
- Protect the lands, territories and resources belonging to the Indigenous People
- Preserve the heritage of Indigenous People
- Secure livelihoods of Indigenous People
- · Facilitate access to affordable credit, markets for producers and the acquisition of appropriate technology

#### **IMPACTS:**

- Strict compliance with the provisions of the Amerindian Act
- Sustainable Indigenous Communities
- · Increased awareness and promotion of Indigenous Heritage
- Increased number of skilled professionals among Indigenous People

#### **INDICATORS:**

- 1 Number of instances of violation of the Amerindian Act
- 2 Percentage of Indigenous People with land titles
- 3 Number of Indigenous People participating in national activities
- 4 Number of Indigenous People exposed to capacity development training
- 5 Number of Indigenous Peoples' villages that participate in Indigenous activities

#### FINANCIAL INFORMATION:

Details of Current Expenditures by Programme					
Programme - 171 Policy Development and Administration					
Actual         Budget         Revised         Budget           2020         2021         2021         2022					
Total Statutory Expenditure	0	0	0	0	
Total Appropriated Expenditure	512,345	0	0	0	
Total Appropriated Current Expenditure	498,328	0	0	0	
610 Total Employment Costs	178,020	0	0	0	
611 Total Wages and Salaries	157,570	0	0	0	
613 Overhead Expenses	20,450	0	0	0	
620 Total Other Charges	320,308	0	0	0	
Total Appropriated Capital Expenditure	14,017	0	0	0	
Programme Total	512,345	0	0	0	

**Minister of Amerindian Affairs** 

Source: Ministry of Finance

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#### Minister

Honourable Pauline Campbell-Sukhai

#### **Permanent Secretary**

Ms. R. Toolsiram (a.g.)

#### **Mission Statement**

To enhance the quality of life, promote social and economic opportunities and carry out the responsibility to safeguard and improve the rights and assets of the indigenous people of Guyana, through a highly skilled and motivated staff in delivering quality social, economic and community services.

The Ministry addresses its mission through two programme areas which are stated below.

**Policy Development and Administration** is responsible for developing policies towards promoting the continued integration of the Indigenous Community into the wider society, encouraging self-sufficiency in the hinterland regions, increasing their participation in the decision-making processes of their communities, and coordinating and managing efficiently the available human, financial and physical resources critical to the successful administration of Ministry operations.

**Community Development and Empowerment** is responsible for coordinating and supporting the implementation of Village Improvement Plans across the country towards accelerating the economic and social development of communities, effecting land titling, expanding the employment and income generating activities for residents.

# **AGENCY OUTLINE**

Programme

#### **RECURRENT PROGRAMMES**

161 Policy Development and Administration	on	
16101	Strategic Direction and Manageme	nt
		1610101 Strategic Direction
		1610102 Strategic Management
16102	Administrative Support Services	
		1610201 General Administration
		1610202 Human Resource Management
		1610203 Budgeting and Finance
16103	Governance and Monitoring	
		1610301 Governance
		1610302 Monitoring
162 Community Development and Empower	erment	
16201	Social Services	
		1620101 Hinterland Scholarships
		1620102 Health and Welfare
16202	Land Titling	

1620202 Demarcation
1620203 Titling

1620204 Land Conflict Resolution

16203 Heritage Preservation

SubProgramme

1620301 Heritage Preservation

16204 Community Development

1620401 Bina Hill

1620201 Extension

Activity

1620402 Kanuku Mountains Regional Group

1620403 National Toshao Council

#### **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1214500	Buildings	Buildings
1400100	Amerindian Development Fund	Amerindian Development Fund
2406700	Land and Water Transport	Land and Water Transport
2406700	Land and Water Transport	Land and Water Transport
2508300	Office Furniture and Equipment	Office Furniture and Equipment

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total (Appropriation & Statutory) Expenditure	1,421,273	2,696,974	3,051,347	3,158,460
Total Statutory Expenditure	0	0	0	0
Total Appropriation Expenditure	1,421,273	2,696,974	3,051,347	3,158,460
Total Appropriated Capital Expenditure	975,741	1,576,566	2,009,031	1,917,325
Total Appropriated Current Expenditure	445,532	1,120,408	1,042,316	1,241,135
Total Employment Costs	40,247	173,291	160,669	238,676
Total Other Charges	405,284	947,117	881,647	1,002,459
Total Revenue	6,303	0	2,789	0
Total Current Revenue	6,303	0	2,789	0
Total Capital Revenue	0	0	0	0

#### **Programme: 161 Policy Development and Administration**

#### **OBJECTIVE:**

To develop policies aimed at promoting the continued integration of the Indigenous Community into the wider society, encouraging self-sufficiency in the hinterland regions, increasing their participation in the decision-making processes of their communities, and coordinating and managing efficiently the available human, financial and physical resources critical to the successful administration of Ministry operations.

#### STRATEGIES:

- Develop, implement, and disseminate policies, plans and programmes to improve the standard of living of Amerindians.
- Provide advice to and monitor Amerindian Village Councils.
- Promote governance among Amerindian communities.
- Coordinate the work programmes of all divisions within the Ministry.
- Ensure the optimal and effective utilisation of financial, human, and physical resources within the Ministry.
- Provide proper maintenance and care to buildings, equipment, and surroundings.

- Policies and programmes are developed and implemented to guide Government's Amerindian development mandate.
- Increased attendance and participation of villagers at Village Council meetings.
- Improved community management and functioning.
- Effective alignment of the Ministry's strategies.
- Improved work plan and budget execution by the Ministry.
- Effective functioning of the Ministry in the provision of its services to the Amerindian communities.

INDICATORS:	2021	Target 2022
INDICATORO.	2021	ZUZZ
1 Number of village councils reporting increased villager attendance at meetings	220	220
2 Ratio of actual to planned expenditure	0.66 to 1	1 to 1
3 Number of public outreaches executed in Amerindian communities	450	500

# **Details of Current Expenditures by Programme**

# **Programme - 161 Policy Development and Administration**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	212,023	639,172	602,845	748,913
Total Appropriated Current Expenditure	191,476	605,356	570,025	711,588
610 Total Employment Costs	28,670	125,518	116,163	181,717
611 Total Wages and Salaries	27,038	114,000	106,618	172,576
613 Overhead Expenses	1,632	11,518	9,544	9,141
620 Total Other Charges	162,806	479,838	453,863	529,871
Total Appropriated Capital Expenditure	20,547	33,816	32,820	37,325
Programme Total	212,023	639,172	602,845	748,913

Minister of Amerindian Affairs

#### **Programme: 162 Community Development and Empowerment**

#### **OBJECTIVE:**

To coordinate and support the implementation of Village Improvement Plans across the country towards accelerating the economic and social development of communities, effecting land titling, expanding the employment and income generating activities for residents.

#### STRATEGIES:

- Support villages in the implementation of their Improvement Plans.
- Promote economic, cultural, and social development in Amerindian communities.
- Support Amerindian Villages in the development and marketing of their eco-tourism products.
- Coordinate the implementation of the scholarship awards programme to foster Amerindian development.
- Enforce all clauses of the Amerindian Act

- Accelerated economic and social advancement for villages.
- Improved living standards of Amerindians.
- Increased tourists' arrivals to villages offering eco-tourism products and experiences.
- Increased number of skilled professionals among Amerindians.
- Sustainment of the Amerindian heritage.

INE	DICATORS:	2021	Target 2022
1	Proportion of villages implementing their village sustainable plans	220/220	220/220
2	Proportion of villages reporting improved performance of pupils at national examinations	57/159	80/159
3	Proportion of villages reporting having improved standard of living among residents	220 (100%)	220 (100%)
4	Number of villages reporting increased tourist arrivals	10	18
5	Number of Amerindian persons/patients given assistance (health and welfare)	2,471	2,576
6	Number of Amerindian persons/patients given assistance (accommodation and meals)	1,765	2,220
7	Number of Amerindian persons/patients given assistance (transportation)	862	1,740
8	Number of scholarships awarded, disaggregated by sex and region	634 (294 M, 340 F)	804
9	Number of Amerindian heritage preservation activities executed annually	8	22

# **Details of Current Expenditures by Programme**

# **Programme - 162 Community Development and Empowerment**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	1,209,250	2,057,802	2,448,502	2,409,547
Total Appropriated Current Expenditure	254,056	515,052	472,291	529,547
610 Total Employment Costs	11,577	47,773	44,507	56,959
611 Total Wages and Salaries	10,890	44,602	39,116	51,768
613 Overhead Expenses	688	3,171	5,391	5,191
620 Total Other Charges	242,478	467,279	427,784	472,588
Total Appropriated Capital Expenditure	955,195	1,542,750	1,976,211	1,880,000
Programme Total	1,209,250	2,057,802	2,448,502	2,409,547

Minister of Amerindian Affairs

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# Economic

Services

Sector

#### Minister

Honourable Zulfikar Mustapha

#### **Permanent Secretary**

Ms. D. Nedd

#### **Mission Statement**

To ensure the formulation and implementation of policies and programmes which facilitate the development of agriculture and fisheries in Guyana, thereby contributing to the enhancement of rural life, the sustained improvement of incomes of producers and other participants in the agricultural production and marketing chain, and the maintenance of a sound physical and institutional environment for present and future productive activities.

The Ministry's mission is addressed through four programme areas which are stated below.

**Ministry Administration** is responsible for effectively and efficiently managing and co-ordinating human, financial, physical, and material resources necessary for the successful implementation and administration of the Ministry's programmes and operations.

**Agriculture Development and Support Services** is responsible for promoting and supporting development of agriculture in Guyana through the provision of a range of technical and regulatory services to the sector.

**Fisheries** are responsible for managing, regulating, and promoting the sustainable development of the nation's fishery resources for the benefit of the participants in the sector and the national economy.

**Hydrometeorological Services** is responsible for observing, archiving, and understanding Guyanese weather and climate and providing meteorological, hydrological, and oceanographic services in support of Guyana's national needs and international obligations.

# **AGENCY OUTLINE**

Source: Ministry of Finance

# **RECURRENT PROGRAMMES**

D	C		Antivir		
Programme	SubPr	ogramme	Activity		
211 Ministry Administration	21101	Strategic Direction and Implementation			
			2110101 Strategic Direction		
			2110102 Strategic Implementation		
	21102	Budgeting and Finance			
			2110201 Budgeting and Finance		
	21103	Statistical Services	OMARCO OUTSTAND OUTSTAND		
	21104	Project Cycle Management	2110301 Statistical Services		
	21104	1 Toject Cycle Management	2110401 Project Cycle Management		
	21105	General Administration	2 · · · · · · · · · · · · · · · · · · ·		
			2110501 General Administration		
			2110502 Record Management and Support Services		
	21106	Personnel Administration			
		_	2110601 Personnel Administration		
212 Agriculture Development and		Services Programme Administration			
	21201	riogramme Administration	2120101 Minister Secretariat		
			2120102 Administration		
			2120103 Training		
	21202	Extension Services	<b>3</b>		
			2120201 Plant Health		
			2120202 Orchard Crops		
			2120203 Edible Oil Crops		
			2120204 Vegetable and Field Crops		
			2120205 Hinterland Extension		
	21203	Animal Services			
			2120301 Animal Health		
	24204	Drainage Inication 9 Land Adminis	2120302 Livestock Improvement		
	21204	Drainage, Irrigation & Land Adminis	2120401 Drainage and Irrigation Services		
			2120402 Mahaica Mahaicony Abary Agriculture		
	21205	Agriculture Education and Marketin			
		· ·	2120501 Agriculture Education and Marketing Services		
			2120502 Agro Processing and Marketing Services		
			2120503 Sugar Production and Marketing Services		
	21206	Crops and Livestock Support Servi	ces		
			2120601 Livestock Development and Extension Services		
			2120602 Agriculture Research and Extension Services		
			2120603 Coconut Cultivation		
			2120604 Prevention of Cruelty to Animals		
	21207	Food Safety	2420704 Food Safaty Authority		
213 Fisheries			2120701 Food Safety Authority		
0.1.0.100	21301	Programme Administration			

Programme	SubPr	ogramme	Activity
			2130101 Programme Administration
	21302	Legal and Inspectorate	
	04000	Barrell and Braderica	2130201 Legal and Inspectorate Services
	21303	Research and Development	2130301 Statistic Collection and Generation Services
			2130302 Resource Assessment
			2130303 Technology and Development Methods
			2130304 Aquaculture Development & Management
	21304	Extension Services	
			2130401 Extension Services
214 Hydrometeorological Services			
	21401	Programme Administration	
	04400	Oli i	2140101 Programme Administration
	21402	Climate	04.40004.01
	04.400	Materia Barrella	2140201 Climate Services
	21403	Water Resources	04 40004 Webs Bosses Market 1
	04.40.4	Chart Dansa Faranatian	2140301 Water Resources Management
	21404	Short Range Forecasting	21.40404 Short Danga Forecasting Sandaga
	21405	Agricultural Motocrology	2140401 Short Range Forecasting Services
	Z 1403	Agricultural Meteorology	21/0501 Agricultural Motogralogy Sorvices
	21/106	Telecommunication & Maintenance	2 140301 Agricultural Melectology Services
	21400	relectifification & Maintenance	21/0601 Technology Transfer Maintenance & Innovation
	21405 21406	Agricultural Meteorology  Telecommunication & Maintenance	2140501 Agricultural Meteorology Services 2140601 Technology Transfer, Maintenance & Innovation

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1201100	Aquaculture Development	Aquaculture Development
1301600	National Drainage and Irrigation Authority	National Drainage and Irrigation Authority
1301900	Mangrove Management	Mangrove Management
1302300	Drainage and Irrigation - Pumps	Drainage and Irrigation - Pumps
1302400	Mahaica/Mahaicony/Abary	Mahaica/Mahaicony/Abary
1405500	Rural Agricultural Infrastructure Development	Rural Agricultural Infrastructure Development
1700400	Guyana School of Agriculture	Guyana School of Agriculture
1701500	Guyana Livestock Development Authority	Guyana Livestock Development Authority
1701600	National Agricultural Research and Extension Institute	National Agricultural Research and Extension Institute
1702100	Hope Coconut Estate	Hope Coconut Estate
2100100	Hydrometeorology	Hydrometeorology
2100500	East Demerara Water Conservancy	East Demerara Water Conservancy
2100700	Flood Risk Management Project	Flood Risk Management Project
2511200	Furniture and Equipment	Furniture and Equipment
2802900	Sustainable Agriculture Development Project	Sustainable Agriculture Development Project
2803000	Hinterland Environmentally Sustainable Agriculture Development Project	Hinterland Environmentally Sustainable Agriculture Developme
2803300	Flood and Economic Recovery and Resilience Programme	Flood and Economic Recovery and Resilience Programme
3300800	New Guyana Marketing Corporation	New Guyana Marketing Corporation
3402700	Food Safety Authority	Food Safety Authority
4404000	Reverse Linkage Programme - Rice Improvement	Reverse Linkage Programme - Rice Improvement
4404100	Technical Assistance - Support to Agriculture Sector	Technical Assistance - Support to Agriculture Sector
4503200	Contribution to Local Corporation - GUYSUCO	Contribution to Local Corporation - GUYSUCO
4503400	Integrated Agriculture Development Programme	Integrated Agriculture Development Programme

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total (Appropriation & Statutory) Expenditure	19,792,040	19,490,159	24,894,876	28,770,187	
Total Statutory Expenditure	0	0	0	0	
Total Appropriation Expenditure	19,792,040	19,490,159	24,894,876	28,770,187	
Total Appropriated Capital Expenditure	9,280,613	8,177,036	9,708,875	14,438,013	
Total Appropriated Current Expenditure	10,511,426	11,313,123	15,186,001	14,332,174	
Total Employment Costs	757,509	843,730	841,056	987,588	
Total Other Charges	9,753,917	10,469,393	14,344,946	13,344,587	
Total Revenue	91,480	318,274	191,925	582,003	
Total Current Revenue	91,480	318,274	191,925	582,003	
Total Capital Revenue	0	0	0	0	

#### **Programme: 211 Ministry Administration**

#### **OBJECTIVE:**

To ensure effective and efficient management of human, financial, physical, and material resources for successful implementation and administration of the Ministry's agenda.

#### STRATEGIES:

- Update and develop legislations and agriculture policies
- Support the adoption of sustainable (green) technologies, systems, and processes in agriculture.
- Support value added and promote agriculture trade.
- Provision on infrastructure and support services in the Savannahs
- Institutionalization of mechanisms for inter-agency and inter-ministries coordination
- Improve transparency and accountability of the sector through monitoring and coordination mechanisms

- · Increased value of agriculture share of GDP
- Increased sustainable investment in the agriculture sector

INE	DICATORS:	2021	Target 2022
1	Number of agriculture policies updated and developed	1	2
2	Agriculture share of Non-Oil GDP	25%	28%
3	Percentage of biological pesticides from total pesticides imported	0.01%	2%
4	Percentage of initiatives with active coordination mechanism	75%	100%
5	Actual expenditure as a percentage of total allocated budget	87%	100%
6	Percentage of agencies/department with operational M&E systems	86%	100%
7	Number of farmers/households benefiting from flood relief cash grants	50,037	N/A
8	Value of flood relief cash grants distributed (G\$)	\$4.25 B	N/A

# **Details of Current Expenditures by Programme**

# **Programme - 211 Ministry Administration**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	1,440,811	1,591,661	1,396,797	2,372,570
Total Appropriated Current Expenditure	806,140	917,037	914,905	1,010,060
610 Total Employment Costs	485,132	538,890	536,422	604,126
611 Total Wages and Salaries	464,540	517,853	515,674	581,590
613 Overhead Expenses	20,591	21,037	20,747	22,535
620 Total Other Charges	321,009	378,147	378,484	405,934
Total Appropriated Capital Expenditure	634,671	674,624	481,892	1,362,510
Programme Total	1,440,811	1,591,661	1,396,797	2,372,570

Minister of Agriculture

#### Programme: 212 Agriculture Development and Support Services

#### **OBJECTIVE:**

To promote and support the growth and development of agriculture in Guyana through the provision of infrastructural, regulatory, and technical services.

#### STRATEGIES:

- · Manage, improve, extend, and provide drainage, irrigation and flood control infrastructure and services
- Promote and support the diversification of crops and livestock development
- Intensify research and development associated with improving crops and livestock productivity, expansion, and technology transfer
- Promote agriculture education and extension supports services to all farmers, agro-processors, and exports
- Design and implement a reliable food supply/ food safety system and in plant and animal health management system
- Develop supply chains and strengthen linkages between buyers and sellers (domestic and foreign) of food and agricultural commodities through the provision of agribusiness services and market intelligence and extension
- Promote and support energy audits, and conversion from use of fossil fuels to green energy technologies in farms and agro-processing units

- Crops and livestock production security due to reduced flooding
- Food and agriculture productivity increased
- Safe and reliable food supply/food security
- Contribution of agricultural exports to overall exports increased
- Green energy powered, and energy efficient farms and agro-processing units increased

IND	DICATORS:	2021	Target 2022
1	Length (km) of D&I channels maintained	26,285	28,252
2	Area (ha) of new or resuscitated farmlands now accessing D&I services disaggregated by administrative region	159	5,000
3	Number of research and development papers published	4	7
4	Number of technological packs revised/updated developed and disseminated to farmers	11	6
5	Number of Artificial Inseminated (AI) offspring of cattle, swine, sheep, and goat registered with GLDA	665	7,814
6	Number of occurrences of animal disease outbreak	5	0
7	Number of GSA graduates equipped with skills to profitably manage own agri-business	110	110
8	Number of farmers trained in sustainable agricultural practices	4,722	10,152
9	Number of farms certified to produce wholesome food and agricultural commodities for export	70	80
10	Volume (MT) and value(G\$) of non-traditional agriculture exports:		
10.1	Volume of non-traditional agriculture exports (MT)	11,370	12,508
10.2	Value of non-traditional agriculture exports (G\$)	\$2.88B	\$3.17B
11	Share of cropland under sustainable management	N/A	N/A
12	Length (km) of farm to market access roads constructed	33.3	35
13	Length (km) of farm to market access roads maintained	151.9	152
14	Number of D&I structures maintained	93	102
15	Number of new D&I structures constructed	9	13
16	Acres of farmland affected by flooding	131,791	N/A

- 17 Number of farmers affected by flooding
- 18 Value of livestock lost due to flooding
- \$8.50B 19 Number of livestock lost due to flooding 1,356,084

# **Details of Current Expenditures by Programme**

35,373

N/A

N/A

N/A

# Programme - 212 Agriculture Development and Support Services

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	17,605,329	17,051,117	22,663,258	25,408,276
Total Appropriated Current Expenditure	9,050,627	9,677,117	13,555,922	12,448,723
610 Total Employment Costs	0	0	0	0
611 Total Wages and Salaries	0	0	0	0
613 Overhead Expenses	0	0	0	0
620 Total Other Charges	9,050,627	9,677,117	13,555,922	12,448,723
Total Appropriated Capital Expenditure	8,554,702	7,374,000	9,107,336	12,959,553
Programme Total	17,605,329	17,051,117	22,663,258	25,408,276

Minister of Agriculture

Programme: 213 Fisheries

#### **OBJECTIVE:**

To manage, regulate and promote the sustainable utilization of Guyana's fishery resources for the benefit and safety of all stakeholders in the sector and nation as a whole.

#### **STRATEGIES:**

- Promote sustainable development of Aquaculture and Inland Fishing
- Monitor, control and surveil marine resources for sustainability
- Promote cost effective harvesting, value added processing and diversification of markets
- Implement the Fisheries Management Plan, including capacity and resource availability for fisheries management
- Strengthen the data collection, analysis and information sharing system.

- Sustainable production patterns of aquaculture and inland fisheries
- Conservation and sustainable utilization of marine resources

			Target
INE	DICATORS:	2021	2022
1	Production (kg) of aquaculture and inland fisheries	142,045	560,000
2	Production (MT) of marine fisheries	34,836	35,676
3	Number of fingerlings sold	29,942	70,000
4	Number of farmers trained in aquaculture practices	30	40
5	Value (G\$) and Volume (MT) of fisheries export:		
5.1	Volume of fisheries export (MT)	10,302	10,500
5.2	Value of fisheries export (G\$)	\$8.61B	\$9B
6	Number of licences processed by the Fisheries Department	3971	5714

# **Details of Current Expenditures by Programme**

# Programme - 213 Fisheries

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	228,894	292,380	272,286	343,693
Total Appropriated Current Expenditure	187,690	229,968	218,640	288,693
610 Total Employment Costs	126,138	153,557	143,027	184,463
611 Total Wages and Salaries	107,566	130,613	121,208	161,351
613 Overhead Expenses	18,573	22,944	21,819	23,112
620 Total Other Charges	61,551	76,411	75,612	104,230
Total Appropriated Capital Expenditure	41,204	62,412	53,647	55,000
Programme Total	228,894	292,380	272,286	343,693

Minister of Agriculture

#### **Programme: 214 Hydrometeorological Services**

#### **OBJECTIVE:**

To observe, archive and understand Guyana's weather and climate and provide meteorological, hydrological, and oceanographic services in support of Guyana's national needs and international obligation.

#### STRATEGIES:

- Observation and data collection for national climatological, hydrological, and oceanographic data
- Research directed to the advancement of hydrological, oceanographic, and meteorological sciences and the development of a comprehensive understanding of Guyana's weather, climate, and water resource
- Provision of hydrological, meteorological, oceanographic, and related data, information, forecast, warnings, investigation, and advisory services on a national, as well as international basis
- Coordination of Guyana's involvement in regional and international, hydrology, meteorology, oceanography, and related conventions.

- Improved service quality and delivery of hydrological and meteorological information
- Reduced disaster risk via early warning system
- Improved management of water resources (surface and ground water)

INE	DICATORS:	2021	Target 2022
1	Number of meteorological stations operational (manual rainfall stations, synoptic and climatology stations)	213	220
2	Number of publications (Farmer's Monthly Weather Bulletin and Drought Bulletin)	22	24
3	Number of Daily Weather Briefs disseminated	334	365
4	Number of automated hydrometeorological stations operational (meteorological and hydrological)	51	55
5	Number of hydrological stations operational	58	65
6	Number of wells inspected/registered	455	470

# **Details of Current Expenditures by Programme**

# Programme - 214 Hydrometeorological Services

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	517,005	555,001	562,535	645,649
Total Appropriated Current Expenditure	466,970	489,001	496,535	584,699
610 Total Employment Costs	146,239	151,283	161,607	198,999
611 Total Wages and Salaries	122,358	127,401	130,648	160,796
613 Overhead Expenses	23,881	23,882	30,958	38,203
620 Total Other Charges	320,730	337,718	334,928	385,700
Total Appropriated Capital Expenditure	50,036	66,000	66,000	60,950
Programme Total	517,005	555,001	562,535	645,649

Minister of Agriculture

#### **Minister**

Honourable Haimraj Rajkumar

#### **Permanent Secretary**

Ms.K. Vansluytman-Corbin

#### **Mission Statement**

To create a business environment that fosters innovation, competitiveness, growth, and diverse employment opportunities by improving the ease of doing business, attracting sustainable investment, promoting value-added exports and enhancing workforce skills through policymaking, advocacy and cooperation with the private sector.

The Ministry's mission is addressed through four programme areas which are stated below.

**Policy Development and Administration** is responsible for providing leadership, policy-making capacity, and administrative support to the Ministry in order to enable the effective implementation of the Ministry's strategic plan and the National Tourism Policy.

**Business Development, Support and Promotion** is responsible for implementing and facilitating the implementation of policies and programmes to foster business development, promote value-added exports, attract investments, and increase job and income opportunities.

**Consumer Protection** is responsible for giving effect to the provisions of the Competition and Fair Trading Act of 2006 and the Consumer Affairs Act of 2011.

**Tourism Development and Promotion** is aimed at implementing national policies for the sustainable development of Guyana's Tourism Sector and the promotion and marketing of Guyana as a tourist destination.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme	SubPr	rogramme	Activity
251 Policy Development and Adm	inistratio	on	
	25101	Strategic Direction and Manageme	ent
			2510101 Strategic Direction
			2510102 Strategic Management
	25102	Administrative Support Services	
			2510201 General Administration
			2510202 Human Resource Management
			2510203 Budgeting and Finance
			2510204 Events Management
252 Business Development, Supp			
	25201	Industrial Development	2520101 Industrial Development
	25202	Small and Micro Enterprise Develo	•
	_0_0_		2520201 Small and Micro Enterprise Development
	25203	Investment and Export Promotion	·
			2520301 Investment and Export Promotion (Go-invest)
	25204	Standards Development and Prom	otion
			2520401 Standards Development and Promotion (GNBS)
	25205	Commerce	
	05000	Dueinana Davidaniani	2520501 Commerce
	25206	Business Development	2520601 Industrial Development
			·
	25207	Business Support	2520602 Small and Micro Enterprise Development
	2020.	Dadiii eee Gappeit	2520701 Standards Development and Promotion (GNBS)
	25208	Promotion and Facilitation	
			2520801 Investment and Export Promotion (GO Invest)
	25209	Commerce	
			2520901 Commerce
			2520902 Scrap Metal Unit
253 Consumer Protection			
	25301	Consumer Affairs	0500404 0
	25302	Competition and Consumer Protect	2530101 Consumer Awareness
	20002	Competition and Consumer Froteco	2530201 Competition and Consumer Protection
	25303	Consumer Rights and Obligations	2000201 Composition and Consumer 1 Totalion
		g g	2530301 Consumer Complaints and Awareness
254 Tourism Development and Pro	omotion		
	25401	Tourism Development	
			2540101 Product Development (GTA)
	05/55	To the Burnet	2540102 Product Regulation (GTA)
	25402	Tourism Promotion	2540204 Marketing (CTA)
			2540201 Marketing (GTA)

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1214700	Buildings	Buildings
4403100	National Quality Infrastructure	National Quality Infrastructure
4404300	Single Window Automated Processing System	Single Window Automated Processing System
4503300	Industrial Development	Industrial Development

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total (Appropriation & Statutory) Expenditure	1,330,870	0	0	0		
Total Statutory Expenditure	0	0	0	0		
Total Appropriation Expenditure	1,330,870	0	0	0		
Total Appropriated Capital Expenditure	157,130	0	0	0		
Total Appropriated Current Expenditure	1,173,740	0	0	0		
Total Employment Costs	147,763	0	0	0		
Total Other Charges	1,025,977	0	0	0		
Total Revenue	82,054	0	0	0		
Total Current Revenue	82,054	0	0	0		

**Programme: 251 Policy Development and Administration** 

# **OBJECTIVE:**

To provide leadership, policy making capacity and administrative support to the Ministry in order to enable the effective implementation of the Ministry's strategic plan and the National Tourism Policy.

# STRATEGIES:

- Develop and coordinate the implementation of reforms for improving the business environment
- Develop and implement a mechanism for enabling a structured and sustainable public-private dialogue to address factors of competitiveness
- Provide resources and support to the Ministry's departments
- Provide high-level support and direction for the Ministry's subvention agencies

# **IMPACTS:**

- Improved ease of doing business
- Increased investors' confidence
- · Ministry's departments are efficiently functioning, effectively resourced, and supported
- Subvention agencies operating more effectively

# **INDICATORS:**

- 1 Guyana's distance to frontier score in the Doing Business Index
- 2 Percentage change in the nominal value of domestic credit to the private sector
- 3 Percentage of departments submitting their monitoring and evaluation reports as per schedule
- 4 Implementation rate of the Ministry's Strategic Plan

# FINANCIAL INFORMATION:

Details of 0	Current Expenditures	s by Programme		
Programme - 251 Policy Development and Administration				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	163,589	0	0	0
Total Appropriated Current Expenditure	151,440	0	0	0
610 Total Employment Costs	79,856	0	0	0
611 Total Wages and Salaries	69,008	0	0	0
613 Overhead Expenses	10,849	0	0	0
620 Total Other Charges	71,584	0	0	0
Total Appropriated Capital Expenditure	12,148	0	0	0
Programme Total	163,589	0	0	0

Minister of Tourism, Industry and Commerce

Source: Ministry of Finance

Programme: 252 Business Development, Support and Promotion

#### **OBJECTIVE:**

To implement and facilitate the implementation of policies and programmes to foster business development, promote value-added exports, attract investments, and increase job and income opportunities.

# STRATEGIES:

- Design and implement programmes to support increased value-added activities
- · Design and implement programmes and measures to facilitate efficient business transactions
- Design and implement programmes to promote growth and development of small businesses
- Create and implement investment and export promotion strategies.

# **IMPACTS:**

- Increased beneficial occupancy and better management of industrial estates.
- Increase in volume and efficiency of licensing transactions.
- More registered small businesses accessing financing and public procurement
- More new investment activities

# **INDICATORS:**

- 1 Percentage of businesses in the Industrial Estate engaged in value-added production
- 2 Percentage of tax compliant businesses on the industrial estate
- 3 Percentage of import/export licences issued within 24 hours
- 4 Percentage of total nominal value of Government procurement going to small businesses
- 5 Nominal value of investment projects facilitated by GO-INVEST measured in Guyana dollars
- 6 Number of measuring devices verified by the Guyana National Bureau of Standards

# FINANCIAL INFORMATION:

Details of C	Current Expenditures	by Programme		
Programme - 252 Business Development, Support and Promotion				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	798,907	0	0	0
Total Appropriated Current Expenditure	653,925	0	0	0
610 Total Employment Costs	44,560	0	0	0
611 Total Wages and Salaries	42,154	0	0	0
613 Overhead Expenses	2,406	0	0	0
620 Total Other Charges	609,365	0	0	0
Total Appropriated Capital Expenditure	144,982	0	0	0
Programme Total	798,907	0	0	0

Minister of Tourism, Industry and Commerce

Source: Ministry of Finance

**Programme: 253 Consumer Protection** 

# **OBJECTIVE:**

To ensure that there is fair competition among businesses and that the rights of consumers are known and protected.

# STRATEGIES:

- Collect data to facilitate successful market interventions and representation of consumers
- Develop and implement an integrated public education and communication programme with intensified public relations
- · Develop a rapid alert system to combat the importation of dangerous drugs and goods into Guyana
- Promote consumer rights based on World Consumer Rights Theme

# **IMPACTS:**

- Increased awareness among target groups of consumer rights, responsibilities, and the Consumer Affairs Act of 2011.
- Reduction in the number of consumer complaints.
- · Cessation of the importation of dangerous drugs and goods in Guyana
- Increased compliance with the Consumer Affairs Act of 2011
- Increased competitiveness among businesses

# **INDICATORS:**

- 1 Percentage of businesses inspected by the CCAC that are in compliance with the Consumer Affairs Act
- 2 Number of defiant businesses assisted by the CCAC to attain compliance with the Act
- 3 Percentage of consumer cases/complaints resolved
- 4 Percentage of businesses inspected for compliance with the Consumer Affairs Act 2012
- 5 Number of followers on Consumer Affairs Department Facebook page
- 6 Number of target group/participants who attended consumer awareness sessions

# **Details of Current Expenditures by Programme**

# **Programme - 253 Consumer Protection**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	82,538	0	0	0
Total Appropriated Current Expenditure	82,538	0	0	0
610 Total Employment Costs	7,141	0	0	0
611 Total Wages and Salaries	6,270	0	0	0
613 Overhead Expenses	871	0	0	0
620 Total Other Charges	75,397	0	0	0
Total Appropriated Capital Expenditure	0	0	0	0
Programme Total	82,538	0	0	0

Minister of Tourism, Industry and Commerce

Programme: 254 Tourism Development and Promotion

#### **OBJECTIVE:**

To implement national policies for the sustainable development of Guyana's Tourism sector and the promotion and marketing of Guyana as a tourist destination/

# STRATEGIES:

- Prepare and implement aggressive tourism development and destination marketing plan to position Guyana as a globally recognised tourism destination
- Support businesses that are innovating new processes and products in the sector
- Proactively promote investment opportunities and encourage investment in the tourism industry
- Collaborate with industry partners and stakeholders to collect, analyse and share information pertinent to tourism development and decision making
- Undertake institutional strengthening initiatives to boost efficiency of the Guyana Tourism Authority

# **IMPACTS:**

- Improved destination image, brand, and awareness
- Increased products available in the sector as well as the promotion of businesses that are operating at next generation level
- Increased tourism competitiveness through compliance by industry stakeholders to quality services, safety security and environmental standards
- Increased and improved international airlines life to Guyana for the purpose of tourism and business investments in Guyana.
- Increased tourist visitation, expenditure, satisfaction, length of stay, employment, and investment in tourism.

# **INDICATORS:**

- 1 Number of visitors' arrival
- 2 Number of persons trained in areas of tourism
- 3 Percentage change in the nominal value of investment in the tourism sector
- 4 Number of new businesses established in the sector
- 5 Number of jobs created in the sector
- 6 Airlifts measured by new points of origin
- 7 Number of tourism businesses licensed
- 8 Percentage change in the room occupancy rate across the hospitality sector
- 9 Number of jobs created in the sector
- 10 Airlifts measured by the number of airlines, seat capacity and load factor per annum
- 11 Number of Tourism businesses licensed
- 12 Room occupancy rate across the sub sector

# **Details of Current Expenditures by Programme**

# Programme - 254 Tourism Development and Promotion

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	285,837	0	0	0
Total Appropriated Current Expenditure	285,837	0	0	0
610 Total Employment Costs	16,205	0	0	0
611 Total Wages and Salaries	14,059	0	0	0
613 Overhead Expenses	2,147	0	0	0
620 Total Other Charges	269,631	0	0	0
Total Appropriated Capital Expenditure	0	0	0	0
Programme Total	285,837	0	0	0

Minister of Tourism, Industry and Commerce

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# AGENCY 23 - MINISTRY OF TOURISM, INDUSTRY AND COMMERCE

# **Minister**

Honourable Oneidge Walrond

# **Permanent Secretary**

Mrs. S. Roopchand-Edwards

# **Mission Statement**

To formulate and provide an effective mechanism for the implementation, evaluation and improvement of policies, the aim of which will be to facilitate economic and social improvement through coordinating actions in the areas of Commerce, Tourism, Industrial Development and Consumer Protection.

The Ministry's mission is addressed through four programme areas which are stated below:

**Policy Development and Administration** is responsible for effectively and efficiently formulating, monitoring, and evaluating policies related to tourism, industry, and commerce development; and for ensuring the proper management of human, financial and physical resources towards the execution of the Ministry's mandate.

**Business Development, Support and Promotion** is responsible for implementing and facilitating the implementation of policies and programmes to foster business development, promote value-added exports, attract investments, and increase job and income opportunities.

**Consumer Protection** is responsible for giving effect to the provisions of the Competition and Fair Trading Act of 2006 and the Consumer Affairs Act of 2011.

**Tourism Development and Promotion** is aimed at implementing national policies for the sustainable development of Guyana's Tourism Sector and the promotion and marketing of Guyana as a tourist destination.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme	SubPr	ogramme	Activity
231 Policy Development and Admi	nistratio	on	
	23101	Strategic Direction and Managemer	
			2310101 Strategic Direction
	00400	A latitististic Quarta (Quarta )	2310102 Strategic Management
	23102	Administrative Support Services	2310201 General Administration
			2310202 Human Resource Management
			2310203 Budgeting and Finance
			2310204 Events Management
	23103	Strategic Planning	2310204 Events Management
		Charlegie : lammig	2310301 Planning, Monitoring and Evaluation
232 Business Development, Suppo	ort and F	Promotion	
	23202	Small and Micro Enterprise Develop	oment
			2320201 Small and Micro Enterprise Development
	23203	Standards Development and Promo	
	23205	Business Development	2320301 Standards Development and Promotion (GNBS)
	20200	Business Bevelopment	2320501 Industrial Development
			2320502 Small and Micro Enterprise
	23206	Business Support	
			2320601 Standards Development and Promotion (GNBS)
	23207	Commerce	
			2320701 Commerce
			2320702 Scrap Metal Management
233 Consumer Protection	22201	Consumer Affairs	
	23301	Consumer Analis	2330101 Consumer Awareness
	23302	Competition and Consumer Protect	
		·	2330201 Competition and Consumer Protection
	23303	Consumer Rights and Obligations	
			2330301 Consumer Complaints and Awareness
234 Tourism Development and Pro		To the Brooks and	
	23401	Tourism Development	2340101 Product Development (DOT)
			2340101 Product Development (DOT) 2340102 Product Regulation (Department of Tourism)
	23402	Tourism Promotion	2040 102 1 10000t (Negulation (Department of Tourism)
	<b></b>		2340201 Marketing and Regulation (GTA)
			2340202 Conference Centre Services

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1208300	Arthur Chung Conference Centre	Arthur Chung Conference Centre
1214700	Buildings	Buildings
1214700	Buildings	Buildings
2406300	Land Transport	Land Transport
2406300	Land Transport	Land Transport
2406300	Land Transport	Land Transport
2508500	Furniture and Equipment	Furniture and Equipment
2508500	Furniture and Equipment	Furniture and Equipment
4100400	Tourism Development	Tourism Development
4403000	Competition and Consumer Protection Commission	Competition and Consumer Protection Commission
4403100	National Quality Infrastructure	National Quality Infrastructure
4404200	Small Business Development Fund	Small Business Development Fund
4404300	Single Window Automated Processing System	Single Window Automated Processing System
4502800	Rural Enterprise Development	Rural Enterprise Development
4503300	Industrial Development	Industrial Development
4700500	Bureau of Standards	Bureau of Standards

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total (Appropriation & Statutory) Expenditure	902,490	2,744,135	2,450,375	6,075,860
Total Statutory Expenditure	0	0	0	0
Total Appropriation Expenditure	902,490	2,744,135	2,450,375	6,075,860
Total Appropriated Capital Expenditure	443,879	920,225	657,050	3,911,432
Total Appropriated Current Expenditure	458,611	1,823,910	1,793,325	2,164,428
Total Employment Costs	43,437	242,390	240,218	262,788
Total Other Charges	415,174	1,581,520	1,553,107	1,901,640
Total Revenue	132	18,569	193,671	200,030
Total Current Revenue	132	18,569	193,671	200,030
Total Capital Revenue	0	0	0	0

# **Programme: 231 Policy Development and Administration**

# **OBJECTIVE:**

To effectively and efficiently formulate, monitor and evaluate policies related to tourism, industry and commerce development; and to ensure the proper management of human, financial and physical resources towards the execution of the Ministry's mandate.

# STRATEGIES:

- Improve the capacity for strategic planning towards the development of tourism, industry, and commerce across Guyana.
- Develop and monitor the implementation of policies designed to guide the growth of tourism, industry, and commerce across the country.
- Develop and coordinate the implementation of reforms for improving the ease of doing business index for Guyana.
- Improve collaboration with other sector ministries and agencies to integrate tourism, industry, and commerce into their national plans.
- Continuously review and update, as needed, legal framework related to tourism, industry, and commerce.

# **IMPACTS:**

- Strategised planning and implementation of tourism, industry, and commerce policies across the country.
- Improve the ease of doing business index rating for Guyana.
- Improved competitiveness among businesses and increased consumer production.
- Improved investor confidence.
- Improved technical capacity to undertake the mandate of the Ministry.

INDICATORS:	2021	Target 2022
1 Number of policies developed or updated for tourism, industry, or commerce	2	2
2 Proportion of policies actively monitored	100%	100%
3 Number of staff trained in key technical areas	23	25
4 Number of new legislations tabled in the National Assembly related to tourism, industry, or commerce	0	2
5 Number of amended legislations related to tourism, industry or commerce	0	1
6 Global Entrepreneurship Ranking	117	116
7 Percentage change in the nominal value of domestic credit to the private sector	6%	7%

# **Details of Current Expenditures by Programme**

# Programme - 231 Policy Development and Administration

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	142,852	332,173	315,216	517,238
Total Appropriated Current Expenditure	81,591	310,173	293,298	464,238
610 Total Employment Costs	20,006	117,778	117,770	139,775
611 Total Wages and Salaries	18,000	103,324	104,419	125,768
613 Overhead Expenses	2,006	14,454	13,351	14,007
620 Total Other Charges	61,585	192,395	175,528	324,463
Total Appropriated Capital Expenditure	61,261	22,000	21,918	53,000
Programme Total	142,852	332,173	315,216	517,238

Minister of Tourism, Industry and Commerce

# Programme: 232 Business Development, Support and Promotion

# **OBJECTIVE:**

To implement and facilitate the implementation of policies and programmes to foster business development, promote value-added exports, attract investments, and increase job and income opportunities.

# STRATEGIES:

- Formulate and improve industrial development policies and programmes aimed at defining investment opportunities, attracting new investments, and encouraging industry competitiveness.
- Design and implement programmes to support increased value-added activities.
- Design and implement programmes and measures to facilitate efficient business transactions.
- Design and implement programmes to promote growth and development of small businesses.

# **IMPACTS:**

- Increased beneficial occupancy and better management of industrial estates
- Increase in volume and efficiency of licensing transactions
- More registered small businesses accessing financing and public procurement

		Target
INDICATORS:	2021	2022
1 Percentage of businesses in the Industrial Estates engaged in value-added production	57%	65%
2 Percentage of tax compliant businesses on the industrial estates	60%	70%
3 Percentage of import/export licenses issued within 24 hours	77%	89%
4 Percentage of total nominal value of Government procurement going to small businesses	N/A	10%
5 Number of small businesses that received loans and grants from the Small Business Bureau	757	830
6 Number of standards developed	21	20

# FINANCIAL INFORMATION:

Details of C	Current Expenditures	by Programme		
Programme - 232 Business Development, Support and Promotion				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	567,632	1,677,727	1,413,435	4,687,729
Total Appropriated Current Expenditure	193,678	795,002	793,791	904,295
610 Total Employment Costs	10,970	50,325	48,207	55,850
611 Total Wages and Salaries	10,591	47,383	45,256	52,757
613 Overhead Expenses	379	2,942	2,952	3,093
620 Total Other Charges	182,709	744,677	745,583	848,445
Total Appropriated Capital Expenditure	373,953	882,725	619,644	3,783,434
Programme Total	567,632	1,677,727	1,413,435	4,687,729

Minister of Tourism, Industry and Commerce

Source: Ministry of Finance

**Programme: 233 Consumer Protection** 

# **OBJECTIVE:**

To ensure that there is fair competition among businesses and that the rights of consumers are known and protected.

# **STRATEGIES:**

- Collect data to facilitate successful market interventions and representation of consumers.
- Develop and implement an integrated public education and communication programme with intensified public relations.
- Develop a rapid alert system to combat the importation of dangerous drugs and goods into Guyana.
- Promote consumer rights based on World Consumer Rights Theme.

# **IMPACTS:**

- Increased awareness among target groups of consumer rights, responsibilities, and the Consumer Affairs Act of 2011.
- Reduction in the number of consumer complaints.
- Cessation of the importation of dangerous drugs and goods in Guyana.
- Increased compliance with the Consumer Affairs Act of 2011.
- · Increased competitiveness among businesses.

INDICATORS:	2021	Target 2022
1 Percentage of businesses inspected by the CCAC that are in compliance with the Consumer Affairs Act	36%	60%
2 Number of defiant businesses assisted by the CCAC to attain compliance with the Consumer Affairs Act	31	50
3 Percentage of consumer cases/complaints resolved	80%	80%
4 Percentage of businesses inspected for compliance with the Consumer Affairs Act 2011.	73%	70%
5 Number of followers on Consumer Affairs Department Facebook page	1,211	1,500
6 Number of target participants who attended consumer awareness sessions	1,362	2,000

# **Details of Current Expenditures by Programme**

# **Programme - 233 Consumer Protection**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	41,098	131,190	127,130	138,754
Total Appropriated Current Expenditure	38,925	130,190	126,130	137,256
610 Total Employment Costs	2,138	10,318	10,318	11,101
611 Total Wages and Salaries	1,928	9,016	9,016	9,638
613 Overhead Expenses	210	1,302	1,302	1,463
620 Total Other Charges	36,786	119,872	115,812	126,155
Total Appropriated Capital Expenditure	2,174	1,000	1,000	1,498
Programme Total	41,098	131,190	127,130	138,754

Minister of Tourism, Industry and Commerce

# **Programme: 234 Tourism Development and Promotion**

#### **OBJECTIVE:**

To implement national policies for the sustainable development of Guyana's Tourism sector and the promotion and marketing of Guyana as a tourist destination.

# **STRATEGIES:**

- Prepare and implement aggressive tourism development and destination marketing plan to position Guyana as a globally recognised tourism destination
- Support businesses that are innovating new processes and products in the sector
- · Proactively promote investment opportunities and encourage investment in the tourism industry
- Collaborate with industry partners and stakeholders to collect, analyse, and share information pertinent to tourism development and decision making
- Undertake institutional strengthening initiatives to boost efficiency of the Guyana Tourism Authority

# **IMPACTS:**

- Improved destination image, brand, and awareness
- Increased products available in the sector as well as the promotion of businesses that are operating at next generation level
- Increased tourism competitiveness through compliance by industry stakeholders to quality services, safety security and environmental standards
- Increased and improved international airlines life to Guyana for the purpose of tourism and business investments in Guyana
- Increased tourist visitation, expenditure, satisfaction, length of stay, employment, and investment in tourism

			Target
INE	DICATORS:	2021	2022
1	Number of visitors' arrival	173,810	219,223
2	Number of persons trained in areas of tourism	1,507	3,000
3	Value of Tourism investments (GYD)	\$9 B	\$7.84 B
4	Number of persons employed in the Tourism sector	N/A	13230
5	Airlifts measured by new points of origin	0	2
6	Number of tourism businesses licensed	29	88
7	Percentage change in the room occupancy rate across the hospitality sector	10%	14%
8	Number of new airlines serving Guyana	1	1
9	Number of tourism projects developed	N/A	2
10	Number of tourism products developed	7	12

# **Details of Current Expenditures by Programme**

# Programme - 234 Tourism Development and Promotion

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	150,908	603,045	594,594	732,139
Total Appropriated Current Expenditure	144,417	588,545	580,106	658,639
610 Total Employment Costs	10,323	63,969	63,922	56,062
611 Total Wages and Salaries	8,973	55,581	55,450	47,435
613 Overhead Expenses	1,350	8,388	8,472	8,627
620 Total Other Charges	134,094	524,576	516,184	602,577
Total Appropriated Capital Expenditure	6,491	14,500	14,488	73,500
Programme Total	150,908	603,045	594,594	732,139

Minister of Tourism, Industry and Commerce

#### Minister

Honourable Vickram Bharrat

# **Permanent Secretary**

Mr. J. McKenzie

# **Mission Statement**

To develop, implement and oversee policies for the responsible exploration, development, and utilization, of natural resources whilst ensuring the protection and conservation of the environment and advancement of the green economy.

The Ministry's mission is addressed through three programme areas which are outlined below:

**Policy Development and Administration** is responsible for implementing and overseeing policies related to natural resources, coordinating the programmes, plans and activities of implementing agencies under the purview of the Ministry of Natural Resources and supporting the advancement of the green economy.

**Natural Resource Management** is responsible for promoting and supporting the expansion and diversification of the economy by facilitating responsible exploration and development of Guyana's natural resources through effective management, regulation, and oversight by the regulatory agencies.

**Petroleum Management** is responsible for promoting and supporting the exploration and production of oil and gas resources by regulating, managing, and monitoring the industry to ensure that the resources are developed in a sustainable manner to attain maximum profits to benefit all Guyanese.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme SubProgramme Activity

261 Policy Development and Administration

26101 Strategic Direction and Management

2610101 Strategic Direction

2610102 Strategic Management

26102 Administrative Support Services

2610201 General Administration 2610202 Budgeting and Finance

2610203 Human Resources Management

262 Natural Resource Management

26201 Geology and Mines

2620101 Geology and Mines Services

26202 Forestry Policy and Management

2620201 Forestry Services

264 Petroleum Management

26401 Oil and Gas Development

2640101 Regulation 2640102 Operations

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1219400	Buildings	Buildings
2406800	Land Transport	Land Transport
2406800	Land Transport	Land Transport
2510000	Furniture and Equipment	Furniture and Equipment
2510000	Furniture and Equipment	Furniture and Equipment
2510000	Furniture and Equipment	Furniture and Equipment
3402600	Forest Carbon Partnership Project	Forest Carbon Partnership Project
4404600	Oil and Gas Sector Development Programme	Oil and Gas Sector Development Programme

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total (Appropriation & Statutory) Expenditure	901,020	1,465,824	1,383,520	1,640,905
Total Statutory Expenditure	0	0	0	0
Total Appropriation Expenditure	901,020	1,465,824	1,383,520	1,640,905
Total Appropriated Capital Expenditure	178,127	187,463	313,351	227,600
Total Appropriated Current Expenditure	722,893	1,278,361	1,070,170	1,413,305
Total Employment Costs	465,575	569,438	495,358	566,426
Total Other Charges	257,318	708,923	574,811	846,879
Total Revenue	510	0	8,219	10
Total Current Revenue	510	0	8,219	10
Total Capital Revenue	0	0	0	0

# **Programme: 261 Policy Development and Administration**

#### **OBJECTIVE:**

To develop, implement and oversee policies related to natural resources, to coordinate the programmes, plans and activities of implementing agencies under the purview of the Ministry of Natural Resources and to support the advancement of the green economy.

# STRATEGIES:

- Development and implementation of national legislation and policy initiatives
- Development and implementation of national legislation and policy initiatives.
- Institutionalise a working group/mechanism for inter-agency coordination.
- Coordinate, monitor and evaluate work programmes and projects.
- Oversee compliance and enforcement activities in the sector.
- Harmonize the sector with international and national commitments.
- Execute initiatives to improve financial and human capacity within the sector.
- Provide direct employment across the country and generate a large share of economic activity from resources.

# **IMPACTS:**

- Improved legislative framework for regulation of the natural resources sector□
- · Improved coordination among agencies for the efficient conduct of activities in the sector
- Effective execution of projects and programmes
- Increased compliance with legislation and regulation by stakeholders
- Reporting mechanisms on international and national commitments to facilitate knowledge exchange
- Adequate budgetary measures and increased training opportunities
- · Economic and social variables are sustained

INE	DICATORS:	2021	Target 2022
1	Number of policy and legislative documents drafted	3	6
2	Percentage of cross-cutting issues resolved by committees/working groups	73%	85%
3	Percentage of work programme and annual work programme completed	100%	100%
4	Number of compliance and enforcement activities executed	565	858
5	Percentage of timely submission of performance and financial data for reporting and planning	90%	100%
6	Number of technical assistance and training initiatives executed	72	80
7	Percentage of natural resource contribution to GDP	42%	47%
8	Number of jobs created in the natural resources sector	1,000	1,200

# **Details of Current Expenditures by Programme**

# Programme - 261 Policy Development and Administration

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	351,463	337,549	306,580	364,124
Total Appropriated Current Expenditure	287,054	321,629	290,677	361,924
610 Total Employment Costs	163,631	171,784	156,682	215,535
611 Total Wages and Salaries	158,718	166,632	151,532	210,661
613 Overhead Expenses	4,913	5,152	5,150	4,874
620 Total Other Charges	123,424	149,845	133,995	146,389
Total Appropriated Capital Expenditure	64,409	15,920	15,903	2,200
Programme Total	351,463	337,549	306,580	364,124

Minister of Natural Resources

# **Programme: 262 Natural Resource Management**

#### **OBJECTIVE:**

To promote and support the expansion and diversification of the economy by facilitating responsible exploration and development of Guyana's natural resources through effective management, regulation, and oversight by the regulatory agencies.

# STRATEGIES:

- Implement an inter-sectoral natural resource management strategy.
- Enhance transparency and accountability in the natural resource sector.
- Enhance regulation of mining and logging companies.
- Support value added production.
- Develop innovative green financing to support adoption of appropriate and efficient technologies, systems, and processes.
- Promote integrated planning and exploration to identify areas suitable for resources extraction.
- Promote exchange of current information between agencies and effective use of information exchange and geographic technologies and systems.
- Increase the conduct of joint mapping and digitization exercises.

# **IMPACTS:**

- Natural resource policies implemented to align National Development Strategies.
- International standards for good governance and accountability adopted nationally.
- Improved compliance with regulations, particularly Occupational Health and Safety.
- Efficient technologies tested and adopted nationally.
- Green financing secured to support mainstreaming environmental management priorities across the sector
- Mineral mapping and exploration activities are encouraged and conducted at all scales

INDICATORS:	2021	Target 2022
1 Number of natural resources policy drafted	2	2
2 Number of international standards and mechanisms adopted	4	6
3 Number of investigations in the mining and forestry sector conducted	10	20
4 Number of sanctions related to natural resource conflicts issued	219	650
5 Number of pilot studies completed	6	17
6 Amount of financing secured to implement programmes, plans and projects (G\$ '000)	\$17.5M	\$17.5M
7 Percentage of resource-based maps completed	35%	45%

# **Details of Current Expenditures by Programme**

# Programme - 262 Natural Resource Management

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	339,149	538,914	499,126	491,003
Total Appropriated Current Expenditure	308,945	521,371	481,583	472,603
610 Total Employment Costs	255,266	199,366	169,020	164,405
611 Total Wages and Salaries	255,266	199,366	169,020	164,405
613 Overhead Expenses	0	0	0	0
620 Total Other Charges	53,679	322,005	312,563	308,198
Total Appropriated Capital Expenditure	30,204	17,543	17,543	18,400
Programme Total	339,149	538,914	499,126	491,003

Minister of Natural Resources

# **Programme: 264 Petroleum Management**

# **OBJECTIVE:**

To promote and support the exploration and production of oil and gas resources by regulating, managing and monitoring the industry to ensure that the resources are developed in an environmentally responsible manner to attain maximum profits to benefit all Guyanese.

# **STRATEGIES:**

- Implement an Oil & Gas Policy.
- Establish a Regulatory Agency & Directorate.
- Enhance the regulatory framework.
- Capitalize on training and scholarship opportunities to build local capacity.
- Develop skills in contract negotiating.
- Encourage exploratory seismic studies across the Guyana's basin.
- Draft Strategies to develop local content.

# **IMPACTS:**

- Effective policy framework instituted.
- Effective institutional framework and agency established and functioning.
- Improved legislative framework with revised Petroleum Act and Regulations.
- Execution of training and scholarships opportunities.
- Directorate equipped with contract negotiating capacity.
- Prospecting activities are promoted as lucrative ventures.
- Effective local content strategies are implemented.

INE	PICATORS:	2021	Target 2022
1	Number of new agencies instituted	0	2
2	Number of local skills developed as per organisational requirements	6	1
3	Number of petroleum related regulations revised, amended, and implemented	0	10
4	Number of local technical skills developed	6	1
5	Number of new licenses issued for exploration and production activities	0	10
6	Number of Field Development Plans approved	0	0
7	Number of new contracts negotiated	0	1
8	Percentage of locally sourced business support for the supply value-chain	N/A	0
9	Number of supply vessels supporting offshore activities	28	TBD
10	Number of current drilling activities	7	38
11	Number of production facilities offshore	1	2
12	Percentage of work programme completed by the Petroleum Commission	N/A	90%
13	Number of training exercises, seminars and national workshops completed	4	75
14	Number of scholarship opportunities provided and accessed	2	16
15	Number of local content strategies implemented	2	5
16	Number of lifts by both the operators and Guyana	42	110
17	Number of barrels of oil and gas produced per period	42M barrels	110M barrels

# **Details of Current Expenditures by Programme**

# Programme - 264 Petroleum Management

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	210,408	589,361	577,814	785,779
Total Appropriated Current Expenditure	126,894	435,361	297,910	578,779
610 Total Employment Costs	46,678	198,288	169,656	186,487
611 Total Wages and Salaries	46,678	198,288	169,656	186,487
613 Overhead Expenses	0	0	0	0
620 Total Other Charges	80,216	237,073	128,253	392,292
Total Appropriated Capital Expenditure	83,514	154,000	279,904	207,000
Programme Total	210,408	589,361	577,814	785,779

Minister of Natural Resources

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# Infrastructure

Sector

# Minister

Honourable David A. Patterson

# Minister in the Ministry Vacant

# **Permanent Secretary**

Mr. K. Jordan

# **Mission Statement**

To promote high technical standards in the construction industry, in electrical installation and to coordinate and monitor policies and activities with respect to public infrastructure in roads, buildings and sea and river defences. To ensure the provision of safe and efficient transport and communications services.

The Ministry's mission is addressed through three programme areas which are stated below.

**Policy Development and Administration** is responsible for providing leadership, managerial and administrative direction, policy formulation, support services, including budgeting, financial and technical guidance, and planning advice. This programme is also responsible for ensuring that civil aviation regulatory services are provided and that the CJ International Airport operations are conducted in a safe, efficient, and orderly manner.

**Public Works** is responsible for ensuring the effective, efficient, and safe design, supervision, construction, and maintenance of civil works in Guyana. This is accomplished through the following sub-programmes: Programme Administration, Roads, Materials and Soils Research, Buildings, Electrical, Mechanical and Sea and River Defences.

**Transport** is responsible for constructing, developing, and maintaining strategic government aerodromes in the hinterland regions and advises government on transport issues in order to facilitate the development of adequate, efficient and economical air, land and water transport countrywide. This is accomplished through the subprogrammes: Government Aerodromes and Central Transport Planning.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme	SubProgramme		Activity
321 Policy Development and Admi	nistratio	on	
	32101	Strategic Direction and Managemer	nt
			3210101 Strategic Direction
			3210102 Strategic Management
			3210103 Expenditure Planning and Management
	32102	Administrative Support Services	
			3210201 General Administration
			3210202 Human Resource Management
			3210203 Budgeting and Finance
	32103	Electrification and Energy Services	
			3210301 Electrification and Energy Services
322 Public Works	32201	Roads	
	32201	Nodus	3220101 Roads
	32202	Materials and Soils Research	5220101 Reads
			3220201 Materials and Soils Research
	32203	Buildings	
			3220301 Buildings
	32204	Electrical	
			3220401 Electrical Inspection and Certification
			3220402 Electrical Installation and Maintenance
	32205	Mechanical	
			3220501 Administration and Assessments
			3220502 Services and Repairs
	32206	Sea and River Defenses	0000004 0 I D' D . (
222 Transport			3220601 Sea and River Defenses
323 Transport	32301	Government Aerodromes	
	52001	2212	3230101 Government Aerodromes
	32302	Central Transport Planning	
			3230201 Central Transport Planning

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title	
1214800	Government Buildings	Government Buildings	
1214900	Infrastructural Development	Infrastructural Development	
1403800	East Bank - East Coast Demerara Road Linkage	East Bank - East Coast Demerara Road Linkage	
1404000	Bridges	Bridges	
1404100	Miscellaneous Roads/Drainage	Miscellaneous Roads/Drainage	
1404200	Urban Roads/Drainage	Urban Roads/Drainage	
1404500	Highway Improvement East Coast Demerara	Highway Improvement East Coast Demerara	
1404700	Road Network and Expansion Project	Road Network and Expansion Project	
1404900	Rehabilitation of Public and Main Access Roads	Rehabilitation of Public and Main Access Roads	
1405200	Hinterland Roads	Hinterland Roads	
1405600	Linden - Mabura Road and Kurupukari Bridge	Linden - Mabura Road and Kurupukari Bridge	
1501300	Sea Defences	Sea Defences	
1501400	Sea and River Defence Works	Sea and River Defence Works	
1501700	Water Front Development	Water Front Development	
1601100	Hinterland/Coastal Airstrips	Hinterland/Coastal Airstrips	
1601300	CJIA Modernisation Project	CJIA Modernisation Project	
1601400	Central Transport Planning	Central Transport Planning	
1601700	National Aviation Master Plan	National Aviation Master Plan	
1601900	Transport Sector Enhancement Project	Transport Sector Enhancement Project	
1903400	Guyana Restoration Project	Guyana Restoration Project	
2606800	Power Utility Upgrade Programme	Power Utility Upgrade Programme	
2606900	Sustainable Energy Programme	Sustainable Energy Programme	
2609500	Renewable Energy Improvement - Power System Project	Renewable Energy Improvement - Power System Project	
2609800	Energy Matrix Diversification Programme	Energy Matrix Diversification Programme	

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total (Appropriation & Statutory) Expenditure	22,620,169	0	0	0		
Total Statutory Expenditure	0	0	0	0		
Total Appropriation Expenditure	22,620,169	0	0	0		
Total Appropriated Capital Expenditure	13,067,362	0	0	0		
Total Appropriated Current Expenditure	9,552,807	0	0	0		
Total Employment Costs	900,652	0	0	0		
Total Other Charges	8,652,156	0	0	0		
Total Revenue	184,647	0	0	0		
Total Current Revenue	184,647	0	0	0		

**Programme: 321 Policy Development and Administration** 

# **OBJECTIVE:**

To ensure effective and efficient coordination and management of human, financial and physical resources necessary for the successful administration of the ministry's operations, and to communicate government's policies and directives to the ministry's operatives and the public.

# STRATEGIES:

- Maintenance and Investment Plan for Infrastructure
- Define clear set of Preventive Maintenance targets
- Improving the knowledge base of the Ministry in the various areas
- Integration of the Green Strategy into our day-to-day operation
- Institutional Strengthening and Law Enforcement

# **IMPACTS:**

- Effective policies for informed decision-making
- Improve the level of socio-economic activity and education in all communities
- Increase capacity to serve the nation through appropriately filled positions
- Improvement of the knowledge base of the Ministry

# **INDICATORS:**

- 1 Percentage of hinterland residents using electricity for lighting and other basic functions
- 2 Amount of carbon dioxide avoided annually
- 3 Number of Government buildings rehabilitated
- 4 Number of regularised areas accessing grid electricity
- 5 Number of areas with access to renewable energy that receive 24-hour service
- 6 Percentage of renewable energy installed capacity

# FINANCIAL INFORMATION:

Programme - 321 Policy Development and Administration						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total Statutory Expenditure	0	0	0	0		
Total Appropriated Expenditure	9,071,716	0	0	0		
Total Appropriated Current Expenditure	6,136,793	0	0	0		
610 Total Employment Costs	66,336	0	0	0		
611 Total Wages and Salaries	56,705	0	0	0		
613 Overhead Expenses	9,631	0	0	0		
620 Total Other Charges	6,070,457	0	0	0		
Total Appropriated Capital Expenditure	2,934,923	0	0	0		
Programme Total	9,071,716	0	0	0		

**Minister of Public Works** 

Source: Ministry of Finance

Programme: 322 Public Works

# **OBJECTIVE:**

To ensure the effective, efficient and safe design, supervision, construction and maintenance of civil works in Guyana.

# STRATEGIES:

- Ensure the formulation of appropriate policies in pursuit of the ministry's mission
- Collect and analyse data
- Ensure the effective development and utilisation of human resources in order to attain the objectives of the Ministry
- Provide air traffic control, flight and aeronautical information services and maintenance services for Telecommunication and navigation equipment
- Monitor, co-ordinate and manage operations and activities at the Cheddi Jagan International Airport

# **IMPACTS:**

- Effective and efficient policies for informed decision-making
- Efficient utilization of resources
- · Air navigation services provided in a safe, orderly, and efficient manner
- Effective and efficient management of airport operation

# **INDICATORS:**

- 1 Total Length of road rehabilitated
- 2 Total Length of road maintained
- 3 Number of bridges rehabilitated
- 4 Length of sea defense structures maintained
- 5 Length of sea defense structures rehabilitated
- 6 Percentage of highway lights operational
- 7 Percentage of traffic lights operational
- 8 Number of stellings that are safe for users
- 9 Reduced transaction time at stellings
- 10 Percentage of fleet that is operational
- 11 Increase in harbour revenue
- 12 Increase in the number of deeper draft vessels transiting the channel
- 13 Increase in charted depth
- 14 Increase in the number of vessels transiting the channel

# **Details of Current Expenditures by Programme**

# Programme - 322 Public Works

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	12,717,021	0	0	0
Total Appropriated Current Expenditure	3,377,142	0	0	0
610 Total Employment Costs	832,057	0	0	0
611 Total Wages and Salaries	800,055	0	0	0
613 Overhead Expenses	32,002	0	0	0
620 Total Other Charges	2,545,085	0	0	0
Total Appropriated Capital Expenditure	9,339,879	0	0	0
Programme Total	12,717,021	0	0	0

Minister of Public Works

Programme: 323 Transport

#### **OBJECTIVE:**

To construct and maintain strategic government aerodromes in the hinterland regions and advice Government on transport issues critical to the development of adequate, efficient, and economical air, land, and water transport countrywide.

# STRATEGIES:

- Maintain government aerodromes in keeping with standards set by and/or acceptable to the Guyana Civil Aviation Authority
- Facilitate the necessary inspections for licensing of Government aerodromes, by the Guyana Civil Aviation Authority
- Ensure that all government aerodromes are safe for aircraft operations
- Investigate and act on reports pertaining to maintenance of Government aerodromes
- Ensure collection of aerodrome landing fees at government aerodromes
- Design appropriate aeronautical charts for use at government aerodromes
- Administer Government's Hinterland Airstrip Development Programme

# **IMPACTS:**

- Effective and efficient policies for informed decision-making
- Efficient utilization of resources
- Air navigation services provided in a safe, orderly, and efficient manner (increasing interaction with global community on aviation issues/matters)
- Effective and efficient management of airport operation

# **INDICATORS:**

- 1 Number of Government aerodromes that receive GCAA compliance certification annually
- 2 Overall user satisfaction
- 3 Number of recommendations implemented
- 4 Percentage of investment projects that were informed by studies conducted

# **Details of Current Expenditures by Programme**

# Programme - 323 Transport

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	831,432	0	0	0
Total Appropriated Current Expenditure	38,873	0	0	0
610 Total Employment Costs	2,259	0	0	0
611 Total Wages and Salaries	2,259	0	0	0
613 Overhead Expenses	0	0	0	0
620 Total Other Charges	36,614	0	0	0
Total Appropriated Capital Expenditure	792,559	0	0	0
Programme Total	831,432	0	0	0

Minister of Public Works

#### **Minister**

Honourable Juan Edghill

# Minister in Ministry Honourable Deodat Indar

Permanent Secretary Mr. V. Persaud

#### **Mission Statement**

To serve as the standard-bearer in the provision of modern, reliable, and resilient public infrastructure and to coordinate, regulate and implement civil works that advance the transformational development of Guyana, while ensuring safe and cost-effective transport of people, goods, and services, as well as promotion of sustainable economic growth and quality of life through an inclusive citizen centred approach.

The Ministry's Mission is addressed through the following three (3) programme areas:

**Policy Development and Administration** is responsible for providing leadership, managerial and administrative direction, policy formulation, support services including budgeting, financial and technical guidance, and planning advice. This programme is also responsible for ensuring that civil aviation regulatory services are provided and that the CJIA operations are conducted in a safe and efficient manner.

**Public Works** is responsible for ensuring efficient and safe design, supervision, construction, and maintenance of infrastructure works across the ten regions of Guyana. This is accomplished through the following sub-programmes: Programme Administration, Roads, Materials and Soils Research, Buildings, Electrical, Mechanical and Sea and River Defences.

**Transport** is responsible for constructing, developing, and maintaining strategic state-owned aerodromes in the hinterland regions. This programme is also responsible for advising government on transport investments in order to facilitate the development of adequate and efficient air, land and water transport services countrywide. This is accomplished through sub-programmes: Government Aerodromes and Central Transport Planning.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme	SubPr	rogramme	Activity
311 Policy Development and Adm	inistratio	on	
	31101	Strategic Direction and Manageme	nt
			3110101 Strategic Direction
			3110102 Strategic Management
			3110103 Expenditure Planning and Management
	31102	Administrative Support Services	
			3110201 General Administration
			3110202 Human Resource Management
			3110203 Budgeting and Finance
312 Public Works			
	31201	Roads	
	04000	Matariala and Caila Danasah	3120101 Roads
	31202	Materials and Soils Research	3120201 Materials and Soils Research
	31203	Buildings	3120201 Materials and 3008 Nesearch
	0.200		3120301 Buildings
	31204	Electrical	G
			3120401 Electrical Inspection and Certification
			3120402 Electrical Installation and Maintenance
	31205	Mechanical	
			3120501 Administration and Assessments
			3120502 Services and Repairs
	31206	Sea and River Defences	
			3120601 Sea and River Defences
			3120602 Services and Repairs
	31207	Sea and River Defences	
040 Tarananan			3120701 Sea and River Defences
313 Transport	31301	Government Aerodromes	
	01001	Soveriment Actouromes	3130101 Maintenance of Government Airstrips
	31302	Central Transport Planning	2. 2. 2
			3130201 Central Transport Planning

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1101100	Demerara Harbour Bridge	Demerara Harbour Bridge
1101200	New Demerara River Crossing	New Demerara River Crossing
1214800	Government Buildings	Government Buildings
1214900	Infrastructural Development	Infrastructural Development
1403800	East Bank - East Coast Demerara Road Linkage	East Bank - East Coast Demerara Road Linkage
1403900	Dredging	Dredging
1404000	Bridges	Bridges
1404100	Miscellaneous Roads/Drainage	Miscellaneous Roads/Drainage
1404200	Urban Roads/Drainage	Urban Roads/Drainage
1404500	Highway Improvement East Coast Demerara	Highway Improvement East Coast Demerara
1404700	Road Network and Expansion Project	Road Network and Expansion Project
1404900	Rehabilitation of Public and Main Access Roads	Rehabilitation of Public and Main Access Roads
1405200	Hinterland Roads	Hinterland Roads
1405600	Linden - Mabura Road and Kurupukari Bridge	Linden - Mabura Road and Kurupukari Bridge
1406000	Farm Access Roads	Farm Access Roads
1406100	Schoonord - Parika Road	Schoonord - Parika Road
1406200	Linden - Soesdyke Highway	Linden - Soesdyke Highway
1406400	Transport Infrastructure Programme	Transport Infrastructure Programme
1406500	Eccles - Timehri Road Linkage	Eccles - Timehri Road Linkage
1501300	Sea Defences	Sea Defences
1501400	Sea and River Defence Works	Sea and River Defence Works
1501700	Water Front Development	Water Front Development
1601000	Stellings	Stellings
1601100	Hinterland/Coastal Airstrips	Hinterland/Coastal Airstrips
1601200	Equipment - Civil Aviation	Equipment - Civil Aviation
1601300	CJIA Modernisation Project	CJIA Modernisation Project
1601400	Central Transport Planning	Central Transport Planning
1601500	CJIA Corporation	CJIA Corporation
1601700	National Aviation Master Plan	National Aviation Master Plan
1601900	Transport Sector Enhancement Project	Transport Sector Enhancement Project
1602000	Civil Aviation Authority	Civil Aviation Authority
1902800	Equipment	Equipment
1903400	Guyana Restoration Project	Guyana Restoration Project
2405200	Land Transport	Land Transport
2508600	Furniture and Equipment	Furniture and Equipment
2508700	Furnishings - Government Quarters	Furnishings - Government Quarters
2607000	Navigational Aids	Navigational Aids
2700500	Reconditioning of Ferry Vessels	Reconditioning of Ferry Vessels
2700700	Ferry Vessel and Stellings	Ferry Vessel and Stellings

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total (Appropriation & Statutory) Expenditure	8,197,510	39,664,382	39,154,905	96,125,547
Total Statutory Expenditure	0	0	0	0
Total Appropriation Expenditure	8,197,510	39,664,382	39,154,905	96,125,547
Total Appropriated Capital Expenditure	6,223,923	32,999,121	32,503,636	88,066,328
Total Appropriated Current Expenditure	1,973,587	6,665,261	6,651,269	8,059,219
Total Employment Costs	349,479	1,290,192	1,284,054	1,344,620
Total Other Charges	1,624,108	5,375,069	5,367,216	6,714,599
Total Revenue	33,435	114,536	314,617	180,636
Total Current Revenue	33,435	114,536	314,617	180,636
Total Capital Revenue	0	0	0	0

#### **Programme: 311 Policy Development and Administration**

#### **OBJECTIVE:**

To ensure effective and efficient coordination and management of human, financial and physical resources necessary for the successful administration of the Ministry's operations, and to communicate government's policies and directives to the Ministry's operatives and the public.

#### STRATEGIES:

- Develop Maintenance and Investment Plan for Infrastructure across Guyana.
- Define a clear set of Preventive Maintenance targets for national infrastructure.
- Ensure the effective development and utilisation of human resources in order to attain the objectives of the Ministry.
- Provide air traffic control, flight and aeronautical information services and maintenance services for telecommunication and navigation equipment.
- Monitor, co-ordinate and manage operations and activities at CJ International Airport.
- Ensure the optimal and effective utilisation of financial, human, and physical resources within the Ministry.

- · Effective policies for informed decision-making and implementation at the operational level.
- Improved performance tracking of infrastructure maintenance plans.
- Increased knowledge base of the Ministry.
- Air navigation services provided in a safe, orderly, and efficient manner.
- Effective and efficient management of airport operation.
- Improved work plan and budget execution by the Ministry.

INDICATORS:	2021	Target 2022
1 Aviation policies updated	2	4
2 Volume of international air traffic	3,094	16,010
3 Annual passenger carries for airlines operating in Guyana	370,194	388,704
4 Annual cargo carries for airlines operating in Guyana	9,217,437	9,678,309
5 Number of government buildings rehabilitated	17	20
6 Actual Expenditure as a percentage of total voted provision (Budget)	88%	100%

# **Details of Current Expenditures by Programme**

# **Programme - 311 Policy Development and Administration**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	624,610	1,715,243	1,709,571	4,416,998
Total Appropriated Current Expenditure	552,688	1,597,743	1,592,071	1,691,511
610 Total Employment Costs	18,462	94,902	92,329	89,553
611 Total Wages and Salaries	16,808	82,613	79,783	77,323
613 Overhead Expenses	1,654	12,289	12,545	12,230
620 Total Other Charges	534,226	1,502,841	1,499,742	1,601,958
Total Appropriated Capital Expenditure	71,923	117,500	117,500	2,725,487
Programme Total	624,610	1,715,243	1,709,571	4,416,998

Minister of Public Works

Programme: 312 Public Works

#### **OBJECTIVE:**

To ensure the effective, efficient, and safe design, supervision, construction, and maintenance of civil works in Guyana.

#### STRATEGIES:

- Ensure the formulation of appropriate policies in pursuit of the ministry's mission
- · Collect and analyse data
- Ensure the effective development and utilisation of human resources in order to attain the objectives of the Ministry
- Provide air traffic control, flight and aeronautical information services and maintenance services for telecommunication and navigation equipment
- Monitor, co-ordinate and manage operations and activities at CJ International Airport

- Effective and efficient policies for informed decision making
- Efficient utilisation of resources
- · Air navigation services provided in a safe, orderly, and efficient manner
- Effective and efficient management of airport operation

INE	DICATORS:	2021	Target 2022
1	Total length of road rehabilitated (km)	248	128
2	Total length of road maintained (km)	1,500	2,000
3	Number of bridges rehabilitated	162	200
4	Length of sea defense structures maintained (meters)	55,571	85,000
5	Length of sea defense structures rehabilitated (meters)	6,100	7,000
6	Percentage of highway lights operational	96%	100%
7	Percentage of traffic lights operational	79%	100%
8	Number of stellings that are safe for users	10	11
9	Transaction time at stellings (minutes)	8	6
10	Percentage of fleet that is operational	88%	88%
11	Total harbour revenue	\$2.06M	\$2.14M
12	Number of deeper draft vessels transiting the channel	109	114
13	Charted depth (meters chart datum/@ low tide)	5.7	6
14	Number of vessels transiting the channel	2,514	3,017

# **Details of Current Expenditures by Programme**

# Programme - 312 Public Works

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	7,103,275	33,242,218	32,108,056	87,600,380
Total Appropriated Current Expenditure	1,395,927	4,980,231	4,972,243	6,212,025
610 Total Employment Costs	330,319	1,191,956	1,188,398	1,251,569
611 Total Wages and Salaries	320,334	1,148,031	1,130,016	1,182,078
613 Overhead Expenses	9,985	43,925	58,382	69,491
620 Total Other Charges	1,065,608	3,788,275	3,783,845	4,960,456
Total Appropriated Capital Expenditure	5,707,347	28,261,987	27,135,813	81,388,355
Programme Total	7,103,275	33,242,218	32,108,056	87,600,380

Minister of Public Works

**Programme: 313 Transport** 

#### **OBJECTIVE:**

To construct and maintain strategic government aerodromes in the hinterland regions and advice government on transport issues critical to the development of adequate, efficient, and economical air, land and water transport country wide.

#### STRATEGIES:

- · Maintain government aerodromes in keeping with standards set by and/or acceptable to the Guyana Civil Authority
- Facilitate the necessary inspections for licensing of government aerodromes, to be done by the Guyana Civil Aviation Authority
- Ensure that all government aerodromes that are open, are safe for aircraft operations
- Investigate and act on reports pertaining to maintenance of government aerodromes
- Ensure collection of aerodrome landing fees at government aerodromes
- Design appropriate aeronautical charts for use at government aerodromes
- Administer government's Hinterland Airstrip Development Programme

- · Government aerodromes comply with applicable standards set by the Guyana Civil Aviation Authority
- Progressive expansion in the quantity and quality of government aerodromes throughout Guyana
- Availability of accurate aeronautical charts and updated lists for government aerodromes
- Informed decision-making regarding transport investment resulting from analysis

INDICATORS:	2021	Target 2022
1 Number of Government aerodromes that receive GCAA compliance certification annually	54	60
2 Overall user satisfaction	N/A	TBD
3 Number of recommendations implemented	2	6
4 Percentage of projects implemented as a result of studies conducted	33%	100%

# **Details of Current Expenditures by Programme**

# Programme - 313 Transport

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	469,625	4,706,921	5,337,279	4,108,169
Total Appropriated Current Expenditure	24,971	87,287	86,956	155,683
610 Total Employment Costs	698	3,334	3,327	3,498
611 Total Wages and Salaries	698	3,334	3,327	3,498
613 Overhead Expenses	0	0	0	0
620 Total Other Charges	24,273	83,953	83,629	152,185
Total Appropriated Capital Expenditure	444,653	4,619,634	5,250,323	3,952,486
Programme Total	469,625	4,706,921	5,337,279	4,108,169

Minister of Public Works

#### **AGENCY 33 - MINISTRY OF PUBLIC TELECOMMUNICATIONS**

#### Minister

Honourable Catherine A. Hughes

#### **Permanent Secretary**

Mr. D. Cummings

#### **Mission Statement**

To provide strategic direction through policy formulation as well as a regulatory framework for the telecommunications sector. The Ministry will also promote the application of ICT and advancement of telecommunications in Guyana to support continuous economic growth and the development of a knowledge economy.

The Ministry's mission is addressed through three programme areas which are stated below.

**Policy Development and Administration** is responsible for the effective and efficient formulation, implementation and monitoring of national telecommunication and tourism policies.

**Public Telecommunications** is responsible for the managing how Government and public entities share data through electronic messages - that is written or printed matter, fixed or moving pictures, words, music or visible or audible signals or any control signals of any design and for any purpose by wire, radio or electromagnetic, spectral, optical, or technological means.

**Industry Innovations** is responsible for the development of an enabling environment for the creation of a viable ICT private sector that will create wealth, employment and contribute significantly to the Gross Domestic Product (GDP). To disseminate information about the Ministry's initiatives and encourage nationwide, multi-stakeholder inputs via workshops, online platforms/social media, media sessions and knowledge sharing programmes.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme	SubProg	gramme	Activity				
331 Policy Development and Administration							
	33101	Strategic Direction and Manageme	nt				
			3310101 Strategic Direction				
			3310102 Strategic Management				
	33102 A	Administrative Support Services					
			3310201 General Administration				
			3310202 Human Resources Management				
			3310203 Budgeting and Finance				
			3310204 Convention Services				
332 Public Telecommunications							
	33201 F	Public Telecommunications					
			3320101 Public Telecommunications				
			3320102 Connectivity Services				
			3320103 eGovernance Solutions				
334 Industry Innovations							
	33401 I	Industry Innovations					
			3340101 Entrepreneurial Innovation and Incubation				
			3340102 Productivity Solutions				

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1219000	National Broadband Project	National Broadband Project
1219300	Buildings	Buildings

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total (Appropriation & Statutory) Expenditure	4,863,069	0	0	0
Total Statutory Expenditure	0	0	0	0
Total Appropriation Expenditure	4,863,069	0	0	0
Total Appropriated Capital Expenditure	3,134,273	0	0	0
Total Appropriated Current Expenditure	1,728,796	0	0	0
Total Employment Costs	102,716	0	0	0
Total Other Charges	1,626,080	0	0	0
Total Revenue	41,172	0	0	0
Total Current Revenue	41,172	0	0	0

**Programme: 331 Policy Development and Administration** 

#### **OBJECTIVE:**

To transform the Ministry into an efficient and dynamic organisation and to formulate and implement policies and legislation which will promote growth of industries and facilitate modernization and transformation of public services.

#### STRATEGIES:

- Modernize and automate the operations of the Ministry of Public Telecommunications
- Build capacity of the Ministry's staff to discharge the mandate of the Ministry
- Review, amend and introduce legislation and policies to support the growth and sustainability of industries in general and the ICT sector in particular

#### **IMPACTS:**

- The Ministry's administrative units function effectively in support of technical departments
- The Ministry has the capacity to successfully develop and implement policies and legislation
- The national legal and regulatory environment facilitates the use of technology for improvement of productivity and the growth and development of industries.
- Improved legislative framework for the ICT sector.

#### **INDICATORS:**

- 1 Number of new ICT policies developed
- 2 Implementation rate of the ICT policies
- 3 Number of computer services offered by Government that have been provided through the Ministry of Public Telecommunications
- 4 Number of computerized services in use by the Ministry of Public Telecommunications to improve operational efficiency

#### FINANCIAL INFORMATION:

Programme - 331 Policy Development and Administration				
	Revised 2021	Budget 2022		
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	183,278	0	0	0
Total Appropriated Current Expenditure	179,778	0	0	0
610 Total Employment Costs	85,039	0	0	0
611 Total Wages and Salaries	75,923	0	0	0
613 Overhead Expenses	9,116	0	0	0
620 Total Other Charges	94,740	0	0	0
Total Appropriated Capital Expenditure	3,500	0	0	0
Programme Total	183,278	0	0	0

Prime Minister

Programme: 332 Public Telecommunications

#### **OBJECTIVE:**

To support Government Agencies and Ministries by establishing ICT systems which allow for efficient and effective delivery of services to the public.

#### STRATEGIES:

- Develop, operate, and maintain eGovernment systems and infrastructure to support Government ICT operations
- Establish standards, guidelines, and best practices for the operations of Government Information Systems.
- Promote ICT interoperability among Government Ministries and Agencies.
- Identify and facilitate specialised ICT training to fulfil Government's informational
- Coordinate a whole-of-government approach for ICT's aimed at improving service delivery to the public.
- Ensure the availability, functionality, continuity, and integrity of Government's critical information infrastructure

#### **IMPACTS:**

- Greater transparency in Government Ministries and Agencies
- Improvement in the way Government delivers services to the citizenry, through the wider adoption of ICTs in the delivery
  of Government Services
- Safer computing environment for Government Ministries and Agencies
- Expanded reach of Government Services to all Regions of Guyana

#### **INDICATORS:**

- 1 Government web portal giving access to Government websites
- 2 Percentage of 'properly functioning' community-based ICT hubs
- 3 Number of registered users of Government online facilities
- 4 Uptime of the eGovernment Network
- 5 Number of Government Ministries and Agencies using the eGovernment networks
- 6 Number of Government Virtual Private Networks (VPNs) on eGovernment Network
- 7 Internet penetration in hinterland, poor and remote communities
- 8 Number of public servants successfully trained at CEIT
- 9 Number of public servants trained in cyber security

# **Details of Current Expenditures by Programme**

# **Programme - 332 Public Telecommunications**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	4,642,765	0	0	0
Total Appropriated Current Expenditure	1,511,992	0	0	0
610 Total Employment Costs	0	0	0	0
611 Total Wages and Salaries	0	0	0	0
613 Overhead Expenses	0	0	0	0
620 Total Other Charges	1,511,992	0	0	0
Total Appropriated Capital Expenditure	3,130,773	0	0	0
Programme Total	4,642,765	0	0	0

Prime Minister

**Programme: 334 Industry Innovations** 

#### **OBJECTIVE:**

To support the development of an enabling environment for the creation of a viable ICT private sector that will create wealth, employment and contribute significantly to the Gross Domestic Product (GDP).

#### STRATEGIES:

- Conduct ICT capacity building programmes in all Administrative Regions
- Design and implement Incubator/Accelerator initiatives
- Encourage and support policies to facilitate creative funding mechanisms
- Support and promote the use of electronic transactions in the public and private sectors
- Facilitate mediums which promote knowledge sharing

#### **IMPACTS:**

- Improved planning for ICT at the national level
- Improved human resource skill set in the ICT Sector
- Improved multi-stakeholder participation in the sector

#### **INDICATORS:**

- 1 Number of new laws introduced to regulate the ICT sector
- 2 Value of FDI in the ICT sector
- 3 Number of ICT specific incubators created
- 4 Number of new ICT businesses registered
- 5 Number of public ICT events hosted
- 6 Completion of National ICT Plan
- 7 Number of persons trained in ICT throughout all Administrative Regions

#### FINANCIAL INFORMATION:

Details of Current Expenditures by Programme				
Programme - 334 Industry Innovations				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	37,025	0	0	0
Total Appropriated Current Expenditure	37,025	0	0	0
610 Total Employment Costs	17,677	0	0	0
611 Total Wages and Salaries	17,677	0	0	0
613 Overhead Expenses	0	0	0	0
620 Total Other Charges	19,348	0	0	0
Total Appropriated Capital Expenditure	0	0	0	0
Programme Total	37,025	0	0	0

Prime Minister

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# Social

# Services

Sector

#### **Minister**

Honourable Joseph Hamilton

#### **Permanent Secretary**

Mr. B. Kuppen

#### **Mission Statement**

To sustain a strong and effective labour administration system by formulating policies based on the International Labour Organisation (ILO) Conventions ratified by Guyana in order to promote the tenets of stable industrial relations, occupational health and safety and integrated employment opportunities and training for the nation's workforce towards greater economic and social development.

The Ministry of Labour's Mission is addressed through two programme areas which are stated below:

**Policy Development and Administration** is responsible for formulating policies to address labour standards, industrial relations, employment planning; conducting research and generating and disseminating labour statistics; and coordinating and managing efficiently the available human, financial and physical resources critical to the successful administration of the Ministry's functions.

**Labour Administration Services** strives to maintain and improve industrial relations, working conditions and the working environment and place individual seeking jobs in suitable employment and provide career advice, guidance, and counseling to job seekers.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme	SubPro	ogramme	Activity
381 Policy Development and Admi	nistratio	n	
	38101	Strategic Direction and Manageme	nt
			3810101 Strategic Direction
			3810102 Strategic Management
			3810103 Statistical Services
	38102	Administrative Support Services	
			3810201 General Administration
			3810202 Human Resource Management
			3810203 Budgeting and Finance
382 Labour Administration Service	es		
	38201	Industrial Relation	
			3820101 Labour Relations
			3820102 Statistical Services
	38202	Recruitment and Placement	
			3820201 Recruitment and Placement
	38203	Occupational Safety and Health	
			3820301 Occupational Safety and Health
	38205	Co-operatives	0000504.0
			3820501 Co-operatives

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1220100	Buildings	Buildings
2407400	Land Transport	Land Transport
2407400	Land Transport	Land Transport
2512300	Furniture and Equipment	Furniture and Equipment
2512300	Furniture and Equipment	Furniture and Equipment

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total (Appropriation & Statutory) Expenditure	277,806	873,458	804,401	1,041,591
Total Statutory Expenditure	0	0	0	0
Total Appropriation Expenditure	277,806	873,458	804,401	1,041,591
Total Appropriated Capital Expenditure	27,083	54,845	53,152	90,500
Total Appropriated Current Expenditure	250,723	818,613	751,249	951,091
Total Employment Costs	31,840	159,699	151,379	263,510
Total Other Charges	218,883	658,914	599,870	687,581
Total Revenue	8	60	1,571	237
Total Current Revenue	8	60	1,571	237
Total Capital Revenue	0	0	0	0

**Programme: 381 Policy Development and Administration** 

#### **OBJECTIVE:**

To formulate policies to address labour standards, industrial relations, employment planning; conduct research and generate and disseminate labour statistics; and coordinate and manage efficiently the available human, financial and physical resources critical to the successful administration of the Ministry's functions.

#### STRATEGIES:

- Develop, implement, and disseminate Labour policies, plans and programmes with the relevant authorities.
- Commence the process to consolidate of all labour laws and regulations into a single Labour Code.
- Prepare and publish new labour laws and regulations for the Oil and Gas industry on occupational health and safety at the workplace and the working environment.
- Revise, reprint and disseminate "The System of Industrial Relations in Guyana"
- Collaborate with the Bureau of Statistics for the production of Labour Market Information.
- Ensure that Boards within the remit of this sector are functioning on a regular basis as required by law.
- Coordinate the work programmes of all divisions within the Ministry.
- Ensure the optimal and effective utilisation of financial, human, and physical resources within the Ministry.
- Provide proper maintenance and care to buildings, equipment, and surroundings.

- Policies and programmes are developed and implemented to guide Government's labour mandate.
- Labour Administration is regularised and guided by a single Code.
- Effective regulation of the Oil and Gas industry in keeping with national requirements.
- Labour Market information is available to guide policy and national planning around employment.
- Increased knowledge of industrial relations in Guyana.
- Effective alignment of the Ministry's strategies.
- Effective functioning of the Ministry in the provision of its services to the public.
- Safe, healthy, and productive working environment.

INE	DICATORS:	2021	Target 2022
1	Number of Labour Market Information Bulletins published annually	2	4
2	Number of Social Services Bulletins published annually	3	4
3	Number of Occupational Wages and Hours of Work Surveys published annually	0	1

# **Details of Current Expenditures by Programme**

# **Programme - 381 Policy Development and Administration**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	186,442	629,927	604,898	717,344
Total Appropriated Current Expenditure	166,452	591,602	567,488	644,844
610 Total Employment Costs	4,125	58,494	50,295	100,920
611 Total Wages and Salaries	3,887	46,180	48,374	97,082
613 Overhead Expenses	237	12,314	1,921	3,838
620 Total Other Charges	162,327	533,108	517,192	543,924
Total Appropriated Capital Expenditure	19,990	38,325	37,410	72,500
Programme Total	186,442	629,927	604,898	717,344

Minister of Labour

**Programme: 382 Labour Administration Services** 

#### **OBJECTIVE:**

To maintain and improve industrial relations, working conditions and the working environment; place individual seeking jobs in suitable employment, and provide career advice, guidance, and counseling to job seekers.

#### STRATEGIES:

- Promote the Decent Work agreement.
- Develop a mechanism for employees and employers to access and receive guidance by the Ministry in a timely manner.
- Monitor and intervene in industrial disputes as is necessitated.
- Promote the establishment of workplace health and safety committees to oversee the implementation of safety standards.
- Conduct public awareness programmes on occupational safety and health.
- Undertake continuous monitoring of workplaces, review safety and health regulations and ensure compliance with the standards.
- Establish an Oil and Gas Industry safety programme.
- Monitor the delivery of training to unemployed persons to ensure that it matches market requirements and national standards.
- Match job seekers with potential employers.

- Minimised conflict as a result of industrial stability based on amicable resolution of industrial disputes.
- Increased awareness of and concern for occupational safety and health among the population resulting in reduced violations of OHS standards.
- High risk industries, occupations and workplaces are identified and guided on safety standards compliance.
- New Oil and Gas related industries are satisfactorily guided on the implementation of their safety standards as a new industry in Guyana.
- Improved training of unemployed persons in order match labour market demand.
- Reduction in the number of unemployed individuals.

INE	DICATORS:	2021	Target 2022
1	Number of complaints closed per year	725	850
2	Number of Collective Labour Agreements	22	45
3	Number of applications sent by Unions / conciliation	19	30
4	Number of labour inspections conducted by Labour Officers	819	1,600
5	Number of persons registered (unemployed persons seeking employment)	1,117	4,000
6	Number of notifications (vacancies received)	977	4,000
7	Number of persons submitted for placement	731	4,000
8	Number of (unemployed) persons placed in active employment	186	3,000
9	Number of visits conducted to solicit vacancies	787	1,500
10	Number of non-fatal occupational injuries by sex and migrant status	337	300
11	Number of fatal occupational injuries by sex and migrant status	27	10
12	Number of workplace inspections	687	1,500
13	Number of reported instances of OSH incidents	52	75
14	Number of high-risk workplaces inspected by OSH Officers	687	1,500
15	Number of safety-related training programmes executed with the oil and gas related industries	12	15

16 Number of Societies registered	14	50
17 Number of inactive Societies cancelled	0	100
18 Number of Co-operative Societies resuscitated	20	20
19 Number of Friendly Societies converted to Co-operative Societies	2	5
20 Number of inspections of Societies conducted	20	180
21 Number of investigations into Societies conducted	69	50
22 Number of inquiries/arbitrations into Societies conducted	0	10
23 Number of settlement of disputes conducted	0	10
24 Number of audits of Societies conducted	45	200
25 Number of registered members of Co-operatives	7	50
26 Supervision and Regulation of Co-operative and Friendly Societies	27	105
27 Number of persons trained under the AML/ CFT training programmes	0	10

Details of Current Expenditures by Programme					
Programme - 382 Labour Administration Services					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total Statutory Expenditure	0	0	0	0	
Total Appropriated Expenditure	91,364	243,531	199,504	324,247	
Total Appropriated Current Expenditure	84,272	227,011	183,761	306,247	
610 Total Employment Costs	27,715	101,205	101,084	162,590	
611 Total Wages and Salaries	26,004	94,839	89,563	151,486	
613 Overhead Expenses	1,711	6,366	11,521	11,104	
620 Total Other Charges	56,557	125,806	82,677	143,657	
Total Appropriated Capital Expenditure	7,093	16,520	15,742	18,000	
Programme Total	91,364	243,531	199,504	324,247	

Minister of Labour

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#### **AGENCY 39 - MINISTRY OF HUMAN SERVICES AND SOCIAL SECURITY**

#### **Minister**

Honourable Dr. Vindhya Persaud

### **Permanent Secretary**

Mrs. S. Hoosein-Outar

#### **Mission Statement**

To contribute to economic and social development by formulating policies to ensure effective delivery of social and welfare services towards the provision of social protection floors for vulnerable and disadvantaged groups among the population.

The Ministry addresses its mission through three programme areas which are stated below.

**Policy Development and Administration** is responsible for coordinating and managing efficiently the available human, financial and physical resources critical to the successful administration of the Ministry's operations.

**Social Services** strive to enhance both social and economic circumstances and opportunities of all Guyanese through the provision of an array of services, which address the needs of all.

**Child Care and Protection** strives to prevent, reduce, and alleviate the effect of abuse of children by the provision of effective services in accordance with their rights, in their communities and in the family setting.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme	SubPr	rogramme	Activity
391 Policy Development and Adm	inistratio	on	
	39101	Strategic Direction and Manageme	
			3910101 Strategic Direction
			3910102 Strategic Management
			3910103 Strategic Planning
	39102	Administrative Support Services	0040004.0
			3910201 General Administration
			3910202 Budgeting and Finance Management
200 Carial Campiana			3910203 Human Resource Management
392 Social Services	39201	Director of Social Services	
	33201	Director of Cocial Convices	3920101 Administration
	39202	Probation and Social Services	
			3920201 Probation and Family Welfare Services
	39203	Elderly Care	
			3920301 Palms Geriatric Care Services
	39204	Gender Empowerment	
			3920401 Women's Empowerment Services
	22225		3920402 Gender Mainstreaming Services
	39205	Homeless and Indigent Population	
			3920501 Rehabilitation Services
			3920502 Shelter Services
	30207	Other Social and Support Services	3920503 Medical Treatment and Other Services
	39207	Other Social and Support Services	3920701 Difficult Circumstances Support Services
			3920702 Old Age Pension Administration
			3920703 Public Assistance Administration
			3920704 Persons with Disability Training Services
	39210	Combatting Trafficking	3920704 Fersons with Disability Training Services
		- commenting reasoning	3921001 Human Trafficking and Prevention Services
	39212	Elimination of Gender Based, Dom	
			3921201 Elimination of Gender Based, Domestic and
393 Child Care and Protection			
	39301	Administration	
	20202	Child Care	3930101 Administration
	39302	Child Care	3930201 Orphanages and Other Residential Care Services
			3930207 Ophianages and Other Residential Care Services
			3930202 I Oster-Care Services
			'
	30303	Child Protection	3930204 Early Childhood Development Services
	55505	Onite i Totoottori	3930301 Protective Services
			3930302 Counseling Services
			3930303 Family Court Services/Legal Enforcement
			2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1220200	Buildings	Buildings
1220200	Buildings	Buildings
1220200	Buildings	Buildings
2407500	Land Transport	Land Transport
2407500	Land Transport	Land Transport
2407500	Land Transport	Land Transport
2512400	Furniture and Equipment	Furniture and Equipment
2512400	Furniture and Equipment	Furniture and Equipment
2512400	Furniture and Equipment	Furniture and Equipment
4405500	Safety Nets for Vulnerable Populations	Safety Nets for Vulnerable Populations
4504400	Technical Assistance	Technical Assistance

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total (Appropriation & Statutory) Expenditure	11,863,701	29,524,882	28,274,288	30,021,898	
Total Statutory Expenditure	0	0	0	0	
Total Appropriation Expenditure	11,863,701	29,524,882	28,274,288	30,021,898	
Total Appropriated Capital Expenditure	46,636	3,307,194	2,272,176	1,225,719	
Total Appropriated Current Expenditure	11,817,066	26,217,688	26,002,112	28,796,179	
Total Employment Costs	245,463	1,059,553	1,031,540	1,216,701	
Total Other Charges	11,571,603	25,158,135	24,970,571	27,579,478	
Total Revenue	4,789	1,425	8,509	5,384	
Total Current Revenue	4,789	1,425	8,509	5,384	
Total Capital Revenue	0	0	0	0	

#### **Programme: 391 Policy Development and Administration**

#### **OBJECTIVE:**

To coordinate the work programmes of the Ministry in order to ensure that services and resources are used efficiently and effectively to address the needs of the public.

#### STRATEGIES:

- Develop, implement, and disseminate social security policies, plans and programmes with the relevant authorities.
- Coordinate the work programmes of all divisions within the Ministry.
- Ensure the optimal and effective utilisation of financial, human, and physical resources within the Ministry.
- Provide proper maintenance and care to buildings, equipment, and surroundings.

#### **IMPACTS:**

- Policies and programmes are developed and implemented to guide Government's social security mandate.
- Reduction in the number of reported cases of targeted social issues.
- Effective alignment of the Ministry's strategies for improved service delivery.
- Effective functioning of the Ministry in the provision of its services to the public.

INDICATORS:	2021	Target 2022
1 Number of policies drafted to address the social services responsibilities of Government	4	5
2 Ratio of actual to planned expenditure	1:1	1:1
3 Number of public outreaches executed	52	60

### **FINANCIAL INFORMATION:**

Programme - 391 Policy Development and Administration					
Total Statutory Expenditure	0	0	0	0	
Total Appropriated Expenditure	92,087	3,491,227	2,461,908	1,384,240	
Total Appropriated Current Expenditure	85,927	320,033	315,491	352,158	
610 Total Employment Costs	45,886	186,582	178,416	213,676	
611 Total Wages and Salaries	43,004	165,036	159,437	192,211	
613 Overhead Expenses	2,882	21,546	18,979	21,465	
620 Total Other Charges	40,042	133,451	137,075	138,482	
Total Appropriated Capital Expenditure	6,160	3,171,194	2,146,417	1,032,082	
Programme Total	92,087	3,491,227	2,461,908	1,384,240	

Minister of Human Services and Social Security

Source: Ministry of Finance

**Programme: 392 Social Services** 

#### **OBJECTIVE:**

To promote the social welfare of all Guyanese by providing quality care and services in partnership with other community service providers towards the delivery of social, economic, and medical services to the citizens of Guyana.

#### STRATEGIES:

- Provide non-contributory financial assistance and psychosocial support to the elderly, less fortunate and other vulnerable groups
- Develop national policy on ageing
- Provide guidance and assistance to children and youth; especially those in conflict with the law.
- Strive towards the removal of all discrimination and violence against women
- Promote gender equality and mainstreaming.
- Provide shelter and assistance to the homeless and indigent population.
- Design and implement programmes to combat the trafficking of humans and eliminate sexual exploitation of vulnerable populations.

- Improved standard of living, care and independence for the elderly, less fortunate and other vulnerable groups.
- Informed children with improved self-esteem, confidence, and an opportunity for a better life.
- Reduced juvenile delinquency
- Enable and empower women to participate equally in society and achieve their full potential
- Women and girls are free from all forms of violence
- Increased gender equality and mainstreaming.
- Empowered poor and vulnerable groups who can participate meaningfully in society and improve their standard of living.
- Trafficking in persons and sexual exploitation of vulnerable groups is reduced.

INE	ICATORS:	2021	Target 2022
1	Number of beneficiaries of Old Age Pension	62,616	65,000
2	Number of beneficiaries of Public Assistance disaggregated by gender and age	18,326	18,000
3	Number of elderly residential facilities meeting minimum operating standards	0	3
4	Number of youths in conflict with the law accessing rehabilitation programmes	58	100
5	Number of women benefitting from empowerment programmes	2,100	3,000
6	Number of sensitisation and awareness programmes aimed at promoting gender equality	36	50
7	Number of programmes and campaigns targeting the elimination of sexual, domestic and gender-based violence	40	50
8	Number of persons accessing shelter services	320	360
9	Number of reported cases of trafficking in persons	40 cases (171 Victims)	70

#### 

2020	2021	2021	2022
0	0	0	0
11,505,052	25,141,002	24,960,585	27,682,232
11,493,070	25,067,002	24,888,355	27,557,663
130,497	543,836	543,577	645,600
117,083	471,301	468,543	566,071
13,414	72,535	75,034	79,529
11,362,574	24,523,166	24,344,778	26,912,063
11,982	74,000	72,230	124,569
11,505,052	25,141,002	24,960,585	27,682,232
	0 11,505,052 11,493,070 130,497 117,083 13,414 11,362,574 11,982	0 0 11,505,052 25,141,002 11,493,070 25,067,002 130,497 543,836 117,083 471,301 13,414 72,535 11,362,574 24,523,166 11,982 74,000	0         0         0           11,505,052         25,141,002         24,960,585           11,493,070         25,067,002         24,888,355           130,497         543,836         543,577           117,083         471,301         468,543           13,414         72,535         75,034           11,362,574         24,523,166         24,344,778           11,982         74,000         72,230

Minister of Human Services and Social Security

Programme: 393 Child Care and Protection

#### **OBJECTIVE:**

To effectively provide for the basic needs of children whose needs are not being met by their parents, guardians, and other primary care givers; and prevent, reduce, and alleviate abuse and neglect of children by effective intervention, procedures, and programmes.

#### STRATEGIES:

- Provide rehabilitative services to parents, children and other family members affected by child abuse.
- Provide emergency response systems for victims of child abuse.
- Place children who are victims of abuse in alternative care (adoption, foster, guardianship, institutional care)
- Monitoring the operations of children's homes, institutions, and provision of alternative care to ensure compliance with minimum standards
- · Promoting awareness to the plight of abused children and encouraging communities to assist in combating child abuse

- Reunification of families affected by child abuse with support for their continued well-being
- Effective resolution of reports of child abuse
- Timely placement of children in alternative care options such as foster, adoption and residential care
- Optimal management of the operations of care facilities
- Increased compliance with standards governing the operation of day care facilities

INE	DICATORS:	2021	Target 2022
1	Percentage of children affected by child abuse who were placed in formal care (institutional and foster care) that are reintegrated with their families	8.7% (76/872)	31% (250/796)
2	Percentage of reported cases of child abuse investigated	100% (3,773)	100% (5,000)
3	Percentage of reported cases of abused children in safe houses and receiving support services	4.3% (162)	8% (400)
4	Number of children placed in alternative care	162	300
5	Percentage of facilities providing childcare operating in accordance with minimum standards	68%	95%

# **Details of Current Expenditures by Programme**

# Programme - 393 Child Care and Protection

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	266,562	892,653	851,795	955,425
Total Appropriated Current Expenditure	238,068	830,653	798,266	886,357
610 Total Employment Costs	69,080	329,135	309,547	357,425
611 Total Wages and Salaries	62,800	293,882	272,943	317,347
613 Overhead Expenses	6,280	35,253	36,604	40,078
620 Total Other Charges	168,988	501,518	488,719	528,932
Total Appropriated Capital Expenditure	28,494	62,000	53,529	69,068
Programme Total	266,562	892,653	851,795	955,425

Minister of Human Services and Social Security

Source: Ministry of Finance

### **Minister**

Honourable Amna Ally

### Minister in the Ministry Honourable Keith Scott

### Permanent Secretary Mrs. L. Baird

### **Mission Statement**

To contribute to economic and social development by maintaining a stable industrial relations climate, formulating policies, and providing integrated employment, training, social and welfare services.

The Ministry's mission is addressed through four programme areas which are stated below.

**Policy Development and Administration** is responsible for coordinating and managing efficiently the available human, financial and physical resources critical to the successful administration of ministry operations.

**Social Services** strive to enhance both social and economic circumstances and opportunities of all Guyanese through the provision of an array of services, which address the needs of all.

**Labour Administration** strives to maintain and improve industrial relations, working conditions and the working environment and places individuals seeking jobs in suitable employment in addition to providing career advice, guidance, and counseling.

**Child Care and Protection** strives to prevent, reduce, and alleviate the effects of abuse of children through the provision of effective services in accordance with their rights in their communities and in the family setting.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme	SubPr	ogramme	Activity
491 Policy Development and Admir	nistratio	on	
	49101	Strategic Direction and Managemer	
			4910101 Strategic Direction
	49102	Administrative Support Services	4910102 Strategic Management
	10102	7 tarrim locativo Capport Corvidos	4910201 General Administration
			4910202 Budgeting and Finance Management
			4910203 Human Resources Management
492 Social Services			
	49201	Director of Social Services	4000404 Administration
	49202	Probation and Social Services	4920101 Administration
	40202	robation and Godial Gervices	4920201 Probation and Family Welfare Services
	49203	Elderly Care	• • • • • • • • • • • • • • • • • • • •
			4920301 Palms Geriatric Care Services
			4920302 Specialised Health Care Services
	49204	Empowerment	
			4920401 Women's Empowerment Services
	40005	Homeless Persons	4920402 Gender Main Streaming Services
	49203	nomeless reisons	4920501 Homeless Persons
	49206	Indigent Populations	402000 F Homologo F Grooms
			4920601 Indigent Population Services
	49207	Other Social and Support Services	
			4920701 Other Social Support Services
			4920702 Old Age Pension Administration
			4920703 Public Assistance Administration
	40000	On an austinea	4920704 Difficult Circumstances Support Services
	49208	Co-operatives	4920801 Co-operatives
	49209	Homeless and Indigent Population	4020001 OO Operatives
			4920901 Social Rehabilitation & Reintegration Services
			4920902 Shelter Services
	49210	Combating Trafficking	
	40044		4921001 Human Trafficking & Prevention Services
	49211	Juvenile Justice	4921101 Juvenile Justice Services
	49212	Domestic Violence	4921101 Juverille Justice Services
	10212	Democre viciones	4921201 Domestic & Sexual Violence Prevention Services
493 Labour Administration			
	49301	Administration	
			4930101 Administration
	40200	Industrial Polations	4930102 Statistical Services
	49302	Industrial Relations	4930201 Industrial Relations Services
	49303	Recruitment and Placement	.555251 Maddid Notations Convides

Programme	SubProgramme	Activity
		4930301 Recruitment and Placement Services
	49304 Occupational Safety and Healt	
	4020E Co operativos	4930401 Occupational Safety and Health Services
	49305 Co-operatives	4930501 Co-operatives Management & Administration
494 Child Care and Protection		4000001 00 operatives management a raministration
	49401 Administration	
		4940101 Administration
		4940102 Other Support Services
	49402 Child Care	
		4940201 Orphanages and Other Residential Care Services
		4940202 Foster-Care Services
		4940203 Adoption Services
		4940204 Early Childhood Development Services
	49403 Child Protection	
		4940301 Protective Services
		4940302 Counseling Services
		4940303 Family Court Services

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
4504400	Technical Assistance	Technical Assistance

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total (Appropriation & Statutory) Expenditure	13,356,715	0	0	0		
Total Statutory Expenditure	0	0	0	0		
Total Appropriation Expenditure	13,356,715	0	0	0		
Total Appropriated Capital Expenditure	17,930	0	0	0		
Total Appropriated Current Expenditure	13,338,785	0	0	0		
Total Employment Costs	919,985	0	0	0		
Total Other Charges	12,418,800	0	0	0		
Total Revenue	18,968	0	0	0		
Total Current Revenue	18,968	0	0	0		

**Programme: 491 Policy Development and Administration** 

### **OBJECTIVE:**

To coordinate the work programme of the Ministry to ensure that services and resources are used efficiently and effectively.

### STRATEGIES:

- Formulate and design policies, plans and programmes for the Ministry
- Coordinate the implementation and monitoring of policies, plans and programmes of the Ministry
- Provide proper maintenance and care of buildings, equipment, and surroundings

### **IMPACTS:**

- Reduction in the number of reported cases of targeted social issues
- An informed public on social and welfare issues
- Improved delivery of services to the public
- Improved working environment to support the efficient delivery of services

### **INDICATORS:**

- 1 Number of initiatives developed and implemented
- 2 Number of beneficiaries of special projects initiatives
- 3 Number of technical positions filled

### FINANCIAL INFORMATION:

Details of Current Expenditures by Programme						
Programme - 491 Policy Development and Administration						
Actual 2020         Budget 2021         Revised 2021         Budget 2021						
Total Statutory Expenditure	0	0	0	0		
Total Appropriated Expenditure	260,274	0	0	0		
Total Appropriated Current Expenditure	242,344	0	0	0		
610 Total Employment Costs	153,040	0	0	0		
611 Total Wages and Salaries	139,058	0	0	0		
613 Overhead Expenses	13,982	0	0	0		
620 Total Other Charges	89,304	0	0	0		
Total Appropriated Capital Expenditure	17,930	0	0	0		
Programme Total	260,274	0	0	0		

Minister of Human Services and Social Security

Source: Ministry of Finance

**Programme: 492 Social Services** 

### **OBJECTIVE:**

To provide quality care and services in partnership with other community service providers. Services are delivered in a confidential, impartial, efficient, and cost-effective manner to improve, promote, and protect the physical and mental health of residents to prevent disease, promote healthy lifestyles, and encourage self-sufficiency.

### STRATEGIES:

- Provide financial assistance and psychosocial support to vulnerable groups
- Pursue inter-sectoral initiatives to promote well-being of the elderly and other vulnerable groups
- Develop national policy on ageing
- Provide guidance and support to children and youths; especially those in conflict with the law
- Provide shelter services and assistance to the homeless and indigent population
- Promote gender equality and mainstreaming
- Formulating, interpreting, and implementing Government programmes and activities on crime prevention and treatment
  of offenders in the community

### **IMPACTS:**

- · Improved standard of living, care, and independence for the elderly and other vulnerable groups
- Reduction in juvenile delinquency
- Empower the poor and vulnerable with skills and information which will enable them to make informed decisions
  pertaining to their personal well-being and to improve their standard of living
- Gender equality/mainstreaming
- · Women and girls are free from all forms of violence

### **INDICATORS:**

- 1 Number of beneficiaries of Old Age Pension
- 2 Number of women and children receiving Public Assistance
- 3 Number of elderly residential facilities meeting the minimum standards for elderly care
- 4 Number of initiatives implemented to support the well-being of the elderly
- 5 Number of youths in conflict with the law
- 6 Number of persons accessing shelter services (Hugo Chavez and Night Shelter)
- 7 Number of women benefiting from empowerment programmes
- 8 Number of sensitization and awareness programmes aimed at promoting gender equality
- 9 Number of programs and campaigns directed specifically to eliminate sexual, domestic and gender-based violence countywide

**Total Appropriated Capital Expenditure** 

**Programme Total** 

### **Details of Current Expenditures by Programme** Programme - 492 Social Services Actual **Budget** Revised **Budget** 2020 2021 2021 2022 **Total Statutory Expenditure** 0 0 0 **Total Appropriated Expenditure** 12,234,699 0 0 0 **Total Appropriated Current Expenditure** 12,234,699 0 0 0 610 Total Employment Costs 425,679 0 0 0 611 Total Wages and Salaries 362,467 0 0 0 613 Overhead Expenses 63,212 0 0 0 0 0 0 11,809,020 620 Total Other Charges

0

12,234,699

0

0

0

0

0

0

Minister of Human Services and Social Security

Programme: 493 Labour Administration

### **OBJECTIVE:**

To improve and maintain relations, working conditions, place individuals seeking jobs into suitable employment, also to ensure that cooperative and friendly societies are suitably regulated and that statistical data for the programme is analysed and disseminated.

### STRATEGIES:

- Establish and implement safety standards and a partnership programme with workplaces
- · Conduct continuous monitoring of workplaces to ensure compliance with safety and health standards
- Monitor and mediate industrial disputes
- Ensure training programmes currently offered to unqualified individuals are compliant with applicable national standards
- Establish systems to link job seekers with potential employers
- Maintain the arrangement and direction of certified vocational training programmes offered throughout the country
- Expand the coverage of cooperatives and friendly societies
- Compile and disseminate Labour Market Information Survey Reports

### **IMPACTS:**

- · Reduced instances of violation of OHS standards and high-risk industries, occupations and workplaces are identified
- Improved awareness through the development of national policies
- · Reduced strikes and amicable resolution of industrial disputes
- Increased awareness of cooperatives and their contributions to society
- Updated and easily accessible labour market information

### **INDICATORS:**

- 1 Number of instances of violations of OHS standards
- 2 Number of industrial disputes resolved
- 3 Number of persons employed with assistance from the Central Recruitment and Manpower Agency (CRMA)
- 4 Number of active cooperative societies
- 5 Number of active friendly societies
- 6 Number of Labour Market Information Survey Reports published annually
- 7 Number of persons trained under the Board of Industrial Training (BIT)

# **Details of Current Expenditures by Programme**

# Programme - 493 Labour Administration

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	416,587	0	0	0
Total Appropriated Current Expenditure	416,587	0	0	0
610 Total Employment Costs	111,008	0	0	0
611 Total Wages and Salaries	99,160	0	0	0
613 Overhead Expenses	11,849	0	0	0
620 Total Other Charges	305,579	0	0	0
Total Appropriated Capital Expenditure	0	0	0	0
Programme Total	416,587	0	0	0

Minister of Human Services and Social Security

Programme: 494 Child Care and Protection

### **OBJECTIVE:**

To prevent, reduce and alleviate abuse and neglect of children by effective interventions, procedures, and programmes.

### STRATEGIES:

- Provide protection for children who are being abused
- Promote the rights of the child
- Develop, support, monitor and maintain high standards in the provision of alternative care provided for children

### **IMPACTS:**

- Children are removed from abusive environments and placed in safe homes
- Reduced infringements of children's rights
- Children receive the optimal care in alternative care options

### **INDICATORS:**

- 1 Number of instances of violation of the Rights of the Child
- 2 Number of children placed in alternative care
- 3 Percentage of institutions providing childcare that meet minimum standards

### FINANCIAL INFORMATION:

Details of Current Expenditures by Programme					
Programme - 494 Child Care and Protection					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total Statutory Expenditure	0	0	0	0	
Total Appropriated Expenditure	445,155	0	0	0	
Total Appropriated Current Expenditure	445,155	0	0	0	
610 Total Employment Costs	230,257	0	0	0	
611 Total Wages and Salaries	206,190	0	0	0	
613 Overhead Expenses	24,067	0	0	0	
620 Total Other Charges	214,898	0	0	0	
Total Appropriated Capital Expenditure	0	0	0	0	
Programme Total	445,155	0	0	0	

Minister of Human Services and Social Security

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### Minister

Honourable Priya Manickchand

### **Permanent Secretary**

Ms. A. King

### **Mission Statement**

To ensure that every individual has equal access to education, culture and sporting experiences which caters for his/her total development and equips him/her with the knowledge, skills, and attitude necessary to make a meaningful contribution to national development.

The Ministry's mission is addressed through six programme areas which are stated below.

**Policy Development and Administration** is responsible for facilitating the achievement of sector strategies and plans, through implementation of national policies, and coordination of human, financial and physical resources.

**Training & Development** is responsible for improving the quality of pedagogical processes, through enhancement and development of skills, knowledge, attitude and understanding in the delivery of education.

**Nursery Education** is responsible for effectively and efficiently coordinating, monitoring, and managing the delivery of education at the nursery level, in accordance with national standards.

**Primary Education** is responsible for effectively and efficiently coordinating, monitoring, and managing the curriculum at the primary level, in accordance with national standards.

**Secondary Education** is responsible for effectively and efficiently coordinating, monitoring, and managing the curriculum at the primary level, in accordance with national standards.

**Post-Secondary/Tertiary Education** is responsible for contributing to a competent, qualified, and diversified labour force for the economic development of Guyana.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

_			
Programme		rogramme	Activity
401 Policy Development and Adm		on Strategic Management and Directio	n
	10101	Chalegie Management and Bhootie	4010101 Strategic Direction
			4010102 Strategic Management
	40102	Strategic Planning and Information	Ç Ç
			4010201 Planning and Project Implementation
			4010202 Statistical Services and Monitoring
			4010203 MISU
			4010204 Expenditure Planning and Management
			4010205 Inspectorate-MERD
	40103	Administrative Support Services	
			4010301 General Administration
			4010302 Human Resource Management
	40104	Other Services	4010303 Budgeting and Finance
	40104	Other Services	4010401 Education Scientific & Cultural Support
			4010402 National Accreditation Services
	40105	Support Services	
			4010501 Book Distribution
			4010502 Examinations Administration
			4010503 School Welfare
			4010504 School Support Services
			4010506 Disaster Risk Prevention and Management
402 Training and Development	40004	Education Decearsh and Developme	ort.
	40201	Education Research and Developm	4020101 NCERD Administration
			4020102 Curriculum Dev. And Implementation
			4020103 Learning Resource Development
			4020104 Measurement and Evaluation
			4020105 Materials Production
			4020106 Libraries
			4020107 School Health and Nutrition
			4020108 Science & Technology
			4020109 Distance Education
			4020110 Literacy Promotion
			4020111 Special Education Needs Services
	40202	Initial Teacher Training (CPCE)	
			4020201 CPCE Administration
			4020202 Curriculum and Instruction Development
	40203	Allied Arts	4020204 Alliad Arta Administration
			4020301 Allied Arts Administration
			4020302 Enrichment Subjects
	40204	Sports Development	4020303 Performing Arts
	70204	орона вологоритети	

Programme	SubProgramme	Activity
		4020401 Sports Development
403 Nursery Education		
	40301 Policy Implementation	
		4030101 Nursery Administration
	40302 Service Delivery	4030102 Management & Coordination (G/town)
	40302 Service Delivery	4030201 Service Delivery
	40303 Support Services	1000201 Galviac Ballvery
		4030301 Support Services
404 Primary Education		
	40401 Policy Implementation	and Administration
		4040101 Primary Administration
		4040102 Management & Coordination (G/town)
	40402 Service Delivery	
	10100 0 10 1	4040201 Service Delivery
	40403 Support Services	4040004 On a sint Coming
405 Secondary Education		4040301 Special Services
403 Secondary Education	40501 Policy Implementation	and Administration
	,	4050101 Secondary Administration
		4050102 Management & Coordination (G/town)
	40502 Service Delivery	,
		4050201 Service Delivery
	40503 Support Services	
		4050301 Support Services
406 Post-Secondary/Tertiary Educ		
	40601 Policy Implementation	
		4060101 Post-Secondary/Tertiary Education Administration
	40602 Tachnical 8 Vacations	4060102 Technical & Vocational Education Training
	40002 TECHNICAL & VOCALIONS	al, Entrepreneurial Skills Development 4060201 Technical & Vocational, Entrepreneurial Skills
	40603 Higher Education	4000201 Teolinical & vocational, Entrepreneullal Okilis
		4060301 Higher Education
		4060302 National Online Training Services

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title	
1215000	Administrative Buildings	Administrative Buildings	
1215000	Administrative Buildings	Administrative Buildings	
1215100	Teachers' Training Complex	Teachers' Training Complex	
1215300	Nursery Schools	Nursery Schools	
1215400	Primary Schools	Primary Schools	
1215500	Secondary Schools	Secondary Schools	
1215600	President's College	President's College	
1215700	Craft Production and Design	Craft Production and Design	
1215800	Kuru Kuru Co-op College	Kuru Kuru Co-op College	
1215900	Adult Education Association	Adult Education Association	
1216000	University of Guyana - Turkeyen	University of Guyana - Turkeyen	
1216100	University of Guyana - Berbice	University of Guyana - Berbice	
1217400	Buildings - National Library	Buildings - National Library	
1217901	Buildings	Buildings	
1217902	Furniture and Equipment	Furniture and Equipment	
2406600	Land Transport	Land Transport	
2607100	Furniture and Equipment	Furniture and Equipment	
2607100	Furniture and Equipment	Furniture and Equipment	
2607100	Furniture and Equipment	Furniture and Equipment	
2607100	Furniture and Equipment	Furniture and Equipment	
2607100	Furniture and Equipment	Furniture and Equipment	
2607100	Furniture and Equipment	Furniture and Equipment	
2607200	Resource Development Centre	Resource Development Centre	
2607400	School Furniture and Equipment	School Furniture and Equipment	
2607400	School Furniture and Equipment	School Furniture and Equipment	
2607400	School Furniture and Equipment	School Furniture and Equipment	
2607500	Secondary Education Improvement Project	Secondary Education Improvement Project	
2607900	Carnegie School of Home Economics	Carnegie School of Home Economics	
2608100	Skills Development and Employability Project	Skills Development and Employability Project	
2609400	Education Sector Improvement Project	Education Sector Improvement Project	
2609600	University of Guyana Modernisation Project	University of Guyana Modernisation Project	
2609900	COVID 19 Accelerated Programme	COVID 19 Accelerated Programme	
2610200	Technical Assistance - Education Sector	Technical Assistance - Education Sector	
2610300	Technical Assistance - Indigenous Education	Technical Assistance - Indigenous Education	
2610400	Education Recovery and Transformation Project	Education Recovery and Transformation Project	
2610500	Human Capital Strengthening Project	Human Capital Strengthening Project	
4405100	Project Preparation Facility	Project Preparation Facility	
4405500	Safety Nets for Vulnerable Populations	Safety Nets for Vulnerable Populations	
4406600	Hospitality Training Institute	Hospitality Training Institute	

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE							
	Actual 2020	Budget 2021	Revised 2021	Budget 2022			
Total (Appropriation & Statutory) Expenditure	18,694,558	25,245,228	23,689,225	33,339,952			
Total Statutory Expenditure	0	0	0	0			
Total Appropriation Expenditure	18,694,558	25,245,228	23,689,225	33,339,952			
Total Appropriated Capital Expenditure	2,394,337	5,455,953	3,953,070	7,745,000			
Total Appropriated Current Expenditure	16,300,221	19,789,275	19,736,155	25,594,952			
Total Employment Costs	5,794,353	5,935,538	5,896,862	6,398,762			
Total Other Charges	10,505,867	13,853,737	13,839,294	19,196,190			
Total Revenue	105,303	212,146	119,642	158,930			
Total Current Revenue	105,303	212,146	119,642	158,930			
Total Capital Revenue	0	0	0	0			

### **Programme: 401 Policy Development and Administration**

### **OBJECTIVE:**

To facilitate achievement of sector strategies and plans, through implementation of national policies, and coordination of human, financial and physical resources.

### STRATEGIES:

- Ensure policies and programme for all education institutions reflect the Ministry's priorities as articulated in its strategic plans.
- Ensure the optimal and effective utilisation of finance, human and physical resources.
- Develop, implement, and disseminate education policies, plans and programmes with the relevant authorities.
- Monitor and supervise the quality of education delivered across all education levels.
- Collect and analyse data in the education sector to inform policies and programmes.

### **IMPACTS:**

• To contribute to employability and reduction of poverty by increasing performance at all levels and reducing disparity between sub-groups.

INE	DICATORS:	2021	Target 2022
1	Percentage of units and departments meeting strategic targets	50%	50%
2	Ratio of actual to planned expenditure	1:0.81	1:1
3	Performance index of condition of education facilities	N/A	70
4	Percentage of schools receiving textbooks by the commencement of the new academic year	82%	82%
5	Percentage of schools receiving exercise books by the commencement of the new school term	71%	86%
6	Percentage of migrant students enrolled in school participating in ESL classes.	4%	15%

### FINANCIAL INFORMATION:

Details of Current Expenditures by Programme						
Programme - 401 Policy Development and Administration						
Actual 2020         Budget 2021         Revised 2021         Budget 2021						
0	0	0	0			
2,043,225	3,401,790	2,700,429	4,778,150			
1,616,783	1,625,869	1,628,807	1,791,270			
600,432	638,681	630,855	667,670			
529,356	553,041	563,978	598,962			
71,076	85,640	66,877	68,708			
1,016,350	987,188	997,952	1,123,600			
426,442	1,775,921	1,071,622	2,986,880			
2,043,225	3,401,790	2,700,429	4,778,150			
	d Administration  Actual 2020  0 2,043,225  1,616,783  600,432  529,356  71,076  1,016,350  426,442	Actual 2020         Budget 2021           0         0         0           2,043,225         3,401,790           1,616,783         1,625,869           600,432         638,681           529,356         553,041           71,076         85,640           1,016,350         987,188           426,442         1,775,921	Actual 2020         Budget 2021         Revised 2021           0         0         0         0           2,043,225         3,401,790         2,700,429           1,616,783         1,625,869         1,628,807           600,432         638,681         630,855           529,356         553,041         563,978           71,076         85,640         66,877           1,016,350         987,188         997,952           426,442         1,775,921         1,071,622			

Minister of Education

Source: Ministry of Finance

**Programme: 402 Training and Development** 

### **OBJECTIVE:**

To improve the quality of pedagogical processes, through enhancement and development of skills, knowledge, attitude and understanding in the delivery of education.

### STRATEGIES:

- Establish and maintain effective linkages with partners in education in the provision of quality education.
- Coordinate and develop training activities in the expressive arts.
- Coordinate and deliver initial and on-the-job teacher training programme.
- Monitor and evaluate all aspects of teachers' training.
- Plan, review, evaluate and develop school curricula at all levels.

### **IMPACTS:**

 To contribute to employability and reduction of poverty by increasing performance at all levels and reducing disparity between sub-groups.

INDICATORS:	2021	Target 2022
1 Percentage of trained teachers across the sector	69%	75%
2 Percentage of teachers trained in SEN	20%	30%
3 Percentage of teachers participating in at least 35 hours of continuous professional development in a given year.	0%	30%

### **FINANCIAL INFORMATION:**

Programme - 402 Training and Development							
Actual 2020         Budget 2021         Revised 2021         Budget 2021							
Total Statutory Expenditure	0	0	0	0			
Total Appropriated Expenditure	1,715,042	2,187,355	2,178,105	2,250,056			
Total Appropriated Current Expenditure	1,354,985	1,421,838	1,468,197	2,031,739			
610 Total Employment Costs	402,699	394,391	396,094	430,977			
611 Total Wages and Salaries	366,356	352,741	355,982	387,768			
613 Overhead Expenses	36,343	41,650	40,111	43,209			
620 Total Other Charges	952,285	1,027,447	1,072,103	1,600,762			
Total Appropriated Capital Expenditure	360,058	765,517	709,909	218,317			
Programme Total	1,715,042	2,187,355	2,178,105	2,250,056			

Minister of Education

Source: Ministry of Finance

**Programme: 403 Nursery Education** 

### **OBJECTIVE:**

To effectively and efficiently coordinate, monitor and manage the curriculum at the nursery level, in accordance to national standards.

### STRATEGIES:

- Ensure that nursery schools adhere to policy and curriculum guidelines.
- Monitor the activities at nursery level.
- Review education delivery and recommend improved methodologies.
- Ensure that qualified staff and teachers are distributed across all nursery schools.

## **IMPACTS:**

 To contribute to employability and reduction of poverty by increasing performance at all levels and reducing disparity between sub-groups.

INDICATORS:	2021	Target 2022
1 Percentage of children meeting nursery literacy standards	N/A	100%
2 Percentage of children meeting nursery numeracy standards	N/A	100%
3 Percentage of nursery schools monitored	100%	100%
4 Percentage of trained teachers at the nursery level	65%	67%
5 Nursery attendance rate	73%	78%
6 Nursery enrollment rate (GER)	89%	90%
7 Percentage of children previously enrolled in schools who return to school once school reopened	0%	100%
8 Percentage of schools equipped with minimum hygiene standards for prevention of COVID	71%	100%
9 Percentage of children whose learning loss was assessed to evaluate loss of learning during school closure	ure 50%	100%
10 Percentage of nursery children supported with distance/home-based learning	100%	N/A
11 Number of schools with hand washing stations in place	264	508

# **Details of Current Expenditures by Programme**

# Programme - 403 Nursery Education

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	1,715,048	2,164,970	2,039,001	2,942,967
Total Appropriated Current Expenditure	1,659,571	1,968,230	1,858,071	2,849,967
610 Total Employment Costs	551,152	578,428	562,693	611,967
611 Total Wages and Salaries	501,843	520,148	510,487	555,902
613 Overhead Expenses	49,309	58,280	52,206	56,065
620 Total Other Charges	1,108,419	1,389,802	1,295,378	2,238,000
Total Appropriated Capital Expenditure	55,477	196,740	180,930	93,000
Programme Total	1,715,048	2,164,970	2,039,001	2,942,967

Minister of Education

### **Programme: 404 Primary Education**

### **OBJECTIVE:**

To effectively and efficiently coordinate, monitor and manage the curriculum at the primary level, in accordance with national standards.

### STRATEGIES:

- Plan, develop and implement primary education services across the sector.
- Identify, plan, and satisfy primary teachers' training needs
- Provide a supportive environment for equitable and effective primary education.
- Initiate and support research activities related to primary education
- Monitor and evaluate the performance of the primary education system.

### **IMPACTS:**

 To contribute to employability and reduction of poverty by increasing performance at all levels and reducing disparity between sub-groups.

INE	DICATORS:	2021	Target 2022
1	Percentage of primary schools monitored	70%	100%
2	Percentage of trained teachers at the primary level	67%	70%
3	Percentage of students scoring 50% or more in all subjects at the NGSA Exams	30%	50%
4	Performance index of hinterland vs coastal students at national grade six assessment (NGSA).	0.36	0.33
5	Percentage of students achieving literacy standards at National Grade 2 Assessment	N/A	45%
6	Percentage of students achieving numeracy standards at National Grade 2 Assessment	N/A	52%
7	Percentage of students achieving literacy standards at National Grade 4 Assessment	N/A	40%
8	Percentage of students achieving numeracy standards at National Grade 4 Assessment	N/A	50%
9	Primary attendance rate	79%	84%
10	Primary enrollment rate (GER)	101%	100%
11	Survival rate to the last grade of primary	90%	94%
12	Percentage of children previously enrolled in schools who return to school once school reopened	N/A	100%
13	Percentage of schools equipped with minimum hygiene standards for prevention of COVID	100%	100%
14	Percentage of children whose learning loss was assessed to evaluate loss of learning during school closure	0%	100%
15	Percentage of children provided with learning kits	100%	100%
16	Percentage of children whose learning is assessed through learning assessment (including distance-based assessment) during school closure	0%	100%
17	Number of schools sanitised	449	449

# **Details of Current Expenditures by Programme**

# Programme - 404 Primary Education

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	3,091,519	4,732,352	4,758,843	6,894,379
Total Appropriated Current Expenditure	2,986,690	4,592,352	4,621,342	6,773,879
610 Total Employment Costs	1,392,727	1,411,675	1,411,675	1,507,720
611 Total Wages and Salaries	1,257,606	1,268,831	1,273,025	1,363,310
613 Overhead Expenses	135,120	142,844	138,650	144,410
620 Total Other Charges	1,593,963	3,180,677	3,209,667	5,266,159
Total Appropriated Capital Expenditure	104,829	140,000	137,501	120,500
Programme Total	3,091,519	4,732,352	4,758,843	6,894,379

Minister of Education

### Programme: 405 Secondary Education

### **OBJECTIVE:**

To effectively and efficiently coordinate, monitor and manage the curriculum at the primary level, in accordance to national standards.

### STRATEGIES:

- Plan, develop and implement secondary education service delivery.
- Identify, plan, and satisfy secondary teachers' training needs.
- Provide a supportive environment for equitable and effective secondary education delivery.
- Initiate and support research activities related to secondary education.
- Monitor and evaluate the performance of the secondary education system.

### IMPACTS:

 To contribute to employability and reduction of poverty by increasing performance at all levels and reducing disparity between sub-groups.

INE	DICATORS:	2021	Target 2022
1	Percentage of secondary schools monitored	100%	100%
2	Percentage of trained teachers at the secondary level	72%	75%
3	Percentage of students attaining grades 1-3 in 5 or more subjects including Mathematics & English at CSEC	30%	52%
4	Secondary enrollment rate (GER)	84%	100%
5	Performance index for hinterland vs coastal students at CSEC.	0.39	0.45
6	Survival rate to the last grade of secondary	85%	85%
7	Secondary attendance rate	70%	78%
8	Percentage of students previously enrolled in schools who return to school once school reopened	33%	100%
9	Percentage of schools equipped with minimum hygiene standards for prevention of COVID	100%	100%
10	Percentage of students whose learning loss was assessed to evaluate loss of learning during school closure	0%	100%
11	Percentage of students provided with learning kits	N/A	N/A
12	Percentage of students whose learning is assessed through learning assessment (including distance-based assessment) during school closure	0%	100%
13	Number of schools sanitised	232	203

# **Details of Current Expenditures by Programme**

# Programme - 405 Secondary Education

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	5,119,551	6,639,437	6,225,486	9,021,308
Total Appropriated Current Expenditure	4,205,865	5,346,718	5,364,404	6,896,858
610 Total Employment Costs	2,392,771	2,427,716	2,411,036	2,663,796
611 Total Wages and Salaries	2,167,461	2,188,816	2,162,495	2,405,355
613 Overhead Expenses	225,310	238,900	248,540	258,441
620 Total Other Charges	1,813,094	2,919,002	2,953,368	4,233,062
Total Appropriated Capital Expenditure	913,686	1,292,719	861,082	2,124,450
Programme Total	5,119,551	6,639,437	6,225,486	9,021,308

Minister of Education

### Programme: 406 Post-Secondary/Tertiary Education

### **OBJECTIVE:**

To contribute to a competent, qualified, and diversified labour force for the economic development of Guyana.

### **STRATEGIES:**

- Define technical and vocational education and training programmes for youth and adults to meet the businesses and industries to support academic advancement.
- Organise, supervise, monitor, and evaluate the delivery of post-secondary and tertiary training programmes.
- Ensure equal access to post-secondary/tertiary education

### **IMPACTS:**

· To contribute to lifelong learning and employability.

INE	DICATORS:	2021	Target 2022
1	Percentage of youth participating in skills training in the formal sector	22%	25%
2	Gross enrollment rate at tertiary/TVET Institutions	5%	7%
3	Percentage of graduates from TVET/Higher education sector employed	2%	6%
4	Percentage of teachers/lecturers trained in using distance learning methods	51%	55%
5	Percentage of students previously enrolled in TVET institution who return to the institution once the school system is reopened	56%	60%
6	Percentage of teachers provided with materials to support distance learning	91%	100%
7	Number of courses delivered using online platform	1,667	1,667
8	Number of courses delivered face to face	172	172
9	Number of courses delivered using blended approach	292	292
10	Number of students assessed using online platform	10,141	10,141
11	Number of students assessed face to face	2,821	2,821
12	Number of students assessed using blended approach	5,112	6,000

# **Details of Current Expenditures by Programme**

# Programme - 406 Post-Secondary/Tertiary Education

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	5,010,173	6,119,324	5,787,361	7,453,092
Total Appropriated Current Expenditure	4,476,328	4,834,268	4,795,335	5,251,239
610 Total Employment Costs	454,572	484,647	484,510	516,632
611 Total Wages and Salaries	408,571	430,147	436,334	466,232
613 Overhead Expenses	46,001	54,500	48,176	50,400
620 Total Other Charges	4,021,756	4,349,621	4,310,826	4,734,607
Total Appropriated Capital Expenditure	533,845	1,285,056	992,026	2,201,853
Programme Total	5,010,173	6,119,324	5,787,361	7,453,092

Minister of Education

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## **AGENCY 44 - MINISTRY OF CULTURE, YOUTH AND SPORT**

### Minister

Honourable Charles Ramson Jr.

### **Permanent Secretary**

Ms. M. Tucker

### **Mission Statement**

To ensure that every individual with specific focus on youth has equal access to culture and sporting experiences which cater for his/her total development and equip him/her with the knowledge, skills, and attitudes necessary to make a meaningful contribution to national development.

The Ministry's mission is addressed through four programme areas which are stated below:

**Policy Development and Administration** is responsible for effectively and efficiently formulating, monitoring, and evaluating policies related to culture, youth, and sports development; and for ensuring the proper management of human, financial and physical resources towards the execution of the Ministry's mandate.

**Culture** is responsible for ensuring that every individual has access to cultural experiences and other forms of art that contribute to his/her total development and equip him/ her with knowledge, skills, and attitudes necessary to make a meaningful contribution to national development.

**Youth** is responsible for ensuring that all young Guyanese are empowered, through interactive programmes, to enhance skills and develop attitudes so as to make meaningful contributions to national development.

**Sport** is responsible for ensuring that all Guyanese are provided with equal opportunities to participate in sporting activities and programmes thereby channelling creative energies, abilities, and talent to contribute meaningfully to national development.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme	SubPi	rogramme	Activity
441 Policy Development and Adm	inistrati	on	
	44101	Policy Development and Administr	
			4410101 Strategic Direction
	44400	A desirate at the Common Commission	4410102 Strategic Management
	44102	Administrative Support Services	4410201 General Administration
			4410202 Budget and Finance
			4410203 Human Resource Management
			4410204 Information Technology
	44103	Strategic Planning	44 10204 Illiottilation Technology
		o nonegro i rommig	4410301 Strategic Planning
			4410302 Monitoring and Evaluation
442 Culture			
	44201	Preservation and Conservation	
			4420101 Administration
			4420102 Heritage Sites
			4420103 National History
			4420104 Investigation and Folk Heritage
			4420105 Anthropology and Archaeology
			4420106 Enrichment Subjects
	4.4000	O	4420107 Performing Arts and Culture
	44202	Community Development	4420201 Cultural Exchange
			4420207 Community Outreach
	44203	National Commemoration and Cele	
	11200	rational commenciation and com	4420301 National Commemoration and Celebration
443 Youth			
	44301	Youth Services	
			4430101 Administration
			4430102 President Youth Award Republic of Guyana
			4430103 Youth Empowerment
			4430104 Regional Outreach/Youth Exchanges
			4430105 Service Delivery
444 Sports	44401	Sports Development	
	77701	Sports Development	4440101 Sports Development
			4440102 Sports Management
			4440104 Water Sports
			4440105 Other Disciplines
	44402	Sports Management	
			4440201 National Sports Commission

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1205700	Buildings	Buildings
1205700	Buildings	Buildings
1218200	Building - Cultural Centre	Building - Cultural Centre
1218300	Institute for Creative Arts	Institute for Creative Arts
1218400	Castellani House	Castellani House
1218500	National School of Dance	National School of Dance
1218600	Museum Development	Museum Development
1218700	Burrowes School of Arts	Burrowes School of Arts
1218800	National Archives	National Archives
1218900	National Trust	National Trust
1800400	Youth	Youth
2403400	Land Transport	Land Transport
2506600	Furniture and Equipment	Furniture and Equipment
2506600	Furniture and Equipment	Furniture and Equipment
4406400	Mini Stadiums and Park Programme	Mini Stadiums and Park Programme
4406800	Multi-purpose Sport Facilities	Multi-purpose Sport Facilities
4506300	National Sports Commission	National Sports Commission
4506400	Grounds Enhancement Programme	Grounds Enhancement Programme

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total (Appropriation & Statutory) Expenditure	1,135,767	3,944,704	3,761,467	5,674,887	
Total Statutory Expenditure	0	0	0	0	
Total Appropriation Expenditure	1,135,767	3,944,704	3,761,467	5,674,887	
Total Appropriated Capital Expenditure	257,608	1,216,628	1,090,492	2,674,847	
Total Appropriated Current Expenditure	878,159	2,728,076	2,670,976	3,000,040	
Total Employment Costs	139,632	621,302	580,160	599,941	
Total Other Charges	738,527	2,106,773	2,090,816	2,400,099	
Total Revenue	11,599	10,000	13,324	13,775	
Total Current Revenue	11,599	10,000	13,324	13,775	
Total Capital Revenue	0	0	0	0	

### **Programme: 441 Policy Development and Administration**

### **OBJECTIVE:**

To effectively and efficiently formulate, monitor and evaluate policies related to culture, youth and sports development and to ensure the proper management of human, financial and physical resources towards the execution of the Ministry's mandate.

### **STRATEGIES:**

- Improve the capacity for strategic planning for development of culture, youth, and sport across the country.
- Develop and monitor the implementation of policies designed to guide the development of culture, youth, and sport nationally.
- Improve collaboration with other sector ministries and agencies to integrate culture, youth, and sport into their sector plans.
- Secure opportunities for Guyana's participation at international cultural, youth and sporting events.
- Continuously review and update, as needed, the legal framework related to culture, youth and sports.

### **IMPACTS:**

- Strategised planning and implementation of culture, youth, and sports policy nationally.
- Conducive policy and legal environment for the development of culture, youth, and sports.
- Integration of culture, youth, and sport initiatives across sectors for improved contribution of culture, youth, and sport to national development.
- Increased international awareness of Guyanese culture and Guyanese participation in international sporting events.
- Increased participation of Guyanese youth in national and international developmental events.

INDICATORS:	2021	Target 2022
1 Number of policies developed or updated for culture, youth and/or sport	0	3
2 Number of staff trained in key technical areas	35	35
3 Number of international cultural, youth and/or sporting events at which Guyana participated	4	28
4 Legal framework updated to facilitate development of culture, youth, and sports	No	Yes
5 Number of events in the arts, entertainment, and recreation sector	30	20

# **Details of Current Expenditures by Programme**

# **Programme - 441 Policy Development and Administration**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	126,535	327,385	322,473	339,801
Total Appropriated Current Expenditure	112,009	293,943	289,710	333,154
610 Total Employment Costs	43,975	135,726	133,182	155,212
611 Total Wages and Salaries	41,869	122,347	119,578	141,600
613 Overhead Expenses	2,107	13,379	13,604	13,612
620 Total Other Charges	68,034	158,217	156,528	177,942
Total Appropriated Capital Expenditure	14,526	33,442	32,763	6,647
Programme Total	126,535	327,385	322,473	339,801

Minister of Culture, Youth and Sport

Programme: 442 Culture

### **OBJECTIVE:**

To ensure that Guyanese are provided with opportunities to learn and actively participate in the visual and performing arts and to preserve and conserve our national heritage.

### **STRATEGIES:**

- Develop and implement policies relating to cultural development
- Encourage the growth of cultural activities through training and promotion
- Create an environment for the understanding, appreciation, and tolerance of the various cultures
- Preserve buildings, monuments, artefacts, and documents
- Provide exposure for culturally talented persons

### **IMPACTS:**

- Greater appreciation and tolerance of the various cultures
- · Awareness of the contributions of cultural activities towards economic growth
- Record and preserve national historical documents
- Awareness of historical legacy

INDICATORS:	2021	Target 2022
1 Number of cultural presentations and exhibitions held	19	27
2 Number of cultural activities held per region	12	10
3 The number of heritage monuments, artifacts and historical records preserved	39,370	39,370
4 Number of persons who participated in lectures on heritage	505	800
5 Updated legal framework in areas pertaining to the preservation and conservation of our heritage	No	Yes

### **FINANCIAL INFORMATION:**

Details of Current Expenditures by Programme						
Programme - 442 Culture						
Actual         Budget         Revised         Budget           2020         2021         2021         2022						
Total Statutory Expenditure	0	0	0	0		
Total Appropriated Expenditure	313,023	1,191,004	1,183,013	1,336,036		
Total Appropriated Current Expenditure	269,344	996,396	989,204	1,135,836		
610 Total Employment Costs	28,029	183,939	179,724	179,445		
611 Total Wages and Salaries	26,875	170,289	164,753	164,122		
613 Overhead Expenses	1,154	13,650	14,971	15,323		
620 Total Other Charges	241,315	812,458	809,480	956,391		
Total Appropriated Capital Expenditure	43,678	194,608	193,809	200,200		
Programme Total	313,023	1,191,004	1,183,013	1,336,036		

Minister of Culture, Youth and Sport

Programme: 443 Youth

### **OBJECTIVE:**

To ensure that young Guyanese are empowered through interactive programmes designed to enhance skills and develop abilities and create a cadre of entrepreneurs to make meaningful contribution to national development.

### STRATEGIES:

- · Develop/modify and implement policies relating to the empowerment of youths through training
- · Conduct vocational and remedial skills training
- Provide exposure for outreach and youth exchange programmes
- Create an environment in which youths are given the opportunity to make contributions between public and private sectors, NGOs and communities
- · Act as custodians for wards of the court

### **IMPACTS:**

- Existence of a new and more responsive policy for youth development
- Increase in employment for youths
- Increase/ heightened awareness of how youths live, relate to each other, and solve problems, in various parts of the country and overseas and how to ameliorate these problems
- Recognition and appreciation of the contribution of youth activities to all facets of life in the social and economic development of Guyana
- Reduction in the number of juvenile delinquents

INE	DICATORS:	2021	Target 2022
1	Number of public - private - NGO - community partnerships	26	25
2	Number of youths participating in national events	4,707	20,000
3	Number of youths 14 to 35 years old trained by the DoY	4,477	14,900
4	Percentage of youth gaining employment after being trained by DoY	0%	2%
5	Number of consultations and awareness activities held as a result of implementation of the National Youth Policy	0	25
6	Number of Youth Entrepreneurial Mentorship Progamme (YEMP) Grants awarded	90	100

# **Details of Current Expenditures by Programme**

# Programme - 443 Youth

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	262,791	893,006	850,748	841,297
Total Appropriated Current Expenditure	245,696	819,928	777,682	791,297
610 Total Employment Costs	54,187	241,646	209,009	203,705
611 Total Wages and Salaries	52,242	226,103	194,567	191,726
613 Overhead Expenses	1,945	15,543	14,442	11,978
620 Total Other Charges	191,510	578,282	568,673	587,593
Total Appropriated Capital Expenditure	17,094	73,078	73,066	50,000
Programme Total	262,791	893,006	850,748	841,297

Minister of Culture, Youth and Sport

Source: Ministry of Finance

Programme: 444 Sport

### **OBJECTIVE:**

To ensure that all Guyanese are provided with opportunities to participate in sporting activities/programmes thereby channelling energies, abilities, and talents to contribute meaningfully to national development.

### **STRATEGIES:**

- · Develop, modify, and implement policies relating to the development and administration of sports
- Develop a spirit of competitiveness and keen sportsmanship through competition both locally and internationally
- Encourage the development of interest in various sporting disciplines through training (both practical and theoretical)
- Provision of a national sports stadium

### **IMPACTS:**

- Existence of a new and more responsive policy for the development of sports in Guyana
- · Greater understanding and appreciation of various sporting disciplines through varied exposure
- Awareness of the contribution of sporting activities towards social and cultural growth
- Hosting of and participating in competitions for various sporting disciplines nationally and internationally

INDICATORS:	2021	Target 2022
1 Number of competitive sporting activities accessible physically, geographically, and socio-economically	37	21
2 Percentage of communities participating in sporting activities	85%	81%
3 Number of international sporting events held	1	5

### FINANCIAL INFORMATION:

Programme - 444 Sport					
Total Statutory Expenditure	0	0	0	0	
Total Appropriated Expenditure	433,418	1,533,307	1,405,233	3,157,753	
Total Appropriated Current Expenditure	251,109	617,807	614,379	739,753	
610 Total Employment Costs	13,441	59,990	58,244	61,580	
611 Total Wages and Salaries	12,911	56,323	54,571	57,671	
613 Overhead Expenses	530	3,667	3,673	3,909	
620 Total Other Charges	237,668	557,817	556,135	678,173	
Total Appropriated Capital Expenditure	182,309	915,500	790,854	2,418,000	
Programme Total	433,418	1,533,307	1,405,233	3,157,753	

Minister of Culture, Youth and Sport

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#### Minister

Honourable Ronald A. Bulkan

# Minister in the Ministry

Honourable Annette Ferguson

#### **Permanent Secretary**

Mr. E. Mc. Garrell

#### **Mission Statement**

To improve the quality of life of Guyanese by promoting the development of cohesive, empowered and sustainable communities through collaborative and integrated planning, good governance and satisfactory service delivery.

The Ministry's mission is addressed through two programme areas which are stated below.

**Sustainable Communities Management** is responsible for providing policy leadership and management to enable Local Democratic Organs to deliver social economic and environmental services in communities.

**Sustainable Communities Development** is responsible for providing affordable housing solutions and water supply and sanitation services and promoting water resources management.

## **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme SubProgramme Activity

**421 Sustainable Communities Management** 

42101 Strategic Direction and Management

4210101 Strategic Direction

4210102 Strategic Management

42102 Regional Management & Development

4210201 Regional Management & Development

42103 Local Government Management & Development

4210301 Municipal Management & Development

4210302 NDCs Management &Development

4210303 Community Enhancement

**422 Sustainable Communities Development** 

42201 Sustainable Settlement Service

4220101 Community Planning & Integration

4220102 Community Infrastructure Development

4220103 Land Divestment

42202 Water & Sanitation Service

4220201 Water Management and Security

4220202 Community Water Supply 4220203 Community Sanitation

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1903300	Georgetown Restoration Programme	Georgetown Restoration Programme
1903900	Adequate Housing and Urban Accessibility Programme	Adequate Housing and Urban Accessibility Programme
2802100	Hinterland Water Supply	Hinterland Water Supply
2802200	Coastal Water Supply	Coastal Water Supply
2802600	Urban Sewerage and Water	Urban Sewerage and Water
2802700	Water Supply and Infrastructure Improvement Programme	Water Supply and Infrastructure Improvement Programme
2802800	Hinterland Sustainable Housing Programme	Hinterland Sustainable Housing Programme
3600300	Solid Waste Disposal Programme	Solid Waste Disposal Programme

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF	REVENUE AND EX	(PENDITURE		
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total (Appropriation & Statutory) Expenditure	3,515,158	0	0	0
Total Statutory Expenditure	0	0	0	0
Total Appropriation Expenditure	3,515,158	0	0	0
Total Appropriated Capital Expenditure	1,537,093	0	0	0
Total Appropriated Current Expenditure	1,978,065	0	0	0
Total Employment Costs	361,361	0	0	0
Total Other Charges	1,616,704	0	0	0
Total Revenue	65,168	0	0	0
Total Current Revenue	65,168	0	0	0

**Programme: 421 Sustainable Communities Management** 

#### **OBJECTIVE:**

To enable Local Democratic Organs to deliver satisfactory social, economic, and environmental services thereby improving living conditions in communities across Guyana.

#### STRATEGIES:

- Devolve and decentralize Government functions to Local Democratic Organs
- Foster economic growth and development at the local level
- Improve management of community infrastructure and services
- Institute strategic planning across regions

# **IMPACTS:**

- Effective management of Local Democratic Organs
- Increased community satisfaction with services delivered by LDOs
- Well maintained facilities available for use in communities
- Reduced flooding of communities
- Improved relations among communities
- · Improved planning, budgeting, and Implementation of projects to achieve regional targets

#### **INDICATORS:**

- 1 Number of new municipalities established
- 2 Number of regional action plans completed
- 3 Number of communities with economic profiles completed
- 4 Number of communities affected by flooding
- 5 Number of community disputes settled peacefully
- 6 Number of regions with a strategic plan in place

#### FINANCIAL INFORMATION:

Details of Current Expenditures by Programme  Programme - 421 Sustainable Communities Management				
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	1,097,710	0	0	0
Total Appropriated Current Expenditure	1,097,710	0	0	0
610 Total Employment Costs	214,349	0	0	0
611 Total Wages and Salaries	189,784	0	0	0
613 Overhead Expenses	24,565	0	0	0
620 Total Other Charges	883,362	0	0	0
Total Appropriated Capital Expenditure	0	0	0	0
Programme Total	1,097,710	0	0	0

Minister of Housing and Water

Source: Ministry of Finance

**Programme: 422 Sustainable Communities Development** 

#### **OBJECTIVE:**

To provide affordable housing solutions, water supply and sanitation services and promote water resources management.

#### STRATEGIES:

- Improve the housing delivery system
- Reduce non-revenue water and improve energy efficiency
- Improve national sanitation services
- Promote integrated water resources management

#### **IMPACTS:**

- Increased homeownership and quality of life
- · Increased access to safe drinking water
- Reduced non-revenue water
- Improved sanitation services

#### **INDICATORS:**

- 1 Occupancy rate in established communities
- 2 Number of hinterland communities with housing in keeping with the 'quality' criteria
- 3 Proportion of low- and middle-income families that applied for and received a house lot
- 4 Volume of non-revenue water
- 5 Number of communities accessing safe water

### **FINANCIAL INFORMATION:**

Details of Current Expenditures by Programme  Programme - 422 Sustainable Communities Development					
					Actual Budget Revised Budget 2020 2021 2021 2022
Total Statutory Expenditure	0	0	0	0	
Total Appropriated Expenditure	2,417,448	0	0	0	
Total Appropriated Current Expenditure	880,354	0	0	0	
610 Total Employment Costs	147,012	0	0	0	
611 Total Wages and Salaries	137,903	0	0	0	
613 Overhead Expenses	9,109	0	0	0	
620 Total Other Charges	733,342	0	0	0	
Total Appropriated Capital Expenditure	1,537,093	0	0	0	
Programme Total	2,417,448	0	0	0	

Minister of Housing and Water

Source: Ministry of Finance

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#### Minister

Honourable Collin D. Croal

## Minister in the Ministry Honourable Susan Rodrigues

## Permanent Secretary Mr. A. Ally

#### **Mission Statement**

To improve the quality of life and satisfy the housing, water and sanitation needs of Guyanese by promoting the development of sustainable settlements through collaborative and integrated policy formulation, multi-sectoral planning, and improved service delivery.

The Ministry's mission is addressed through four programme areas which are stated below:

**Policy Development and Administration** is responsible for effectively and efficiently formulating, implementing, and monitoring national housing, water, and sanitation policies across the country, and to ensure the proper management of human, financial and physical resources for the execution of the Ministry's mandate.

**Housing Development** is responsible for implementing national housing and settlement policies through an efficient, well-planned, coordinated, and structured framework; in order to realise the development of sustainable, affordable and modern settlements.

**Water Service Expansion and Management** is responsible for efficiently delivering quality, affordable and equitable potable water services to all Guyanese and leading the institutional mechanism for an integrated water resources management in Guyana.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme	SubPi	ogramme	Activity
451 Policy Development and Adm	inistratio	on	
	45101	Strategic Direction and Manageme	nt
			4510101 Strategic Direction
			4510102 Strategic Management
	45102	Administrative Support Services	
			4510201 General Administration
			4510202 Budgeting and Finance
			4510203 Human Resource Management
			4510204 Information Technology
	45103	Strategic Planning	
			4510301 Strategic Planning
			4510302 Monitoring and Evaluation
452 Housing Development	45004	01-1110111-01	
	45201	Sustainable Settlement Service	4520404 Cattlement Diagning and Integration
			4520101 Settlement Planning and Integration
			4520102 Community Infrastructure Development
	45000	Hereine Development Blemsins	4520103 Land Administration
	45202	Housing Development Planning	4520204 Central Housing and Planning Authority
453 Water Service Expansion and	Manage	ment	4520201 Central Housing and Planning Authority
400 Water Gervice Expansion and	_	Water Service Management	
		J	4530101 Water Management
			4530102 Infrastructure Development
	45302	Water Service Expansion	·
		•	4530201 Guyana Water Inc.

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1601800	Water Supply Improvement Project	Water Supply Improvement Project
1903100	Infrastructural Development and Buildings	Infrastructural Development and Buildings
1903900	Adequate Housing and Urban Accessibility Programme	Adequate Housing and Urban Accessibility Programme
2401200	Land Transport	Land Transport
2507000	Furniture and Equipment	Furniture and Equipment
2802100	Hinterland Water Supply	Hinterland Water Supply
2802200	Coastal Water Supply	Coastal Water Supply
2802600	Urban Sewerage and Water	Urban Sewerage and Water
2802700	Water Supply and Infrastructure Improvement Programme	Water Supply and Infrastructure Improvement Programme

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total (Appropriation & Statutory) Expenditure	5,810,801	12,780,602	24,671,487	17,442,727
Total Statutory Expenditure	0	0	0	0
Total Appropriation Expenditure	5,810,801	12,780,602	24,671,487	17,442,727
Total Appropriated Capital Expenditure	4,439,089	8,917,930	20,816,804	12,706,700
Total Appropriated Current Expenditure	1,371,712	3,862,672	3,854,684	4,736,027
Total Employment Costs	13,927	58,035	50,059	81,607
Total Other Charges	1,357,785	3,804,637	3,804,625	4,654,420
Total Revenue	10	0	8,490	30
Total Current Revenue	10	0	8,490	0
Total Capital Revenue	0	0	0	0

## **Programme: 451 Policy Development and Administration**

#### **OBJECTIVE:**

To effectively and efficiently formulate, implement and monitor national housing, water and sanitation policies across the country, and to ensure the proper management of human, financial and physical resources for the execution of the Ministry's mandate.

#### STRATEGIES:

- Improve the capacity for strategic planning for the development of sustainable settlements.
- Co-ordinate planning and development of sustainable settlements through an inter-agency framework.
- Co-ordinate the development, monitoring and evaluation of the implementation of integrated water resources management policies.
- Ensure the optimal and effective utilisation of financial, human, and physical resources within the Ministry.

#### **IMPACTS:**

- Improved strategic planning in the housing and water sector to improve the quality of life of Guyanese.
- Improved, alignment of sector strategies and implementation plans for efficient and cost-effective development of sustainable settlements.
- Increased use of empirical data in policy formulation
- Improved inter-sectoral coordination on sustainable consumption and production.
- Improved work plan and budget execution by the Ministry.

INDICATORS:	2021	Target 2022
1 Number of sector policies being implemented and actively monitored	0	2
2 Existence of active inter-agency coordination mechanism	2	3
3 Number of staff trained in key technical areas	35	12
4 Percentage actual to budgeted expenditure	97%	100%

#### FINANCIAL INFORMATION:

Details of Current Expenditures by Programme					
Programme - 451 Policy Development and Administration					
Actual         Budget         Revised         Budge           2020         2021         2021         2022					
Total Statutory Expenditure	0	0	0	0	
Total Appropriated Expenditure	55,903	187,435	178,380	257,809	
Total Appropriated Current Expenditure	50,906	172,935	163,886	254,309	
610 Total Employment Costs	9,720	53,935	46,498	66,529	
611 Total Wages and Salaries	9,010	51,900	44,958	62,899	
613 Overhead Expenses	710	2,035	1,540	3,630	
620 Total Other Charges	41,186	119,000	117,388	187,780	
Total Appropriated Capital Expenditure	4,997	14,500	14,494	3,500	
Programme Total	55,903	187,435	178,380	257,809	

Minister of Housing and Water

Source: Ministry of Finance

**Programme: 452 Housing Development** 

#### **OBJECTIVE:**

To implement national housing policies through an efficient, well-planned, coordinated, and structured framework; in order to realise the development of sustainable, affordable and modern settlements.

#### STRATEGIES:

- Plan and develop settlements, equipped with basic services including water, drainage, roads, electricity, and telecommunications.
- Provide a choice of housing solutions to applicants at affordable rates.
- Improve national capacity to meet the demand for housing.
- Actively promote, develop, and implement affordable housing financing schemes, in collaboration with the private sector.
- Regularise squatter settlements.
- Actively promote, develop, and implement affordable housing financing schemes, in collaboration with the private sector.
- Regularise squatter settlements.

#### **IMPACTS:**

- Increased occupancy in housing settlements outfitted with basic amenities.
- Increased homeownership.
- Improved access to sustainable, modern, and affordable housing.
- Improved access to affordable, serviced land.

IND	ICATORS:	2021	Target 2022
1	Occupancy rate in established communities	Approx. 58%	62%
2	Proportion of low- and middle-income households allocated	93.4% of total allocations	80%
3	Number of housing areas with new infrastructural development works	23	14
4	Number of housing areas consolidated through road upgrades	11	31
5	Number of houses constructed	100	2,000
6	Number of LED streetlamps installed in CH&PA housing areas	600	1,000
7	Number of recreational facilities upgraded	2	2
8	Number of housing areas with new electrical infrastructure installed	0	33
9	Number of new housing areas with water distribution network installed	3	3
10	Number of titles/transports issued	1,266	7,000
11	Number lots of allocated	7,119	10,000
12	Number of informal settlers regularised	180	250
13	Number of informal settlers relocated	31	100
14	Number of housing areas regularised	0	5
15	Planning applications processed	1,031	800

# **FINANCIAL INFORMATION:**

# **Details of Current Expenditures by Programme**

# **Programme - 452 Housing Development**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	4,515,398	8,774,537	18,635,967	12,384,856
Total Appropriated Current Expenditure	714,300	1,274,537	1,275,337	1,384,856
610 Total Employment Costs	1,950	0	0	10,806
611 Total Wages and Salaries	1,810	0	0	9,748
613 Overhead Expenses	140	0	0	1,058
620 Total Other Charges	712,350	1,274,537	1,275,337	1,374,050
Total Appropriated Capital Expenditure	3,801,098	7,500,000	17,360,630	11,000,000
Programme Total	4,515,398	8,774,537	18,635,967	12,384,856

Minister of Housing and Water

## **Programme: 453 Water Service Expansion and Management**

#### **OBJECTIVE:**

To efficiently deliver quality, affordable, and equitable water services to all Guyanese.

## **STRATEGIES:**

- Promote integrated water resources management.
- Efficiently maintain, improve, and expand the water distribution network.
- Equip all customers with water meters.
- Improve customer billing and revenue collection.

#### **IMPACTS:**

- Improve water management and coordination of water usage among stakeholders.
- Improved and increased access to potable water.
- Improve accountability for water usage.
- Improved efficiency in the provision of water services

INDICATORS:	2021	Target 2022
1 Percent of non-revenue water	68.6%	64%
2 Value of arrears owed by customers (G\$)	\$3.4B	\$2.9B
3 Proportion of metered customers	53%	63%
4 Proportion of population with access to reliable supply of potable water	96%	97%
5 Proportion of hinterland population with access to reliable supply of potable water	60%	70%
6 Proportion of iron tests carried in the distribution that confirm to WHO guidelines	56%	75%
7 Proportion of total coli form tests carried in the distribution that confirm to WHO guidelines	95%	100%
8 Proportion of coli tests carried out in the distribution that confirm to WHO guidelines	97%	100%
9 Proportion of turbidity, pH, apparent colour carried out in the distribution that confirm to WHO guidelines	85%	90%

# **FINANCIAL INFORMATION:**

# **Details of Current Expenditures by Programme**

# **Programme - 453 Water Service Expansion and Management**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	1,239,500	3,818,630	5,857,140	4,800,062
Total Appropriated Current Expenditure	606,506	2,415,200	2,415,460	3,096,862
610 Total Employment Costs	2,257	4,100	3,561	4,272
611 Total Wages and Salaries	1,995	3,500	3,043	3,552
613 Overhead Expenses	262	600	518	720
620 Total Other Charges	604,249	2,411,100	2,411,900	3,092,590
Total Appropriated Capital Expenditure	632,994	1,403,430	3,441,680	1,703,200
Programme Total	1,239,500	3,818,630	5,857,140	4,800,062

Minister of Housing and Water

#### **Minister**

Honourable Volda Lawrence

#### **Permanent Secretary**

Ms. C. Adams

#### Mission Statement

To improve the physical, social, and mental health status of all Guyanese by ensuring that health services are as accessible, acceptable, affordable, timely and appropriate as possible given available resources and enhancing the effectiveness of health personnel through continuing education, training, and management systems.

The Ministry's mission is addressed through seven programme areas which are stated below.

**Policy Development and Administration** is responsible for coordinating and managing efficiently available human, financial and physical resources critical to the successful and sustainable administration of the Ministry's operations to ensure the services offered are continuously expanding and maintained at an internationally accepted level.

**Disease Control** provides disease surveillance and prevention activities at the regional and national levels and manages the communicable and non-communicable diseases services.

Family Health Care Services remains the cornerstone of the Ministry's strategy to assure the Guyanese public of accessible, technically competent, and socially acceptable health care.

**Regional and Clinical Services** coordinates technical and other resource inputs and support to the health departments of the administrative regions from the Ministry of Public Health.

**Health Sciences Education** provides educational support for all the health training programmes and coordinates the planning and implementation of nursing and other clinical training programmes.

**Standards and Technical Services** establishes, coordinates, monitors and evaluates the implementation of norms and standards within which all the components of the health care delivery system (both private and public institutions) must operate.

**Disability and Rehabilitation Services** provides a wide range of services to persons with impairments and disabilities and is aimed at enabling them to achieve an optimum level of functioning, thus affording them the means to acquire a greater level of independence.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme	SubPi	rogramme	Activity
431 Policy Development and Adm	inistrati	on	
	43101	Strategic Direction and Managemen	
			4310101 Strategic Direction
	40400	A last total to 0	4310102 Strategic Management
	43102	Administrative Support Services	4310201 General Administration
			4310202 Budgeting and Finance
			4310203 Human Resource Management
	43103	Strategic Planning and Information	45 TO 205 Fruman Resource Management
			4310301 Planning and Project Implementation
			4310302 Statistical Services and Monitoring
432 Disease Control			
	43201	General Administration	
			4320101 Administration
	42202	Vector Control	4320102 Port Health
	43202	vector Control	4320201 Malaria
			4320202 Filaria
			4320203 Dengue
			4320204 Tropical Disease Laboratory
			4320205 Entomology/Parasitology
	43203	Chest Diseases/Tuberculosis	
			4320301 Chest Diseases/Tuberculosis
	43204	Hansen's Disease	
	40005	OTD : // ID //AIDO	4320401 Hansen's Disease
	43205	STDs/HIV/AIDS	4320501 STDs/HIV/AIDS
	43206	Epidemiology & Surveillance	4520301 31 <i>D3</i> /111V/AID3
		,	4320601 Epidemiology
			4320602 Surveillance
			4320603 Emerging Diseases and International Health
	43207	Veterinary Public Health	
			4320701 Veterinary Public Health
	43208	Chronic Diseases	4220204 Chronic Discoso
	43200	Mental Health	4320801 Chronic Diseases
	43203	Meritarrieatti	4320901 Mental Health
433 Family Health Care Services			
	43301	Administration	
			4330101 Administration
	43302	Maternal & Child Health	4330201 Maternal and Child Health Services
			4330201 Maternal and Child Health Services 4330202 Expanded Programme Immunisation (EPI)
	43303	Food and Nutrition	+550202 Expanded Flogramme infillumsation (EPI)
	. 3000		4330301 Nutrition Surveillance

Programme	SubPre	ogramme	Activity
			4330302 Nutrition Education
			4330303 Breast Feeding Education
			4330304 Anaemia Education
	43304	Dental Health Services	
			4330401 Dental Health Services
	43305	Environmental Health	4330501 Environmental Health
	43306	Health Education and Promotion	4550501 ETIVITOTITIETILAI FIEAILIT
			4330601 Health Education and Promotion
	43307	Adolescent Health	
			4330701 Adolescent Health
	43308	Drug Demand Reduction Services	4220901 Drug Domand Poduction Sonioco
	43309	Men's Health	4330801 Drug Demand Reduction Services
			4330901 Men's Health
	43310	Elderly Health	
			4331001 Elderly Health
434 Regional and Clinical Services	<b>/3/01</b>	National and Referral Support	
	40401	National and Referral Support	4340101 National and Referral Support
	43402	Regional & District Health Centres &	
			4340201 Regional & District Health Centres & Hospitals
			4340202 Indigenous Communities Health
435 Health Sciences Education	12501	Health Education and Promotion	
	43301	nealth Education and Promotion	4350101 Health Education and Promotion
			4350102 Drug Education/Rehabilitation
	43502	Technical & Clinical Training Progra	
			4350201 General Administration
			4350202 Community Health Workers Training Programme
			4350203 Multi-Purpose Technician Training Programme
			4350204 Pharmacy Assistant Training Programme
			4350205 Environmental Health Assistant Training
			4350206 Dentex Training Programme
			4350207 Medex Training Programme
			4350208 Rehabilitation Assistant Training Programme
			4350209 Laboratory Technician Training Programme
	43503	Nurses Training	4350210 X-Ray Technician Training Programme
	10000	ranses rianning	4350301 General Nurses Training Programme
			4350302 Public Health Nurses Training Programme
			4350303 Psychiatric Nurses Training Programme
			4350304 Anaesthetic Nurses Training Programme
			4350305 Rural Midwifery Training
	43504	Health Learning Materials	
	40505	Administration	4350401 Health Learning Materials
	43505	Administration	4350501 Administration
436 Standards and Technical Servi	ces		100000 / Marininghamori
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43601 Standards for Clinical & Other Services

Programme SubProgramme Activity

4360101 Administration and Public and Private Health Care

4360102 Quality Assurance and Management

43602 Support Services

4360201 National Blood Transfusion Service

4360202 Regional Support Service

4360203 Government Pharmacy Service

437 Disability and Rehabilitation Services

43701 Administration

4370101 Administration

43702 Disability and Rehabilitation Services

4370201 Regional Physiotherapy 4370202 Occupational Therapy 4370203 Speech Therapy

4370204 Audiology

43703 Cheshire Home

4370301 Cheshire Home

43704 National Vocational Training Centre for Persons with Disabilities

4370401 National Vocational Training Centre for Persons

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1216200	Ministry of Health - Buildings	Ministry of Health - Buildings
1216200	Ministry of Health - Buildings	Ministry of Health - Buildings
2508900	Office Furniture and Equipment	Office Furniture and Equipment
2508900	Office Furniture and Equipment	Office Furniture and Equipment
2508900	Office Furniture and Equipment	Office Furniture and Equipment
2508900	Office Furniture and Equipment	Office Furniture and Equipment
2509000	Equipment - Medical	Equipment - Medical
2509000	Equipment - Medical	Equipment - Medical
2509000	Equipment - Medical	Equipment - Medical
4402700	HIV/TB/Malaria Programmes	HIV/TB/Malaria Programmes
4403200	Maternal and Child Health Improvement	Maternal and Child Health Improvement
4504300	Technical Assistance	Technical Assistance

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF	F REVENUE AND E	XPENDITURE		
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total (Appropriation & Statutory) Expenditure	19,841,834	0	0	0
Total Statutory Expenditure	0	0	0	0
Total Appropriation Expenditure	19,841,834	0	0	0
Total Appropriated Capital Expenditure	2,114,563	0	0	0
Total Appropriated Current Expenditure	17,727,272	0	0	0
Total Employment Costs	5,999,384	0	0	0
Total Other Charges	11,727,888	0	0	0
Total Revenue	185,707	0	0	0
Total Current Revenue	185,707	0	0	0

**Programme: 431 Policy Development and Administration** 

#### **OBJECTIVE:**

To ensure strategic policy formulation and the effective and efficient co-ordination and management of human, financial and physical resources necessary for the successful administration of the Ministry's operations.

#### STRATEGIES:

- Strengthen strategic information capacity within the health sector
- · Strengthen Ministry of Public Health's capacity to provide sector leadership and regulation
- Facilitate the development of human resource capabilities, through the implementation of policies and provide effective and efficient administrative and financial management
- Co-ordinate donor input to ensure best possible value for money

#### **IMPACTS:**

- Provision of health statistics to support national planning.
- Regulated products comply with health and technical standards.
- · Reductions in emergency drug requests
- Alignment of programmes' plans with National Sector Strategy
- Full complement of staff in key areas
- Health facilities are adequately equipped to deliver quality care

#### **INDICATORS:**

- 1 Number of health statistics reports submitted on time
- 2 Number of Budget Agencies whose health programmes are in compliance with the Service Level Agreement
- 3 Percentage of requests for drugs that were filled by MMU
- 4 Percentage of registered manufacturers that are issued with a manufacturer's license
- 5 Percentage of key strategic actions of the National Health Sector Strategy implemented
- 6 Percentage of departments with full staff complement

# **FINANCIAL INFORMATION:**

# **Details of Current Expenditures by Programme**

# Programme - 431 Policy Development and Administration

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	1,155,479	0	0	0
Total Appropriated Current Expenditure	1,138,123	0	0	0
610 Total Employment Costs	497,661	0	0	0
611 Total Wages and Salaries	440,026	0	0	0
613 Overhead Expenses	57,635	0	0	0
620 Total Other Charges	640,462	0	0	0
Total Appropriated Capital Expenditure	17,356	0	0	0
Programme Total	1,155,479	0	0	0

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Programme: 432 Disease Control

#### **OBJECTIVE:**

To ensure effective and efficient surveillance, prevention, management, and control of communicable and non-communicable diseases through inter-sectoral and international collaboration.

#### STRATEGIES:

- Plan, develop, implement, and evaluate surveillance activities, prevention, and control programmes for communicable and non-communicable diseases
- Identify and plan for training needs
- Initiate and participate in research activities and special investigation to identify problems in target populations.

#### **IMPACTS:**

- Reduced incidence and prevalence of diseases among the population.
- Increased prevention and promotional strategies towards combating NCDs in the general population.
- Improved care and treatment services offered at health facilities across the country.
- Timely detection and response to outbreaks
- Improved mental health of the general population

#### **INDICATORS:**

- 1 Incidence of HIV per 100,000 population
- 2 TB mortality rate per 100,000 population
- 3 Malaria incidence per 100,000 population
- 4 Number of persons receiving screening for diabetes, hypertension, and obesity
- 5 Number of leprosy cases diagnosed and treated before the development of disabilities
- 6 Percentage of targeted (in Region 4 based on epidemiological data) communities fogged
- 7 Number of ports of entry with active surveillance systems
- 8 Percentage of meat and fish processing plants issued with compliance certificates
- 9 Incidence of suicide per 100,000 population

## **FINANCIAL INFORMATION:**

# **Details of Current Expenditures by Programme**

# Programme - 432 Disease Control

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	1,638,780	0	0	0
Total Appropriated Current Expenditure	1,550,717	0	0	0
610 Total Employment Costs	391,519	0	0	0
611 Total Wages and Salaries	340,877	0	0	0
613 Overhead Expenses	50,643	0	0	0
620 Total Other Charges	1,159,198	0	0	0
Total Appropriated Capital Expenditure	88,063	0	0	0
Programme Total	1,638,780	0	0	0

Minister of Health

**Programme: 433 Family Health Care Services** 

#### **OBJECTIVE:**

To ensure the Guyanese public have access to equitable, technical, competent, and socially acceptable primary health care.

#### STRATEGIES:

- Provide equitable access to health care services
- Improve rural health and community-based interventions
- · Promote positive behavioural changes in family health care
- Train health professionals

#### **IMPACTS:**

- Improved access to primary health care services
- Improved capacity of health care professionals to deliver quality care
- Improved family health

#### **INDICATORS:**

- 1 Maternal mortality rate per 100,000 population
- 2 Infant mortality rate per 100,000 population
- 3 Child mortality rate per 100,000 population
- 4 Mortality rate attributed to cardiovascular disease, cancer, diabetes, or chronic respiratory disease
- 5 Percentage of children immunised by 12 months
- 6 Percentage of infants up to 6 months who are exclusively breastfed
- 7 Percentage of pregnant adolescents within the last year
- 8 Number of curative dental interventions

### FINANCIAL INFORMATION:

Details of Cu	ırrent Expenditures	by Programme		
Programme - 433 Family Health Care Servi	ces			
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	1,237,063	0	0	0
Total Appropriated Current Expenditure	828,638	0	0	0
610 Total Employment Costs	250,910	0	0	0
611 Total Wages and Salaries	214,659	0	0	0
613 Overhead Expenses	36,250	0	0	0
620 Total Other Charges	577,728	0	0	0
Total Appropriated Capital Expenditure	408,425	0	0	0
Programme Total	1,237,063	0	0	0

Minister of Health

Programme: 434 Regional and Clinical Services

#### **OBJECTIVE:**

To ensure that regional and clinical services are provided consistently and adequately in all Regions.

#### STRATEGIES:

- Oversee and coordinate the functions of all the regional health officers
- Provide technical, infrastructural, and human resource support to the regional facilities for the provision of quality health care
- Assist in the provision of specialist health care services to the Regions
- Provide for the medical transfer of patients to the required level of care where services are not available in their location

## **IMPACTS:**

- Improved quality of service delivery in regional health facilities
- Improved capacity for regional hospitals to provide specialist care
- Persons living in remote locations have access to the required level of care

#### INDICATORS:

- 1 Number of health professionals per 10,000 population
- 2 Number of urgent intervention (medevac) provided
- 3 Percentage of coastland communities with access to, at minimum, a level 2 health facility
- 4 Percentage of hinterland communities with access to, at minimum, a level 2 health facility
- 5 Percentage of regional hospitals equipped to provide specialist care
- 6 Number of people requiring interventions against neglected tropical diseases

#### FINANCIAL INFORMATION:

	Actual	Budget	Revised	Budget
	2020	2021	2021	2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	14,299,332	0	0	0
Total Appropriated Current Expenditure	12,712,140	0	0	0
610 Total Employment Costs	4,352,205	0	0	0
611 Total Wages and Salaries	3,745,506	0	0	0
613 Overhead Expenses	606,700	0	0	0
620 Total Other Charges	8,359,935	0	0	0
Total Appropriated Capital Expenditure	1,587,191	0	0	0
Programme Total	14,299,332	0	0	0

Details of Current Expanditures by Programme

Minister of Health

Source: Ministry of Finance

Programme: 435 Health Sciences Education

#### **OBJECTIVE:**

Provide a cadre of competent health professionals for institutional human resource sustainability and also produce health education materials.

## STRATEGIES:

- Produce and procure appropriate health education materials
- Improve the capacity of the faculty to deliver quality training
- Provide an environment conducive for learning.
- Training health personnel to meet the demands of the health sector.

#### **IMPACTS:**

- Improved delivery of training curriculum.
- · Increased number of competent medical professionals to provide quality health care

#### **INDICATORS:**

- 1 Percentage of health education staff trained in pedagogy
- 2 Student-to-teacher ratio
- 3 Percentage of all clinical and technical students passing exit exams on their first attempt
- 4 Percentage of nursing students passing exit exams on their first attempt

#### FINANCIAL INFORMATION:

Details of C	Current Expenditures	s by Programme		
Programme - 435 Health Sciences Education	tion			
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	352,462	0	0	0
Total Appropriated Current Expenditure	351,688	0	0	0
610 Total Employment Costs	142,622	0	0	0
611 Total Wages and Salaries	106,660	0	0	0
613 Overhead Expenses	35,962	0	0	0
620 Total Other Charges	209,066	0	0	0
Total Appropriated Capital Expenditure	773	0	0	0
Programme Total	352,462	0	0	0

Minister of Health

Source: Ministry of Finance

**Programme: 436 Standards and Technical Services** 

#### **OBJECTIVE:**

To establish, implement, monitor, and evaluate norms, standards, and technical services for the health care system to facilitate quality assurance and provide adequate and safe blood.

## STRATEGIES:

- Optimize quality health care in accordance with national and international standards
- Establish acceptable health sector norms and standards
- Decentralise technical health services
- Provide technical, biomedical and resource support to regional health services and facilities
- · Accessibility and availability of adequate blood supplies for population

## **IMPACTS:**

- Health facilities with the capacity to provide standardized and quality medical services.
- Health facilities (private and public) providing the highest level of care.
- Improved quality of Radiological and Laboratory services.
- Adequate and safe blood and blood products available and accessible equitably

#### **INDICATORS:**

- 1 Percentage of health facilities (public and private) licensed in compliance with the Health Facilities Act 2007 and regulations of the Health Facilities Licensing Act 2009
- 2 Percentage of health facilities achieving full license in compliance with the Health Facilities Licensing Act 2007 and Regulations of the Health Facilities Act 2009
- 3 Percentage of public laboratories that received mentorship for Quality Management System
- 4 Number of laboratory aided to be certified/re-certified with GYS170:2010
- 5 Percentage of health care facilities (public and private) with focal point/infection control committee
- 6 Percentage of health care facilities (public and private) reporting stock out in blood products
- 7 Percentage of units of blood screened for infectious markers
- 8 Percentage of hospitals with required storage facilities for blood products

# **FINANCIAL INFORMATION:**

# **Details of Current Expenditures by Programme**

# Programme - 436 Standards and Technical Services

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	807,850	0	0	0
Total Appropriated Current Expenditure	807,850	0	0	0
610 Total Employment Costs	165,289	0	0	0
611 Total Wages and Salaries	140,694	0	0	0
613 Overhead Expenses	24,594	0	0	0
620 Total Other Charges	642,561	0	0	0
Total Appropriated Capital Expenditure	0	0	0	0
Programme Total	807,850	0	0	0

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Programme: 437 Disability and Rehabilitation Services

#### **OBJECTIVE:**

To provide rehabilitation services to all persons with impairments and disabilities enabling them to achieve a greater level of independence and participation in society.

## STRATEGIES:

- Provide equitable access to rehabilitation service.
- Improve human resource capacity
- Increase public awareness on rehabilitation services.
- · Promote the rights of persons with disabilities

#### **IMPACTS:**

- Improved rehabilitation services.
- Increased awareness of rehabilitation services
- Improved employment readiness of young adults with disabilities

#### **INDICATORS:**

- 1 Number of persons who accessed rehabilitation services for the first time
- 2 Number of specialists providing rehabilitative services in each Region
- 3 Percentage of young adults who graduate from National Vocational Training Centre for people with disabilities

#### FINANCIAL INFORMATION:

Details of 0	Current Expenditures	by Programme		
Programme - 437 Disability and Rehabilit	ation Services			
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	350,869	0	0	0
Total Appropriated Current Expenditure	338,116	0	0	0
610 Total Employment Costs	199,178	0	0	0
611 Total Wages and Salaries	172,091	0	0	0
613 Overhead Expenses	27,086	0	0	0
620 Total Other Charges	138,938	0	0	0
Total Appropriated Capital Expenditure	12,753	0	0	0
Programme Total	350,869	0	0	0

Minister of Health

Source: Ministry of Finance

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#### Minister

Honourable Dr. Frank Anthony

#### **Permanent Secretary**

Mr. M. Watkins

#### Mission Statement

To improve the physical, social and mental health status of all Guyanese by ensuring that health services are as accessible, acceptable, affordable, timely and appropriate as possible given available resources and enhancing the effectiveness of health personnel through continuing education, training and management systems.

The Ministry's mission is addressed through seven programme areas which are stated below.

**Policy Development and Administration** is responsible for coordinating and managing efficiently available human, financial and physical resources critical to the successful and sustainable administration of the Ministry's operations to ensure the services offered are continuously expanding and maintained at an internationally accepted level.

**Disease Control - Communicable Diseases** provides disease surveillance and prevention activities at the regional and national levels and manages the communicable diseases services.

**Family and Primary Health Care Services** remains the cornerstone of the Ministry's strategy to assure the Guyanese public of accessible, technically competent, and socially acceptable health care.

**Regional and Clinical Services** coordinates technical and other resource inputs and support to the health departments of the administrative regions from the Ministry of Health.

**Health Sciences Education** provides educational support for all the health training programmes and coordinates the planning and implementation of nursing and other clinical training programmes.

**Standards and Technical Services** establishes, coordinates, monitors and evaluates the implementation of norms and standards within which all the components of the health care delivery system (both private and public institutions) must operate.

**Disability and Rehabilitation Services** provides a wide range of services to persons with impairments and disabilities and is aimed at enabling them to achieve an optimum level of functioning, thus affording them the means to acquire a greater level of independence.

**Disease Control - Non- Communicable Diseases** provides disease surveillance and prevention activities at the regional and national levels and manages the non-communicable diseases services.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

471 Policy Development and Administrative 147101 Strategic Direction and Management 147101 Strategic Direction 4710101 Strategic Direction 4710102 Strategic Management 14710102 Strategic Management 14710102 Strategic Management 14710102 Strategic Management 14710020 Strategic Management 14710020 Budgetting and Finance 14710202 Budgetting and Finance 147102	Programme	SubPr	ogramme	Activity
	471 Policy Development and Admi	nistratio	on	
Administrative Support Services   Administrative Support Services   Administration   Adm		47101	Strategic Direction and Managemer	nt
Administrative Support Services				4710101 Strategic Direction
471020   General Administration   4710202   Budgeting and Finance   4710203   Human Resource Management   471031   471031   471031   Hanning and Project Implementation   4710303   Planning and Project Implementation   4720104   4720104   4720104   4720104   4720104   4720104   4720002   4720002   4720002   4720002   4720002   4720002   4720003   47200				4710102 Strategic Management
A710202 Budgeting and Finance   4710203 Human Resource Management   4710203 Human Resource Management   4710301 Planning and Project Implementation   4710302 Statistical Services and Monitoring   4710303 Health Management Information Systems   47201 Madministration   472010 Administration   472010 Port Health   472010 Port Health   472020 Port Health   472020 Port Health   4720202 Filaria   4720201 Filaria   4720202 Fil		47102	Administrative Support Services	
1710   1710				
A71030   Strategic Planning and Information   A710301 Planning and Project Implementation   A710302 Statistical Services and Monitoring   A710303 Health Management Information Systems   A7201   Administration   A720101 Administration   A720102 Port Health   A720203 Dengue   A720203 Dengue				
		47400	0	4710203 Human Resource Management
472 Disease Control - Communicable Disease		4/103	Strategic Planning and Information	4710201 Planning and Project Implementation
A710303 Health Management Information Systems   A7201   General Administration   A720101   Administration   A720102   Port Health   A720102   Port Health   A720102   Port Health   A72002   Filaria   A72002   Entomology/Parasitology   A720020   Entomolog				
A720   General Administration				•
47201   47201   472010   472010   472010   472010   472010   472010   472010   472010   472010   472010   472010   472010   472010   472010   472010   472010   472010   472020   472	472 Disease Central - Communica	hla Dica	3505	4710303 Health Management Information Systems
A720102 Port Health	472 Disease Control - Communica			
A7202				4720101 Administration
A720201 Malaria   A720202 Filaria   A720202 Filaria   A720203 Dengue   A720203 Dengue   A720204 Tropical Disease Laboratory   A720205 Entomology/Parasitology   A720205 Entomology/Parasitology   A720205 Entomology/Parasitology   A720205 Entomology/Parasitology   A720205 Entomology/Parasitology   A720201 Chest Diseases/Tuberculosis   A720401 Hansen's Disease   A720401 Hansen's Diseases   A720401 Hansen's				4720102 Port Health
472020 Filaria   472020 Dengue   472020 Deng		47202	Vector Control	
				4720201 Malaria
4720204 Tropical Disease Laboratory   4720205 Entomology/Parasitology   4720205 Entomology/Parasitology   4720205 Entomology/Parasitology   4720301 Chest Diseases/Tuberculosis   4720301 Chest Diseases/Tuberculosis   4720401 Hansen's Disease   4720401 Hansen's Diseases   4720401 Hansen's Diseases & Intl. Health   4720602 Surveillance   4720602 Surveillance   4720603 Emerging, Diseases & Intl. Health   4720701 Veterinary Public Health   4720701 Veterinary Public Health   4720701 Veterinary Public Health   4720801 Chronic Diseases   4720801 Chronic Diseases   4720801 Mental Health   4720901 Mental Health   4730101 Administration   4730101 Administration   4730101 Administration   4730201 Maternal and Child Health Services   4730202 Expanded Programme Immunisation (EPI)				4720202 Filaria
A720205 Entomology/Parasitology				4720203 Dengue
A7203   Chest Diseases/Tuberculosis   A72030   Chest Diseases/Tuberculosis   A72030   Chest Diseases/Tuberculosis   A72030   Chest Diseases/Tuberculosis   A72040   Hansen's Disease   A720401   Hansen's Disease   A720401   Hansen's Disease   A720501   STDs/HIV/AIDS   A720501   STDs/HIV/AIDS   A720501   STDs/HIV/AIDS   A720501   STDs/HIV/AIDS   A720602   Surveillance   A720602   Surveillance   A720602   Surveillance   A720603   Emerging, Diseases & Intl. Health   A720701   Veterinary Public Health   A720701   Veterinary Public Health   A720701   Veterinary Public Health   A720701   Veterinary Public Health   A720801   Chronic Diseases   A720801   Chronic Diseases   A720901   Mental Health   A720901   Mental Health   A730901   Mental Health   A730101   Administration   A730101   Administration   A730101   Administration   A730201   Maternal and Child Health   A730201   Maternal and Child Health   A730202   Expanded Programme Immunisation (EPI)				4720204 Tropical Disease Laboratory
A720301 Chest Diseases/Tuberculosis   A720401 Hansen's Disease   A720401 Hansen's Disease   A720401 Hansen's Disease   A720401 Hansen's Disease   A720501 STDs/HIV/AIDS   A720501 STDs/HIV/AIDS   A720501 STDs/HIV/AIDS   A720602 Surveillance   A720602 Surveillance   A720602 Surveillance   A720602 Surveillance   A720603 Emerging, Diseases & Intl. Health   A720701 Veterinary Public Health   A720701 Ve				4720205 Entomology/Parasitology
Hansen's Disease		47203	Chest Diseases/Tuberculosis	
4720401 Hansen's Disease   4720401 Hansen's Disease   4720401 Hansen's Disease   4720501 STDs/HIV/AIDS   4720501 STDs/HIV/AIDS   4720501 STDs/HIV/AIDS   4720601 Epidemiology   4720602 Surveillance   4720602 Surveillance   4720602 Surveillance   4720603 Emerging, Diseases & Intl. Health   4720701 Veterinary Public Health   47207				4720301 Chest Diseases/Tuberculosis
4720501 STDs/HIV/AIDS 4720601 Epidemiology & Surveillance 4720601 Epidemiology 4720602 Surveillance 4720603 Emerging, Diseases & Intl. Health 47207 Veterinary Public Health 4720701 Veterinary Public Health 4720701 Veterinary Public Health 4720801 Chronic Diseases 4720801 Chronic Diseases 4720801 Chronic Diseases 4720801 Mental Health 4720801 Mental Health 4720901 Mental Health 4720901 Mental Health 4730901 Mental Health 4730101 Administration 4730101 Administration 4730101 Maternal and Child Health Services 4730202 Expanded Programme Immunisation (EPI)		47204	Hansen's Disease	4700 (0.4 LL
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4720601 Epidemiology 4720602 Surveillance 4720602 Surveillance 4720603 Emerging, Diseases & Intl. Health 47207 Veterinary Public Health 4720701 Veterinary Public Health 4720801 Chronic Diseases 4720801 Chronic Diseases 4720801 Chronic Diseases 4720801 Chronic Diseases 4720901 Mental Health 4730901 Mental Health 4730901 Mental Health 4730901 Mental Health 4730901 Mental Health 4730101 Administration 4730101 Administration 4730201 Maternal and Child Health Services 4730202 Expanded Programme Immunisation (EPI)		47203	31D9/111V/AID3	4720501 STDs/HIV/AIDS
4720601 Epidemiology 4720602 Surveillance 4720603 Emerging, Diseases & Intl. Health 4720701 Veterinary Public Health 4720701 Veterinary Public Health 4720801 Chronic Diseases 4720801 Chronic Diseases 4720801 Chronic Diseases 4720901 Mental Health 4720901 Mental Health 47304 Maternal and Child Health 4730101 Administration 4730201 Maternal and Child Health Services 4730202 Expanded Programme Immunisation (EPI)		47206	Epidemiology & Surveillance	472001 0120/1117/1120
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473 Family and Primary Health Care Services  47301 Administration  4730101 Administration  4730201 Maternal and Child Health Services  4730202 Expanded Programme Immunisation (EPI)		47209	Mental Health	4720004 Montal Haalth
47301 Administration 4730101 Administration 4730201 Maternal and Child Health 4730202 Expanded Programme Immunisation (EPI)	473 Family and Primary Health Car	e Servi	200	4/2090 Fixiental Health
47302 Maternal and Child Health 4730201 Maternal and Child Health Services 4730202 Expanded Programme Immunisation (EPI)	470 Family and Finnary Ficality Gal			
4730201 Maternal and Child Health Services 4730202 Expanded Programme Immunisation (EPI)				4730101 Administration
4730202 Expanded Programme Immunisation (EPI)		47302	Maternal and Child Health	
				4730201 Maternal and Child Health Services
47303 Food and Nutrition				4730202 Expanded Programme Immunisation (EPI)
		47303	Food and Nutrition	

Programme	SubPr	ogramme	Activity
			4730301 Nutrition Surveillance
			4730302 Nutrition Education
			4730303 Breast Feeding Education
			4730304 Anaemia Education
	47304	Dental Health Services	
	47005	- · · · · · · · · · · · · · · · · · · ·	4730401 Dental Health Services
	4/305	Environmental Health	4730501 Environmental Health
	47306	Health Education and Promotion	4730301 Environmental Health
			4730601 Health Education and Promotion
	47307	Adolescent Health	
			4730701 Adolescent Health
	47309	Men's Health	4730901 Men's Health
	47310	Elderly Health	4730901 Men's Health
	47010	Eldony Floatin	4731001 Elderly Health
	47311	Women's Health	•
			4731101 Women's Health
474 Regional and Clinical Service		Notice of a different Council	
	47401	National and Referral Support	4740101 National and Referral Support
			4740102 Indigenous Comm Health
	47402	Regional and District Health Centre	_
		_	4740201 Regional & District Health Centres & Hospitals
			4740202 Indigenous Communities Health
			4740203 Linden & Kwakwani Hospital Services
475 Health Sciences Education			
470 House Colonoco Education	47501	Health Education and Promotion	
470 House Goldings Education	47501	Health Education and Promotion	4750101 Health Education and Promotion
470 House Goldings Education	47501	Health Education and Promotion	4750101 Health Education and Promotion 4750102 Drug Education/Rehabilitation
TO HOUSE COLORED EAGURE		Health Education and Promotion  Technical and Clinical Training Pro-	4750102 Drug Education/Rehabilitation
TO FIGURE COLONIOUS Education			4750102 Drug Education/Rehabilitation
TO FIGURE COICHOOS Education			4750102 Drug Education/Rehabilitation grammes
TO HEALTH COICHIGGS Education			4750102 Drug Education/Rehabilitation grammes 4750201 General Administration 4750202 Community Health Workers Training Programme 4750203 Multi-Purpose Technician Training Programme
TO FIGURE COICHOOS Education			4750102 Drug Education/Rehabilitation grammes 4750201 General Administration 4750202 Community Health Workers Training Programme 4750203 Multi-Purpose Technician Training Programme 4750204 Pharmacy Assistant Training Programme
			4750102 Drug Education/Rehabilitation grammes 4750201 General Administration 4750202 Community Health Workers Training Programme 4750203 Multi-Purpose Technician Training Programme 4750204 Pharmacy Assistant Training Programme 4750205 Environmental Health Assistant Training
			4750102 Drug Education/Rehabilitation grammes 4750201 General Administration 4750202 Community Health Workers Training Programme 4750203 Multi-Purpose Technician Training Programme 4750204 Pharmacy Assistant Training Programme 4750205 Environmental Health Assistant Training 4750206 Dentex Training Programme
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	47502	Technical and Clinical Training Prog	4750102 Drug Education/Rehabilitation grammes 4750201 General Administration 4750202 Community Health Workers Training Programme 4750203 Multi-Purpose Technician Training Programme 4750204 Pharmacy Assistant Training Programme 4750205 Environmental Health Assistant Training 4750206 Dentex Training Programme 4750207 Medex Training Programme 4750208 Rehabilitation Assistant Training Programme
	47502		4750102 Drug Education/Rehabilitation grammes 4750201 General Administration 4750202 Community Health Workers Training Programme 4750203 Multi-Purpose Technician Training Programme 4750204 Pharmacy Assistant Training Programme 4750205 Environmental Health Assistant Training 4750206 Dentex Training Programme 4750207 Medex Training Programme 4750208 Rehabilitation Assistant Training Programme 4750209 Laboratory Technician Training Programme
	47502	Technical and Clinical Training Prog	4750102 Drug Education/Rehabilitation grammes 4750201 General Administration 4750202 Community Health Workers Training Programme 4750203 Multi-Purpose Technician Training Programme 4750204 Pharmacy Assistant Training Programme 4750205 Environmental Health Assistant Training 4750206 Dentex Training Programme 4750207 Medex Training Programme 4750208 Rehabilitation Assistant Training Programme 4750209 Laboratory Technician Training Programme 4750210 X-Ray Technician Training Programme
	47502	Technical and Clinical Training Prog	4750102 Drug Education/Rehabilitation grammes 4750201 General Administration 4750202 Community Health Workers Training Programme 4750203 Multi-Purpose Technician Training Programme 4750204 Pharmacy Assistant Training Programme 4750205 Environmental Health Assistant Training 4750206 Dentex Training Programme 4750207 Medex Training Programme 4750208 Rehabilitation Assistant Training Programme 4750209 Laboratory Technician Training Programme 4750210 X-Ray Technician Training Programme
	47502	Technical and Clinical Training Prog	4750102 Drug Education/Rehabilitation grammes 4750201 General Administration 4750202 Community Health Workers Training Programme 4750203 Multi-Purpose Technician Training Programme 4750204 Pharmacy Assistant Training Programme 4750205 Environmental Health Assistant Training 4750206 Dentex Training Programme 4750207 Medex Training Programme 4750208 Rehabilitation Assistant Training Programme 4750209 Laboratory Technician Training Programme 4750210 X-Ray Technician Training Programme 4750301 General Nurses Training Programme 4750302 Public Health Nurses Training Programme
	47502	Technical and Clinical Training Prog	4750102 Drug Education/Rehabilitation grammes 4750201 General Administration 4750202 Community Health Workers Training Programme 4750203 Multi-Purpose Technician Training Programme 4750204 Pharmacy Assistant Training Programme 4750205 Environmental Health Assistant Training 4750206 Dentex Training Programme 4750207 Medex Training Programme 4750208 Rehabilitation Assistant Training Programme 4750209 Laboratory Technician Training Programme 4750210 X-Ray Technician Training Programme 4750301 General Nurses Training Programme 4750302 Public Health Nurses Training Programme 4750303 Psychiatric Nurses Training Programme
	47502 47503	Technical and Clinical Training Prog	4750102 Drug Education/Rehabilitation grammes 4750201 General Administration 4750202 Community Health Workers Training Programme 4750203 Multi-Purpose Technician Training Programme 4750204 Pharmacy Assistant Training Programme 4750205 Environmental Health Assistant Training 4750206 Dentex Training Programme 4750207 Medex Training Programme 4750208 Rehabilitation Assistant Training Programme 4750209 Laboratory Technician Training Programme 4750210 X-Ray Technician Training Programme 4750301 General Nurses Training Programme 4750302 Public Health Nurses Training Programme 4750303 Psychiatric Nurses Training Programme 4750304 Anaesthetic Nurses Training Programme 4750305 Rural Midwifery Training
	47502 47503	Technical and Clinical Training Programmes and Clinical Training P	4750102 Drug Education/Rehabilitation grammes 4750201 General Administration 4750202 Community Health Workers Training Programme 4750203 Multi-Purpose Technician Training Programme 4750204 Pharmacy Assistant Training Programme 4750205 Environmental Health Assistant Training 4750206 Dentex Training Programme 4750207 Medex Training Programme 4750208 Rehabilitation Assistant Training Programme 4750209 Laboratory Technician Training Programme 4750210 X-Ray Technician Training Programme 4750301 General Nurses Training Programme 4750302 Public Health Nurses Training Programme 4750303 Psychiatric Nurses Training Programme 4750304 Anaesthetic Nurses Training Programme

Programme SubP	rogramme	Activity
		4750501 Administration
476 Standards and Technical Services		
47601	Standards for Clinical and Other So	ervices 4760101 Administration and Public and Private Health
47602	2 Support Services	4760102 Quality Assurance and Management
47002	Support Services	4760201 National Blood Transfusion Service
		4760202 Regional Support Service
		4760203 Government Pharmacy Service
47603	Standards for Food and Drugs	47 00200 Covernment Harmady Corvido
	3	4760301 Food and Drug Analytical Services
477 Disability and Rehabilitation Services	•	
47701	Administration	
		4770101 Administration
47702	Rehabilitation Services	4770004 Denis and Dhanieth seem
		4770201 Regional Physiotherapy
		4770202 Occupational Therapy
		4770203 Speech Therapy
47703	Chashira Hama	4770204 Audiology
47703	3 Cheshire Home	4770301 Cheshire Home
47704	National Vocational Training Centre	
		4770401 National Vocational Training Centre for Persons
478 Disease Control - Non-Communicable	e Diseases	Ğ
47801	General Administration	
		4780101 Administration
47802	2 Chronic Diseases	(===== ( == ( == ( == ( == ( == ( == (
		4780201 Diabetes
		4780202 Cardiovascular
		4780203 Cancer
		4780204 Respiratory
		4780205 Nephrology
		4780206 Hemoglobinopathies
47803	Mental Health Services	4700204 Cuiside Decumention
		4780301 Suicide Prevention and Care
		4780302 Psychological Services
		4780303 Drug Demand Reduction Services
		4780304 Psychiatric Services

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1216200	Ministry of Health - Buildings	Ministry of Health - Buildings
1216200	Ministry of Health - Buildings	Ministry of Health - Buildings
1216200	Ministry of Health - Buildings	Ministry of Health - Buildings
1216200	Ministry of Health - Buildings	Ministry of Health - Buildings
1216200	Ministry of Health - Buildings	Ministry of Health - Buildings
1216200	Ministry of Health - Buildings	Ministry of Health - Buildings
1216200	Ministry of Health - Buildings	Ministry of Health - Buildings
1216300	Georgetown Public Hospital Corporation	Georgetown Public Hospital Corporation
2405600	Land and Water Transport	Land and Water Transport
2405600	Land and Water Transport	Land and Water Transport
2405600	Land and Water Transport	Land and Water Transport
2405600	Land and Water Transport	Land and Water Transport
2405600	Land and Water Transport	Land and Water Transport
2405600	Land and Water Transport	Land and Water Transport
2508900	Office Furniture and Equipment	Office Furniture and Equipment
2508900	Office Furniture and Equipment	Office Furniture and Equipment
2508900	Office Furniture and Equipment	Office Furniture and Equipment
2508900	Office Furniture and Equipment	Office Furniture and Equipment
2508900	Office Furniture and Equipment	Office Furniture and Equipment
2508900	Office Furniture and Equipment	Office Furniture and Equipment
2508900	Office Furniture and Equipment	Office Furniture and Equipment
2508900	Office Furniture and Equipment	Office Furniture and Equipment
2509000	Equipment - Medical	Equipment - Medical
2509000	Equipment - Medical	Equipment - Medical
2509000	Equipment - Medical	Equipment - Medical
2509000	Equipment - Medical	Equipment - Medical
2509000	Equipment - Medical	Equipment - Medical
2509000	Equipment - Medical	Equipment - Medical
4402700	HIV/TB/Malaria Programmes	HIV/TB/Malaria Programmes
4402800	Modernisation of Primary Health Care System	Modernisation of Primary Health Care System
4403200	Maternal and Child Health Improvement	Maternal and Child Health Improvement
4405200	COVID-19 Response Programme	COVID-19 Response Programme
4405600	Health Sector Improvement Programme	Health Sector Improvement Programme

#### **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total (Appropriation & Statutory) Expenditure	17,354,504	39,087,712	44,266,735	57,336,106
Total Statutory Expenditure	0	0	0	0
Total Appropriation Expenditure	17,354,504	39,087,712	44,266,735	57,336,106
Total Appropriated Capital Expenditure	4,070,936	5,291,034	4,467,081	18,974,299
Total Appropriated Current Expenditure	13,283,568	33,796,678	39,799,654	38,361,807
Total Employment Costs	1,959,752	9,254,235	9,000,183	8,597,473
Total Other Charges	11,323,816	24,542,443	30,799,471	29,764,334
Total Revenue	93,246	264,172	237,797	244,512
Total Current Revenue	93,246	264,172	237,797	0
Total Capital Revenue	0	0	0	0

#### **Programme: 471 Policy Development and Administration**

#### **OBJECTIVE:**

To ensure strategic policy formulation and the effective and efficient coordination and management of human, financial and physical resources necessary for the successful administration of the ministry's operations.

#### STRATEGIES:

- Strengthen strategic information capacity within the health sector.
- Strengthen Ministry of Health's capacity to provide sector leadership and regulation.
- Facilitate the development of human resource capabilities, through the implementation of policies and the provide effective and efficient administrative and financial management.
- Co-ordinate donor input to ensure best possible value for money.

- Provision of health statistics to support national planning.
- Regulated products comply with health and technical standards.
- Reductions in emergency drug requests.
- Alignment of programmes' plans with National Sector Strategy.
- Full complement of staff in key areas.
- Health facilities are adequately equipped to deliver quality care.

INI	DICATORS:	2021	Target 2022
1	Percentage of Health Statistics reports submitted on time	75%	85%
2	Number of Budget Agencies whose health programmes are in compliance with the Service Level Agreement.	0	12
3	Percentage of requests for drugs that were filled by MMU	72.3%	85%
4	Percentage of key strategic actions of the National Health Sector Strategy implemented	0%	11.4%
5	Percentage of departments with full staff complement	40%	55%

# **Details of Current Expenditures by Programme**

# **Programme - 471 Policy Development and Administration**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	683,569	2,141,207	2,164,505	2,556,464
Total Appropriated Current Expenditure	635,541	1,811,707	1,879,332	2,222,296
610 Total Employment Costs	158,025	695,744	626,023	567,902
611 Total Wages and Salaries	146,626	614,913	555,138	515,312
613 Overhead Expenses	11,398	80,831	70,885	52,590
620 Total Other Charges	477,516	1,115,963	1,253,309	1,654,394
Total Appropriated Capital Expenditure	48,028	329,500	285,173	334,168
Programme Total	683,569	2,141,207	2,164,505	2,556,464

#### Programme: 472 Diseases Control - Communicable Diseases

#### **OBJECTIVE:**

To ensure the effective and efficient surveillance, prevention, management, and control of communicable diseases through intersectoral and international collaboration.

#### STRATEGIES:

- Plan, develop, implement, and evaluate surveillance activities, prevention and control programmes for communicable diseases
- Identify and plan for training needs
- Coordination of donor input to ensure best possible value for money
- Initiate and participate in research activities and special investigations to identify problems in target populations

#### **IMPACTS:**

- Reduced incidence and prevalence of communicable diseases
- Generation of reports based on research and special investigations of target populations
- Combat emerging and re-emerging infectious diseases

		Target
INDICATORS:	2021	2022
1 Incidence of HIV per 100,000 population	139	134
2 TB mortality rate per 100,000 population	7	5
3 Number of leprosy cases diagnosed and treated before the development of disabilities	47	55
4 Percentage of targeted (in Region 4 based on epidemiological data) communities fogged	45%	53%
5 COVID-19 Positivity Rate	9.4%	12%
6 COVID-19 Mortality Rate	12 per 10,000	10 per 10,000

#### **FINANCIAL INFORMATION:**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	7,406,759	7,748,349	10,390,813	8,525,168
Total Appropriated Current Expenditure	3,893,391	5,620,653	8,851,156	6,254,716
610 Total Employment Costs	119,008	597,667	564,734	585,181
611 Total Wages and Salaries	109,860	508,361	481,747	508,471
613 Overhead Expenses	9,148	89,306	82,987	76,710
620 Total Other Charges	3,774,383	5,022,986	8,286,422	5,669,535
Total Appropriated Capital Expenditure	3,513,368	2,127,696	1,539,657	2,270,452
Programme Total	7,406,759	7,748,349	10,390,813	8,525,168

Minister of Health

#### Programme: 473 Family and Primary Health Care Services

#### **OBJECTIVE:**

To ensure the Guyanese public has access to equitable, accessible, technically competent and socially acceptable primary health care.

#### STRATEGIES:

- Provide quality health care to women and children including family planning
- · Assess nutritional needs and status at the national level
- Develop, implement, monitor, and evaluate food and nutrition policies, plans and programmes
- Provide quality preventative, curative, and rehabilitative oral health services
- Improve and monitor the general environmental conditions which impact on the health status of the population, including
  water supply, disposal of solid waste, agricultural and industrial pollution, food safety and the control of breeding places
  for vermin
- Provide primary curative care and primary rehabilitative care
- Ensure adequate medical supplies

- · Women and infants receive optimal care during the prenatal, perinatal, and postnatal periods
- Improved nutrition status of population
- Increased life expectancy
- Evaluation of public health standards

INE	DICATORS:	2021	Target 2022
1	Maternal Mortality Ratio	140/100,000	70/100,000
2	Infant Mortality Ratio	<9/1,000	<14/1,000
3	Child Mortality Ratio	<9/1,000	<14/1,000
4	Percentage of children aged 18 months who received immunizations by 12 months (diphtheria, pertussis or whooping cough, and tetanus or DPT)	69% (70%)	97% (97%)
5	Percentage of infants 0–5 months of age who are fed exclusively with breastmilk (from baseline of 21%)	41%	60%
6	Percentage of adolescent who have begun childbearing (15-19) and (10-14)	10-14 (0%) 15-19 (21%)	18% (0%)
7	Number of preventative and curative procedures done	50,780	210,000
8	Percentage of population vaccinated against COVID-19 with: Two doses:	80%	90%
9	One dose:	85%	90%

#### **Details of Current Expenditures by Programme**

# Programme - 473 Family and Primary Health Care Services

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	876,952	2,551,531	4,320,668	5,164,109
Total Appropriated Current Expenditure	793,831	2,130,683	3,994,898	4,595,464
610 Total Employment Costs	83,993	379,104	378,410	549,675
611 Total Wages and Salaries	77,255	324,966	326,986	500,913
613 Overhead Expenses	6,738	54,137	51,425	48,762
620 Total Other Charges	709,837	1,751,579	3,616,488	4,045,789
Total Appropriated Capital Expenditure	83,121	420,848	325,770	568,645
Programme Total	876,952	2,551,531	4,320,668	5,164,109

Programme: 474 Regional and Clinical Services

#### **OBJECTIVE:**

To ensure that adequate and appropriate health care is made available to all the people of Guyana regardless of their geographic location.

#### **STRATEGIES:**

- Oversee and co-ordinate the functioning of all Regional Health Officers (RHOs)
- Support the regional health service in provision of quality care for the residents
- Assist in provision of specialist health care services to regions as deemed necessary
- Provide for the medical transfer of patients to the Georgetown Public Hospital when service is not available in their location
- Ensure adequate staffing of regional hospitals and health centres
- Oversee the Referral Systems

- Medical norms, standards and protocols are upheld at the regional level
- Quality health care is provided at the sub-national levels of the Primary Health Care Systems
- · Specialist services are provided for persons at the regional level
- Medical transfer of critical patients is done in an efficient and timely manner
- Adequate staffing of all regional health facilities
- Adequate supply of medications and medical supplies to regions

INDICATORS:	2021	Target 2022
1 Health workers per 10,000 population	41	43
2 Number of urgent intervention (medevac) provided in indigenous communities.	433	292
3 Percentage of coastland communities with access to at least a level 2 health facility.	78%	80%
4 Percentage of hinterland communities with access to at least a level 2 health facility.	56%	60%
5 Percentage of Regional Hospitals equipped to provide specialist care	85%	100%

# **Details of Current Expenditures by Programme**

# **Programme - 474 Regional and Clinical Services**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	6,872,316	22,907,959	24,141,974	37,289,127
Total Appropriated Current Expenditure	6,457,946	21,030,459	22,182,064	21,943,352
610 Total Employment Costs	1,445,519	6,798,558	6,657,436	6,001,256
611 Total Wages and Salaries	1,248,929	5,603,668	5,541,529	5,086,359
613 Overhead Expenses	196,589	1,194,890	1,115,907	914,897
620 Total Other Charges	5,012,427	14,231,901	15,524,628	15,942,096
Total Appropriated Capital Expenditure	414,370	1,877,500	1,959,910	15,345,775
Programme Total	6,872,316	22,907,959	24,141,974	37,289,127

Programme: 475 Health Sciences Education

#### **OBJECTIVE:**

To provide educational support to all health and medical programme activities, including planning and implementing interventions, training of health workers and communities in educational methodology, design and development of educational materials and research into the social and behavioural factors that contribute to health problems.

#### STRATEGIES:

- Facilitate the development of health education intervention in all training and health programmes (e.g., disease control, primary health) through regional health teams
- Coordinate technical training of nurses through training schools, and other health training courses
- Provide input into university-based courses and review the curriculum and job descriptions of nurses and other categories of health workers
- Conduct qualitative research for the health sector in terms of determining causes of disease and the need for training, including working with communities
- Develop plans for partial cost recovery for health learning materials
- Ensure that each medical programme/activity includes a health education component

- Highly trained and competent professional and technical staff
- High-quality, relevant materials produced
- Improved access to learning resources materials

INDICATORS:	2021	Target 2022
1 Number of health education staff trained in pedagogy	25	0
2 Student to teacher ratio for Nursing Programme	17:1	15:1
3 Student to teacher ratio for Clinical and Technical Programmes	15:1	14:1
4 Percentage of all Clinical and Technical students passing exit exams on their first attempt	91%	92%
5 Percentage of all nursing students passing exit exams on their first attempt	73%	88%

#### **Details of Current Expenditures by Programme**

# Programme - 475 Health Sciences Education

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	178,113	870,779	697,288	781,294
Total Appropriated Current Expenditure	171,907	737,979	624,120	734,513
610 Total Employment Costs	38,813	201,464	178,025	158,528
611 Total Wages and Salaries	29,735	152,264	137,415	126,439
613 Overhead Expenses	9,078	49,200	40,611	32,089
620 Total Other Charges	133,094	536,515	446,095	575,985
Total Appropriated Capital Expenditure	6,205	132,800	73,168	46,781
Programme Total	178,113	870,779	697,288	781,294

#### **Programme: 476 Standards and Technical Services**

#### **OBJECTIVE:**

To establish, implement, monitor, and evaluate norms and standards within which all components of the health care system must function.

#### STRATEGIES:

- Define and establish acceptable health care norms and standards
- Establish reporting schedules that enable a continuous monitoring and enforcement of the agreed norms and standards in all institutions (public and private)
- Identify and ensure that the technical, managerial, and administrative support necessary for meeting the established norms and standards are available
- Maintain close contacts/liaison with the heads of all technical services and programmes in order to provide guidance to those offices
- Forecast education, training, and technical requirements of the health sector

- Establishment of minimum standards of care to be achieved in all technical health units
- Availability of technical, educational, and training expertise
- Comprehensive plans that forecast the educational, training, and technical requirements of the health sector

INDICATORS:	2021	Target 2022
1 Percentage of health facilities (public and private) licensed in compliance with the Health Facilities Act 2007 and regulations of the Health Facilities Licensing Act 2008	39% (N=181)	55-65%
2 Percentage of public laboratories that received mentorship for Quality Management System	100%	100%
3 Number of public laboratories aided to be certified/ re-certified in accordance with a recognized certification body.	9	9
4 Percentage of health care facilities (public and private) with focal point / infection control committee	67%	85%
5 Percentage of facilities reporting stock out in blood products	0%	0%
6 Number of health facilities are inspected to verify quality of practices, compliance with various standards including the Laws.	105 (N=181)	106-150
7 Percentage of registered manufacturers which are issued with manufactures' licenses	77%	95%

#### **Details of Current Expenditures by Programme**

# **Programme - 476 Standards and Technical Services**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	1,174,900	1,865,303	1,614,453	1,770,330
Total Appropriated Current Expenditure	1,172,368	1,542,803	1,402,800	1,550,086
610 Total Employment Costs	53,048	225,339	251,402	328,831
611 Total Wages and Salaries	49,011	194,860	216,543	286,128
613 Overhead Expenses	4,037	30,479	34,859	42,703
620 Total Other Charges	1,119,320	1,317,464	1,151,398	1,221,255
Total Appropriated Capital Expenditure	2,531	322,500	211,654	220,244
Programme Total	1,174,900	1,865,303	1,614,453	1,770,330

Programme: 477 Disability and Rehabilitation Services

#### **OBJECTIVE:**

To provide on a national level a wide range of rehabilitation services for persons with impairments and disabilities, aimed at enabling them to achieve an optimum level of functioning (physical, cognitive, social, and emotional), thus affording them the means to change their lives towards acquiring a greater level of independence.

#### STRATEGIES:

- Provide a range of rehabilitative services in response to demand from persons with impairments and disabilities
- Facilitate programme managers applying the team approach in designing policies and programmes
- Ensure effective and efficient service delivery at all levels by provision of adequate human, financial and material resources (trained staff, properly maintained and functioning equipment)
- Ensure efficient supervision and accountability for all related rehabilitation facilities
- Provide vocational rehabilitation, counseling, and training

- Appropriately designed policies and programmes in all areas of rehabilitation services (e.g., speech therapy, occupational therapy, physiotherapy, audiology, vocational rehabilitation)
- Adequately trained staff at various levels providing efficient and effective rehabilitation
- Adequately equipped rehabilitation units and centres and effective community-based programmes
- Opportunities for skilled persons with disabilities to contribute to labour market and ultimately the development of the country

INDICATORS:	2021	Target 2022
1 Number of persons who accessed rehabilitation services for the first time	8,000	8,500
2 Number of specialists providing rehabilitative services in each Region	2	2
3 Percentage of young adults who graduate from National Vocational Training Centre for people with disabilities	65%	100%

#### **Details of Current Expenditures by Programme**

# Programme - 477 Disability and Rehabilitation Services

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	161,896	580,781	553,894	650,040
Total Appropriated Current Expenditure	158,584	553,691	534,802	629,540
610 Total Employment Costs	61,346	286,479	285,859	319,736
611 Total Wages and Salaries	57,861	252,397	252,289	285,118
613 Overhead Expenses	3,485	34,082	33,570	34,618
620 Total Other Charges	97,238	267,212	248,943	309,804
Total Appropriated Capital Expenditure	3,312	27,090	19,092	20,500
Programme Total	161,896	580,781	553,894	650,040

#### Programme: 478 Disease Control - Non-Communicable Diseases

#### **OBJECTIVE:**

To ensure effective and efficient surveillance, prevention, management, and control of non-communicable diseases through intersectoral and international collaboration

#### STRATEGIES:

- Plan, develop, implement, and evaluate surveillance activities, prevention, and control programmes for noncommunicable diseases
- Identify and plan for training needs
- Coordinate donor input to ensure best possible value for money
- Initiate and participate in research activities and special investigations to identify problems in target populations
- Plan, develop, implement, and evaluate initiatives for the improvement of mental health

- Increased life expectancy
- Reduced complications due to non-communicable diseases
- Increased capacity to support the adoption of healthy lifestyles
- Increased capacity to provide patient-centred care and integrated management of non-communicable diseases
- Improved mental health of the general population

INE	DICATORS:	2021	Target 2022
1	Incidence of cardiovascular disease, diabetes, or chronic respiratory disease	434/100,000	390/100,000
2	Incidence of breast cancer, cervical cancer, and prostate cancer	201 (year 2017 data)	595
3	Incidence of hemoglobinopathies	66/100,000	60/100,000
4	Mortality rate attributed to cardiovascular disease, cancer, diabetes, or chronic respiratory disease	1,756/100,000 (year 2019 data)	60
5	Incidence of suicide per 100,000 population	5.6	5
6	Number of children and adults accessing services for the treatment of mental health issues	2,156	6,050
7	Proportion of primary and secondary schools with trained psycho-social support officers	0%	25%
8	Number of health care professionals trained for mental health interventions	187	300
9	Number of persons receiving rehabilitation for substance abuse and addiction	16	100
10	Number of persons benefitting from rehabilitation and counselling services	330	300
11	Number of facilities providing rehabilitation services	2	5

#### **Details of Current Expenditures by Programme**

# Programme - 478 Disease Control - Non-Communicable Diseases

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	0	421,802	383,140	599,574
Total Appropriated Current Expenditure	0	368,702	330,482	431,840
610 Total Employment Costs	0	69,879	58,295	86,364
611 Total Wages and Salaries	0	56,418	54,180	77,862
613 Overhead Expenses	0	13,461	4,115	8,502
620 Total Other Charges	0	298,823	272,187	345,476
Total Appropriated Capital Expenditure	0	53,100	52,658	167,734
Programme Total	0	421,802	383,140	599,574

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# Public

Safety

Sector

#### **Vice-President and Minister**

Honourable Khemraj Ramjattan

#### **Permanent Secretary**

Ms. D. McCalmon

#### **Mission Statement**

To formulate policies with respect to public order and safety and to evaluate the implementation of such policies while assisting in protecting and maintaining the social fabric of Guyana.

The Ministry's mission is addressed through six programme areas which are stated below.

**Policy Development and Administration** provides leadership, support, and service to the other programmes by ensuring that mechanisms and processes are in place to achieve the ministry's mission and objectives.

**Police Force** provides service and protection by preventing and detecting crime, maintaining law and order, controlling traffic, safeguarding property, and preserving the peace.

**Prison Service** provides for the custody and retraining of persons committed to the prisons and engages them in economic and other social programmes.

Police Complaints Authority ensures that complaints against the Police Force are documented, and action is taken.

**Fire Service** is responsible for educating the public and its staff in the prevention of fires and extinguishing fires so as to protect life and property.

**Customs Anti Narcotics Unit** is responsible for combating the narcotic drugs trade through the detection, detention and seizure of narcotic drugs and proceeds from narcotic drugs trafficking.

# **AGENCY OUTLINE**

#### **RECURRENT PROGRAMMES**

Programme	SubPi	rogramme	Activity
541 Policy Development and Adm			
	54101	Strategic Direction and Manageme	
			5410101 Strategic Direction
			5410102 Strategic Management
	E 44 0 0	Administrative Support Services	5410103 Expenditure Planning and Management
	34102	Auministrative Support Services	5410201 General Administration
			5410202 Records Management
			5410203 Human Resource Management
			5410204 Budget and Finance
	54103	Strategic Planning and Information	
			5410301 Strategic Planning and Information
	54104	Security Support Services	
			5410401 Community Policing
	54105	Parole Board	5410501 Parole Board
542 Police Force			5410501 Parole Board
0.2.1 000 1 0.000	54201	Security Policy and Implementation	1
			5420101 Security Policy
			5420102 Advisory Services
			5420103 Public Relations
			5420104 Professional Responsibility Services
	54202	Strategic Planning and Developme	
	E 4000	Administrative Compart Comisses	5420201 Strategic Planning and Development
	54203	Administrative Support Services	5420301 Human Resource Management
			5420302 Recruitment
			5420303 Training
			5420304 Budget and Finance
			5420305 Buildings and Infrastructure Development Service
	54204	Immigration	o izoooo zananigo ana iinaanaana zooolapiilan cooliis
			5420401 General Administration
			5420402 Port Services
			5420403 Passport Processing
	54205	Band and other Related Services	
			5420501 Band
			5420502 Sports
	E 4000	On anation o	5420503 Messes and Bars
	54206	Operations	5420601 General Administration
			5420602 Traffic Operations
			5420603 Transportation Service Support
			5420604 Communications and Information Technology
			5420605 Tactical Services
			5.2555

Programme	SubPr	ogramme	Activity
			5420606 Canine and Mounted Services
			5420607 Citizen Reporting Services
	54207	Criminal Investigations	
			5420701 General Administration
			5420702 General Investigations (Narcotics, Homicide,
			5420703 Crime Prevention
			5420704 Intelligence Operations
			5420705 Crime Laboratory Services
			5420706 Juvenile Rehabilitation and Reintegration
			5420707 Court Services
	54208	Auxiliaries	
			5420801 Auxiliaries
	54209	National Security	E400004 One and Administration
			5420901 General Administration
			5420902 Human Resource Management
543 Prison Service			5420903 Field Operation
343 FIISOII Service	54301	Strategic Planning and Developmen	nt
		3	5430101 Strategic Planning and Development
	54302	Administrative Support Services	
			5430201 Human Resource Management
			5430202 Budget and Finance
	54303	Georgetown Prison	
			5430301 General Administration
			5430302 Operations
	E 4204	Now American Prices	5430303 Prisoners Welfare
	54304	New Amsterdam Prison	5430401 General Administration
			5430402 Operations
			5430403 Prisoners Welfare
			5430404 Agricultural Development
	54305	Mazaruni Prison	o 100 10 17 tgrioditariai 20 voiopinoni
			5430501 General Administration
			5430502 Operations
			5430503 Prisoners Welfare
			5430504 Agricultural Development
	54306	Sibley Hall Prison	
			5430601 General Administration
			5430602 Operations
			5430603 Prisoners Welfare
			5430604 Agricultural Development
	54307	Lusignan Prison	F400704 One and Administration
			5430701 General Administration
			5430702 Operations
			5430703 Prisoners Welfare
	5/J202	Timehri Prison	5430704 Agricultural Development
	J <del>-1</del> JUO	THIOTHER HOUR	5430801 General Administration
			5430802 Operations

Programme	SubPr	ogramme	Activity
			5430803 Prisoners Welfare
			5430804 Agricultural Development
544 Police Complaints Authority			
	54401	Police Complaints Authority	5449494 B. II. O
545 Fire Service			5440101 Police Complaint Authority
343 File Service	54501	Policy Implementation and Adminis	tration
		, ,	5450101 Policy Implementation and Administration
	54502	Administrative Support Services	
			5450201 General Administration
			5450202 Budget and Finance
			5450203 Records Management
			5450204 Human Resource Management
	54503	Operations	
			5450301 General Administration
			5450302 Fire Fighting and Special Services
			5450303 Workshop
	54504	Prevention	5450401 General Administration
			5450402 Public Education
			5450403 Inspections and Investigations
			5450404 Licenses and Safety Certificates
546 Customs Anti Narcotics Unit			5450405 Processing of Plans
040 Gastoins Anti Harootios Offit	54601	Customs Anti Narcotics Operations	

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1216500	Citizen Security Strengthening Programme	Citizen Security Strengthening Programme
1216800	Police Stations and Buildings	Police Stations and Buildings
1216900	Buildings - Prisons	Buildings - Prisons
2509500	Equipment and Furniture - Police	Equipment and Furniture - Police
4405000	Technical Assistance - Enhancing Citizen Security - Trafficking in Persons	Technical Assistance - Enhancing Citzen Security - Trafficki

5460101 Customs Anti Narcotics Operations

#### **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total (Appropriation & Statutory) Expenditure	14,793,559	0	0	0
Total Statutory Expenditure	22,508	0	0	0
Total Appropriation Expenditure	14,771,051	0	0	0
Total Appropriated Capital Expenditure	1,470,931	0	0	0
Total Appropriated Current Expenditure	13,300,120	0	0	0
Total Employment Costs	9,305,466	0	0	0
Total Other Charges	3,994,654	0	0	0
Total Revenue	378,448	0	0	0
Total Current Revenue	378,448	0	0	0

**Programme: 541 Policy Development and Administration** 

#### **OBJECTIVE:**

To provide support and service to the Constituent departments so as to enable the Ministry to fulfil its mission.

#### STRATEGIES:

- Ensure proper and effective utilisation of human resources in order to achieve the goals of the Ministry and the satisfaction and development of employees
- Collect and analyse data and assist in the derivation of policy and co-ordinate the development and implementation of plans
- Formulate, implement, and monitor National Security Policies
- · Re-introduce reformed prisoners into the community to serve a part of their sentence under supervision

#### **IMPACTS:**

- All administrative matters within the purview of the Secretariat are addressed
- Updated National Security Policies
- A well-functioning Parole Board
- Reformed prisoners becoming law abiding citizens

#### **INDICATORS:**

- 1 Number of National Security Policies updated
- 2 Number of visits to prison locations conducted by the Parole Board
- 3 Number of reformed prisoners repeating offenses

#### FINANCIAL INFORMATION:

Programme - 541 Policy Development and Administration					
	Actual Budget 2020 2021	Revised 2021	Budget 2022		
Total Statutory Expenditure	0	0	0	0	
Total Appropriated Expenditure	851,725	0	0	0	
Total Appropriated Current Expenditure	605,767	0	0	0	
610 Total Employment Costs	377,484	0	0	0	
611 Total Wages and Salaries	349,279	0	0	0	
613 Overhead Expenses	28,206	0	0	0	
620 Total Other Charges	228,283	0	0	0	
Total Appropriated Capital Expenditure	245,958	0	0	0	
Programme Total	851,725	0	0	0	

**Minister of Home Affairs** 

Programme: 542 Police Force

#### **OBJECTIVE:**

To deliver the highest standard of professional police services and to serve and protect citizens by preventing and detecting all forms of crime in the maintenance of law order and the preservation of the peace.

#### STRATEGIES:

- Ensure the security of the state and maintain law and order
- Maintain an adequately resourced institution to execute functions
- Reduce corruption of the Force
- · Prevent and investigate crimes
- Maintain an updated and comprehensive criminal database
- · Arrest the spread of organised gangs

#### **IMPACTS:**

- Security of the state is preserved
- Efficient operations of the Force
- Increased public trust and confidence in the integrity of the Force
- · Safety of citizens is assured

#### **INDICATORS:**

- 1 Crime rate per 100,000 population
- 2 Percentage of crimes solved as a proportion of crimes reported
- 3 Percentage of crimes solved with assistance of the public
- 4 Percentage of convictions secured
- 5 Number of new businesses established
- 6 Murder as a percentage of serious crimes
- 7 Percentage of court cases lost due to poor evidence provided by the Police Force
- 8 Proportion of recommendations of the Police Complaints Authority that are implemented

#### **Details of Current Expenditures by Programme**

### Programme - 542 Police Force

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	6,883	0	0	0
Total Appropriated Expenditure	10,374,254	0	0	0
Total Appropriated Current Expenditure	9,634,209	0	0	0
610 Total Employment Costs	7,208,662	0	0	0
611 Total Wages and Salaries	5,593,251	0	0	0
613 Overhead Expenses	1,615,410	0	0	0
620 Total Other Charges	2,425,547	0	0	0
Total Appropriated Capital Expenditure	740,046	0	0	0
Programme Total	10,381,138	0	0	0

Minister of Home Affairs

Programme: 543 Prison Service

#### **OBJECTIVE:**

To ensure all penal institutions foster an environment where safety is assured and offenders are rehabilitated and reintegrated into society as law abiding citizens, thereby maintaining public safety.

#### STRATEGIES:

- Provide effective leadership and management of the penal system
- Provide a secure environment for staff and offenders
- Ensure that all penal institutions are adequately resourced
- · Conduct institutional strengthening
- · Rehabilitation of offenders through training and counselling

#### **IMPACTS:**

- Continuous improvement in the performance of penal institutions
- The welfare of offenders and staff are addressed
- Effective functioning of penal institutions
- Competent staff to execute all functions
- Rehabilitated and reintegrated offenders

#### **INDICATORS:**

- 1 Number of prison breaks
- 2 Number of incidents in penal institutions
- 3 Number of prisoners trained that are rehabilitated and reintegrated into society
- 4 Proportion of staff trained in prison management
- 5 Number of instances of recidivism

#### **FINANCIAL INFORMATION:**

Details of Current Expenditures by Programme						
Programme - 543 Prison Service						
Actual         Budget         Revised         Budget           2020         2021         2021         2022						
Total Statutory Expenditure	0	0	0	0		
Total Appropriated Expenditure	2,205,978	0	0	0		
Total Appropriated Current Expenditure	1,721,051	0	0	0		
610 Total Employment Costs	737,360	0	0	0		
611 Total Wages and Salaries	570,795	0	0	0		
613 Overhead Expenses	166,565	0	0	0		
620 Total Other Charges	983,691	0	0	0		
Total Appropriated Capital Expenditure	484,927	0	0	0		
Programme Total	2,205,978	0	0	0		

**Minister of Home Affairs** 

**Programme: 544 Police Complaints Authority** 

#### **OBJECTIVE:**

To respond to complaints and supervise the investigation of serious crimes alleged to have been committed by members of the Police Force.

#### STRATEGIES:

- Assess complaints and supervise the investigation of certain serious crimes alleged to have been committed by members of the Police Force
- Supervise the investigation of crimes alleged to have been committed by members of the Police Force
- Submit to the Director of Public Prosecutions reports of any investigations before criminal proceeding are initiated

#### **IMPACTS:**

- · Complaints are investigated, and written reports are submitted to the Commissioner of Police
- Reports are submitted to the Director of Public Prosecutions to facilitate the initiation of criminal proceedings

#### **INDICATORS:**

- 1 Number of complaints reported
- 2 Number of complaints investigated
- 3 Number of complaints resolved
- 4 Number of days taken to investigate complaints
- 5 Number of reports submitted within stipulated time

#### FINANCIAL INFORMATION:

Details of Current Expenditures by Programme						
Programme - 544 Police Complaints Authority						
Actual         Budget         Revised         Budget           2020         2021         2021         2022						
Total Statutory Expenditure	15,625	0	0	0		
Total Appropriated Expenditure	13,065	0	0	0		
Total Appropriated Current Expenditure	13,065	0	0	0		
610 Total Employment Costs	9,756	0	0	0		
611 Total Wages and Salaries	9,103	0	0	0		
613 Overhead Expenses	653	0	0	0		
620 Total Other Charges	3,309	0	0	0		
Total Appropriated Capital Expenditure	0	0	0	0		
Programme Total	28,689	0	0	0		

**Minister of Home Affairs** 

Programme: 545 Fire Service

#### **OBJECTIVE:**

To educate the public and staff in the prevention of fires and to extinguish fires so as to protect life and property.

#### STRATEGIES:

- Develop plans and systems for effective management of the Fire Service
- Ensure proper and effective utilisation of resources in order to execute the functions of the Fire Service
- · Protect properties as well as the public from the dangers of fire and other emergencies
- Ensure that fire prevention activities are conducted in a manner that maximises public safety
- Ensure fires are quickly extinguished and fire alarms thoroughly investigated

#### **IMPACTS:**

- Strategic alignment of the Fire Service with the national security priorities.
- Improved overall performance of the Fire Service
- · Reduced destruction of property and loss of life due to fires

#### **INDICATORS:**

- 1 Number of hazardous buildings inspected for compliance with fire safety standards
- 2 Number of fire safety certificates issued
- 3 Number of properties saved from fire
- 4 Number of properties destroyed by fire
- 5 Number of fire alarms investigated

#### FINANCIAL INFORMATION:

Details of Current Expenditures by Programme						
Programme - 545 Fire Service						
Actual         Budget         Revised         Budget           2020         2021         2021         2021						
Total Statutory Expenditure	0	0	0	0		
Total Appropriated Expenditure	1,061,963	0	0	0		
Total Appropriated Current Expenditure	1,061,963	0	0	0		
610 Total Employment Costs	776,132	0	0	0		
611 Total Wages and Salaries	603,171	0	0	0		
613 Overhead Expenses	172,960	0	0	0		
620 Total Other Charges	285,832	0	0	0		
Total Appropriated Capital Expenditure	0	0	0	0		
Programme Total	1,061,963	0	0	0		

**Minister of Home Affairs** 

**Programme: 546 Customs Anti Narcotics** 

#### **OBJECTIVE:**

To combat the narcotics drug trade through the detection and seizure of narcotics drugs, detention of narcotics drug traffickers and seizure of the proceeds from narcotics drugs trafficking.

#### STRATEGIES:

- Acquire and utilise information and intelligence optimally to combat the narcotics drug trade nationally
- Execute functions in accordance with narcotic drug policies and maintain the integrity of the unit
- Coordinate with local and foreign anti-narcotics counterparts to fight the drug trade

#### **IMPACTS:**

- · Reduction in the demand and supply of narcotic drugs countrywide
- Effective functioning of the unit in the fight against the drugs trade
- Strengthened capacity to tackle the narcotic drug trade

#### **INDICATORS:**

- 1 Number of narcotic drug traffickers detained
- 2 Number of convictions secured for drug-related crimes
- 3 Value of assets seized for drug-related crimes
- 4 Number of officers of the Unit passing integrity tests
- 5 Volume of narcotic drugs intercepted annually
- 6 Number of narcotic drug operations involving foreign counterparts

#### FINANCIAL INFORMATION:

Details of Current Expenditures by Programme						
Programme - 546 Customs Anti Narcotics						
Actual         Budget         Revised         Budget           2020         2021         2021         2022						
Total Statutory Expenditure	0	0	0	0		
Total Appropriated Expenditure	264,066	0	0	0		
Total Appropriated Current Expenditure	264,066	0	0	0		
610 Total Employment Costs	196,073	0	0	0		
611 Total Wages and Salaries	196,073	0	0	0		
613 Overhead Expenses	0	0	0	0		
620 Total Other Charges	67,993	0	0	0		
Total Appropriated Capital Expenditure	0	0	0	0		
Programme Total	264,066	0	0	0		

**Minister of Home Affairs** 

#### Minister

Honourable Robeson Benn

#### **Permanent Secretary**

Ms. M. Thomas

#### **Mission Statement**

To formulate policies with respect to public order and safety and to evaluate the implementation of such policies while assisting in protecting and maintaining the social fabric of Guyana.

The Ministry's mission is addressed through five programme areas which are stated below.

**Policy Development and Administration** provides leadership, support, and service to the other programmes by ensuring that mechanisms and processes are in place to achieve the ministry's mission and objectives.

**Guyana Police Force** provides service and protection by preventing and detecting crime, maintaining law and order, controlling traffic, safeguarding property, and preserving the peace.

**Guyana Prison Service** provides for the custody and retraining of persons committed to the prisons and engages them in economic and other social programmes.

**Guyana Fire Service** is responsible for educating the public and its staff in the prevention of fires and extinguishing fires so as to protect life and property.

General Register Office is responsible for maintaining the National Registers of Guyana.

**Customs Anti Narcotics** is responsible for combating the narcotic drugs trade through the detection, detention and seizure of narcotic drugs and proceeds from narcotic drugs trafficking.

# **AGENCY OUTLINE**

#### **RECURRENT PROGRAMMES**

Programme	SubPr	ogramme	Activity
511 Policy Development and Admi	nistratio	on	
	51101	Strategic Direction and Manageme	
			5110101 Strategic Direction
			5110102 Strategic Management
	E4400	Administrativa Cupport Carviago	5110103 Expenditure Planning and Management
	31102	Administrative Support Services	5110201 General Administration
			5110202 Records Management
			5110203 Human Resources Management
			5110204 Budgeting and Finance
	51103	Strategic Planning and Information	
			5110301 Strategic Planning and Information
	51104	Security Support Services	
	E440E	Darala Daard	5110401 Community Policing
	51105	Parole Board	5110501 Parole Board
	51106	Subsidies to International Organisa	
		Ç	5110601 Guyana Legion
			5110602 National Commission on Law and Order
			5110603 Parole Board
			5110604 National Road Safety Council
			5110605 International Organisation of Parole Board
512 Guyana Police Force			
	51201	Security Policy and Implementation	
			5120101 Security Policy
			5120102 Advisory Services 5120103 Public Relations
			5120103 Fubilic Relations 5120104 Professional Responsibility Services
	51202	Strategic Planning and Developme	
			5120201 Strategic Planning and Development
	51203	Administrative Support Services	
			5120301 Human Resources Management
			5120302 Recruitment
			5120303 Training
			5120304 Budget and Finance
			5120305 Buildings and Infrastructure Development Service
	51204	Immigration	5120401 General Administration
			5120401 General Administration
			5120403 Passport Processing
	51205	Band	31204031 assport 10cessing
			5120501 Band
			5120502 Sports
			5120503 Messes and Bars
	51206	Operations	

Programme	SubPre	ogramme	Activity
			5120601 General Administration
			5120602 Traffic Operations
			5120603 Transport Service Support
			5120604 Communications and Information Technology
			5120605 Tactical Services
			5120606 Canine and Mounted Services
			5120607 Citizen Reporting Services
	51207	Criminal Investigations	
			5120701 General Administration
			5120702 General Investigations (Narcotics, Homicide)
			5120703 Crime Prevention
			5120704 Intelligence Operations
			5120705 Crime Laboratory Services
			5120706 Juvenile Rehabilitation and Reintegration
	51208	Auxiliaries	5120707 Court Services
	31200	Additiones	5120801 Auxiliaries
	51209	National Security	
			5120901 General Administration
			5120902 Human Resource Management
			5120903 Field Operation
	51210	Subsidies to International Org	
			5121001 Association of Caribbean Commissioners of Police
			5121002 Buenos Aires Interpol (Merged with Interpol)
513 Guyana Prison Service			5121003 Interpol
0.0 0. <b></b>	51301	Strategic Planning and Developmen	nt
			5130101 Strategic Planning and Development
	51302	Administrative Support Services	Transaction B. M.
			5130201 Human Resource Management
	51304	Georgetown Prison	5130202 Budget and Finance
	31304	Ocorgotown i naon	5130401 General Administration
			5130402 Operations
			5130403 Prisoners Welfare
	51305	New Amsterdam Prison	
			5130501 General Administration
			5130502 Operations
			5130503 Prisoners Welfare
	54000	Maria at Diana	5130504 Agricultural Development
	51306	Mazaruni Prison	5130601 General Administration
			5130602 Operations
			5130603 Prisoners Welfare
			5130604 Agricultural Development
	51307	Sibley Hall Prison	. J
			5130701 General Administration
			5130702 Operations

Programme	SubPro	ogramme	Activity
			5130703 Prisoners Welfare
			5130704 Agricultural Development
	51308	Lusignan Prison	
			5130801 General Administration
			5130802 Operations
			5130803 Prisoners Welfare
	51300	Timehri Prison	5130804 Agricultural Development
	31303	Timetiit i 13011	5130901 General Administration
			5130902 Operations
			5130903 Prisoners Welfare
			5130904 Agricultural Development
515 Guyana Fire Service			
	51501	Policy Implementation and Adminis	
			5150101 Policy Implementation and Administration
	51502	Administrative Support Services	5150102 Registry
	01002	, animiotrative Support Services	5150201 General Administration
			5150202 Budget and Finance
			5150203 Records Management
			5150204 Human Resource Management
	51503	Operations	
			5150301 General Administration
			5150302 Fire Fighting and Special Services
	E4E04	Draventies	5150303 Workshop
	51504	Prevention	5150401 General Administration
			5150402 Public Education
			5150403 Inspections and Investigations
			5150404 Licenses and Safety Certificates
			5150405 Processing of Plans
	51505	Subsidies to Local Organisation	•
			5150501 Ex- Firemen Association
516 General Register Office	E1601	General Administration	
	51601	General Administration	5160101 General Registrar Secretariat
			5160102 Administration
	51602	Operations	
			5160201 General Administration
			5160202 Receipt and Dispatch
			5160203 Records Retrieval
			5160204 Transcription
	51603	Preservation of Records	E160201 Proportation of Pagarda
517 Customs Anti Narcotics			5160301 Preservation of Records
	51701	Customs Anti Narcotics Operations	
			5170101 Customs Anti Narcotics Operations

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1216500	Citizen Security Strengthening Programme	Citizen Security Strengthening Programme
1216600	Buildings	Buildings
1216800	Police Stations and Buildings	Police Stations and Buildings
1216900	Buildings - Prisons	Buildings - Prisons
1217000	Fire Ambulances and Stations	Fire Ambulances and Stations
1220400	Buildings - Fire	Buildings - Fire
1700200	General Registrar's Office	General Registrar's Office
2405800	Land Transport	Land Transport
2405900	Land and Water Transport - Police	Land and Water Transport - Police
2406000	Land and Water Transport - Prisons	Land and Water Transport - Prisons
2406100	Land and Water Transport - Fire	Land and Water Transport - Fire
2509500	Equipment and Furniture - Police	Equipment and Furniture - Police
2608200	Office Equipment and Furniture	Office Equipment and Furniture
2608300	Equipment - Police	Equipment - Police
2608400	Other Equipment - Prisons	Other Equipment - Prisons
2608600	Tools and Equipment - Prisons	Tools and Equipment - Prisons
2608800	Communication Equipment - Fire	Communication Equipment - Fire
2608900	Tools and Equipment - Fire	Tools and Equipment - Fire
2609000	Office Equipment and Furniture - Fire	Office Equipment and Furniture - Fire
2609100	Community Policing	Community Policing
2609200	Customs Anti Narcotics Unit	Customs Anti Narcotics Unit
4405000	Technical Assistance - Enhancing Citizen Security - Trafficking in Persons	Technical Assistance - Enhancing Citizen Security - Trafficking

## **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE							
	Actual Budget 2020 2021	Revised 2021	Budget 2022				
Total (Appropriation & Statutory) Expenditure	8,407,368	24,414,027	24,638,715	27,894,335			
Total Statutory Expenditure	2,084	8,971	3,412	9,452			
Total Appropriation Expenditure	8,405,284	24,405,056	24,635,303	27,884,883			
Total Appropriated Capital Expenditure	2,628,300	4,093,315	4,365,034	5,915,447			
Total Appropriated Current Expenditure	5,776,984	20,311,741	20,270,268	21,969,436			
Total Employment Costs	3,174,921	13,552,907	13,410,600	15,005,481			
Total Other Charges	2,602,064	6,758,834	6,859,669	6,963,955			
Total Revenue	182,829	720,854	1,051,194	1,112,498			
Total Current Revenue	182,829	720,854	1,051,194	1,112,498			
Total Capital Revenue	0	0	0	0			

# **Programme: 511 Policy Development and Administration**

#### **OBJECTIVE:**

To provide support and service to the constituent departments so as to enable the ministry to fulfil its mission.

#### STRATEGIES:

- Ensure proper and effective utilisation of human resources in order to achieve both the goals of the ministry and the satisfaction and development of employees
- Collect and analyse data and assist in the derivation of policy, and coordinate the development and implementation of plans
- Formulate, implement and monitor national security policies
- Reintroduce reformed prisoners into the community to serve part of their sentence under supervision

## **IMPACTS:**

- All administrative matters within the purview of the secretariat are addressed
- Policies are developed
- A well-functioning Parole Board
- Reformed prisoners become law-abiding citizens

INDICATORS:	2021	Target 2022
1 Number of national security policies updated	0	0
2 Number of visits to prisons locations conducted by the Parole Board	10	29
3 Number of reformed prisoners repeating offences	0	0

# **FINANCIAL INFORMATION:**

Details of Current Expenditures by Programme						
Programme - 511 Policy Development and Administration						
Actual         Budget         Revised         Budget           2020         2021         2021         2022						
Total Statutory Expenditure	0	0	0	0		
Total Appropriated Expenditure	413,504	1,452,538	1,295,705	1,665,459		
Total Appropriated Current Expenditure	228,170	965,038	948,139	1,081,558		
610 Total Employment Costs	124,324	486,636	486,636	528,656		
611 Total Wages and Salaries	119,263	449,958	447,152	492,068		
613 Overhead Expenses	5,061	36,678	39,484	36,588		
620 Total Other Charges	103,846	478,402	461,503	552,902		
Total Appropriated Capital Expenditure	185,334	487,500	347,566	583,901		
Programme Total	413,504	1,452,538	1,295,705	1,665,459		

Minister of Home Affairs

Source: Ministry of Finance

**Programme: 512 Guyana Police Force** 

## **OBJECTIVE:**

To provide service and protection by preventing and detecting crime, maintaining law and order, controlling traffic, safeguarding property, and preserving the peace through the provision of the highest standards of professional police service with integrity and dedication, using our unique law enforcement power.

#### STRATEGIES:

- Ensure the security of the state and maintain law and order
- Attract human resources to the Force, in order to ensure adequate human resource levels
- Develop existing quality of human resources
- Ensure that all the facilities are in place for the smooth functioning of the Police Force
- Prevent and investigate crimes
- Address all aspects relating to immigration and work permits

## **IMPACTS:**

- Security of state is preserved
- Efficient operations of the Force
- · A crime free and safe society

			Target
INI	DICATORS:	2021	2022
1	Crime rate per 100,000 population	515.93	427.74
2	Percentage of crime solved as a proportion of crime reported	57.9%	59.3%
3	Percentage of crime solved with the assistance of the public	1.2%	1.3%
4	Percentage of convictions secured	15.8%	17.4%
5	Number of new businesses established	N/A	N/A
6	Murder as a percentage of serious crime	6.5%	5.9%
7	Percentage of court cases lost due to poor evidence provided by the police force	2.4%	2.2%
8	Proportion of recommendations of the police complaints authority that are implemented	25%	100%

# **FINANCIAL INFORMATION:**

# **Details of Current Expenditures by Programme**

# **Programme - 512 Guyana Police Force**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	2,084	8,971	3,412	9,452
Total Appropriated Expenditure	5,068,371	15,310,927	15,403,904	17,503,319
Total Appropriated Current Expenditure	4,283,334	14,375,927	14,269,091	15,717,719
610 Total Employment Costs	2,460,160	10,403,555	10,305,598	11,741,383
611 Total Wages and Salaries	1,841,294	7,480,424	7,968,270	9,186,053
613 Overhead Expenses	618,866	2,923,131	2,337,328	2,555,330
620 Total Other Charges	1,823,174	3,972,372	3,963,494	3,976,336
Total Appropriated Capital Expenditure	785,037	935,000	1,134,812	1,785,600
Programme Total	5,070,455	15,319,898	15,407,315	17,512,771

Minister of Home Affairs

Programme: 513 Guyana Prison Service

## **OBJECTIVE:**

To provide for the custody and retraining of persons committed to the prisons, and to engage in economic and other social programmes supportive of national objectives.

## STRATEGIES:

- Provide leadership and take managerial action to ensure the proper development of the prison system
- Ensure that the prisoners' welfare is maintained
- Ensure that the training and recruitment needs of the Guyana Prison Service are addressed
- Ensure that all prisons are equipped with facilities for custody
- Retraining of persons committed to the prison

## **IMPACTS:**

- Plans are developed for the improvement of the prison system
- The welfare of prisoners is addressed
- Human resources needs of the Prison Service are addressed
- Facilities are provided to ensure the development of persons in the prison system

INDICATORS:	2021	Target 2022
1 Number of prison breaks	12	0
2 Number of incidents in penal institutions	70	35
3 Number of prisoners trained that are rehabilitated and reintegrated into society	861	1,400
4 Number of staff trained in prison management	297	390
5 Number of instances of recidivism	209	175

# **FINANCIAL INFORMATION:**

# **Details of Current Expenditures by Programme**

# Programme - 513 Guyana Prison Service

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	2,300,916	5,032,238	5,140,217	5,258,044
Total Appropriated Current Expenditure	725,081	2,759,208	2,907,139	2,839,563
610 Total Employment Costs	230,498	1,106,047	1,104,284	1,175,642
611 Total Wages and Salaries	192,355	871,581	854,398	914,229
613 Overhead Expenses	38,143	234,466	249,886	261,413
620 Total Other Charges	494,584	1,653,161	1,802,855	1,663,921
Total Appropriated Capital Expenditure	1,575,835	2,273,030	2,233,079	2,418,481
Programme Total	2,300,916	5,032,238	5,140,217	5,258,044

Minister of Home Affairs

**Programme: 515 Guyana Fire Service** 

#### **OBJECTIVE:**

To educate the public and staff in the prevention of fires and to extinguish fires so as to protect life and property.

#### STRATEGIES:

- Develop plans and systems for the effective management of the Guyana Fire Service
- Ensure the proper and effective utilisation of resources in order to achieve both the goals of the Fire Service and the Ministry of Home Affairs
- · Protect both properties as well as the public from dangers of fire and other emergencies
- Ensure that fire prevention activities are conducted in a manner that maximises public safety
- Ensure fires are quickly extinguished and fire alarms thoroughly investigated

## **IMPACTS:**

- Systems are in place to enhance the management of the Service
- Resources are utilised effectively
- Safe fire prevention activities
- Reduction in the number of fires and subsequent damages

		Target
INDICATORS:	2021	2022
1 Number of hazardous buildings inspected for compliance with fire safety standards.	4,365	4,600
2 Number of fire safety certificates issued	3,072	4,100
3 Number of ambulance calls	4,778	4,400
4 Number of properties saved from fire	207	230
5 Number of properties destroyed by fire	127	110
6 Number of fire alarms investigated	66	25

# **FINANCIAL INFORMATION:**

# **Details of Current Expenditures by Programme**

# Programme - 515 Guyana Fire Service

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	423,066	1,936,376	2,145,728	2,714,647
Total Appropriated Current Expenditure	361,866	1,560,276	1,535,649	1,656,087
610 Total Employment Costs	251,905	1,111,021	1,106,122	1,112,452
611 Total Wages and Salaries	198,900	814,613	836,934	870,075
613 Overhead Expenses	53,005	296,408	269,189	242,377
620 Total Other Charges	109,961	449,255	429,527	543,635
Total Appropriated Capital Expenditure	61,200	376,100	610,079	1,058,560
Programme Total	423,066	1,936,376	2,145,728	2,714,647

Minister of Home Affairs

**Programme: 516 General Register Office** 

#### **OBJECTIVE:**

To ensure the maintenance and security of the national registers and registration forms of births, deaths, and marriages of the Guyanese people. To supply upon request, extracts and other information on the entries recorded with minimum delay.

## STRATEGIES:

- Ensure that every member of the public receives a certified copy of birth, death, or marriage extract upon application
- Ensure that all records are well maintained, and relevant statistics are available
- Ensure the development of staff by providing guidance and support
- Registrations of births, marriages, and deaths
- · Ensure that all application forms are processed
- Conduct marriages

# **IMPACTS:**

- Members of the public are satisfied with the service provided
- Efficient utilisation of all resources
- Records are well kept, and information is easily available
- All applications are processed promptly and correctly

			Target
INE	DICATORS:	2021	2022
1	Number of birth registrations processed	97,932	70,000
2	Number of death registrations processed	12,088	9,200
3	Number of marriage registrations processed	10,176	9,500
4	Number of adoptions processed	38	25
5	Number of late registrations of births, deaths, and marriages	6,483	8,900
6	Percentage of records scanned	14%	20%
7	Percentage of records computerised	98%	100%
8	Number of days taken to complete the registration process	14	14
9	Percentage of applications processed	98%	100%

# **FINANCIAL INFORMATION:**

# **Details of Current Expenditures by Programme**

# Programme - 516 General Register Office

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	59,089	220,823	180,237	219,014
Total Appropriated Current Expenditure	58,394	215,823	175,239	214,064
610 Total Employment Costs	33,535	135,486	98,035	122,865
611 Total Wages and Salaries	31,679	103,768	84,926	103,465
613 Overhead Expenses	1,856	31,718	13,109	19,400
620 Total Other Charges	24,859	80,337	77,204	91,199
Total Appropriated Capital Expenditure	695	5,000	4,998	4,950
Programme Total	59,089	220,823	180,237	219,014

Minister of Home Affairs

# **Programme: 517 Customs Anti Narcotics**

## **OBJECTIVE:**

To combat the narcotic drugs trade through the detection, detention and seizure of narcotic drugs and proceeds from narcotic drugs trafficking.

## STRATEGIES:

- Acquire and utilise information / intelligence optimally to combat the narcotic drugs trade nationally
- Execute functions in accordance with narcotic drug policies and maintain the integrity of the unit
- Coordinate with local and foreign anti-narcotics counterparts to fight the drug trade

# **IMPACTS:**

- Reduction in the demand and supply of narcotic drugs countrywide
- Effective functioning of the unit in the fight against the drug trade
- Strengthened capacity to tackle the narcotic drug trade

INDICATORS:	2021	Target 2022
1 Number of narcotic drug traffickers detained	155	TBD
2 Number of convictions secured for drug related crimes	24	TBD
3 Value of assets seized for drug-related crimes (G\$)	\$35,829,875	TBD
4 Number of officers of the Unit passing integrity tests	5	TBD
5 Volume of narcotic drugs intercepted annually	41.093 kgs (cocaine) 1,976.956  kgs (Cannabis) 154 grams (Methamphe tamine) 3 Kgs. 127 grams (Ecstasy) 35. 3 grams (Crystal meth) 49.3 grams (Cannabis seeds) 3.5grams (Hashish)	TBD
6 Number of narcotic drug operations involving foreign counterparts	(11) Jamaica, Belgium, USA, UK, Britain, Barbados, French Guiana, Colombia, Venezuela, Suriname and Brazil.	TBD

# FINANCIAL INFORMATION:

# **Details of Current Expenditures by Programme**

# Programme - 517 Customs Anti Narcotics

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	140,339	452,154	469,512	524,400
Total Appropriated Current Expenditure	120,140	435,469	435,011	460,445
610 Total Employment Costs	74,499	310,162	309,925	324,483
611 Total Wages and Salaries	74,499	310,162	309,925	324,483
613 Overhead Expenses	0	0	0	0
620 Total Other Charges	45,641	125,307	125,087	135,962
Total Appropriated Capital Expenditure	20,199	16,685	34,501	63,955
Programme Total	140,339	452,154	469,512	524,400

**Minister of Home Affairs** 

Source: Ministry of Finance

## **Attorney General and Minister**

Honourable Anil Nandlall

#### **Permanent Secretary**

Ms. J. Nestor - Burrowes

## **Mission Statement**

To ensure an adequate system for the administration of justice; to give sound legal advice and provide competent legal representation to the Cooperative Republic of Guyana; and to draft legislation that will give effect to the constitutional, political, and social objectives of the government.

The Ministry of Legal Affairs' Mission is addressed through three programme areas which are stated below:

**Policy Development and Administration** is responsible for providing leadership and managerial administration, necessary for the formulation of relevant sector strategies, which are critical for the successful implementation of the Ministry's strategic plan. This programme will promote efficient and optimal use of human, material and financial resources, the adoption of increased accountability measures and the strengthening of managerial and administrative capacity at all levels for the execution of the Ministry's mandate.

**Ministry Administration** is responsible for coordinating and managing efficiently the available human, financial and physical resources critical to the successful administration of the Ministry's operations.

The Attorney General's Chambers has the responsibility of drafting original bills, amendment bills and subsidiary pieces of legislation with the purpose of giving effect to the government's aspirations and goals with respect to its constitutional, political, social, and economic objectives. The Attorney General's Chambers also give advice to ministries and departments concerning legal matters and provides legal representation, in court, for the Government in matters brought by the state and against the state.

**State Solicitor** includes three sub-programmes: State Solicitor, Public Trustee and Official Receiver. The State Solicitor is responsible for filing all pleadings in actions instituted by the State and against the State. The Public Trustee is responsible for administering estates of deceased persons, minors, and companies in liquidation. The Official Receiver collects rents for the government.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme	SubPr	rogramme	Activity		
521 Policy Development and Administration					
	52101	Strategic Direction and Managemen	t		
			5210101 Strategic Direction		
			5210102 Strategic Management		
			5210103 Expenditure Planning and Management		
	52102	Administrative Support Services			
			5210201 General Administration		
			5210202 Human Resources Management		
			5210203 Budgeting, Finance and Accounting		
			5210204 Records Management		
			5210205 Information Technology		
522 Ministry Administration					
	52201	General Administration	5000404 O const A lockstration		
	E2202	Budgeting Finance and Associating	5220101 General Administration		
	32202	Budgeting, Finance and Accounting	5220201 Budgeting, Finance and Accounting		
523 Attorney Generals Chambers			ozzozo i zaagoting, i manoc ana /toocanting		
	52301	Legal Advice and Litigation			
			5230101 Legal Advice and Litigation		
	52302	Drafting Division			
			5230201 Drafting Division		
524 State Solicitor	50404	0 0 !! !!			
	52401	State Solicitor	EQ40404 State Selicitor		
	52402	Public Trustee	5240101 State Solicitor		
	JZ <del>7</del> UZ	i dono i i dotee	5240201 Public Trustee		
	52403	Official Receiver			
			5240301 Official Receiver		

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1201300	Buildings	Buildings
1501500	Justice Sector Programme	Justice Sector Programme
2401100	Land Transport	Land Transport
2501600	Furniture and Equipment	Furniture and Equipment
2501600	Furniture and Equipment	Furniture and Equipment
2501700	Furniture and Equipment	Furniture and Equipment

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total (Appropriation & Statutory) Expenditure	991,253	909,125	953,341	932,314
Total Statutory Expenditure	0	0	0	0
Total Appropriation Expenditure	991,253	909,125	953,341	932,314
Total Appropriated Capital Expenditure	204,341	368,480	425,289	299,800
Total Appropriated Current Expenditure	786,912	540,645	528,052	632,514
Total Employment Costs	309,452	339,204	326,814	412,374
Total Other Charges	477,460	201,441	201,237	220,140
Total Revenue	7,110	4,800	10,313	5,000
Total Current Revenue	7,110	4,800	3,957	5,000
Total Capital Revenue	0	0	6,356	0

# **Programme: 521 Policy Development and Administration**

#### **OBJECTIVE:**

To ensure an adequate system for the administration of justice across the Co-operative Republic of Guyana; effective and efficient coordination of the Ministry's human, physical and financial resources; maintain the Ministry's administrative records; and ensure that accounting practices are in compliance with the Fiscal Management and Accountability Act.

## **STRATEGIES:**

- Ensure policies and activities of all programmes reflect the Ministry's mission.
- Advise cabinet and recommend decisions to be taken regarding legal affairs and legislation.
- Ensure optimal utilization of financial, human, and physical resources allocated to the Ministry.
- Ensure coordination between local plans and national policies.
- Monitor and manage the activities of the Ministry.

## **IMPACTS:**

- Increased alignment of policies to Government's legal mandate.
- Accurate and timely advice provided to Cabinet on legal affairs and legislation
- · Financial resources utilised in accordance with Fiscal Management and Accountability Act
- Effective and efficient registry, personnel, and other essential support services.
- Timely submission of reports on legislative policy reports.
- Improved work plan and budget execution by the Ministry.

		Target
INDICATORS:	2021	2022
1 Number of cabinet papers produced	22	30
2 Number of publications issued	255	110
3 Percentage of personnel records updated	50%	100%
4 Value of revenue collected (G\$)	\$222,000	\$300,000
5 Number of vacancies filled	18	28
6 Number of reports delivered on time	N/A	N/A
7 Percentage of actual to planned expenditure	97%	100%

# **FINANCIAL INFORMATION:**

# **Details of Current Expenditures by Programme**

# Programme - 521 Policy Development and Administration

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	557,694	475,402	536,981	427,404
Total Appropriated Current Expenditure	355,352	116,020	120,786	139,904
610 Total Employment Costs	32,772	66,328	62,377	81,162
611 Total Wages and Salaries	27,886	55,843	51,941	70,094
613 Overhead Expenses	4,886	10,484	10,436	11,068
620 Total Other Charges	322,580	49,692	58,410	58,742
Total Appropriated Capital Expenditure	202,341	359,382	416,195	287,500
Programme Total	557,694	475,402	536,981	427,404

Minister of Legal Affairs

**Programme: 522 Ministry Administration** 

#### **OBJECTIVE:**

To ensure effective and efficient coordination of the Ministry's human resources; maintain the ministry's administrative records; and ensure that accounting practices are in compliance with the Fiscal Management and Accountability Act.

## STRATEGIES:

- Ensure the optimal and effective utilisation of financial, human, and physical resources of the ministry
- Provide effective and efficient registry, personnel, and other essential support services
- Monitor and manage the activities of the ministry

## **IMPACTS:**

- Financial resources utilised in accordance with Fiscal Management & Accountability Act
- Timely submission of reports

## **INDICATORS:**

- 1 Number of reports delivered on time
- 2 Number of personnel records updated
- 3 Value of revenue collected
- 4 Number of vacancies filled

## FINANCIAL INFORMATION:

Details of Current Expenditures by Programme						
Programme - 522 Ministry Administration						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total Statutory Expenditure	0	0	0	0		
Total Appropriated Expenditure	50,915	0	0	0		
Total Appropriated Current Expenditure	50,915	0	0	0		
610 Total Employment Costs	30,420	0	0	0		
611 Total Wages and Salaries	24,912	0	0	0		
613 Overhead Expenses	5,508	0	0	0		
620 Total Other Charges	20,495	0	0	0		
Total Appropriated Capital Expenditure	0	0	0	0		
Programme Total	50,915	0	0	0		

Minister of Legal Affairs

**Programme: 523 Attorney General's Chambers** 

#### **OBJECTIVE:**

To give sound legal advice and provide competent legal representation to the Cooperative Republic of Guyana; and to draft legislation that will give effect to the constitutional, political, and social objectives of the government.

## STRATEGIES:

- Provide competent legal advice and draft legislation that will give effect to the objectives of the government
- Provide legal services both at home and abroad
- Promote the activities of the ministry through the processing and dissemination of information
- Provide training to new entrants to the legal services at the mid-career level, short training courses and other specialised courses for government officials

## **IMPACTS:**

- Reduction in time taken to produce the legislation / order
- Government is guided of its legal options
- Reduction of time taken to complete / tender legal advice

		Target	
INDICATORS:	2021	2022	
1 Number of legislation/orders drafted	63	50	
2 Number of legal cases filed	185	80	

## FINANCIAL INFORMATION:

Programme - 523 Attorney General's Chambers					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total Statutory Expenditure	0	0	0	0	
Total Appropriated Expenditure	370,055	397,386	383,381	469,807	
Total Appropriated Current Expenditure	368,056	388,886	374,881	460,307	
610 Total Employment Costs	236,851	243,673	238,464	306,858	
611 Total Wages and Salaries	220,497	224,309	217,995	279,581	
613 Overhead Expenses	16,354	19,364	20,469	27,277	
620 Total Other Charges	131,205	145,213	136,417	153,449	
Total Appropriated Capital Expenditure	1,999	8,500	8,500	9,500	
Programme Total	370,055	397,386	383,381	469,807	

Minister of Legal Affairs

Source: Ministry of Finance

Programme: 524 State Solicitor

## **OBJECTIVE:**

To file all pleadings in actions instituted by the state and against the state, to administer estates of deceased persons, minors and companies in liquidation and collect rents for the government.

## STRATEGIES:

- Provide registry, personnel and other essential support services to the State Solicitor
- Administer estates
- Collect rents for the government

# **IMPACTS:**

• Timely completion of administering estates of deceased persons, minors and companies in liquidation

		Target
INDICATORS:	2021	2022
1 No of estates undertaken/administered	239	200
2 Revenue collected as Public Trustees fees (G\$)	\$1.7M	\$2.5M

# **FINANCIAL INFORMATION:**

Details of Current Expenditures by Programme  Programme - 524 State Solicitor					
Total Statutory Expenditure	0	0	0	0	
Total Appropriated Expenditure	12,589	36,338	32,979	35,103	
Total Appropriated Current Expenditure	12,589	35,740	32,384	32,303	
610 Total Employment Costs	9,410	29,204	25,974	24,354	
611 Total Wages and Salaries	8,126	27,825	24,404	22,828	
613 Overhead Expenses	1,283	1,379	1,569	1,526	
620 Total Other Charges	3,180	6,536	6,411	7,949	
Total Appropriated Capital Expenditure	0	598	595	2,800	
Programme Total	12,589	36,338	32,979	35,103	

Minister of Legal Affairs

## Commander-in-Chief

His Excellency Dr. Mohamed I. Ali

#### **Chief of Staff**

**Brigadier Godfrey Bess** 

## **Mission Statement**

To defend the territorial integrity of Guyana, to assist the civil power in the maintenance of law and order, and to contribute to the economic development of this country.

The Mission of the Defence Headquarters is addressed through one programme area, consisting of three sub programmes, as outlined below.

**Force Policy Direction and Implementation** is the command-and-control centre of the Guyana Defence Force and is primarily responsible for upholding the mission of the Guyana Defence Force, and for providing leadership and direction to the Force.

Defence Support is responsible for providing administration and quartering services for the Guyana Defence Force.

Operations and Training plans and coordinates all operations and training in the Guyana Defence Force.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme	SubPr	ogramme	Activity
531 Defence and Security Support			
	53101	Force Policy Structure and Implement	
			5310101 Chief of Staff Secretariat
			5310103 Legal Services
			5310104 Audit and Inspection
			5310105 Education, Public Relations, Civil Affairs
			5310106 Research and Development
	53102	Defence Support	
			5310201 Transportation Service Support
			5310202 Finance Services
			5310203 Human Resources Management
			5310204 Regimental Protocol and Ceremonies
			5310205 Maintenance of Troops
			5310206 Agriculture Development
			5310207 Buildings & Infrastructure Development Service
			5310208 Communication and Information Technology
	53103	Operations and Training	
			5310302 Training and Support Services
			5310303 Sea Operations
			5310304 Air Operations
			5310305 Land Operations
			5310306 Maintenance of Equipment
			5310307 Intelligence Operations
			5310308 Special Operations
			5310309 Indirect Fire Support Operations
			5310311 Civil Defence Commission

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1200100	Buildings	Buildings
1200300	Marine Development	Marine Development
2404600	Air, Land and Water Transport	Air, Land and Water Transport
2512600	Furniture and Equipment	Furniture and Equipment
2800100	Pure Water Supply	Pure Water Supply
2800200	Agriculture Development	Agriculture Development
5100200	Equipment	Equipment
5100300	National Flagship - Essequibo	National Flagship - Essequibo

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total (Appropriation & Statutory) Expenditure	15,929,632	14,788,779	16,010,600	17,631,014	
Total Statutory Expenditure	0	0	0	0	
Total Appropriation Expenditure	15,929,632	14,788,779	16,010,600	17,631,014	
Total Appropriated Capital Expenditure	2,744,931	1,105,000	1,951,816	2,807,182	
Total Appropriated Current Expenditure	13,184,701	13,683,779	14,058,784	14,823,832	
Total Employment Costs	7,259,655	7,836,348	7,835,257	8,281,377	
Total Other Charges	5,925,046	5,847,431	6,223,527	6,542,455	
Total Revenue	26,048	55,974	85,073	30,090	
Total Current Revenue	26,048	55,974	85,073	30,090	
Total Capital Revenue	0	0	0	0	

Programme: 531 Defence and Security Support

#### **OBJECTIVE:**

To defend the territorial integrity of Guyana, to assist the civil power in the maintenance of law and order, and to contribute to the economic development of this country.

## STRATEGIES:

- Secure and defend Guyanese territory
- Provide and administer effective quartering services
- Plan and co-ordinate all operations and training

## **IMPACTS:**

- Guyana's borders are safe and secure
- · Operations are conducted within the Defence Act and the Standard Operating Procedures of the Force
- · Officers and ranks of the Force are multidimensional and mission-oriented
- Members of the Force are operationally ready

		Target
INDICATORS:	2021	2022
1.1 Number of: Sea	1,665	1,600
1.2 Land	2,607	334
1.3 Air operations	2,050 (hrs)	4,300 (hrs)
4 Number of confirmatory exercise and administrative inspections	173	100
5 Number of continuous trainings in all phases of military operations	130	25
6 Number of mandatory exercises and tests at the end of all training courses	57	53

# **FINANCIAL INFORMATION:**

Source: Ministry of Finance

Details of Current Expenditures by Programme						
Programme - 531 Defence and Security Support						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total Statutory Expenditure	0	0	0	0		
Total Appropriated Expenditure	15,929,632	14,788,779	16,010,600	17,631,014		
Total Appropriated Current Expenditure	13,184,701	13,683,779	14,058,784	14,823,832		
610 Total Employment Costs	7,259,655	7,836,348	7,835,257	8,281,377		
611 Total Wages and Salaries	5,165,256	5,711,380	5,664,049	6,104,213		
613 Overhead Expenses	2,094,399	2,124,968	2,171,208	2,177,164		
620 Total Other Charges	5,925,046	5,847,431	6,223,527	6,542,455		
Total Appropriated Capital Expenditure	2,744,931	1,105,000	1,951,816	2,807,182		
Programme Total	15,929,632	14,788,779	16,010,600	17,631,014		

Senior Minister, Office of the President, with Responsibility for Finance

# Chancellor of the Judiciary (ag)

Honourable Justice Yonette Cummings-Edwards

# **Chief Magistrate**

Ms. Ann McLennan

## Registrar

Ms. Sueanna J. Lovell

#### **Mission Statement**

To provide the required support service to the judiciary to achieve the aims and objectives of social justice.

The Supreme Court of Judicature constitutes one programme area which is stated below.

**Supreme Court:** The laws of the Cooperative Republic of Guyana are administered mainly in the Supreme Court of the Judicature, which consists of the Courts of Summary Jurisdiction commonly referred to as Magistrates Courts, the High Court and its appellate jurisdiction called the Full Court. It also controls the Land Court, and Sub-Registry in New Amsterdam and the Court of Appeal. The Supreme Court provides administrative, clerical, and other support services for the aforementioned courts.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme	SubPr	rogramme	Activity
551 Supreme Court of Judicature	EE101	Administration	
	33101	Administration	5510101 General Administration
			5510102 Accounts' Services
			5510103 Secretariat Services of Judicial Service
			5510104 Personnel Services
			5510105 IT and Data Entry Services
			5510106 Library Services
	55102	Supreme Court Registry	
			5510201 Court Reporters
			5510202 Marshals' Branch
			5510203 Probate (Estates) Services
			5510204 Judicial Services
			5510205 Court of Appeal
			5510206 Land Court
			5510207 Berbice Sub-Registry
			5510208 Essequibo Sub-Registry
			5510209 Mediation Services
			5510210 Family Court Services
	55103	Magistracy	
			5510301 Georgetown Magisterial District
			5510302 Berbice Magisterial District
			5510303 Corentyne Magisterial District
			5510304 East Demerara Magisterial District
			5510305 Essequibo Magisterial District
			5510306 West Demerara Magisterial District
			5510307 West Berbice Magisterial District
			5510308 Upper Demerara River Magisterial District
			5510309 Rupununi Magisterial District

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
4000600	Constitutional Agencies	Constitutional Agencies
4402600	Supreme Court of Judicature	Supreme Court of Judicature
4505600	Constitutional Agency	Constitutional Agency

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total (Appropriation & Statutory) Expenditure	2,404,735	3,433,937	3,112,343	3,505,206	
Total Statutory Expenditure	0	0	0	2,255,206	
Total Appropriation Expenditure	2,404,735	3,433,937	3,112,343	1,250,000	
Total Appropriated Capital Expenditure	430,303	1,200,000	878,604	1,250,000	
Total Appropriated Current Expenditure	1,974,432	2,233,937	2,233,739	0	
Total Employment Costs	0	0	0	0	
Total Other Charges	1,974,432	2,233,937	2,233,739	0	
Total Revenue	155,800	178,757	192,760	190,660	
Total Current Revenue	155,800	178,757	192,760	190,660	
Total Capital Revenue	0	0	0	0	

Programme: 551 Supreme Court of Judicature

#### **OBJECTIVE:**

To provide the required support services to the judiciary to achieve the aims of social justice.

## STRATEGIES:

- Provide administrative, clerical, and other support services for the Supreme Court of Judicature, i.e., the High Court, Court of Appeal and the Courts of Summary Jurisdiction
- Record court proceedings accurately and serve legal documents and execute levies
- Provide certificates of grant, probate, and wills or letters of administration
- Process records of appeals to be presented before the Court of Appeal
- Adjudicate over petitions for declaration of prescriptive title to land and assist applicants to acquire Certificates of Title

# **IMPACTS:**

- True records of proceedings are maintained
- Enforcement of orders of the court and improved access to justice
- · Executors and administrators are allowed to administer the estates of deceased persons
- Equality, fairness, and integrity
- Issuance of Certificates of Title and prescriptive title to land

## **INDICATORS:**

- 1 Number of backlogged cases
- 2 Timeliness of judicial decisions
- 3 Percentage of backlogged cases reduced
- 4 Level of public trust and confidence

## FINANCIAL INFORMATION:

Details of Current Expenditures by Programme						
Programme - 551 Supreme Court of Judicature						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total Statutory Expenditure	0	0	0	3,505,206		
Total Appropriated Expenditure	2,404,735	3,433,937	3,112,343	1,250,000		
Total Appropriated Current Expenditure	1,974,432	2,233,937	2,233,739	0		
610 Total Employment Costs	0	0	0	0		
611 Total Wages and Salaries	0	0	0	0		
613 Overhead Expenses	0	0	0	0		
620 Total Other Charges	1,974,432	2,233,937	2,233,739	0		
Total Appropriated Capital Expenditure	430,303	1,200,000	878,604	0		
Programme Total	2,404,735	3,433,937	3,112,343	3,505,206		

Minister of Parliamentary Affairs and Governance

## **Director of Public Prosecutions**

Ms. S. Ali-Hack

## **Mission Statement**

The Office of the Director of Public Prosecutions continues to play a vital role in the administration of justice in criminal matters. It is the authority vested with power and responsibility of exercising control over the prosecutions of all criminal matters.

The Office of the Director of Public Prosecutions addresses its mission through one programme area which is stated below.

**Public Prosecutions** is engaged in instituting and undertaking criminal proceedings other than court martial, and the taking over and continuing of criminal proceedings instituted by the Police whenever it is expedient and in the interests of justice to do so. The Chambers also give legal advice to the Police and other law enforcement agencies in relation to criminal matters and prosecutions.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme SubProgramme Activity

**561 Public Prosecutions** 

56101 General Administration

5610101 Administration

5610102 Budget and Accounts

56102 Chambers

5610201 Chambers

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
2500700	Public Prosecutions	Public Prosecutions
4000700	Constitutional Agencies	Constitutional Agencies
4505700	Constitutional Agency	Constitutional Agency

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total (Appropriation & Statutory) Expenditure	210,791	248,859	274,759	238,174	
Total Statutory Expenditure	0	0	0	230,674	
Total Appropriation Expenditure	210,791	248,859	274,759	7,500	
Total Appropriated Capital Expenditure	17,067	28,000	53,999	7,500	
Total Appropriated Current Expenditure	193,725	220,859	220,760	0	
Total Employment Costs	0	0	0	0	
Total Other Charges	193,725	220,859	220,760	0	
Total Revenue	0	0	780	500	
Total Current Revenue	0	0	780	500	
Total Capital Revenue	0	0	0	0	

**Programme: 561 Public Prosecutions** 

#### **OBJECTIVE:**

To ensure that no citizen is unjustifiably charged and prosecuted, and whose act justifies the institution of criminal proceedings and are prosecuted accordingly.

## STRATEGIES:

- Exercise control over the prosecution of all criminal matters
- Institute and undertake criminal proceedings against any person before any court, other than a court martial
- Continue and discontinue any criminal proceeding that may have been instituted by any other person or authority
- Provide legal advice on criminal matters to government departments, ministries, police, and other law enforcement agencies, and appear on their behalf in the courts

## **IMPACTS:**

- · Cases are heard expeditiously
- Government departments, ministries and other law enforcement agencies are given adequate legal assistance and representation
- Resolution of public complaints and queries

#### **INDICATORS:**

- 1 Number of indictments filed
- 2 Number of cases disposed
- 3 Number of nolle prosequi entered and re-indictments

#### FINANCIAL INFORMATION:

Details of Current Expenditures by Programme					
Programme - 561 Public Prosecutions					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total Statutory Expenditure	0	0	0	238,174	
Total Appropriated Expenditure	210,791	248,859	274,759	7,500	
Total Appropriated Current Expenditure	193,725	220,859	220,760	0	
610 Total Employment Costs	0	0	0	0	
611 Total Wages and Salaries	0	0	0	0	
613 Overhead Expenses	0	0	0	0	
620 Total Other Charges	193,725	220,859	220,760	0	
Total Appropriated Capital Expenditure	17,067	28,000	53,999	0	
Programme Total	210,791	248,859	274,759	238,174	

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# **AGENCY 57 - OFFICE OF THE OMBUDSMAN**

# Ombudsman

Justice Winston Patterson

# Secretary

Ms. F. Mc Watt

# **Mission Statement**

To correct faults in the administration of government ministries, departments, and certain other authorities.

The Office of the Ombudsman addresses its mission through one programme area which is stated below.

**Ombudsman** guarantees protection to members of the public against the abuse or misuse of power by the bureaucracy.

# **AGENCY OUTLINE**

# **RECURRENT PROGRAMMES**

Programme SubProgramme Activity

571 Ombudsman

57101 Ombudsman

5710101 Ombudsman

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
2500600	Office of the Ombudsman	Office of the Ombudsman

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total (Appropriation & Statutory) Expenditure	53,041	75,545	54,741	56,970	
Total Statutory Expenditure	0	0	0	56,970	
Total Appropriation Expenditure	53,041	75,545	54,741	0	
Total Appropriated Capital Expenditure	0	1,625	1,623	0	
Total Appropriated Current Expenditure	53,041	73,920	53,118	0	
Total Employment Costs	0	0	0	0	
Total Other Charges	53,041	73,920	53,118	0	
Total Revenue	0	0	0	0	
Total Current Revenue	0	0	0	0	
Total Capital Revenue	0	0	0	0	

Programme: 571 Ombudsman

#### **OBJECTIVE:**

To guarantee protection to members of the public against the abuse or misuse of power by the bureaucracy

## STRATEGIES:

- Investigate complaints of injustice done to any member of the public by government departments and certain public designated bodies and agencies
- · Provide informal, dependable, and freely accessible service to members of the public
- Offer guidance to members of the public whose complaints are outside of the jurisdiction of the Office of the Ombudsman
- Ensure that members of the public are treated alike and there is no discrimination on the ground of race, place of origin, political opinions, colour, creed or sex

## **IMPACTS:**

- Investigation of public complaints
- Forum where public complaints can be addressed
- Increased public awareness and services provided

#### **INDICATORS:**

- 1 Number of resolutions of public complaints
- 2 Number of investigations conducted
- 3 Number of public forums conducted
- 4 Timely submission of Ombudsman report to the National Assembly

#### FINANCIAL INFORMATION:

Programme - 571 Ombudsman				
Total Statutory Expenditure	0	0	0	56,970
Total Appropriated Expenditure	53,041	75,545	54,741	0
Total Appropriated Current Expenditure	53,041	73,920	53,118	0
610 Total Employment Costs	0	0	0	0
611 Total Wages and Salaries	0	0	0	0
613 Overhead Expenses	0	0	0	0
620 Total Other Charges	53,041	73,920	53,118	0
Total Appropriated Capital Expenditure	0	1,625	1,623	0
Programme Total	53,041	75,545	54,741	56,970

Minister of Parliamentary Affairs and Governance

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# **AGENCY 58 - PUBLIC SERVICE APPELLATE TRIBUNAL**

#### Chairman

Justice Nandram Kissoon

# Registrar

Ms. P. Browne-Stewart

# **Mission Statement**

To see justice granted to all pensionable public servants in relation to appointment by promotion of any person to a public office, and the exercise of disciplinary control over any person holding or acting in any public office.

The Public Service Appellate Tribunal addresses its mission through one programme area which is stated below.

**Public Service Appellate Tribunal** is responsible for expediting the hearing of appeals of/by pensionable public servants instead of having them join the long list of matters in the High Court that must go through the normal course of action.

# **RECURRENT PROGRAMMES**

Programme SubProgramme Activity

**581 Public Service Appellate Tribunal** 

58101 Public Service Appellate Tribunal

5810101 Public Service Appellate Tribunal

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
4000900	Constitutional Agencies	Constitutional Agencies

DETAILS OF REVENUE AND EXPENDITURE					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total (Appropriation & Statutory) Expenditure	40,865	62,141	62,133	68,323	
Total Statutory Expenditure	0	0	0	67,523	
Total Appropriation Expenditure	40,865	62,141	62,133	800	
Total Appropriated Capital Expenditure	0	0	0	800	
Total Appropriated Current Expenditure	40,865	62,141	62,133	0	
Total Employment Costs	0	0	0	0	
Total Other Charges	40,865	62,141	62,133	0	
Total Revenue	0	0	0	0	
Total Current Revenue	0	0	0	0	
Total Capital Revenue	0	0	0	0	

Programme: 581 Public Service Appellate Tribunal

#### **OBJECTIVE:**

To see justice granted to all pensionable public servants in relation to appointment by promotion of any person to a public office, and the exercise of disciplinary control over any person holding or acting in any public office.

#### **STRATEGIES:**

- Ensure that all appeals are given a fair hearing within a reasonable time, and that rulings are made in an expeditious and fair manner
- Recommend, implement, and ensure that established policies, procedures, and guidelines are adhered to in order to permit the proper functioning of the Office
- Adherence to policies, principles, and practices of the public service to meet Public Service Appellate Tribunal's administrative needs
- Enhance productivity and maintain high standards

#### **IMPACTS:**

- Appellants receive a fair hearing within a reasonable time
- Decisions are made in a timely and fair manner
- Tribunal decisions are majority based

#### **INDICATORS:**

- 1 Time taken for decisions of the Tribunal to be made
- 2 Timely presentation of Annual Reports to Parliament

#### **FINANCIAL INFORMATION:**

Details of Current Expenditures by Programme					
Programme - 581 Public Service Appellate Tribunal					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total Statutory Expenditure	0	0	0	68,323	
Total Appropriated Expenditure	40,865	62,141	62,133	800	
Total Appropriated Current Expenditure	40,865	62,141	62,133	0	
610 Total Employment Costs	0	0	0	0	
611 Total Wages and Salaries	0	0	0	0	
613 Overhead Expenses	0	0	0	0	
620 Total Other Charges	40,865	62,141	62,133	0	
Programme Total	40,865	62,141	62,133	68,323	

Minister of Parliamentary Affairs and Governance

Source: Ministry of Finance

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#### **AGENCY 59 - ETHNIC RELATIONS COMMISSION**

#### Chairperson

Vacant

# Secretary (a.g.)

Mr. R. Chester

# **Mission Statement**

The Ethnic Relations Commission is provided for under Article 212A of the Constitution of the Cooperative Republic of Guyana and is empowered to execute its twenty-four (24) functions under Article 212D of the Constitution and is charged with managing the operations of the Secretariat and promoting harmony and good relations.

The Ethnic Relations Commission's mission is addressed through one programme area which is stated below:

**The Ethnic Relations Commission** is responsible for effective decision making, policy making, mediation, deliberating and making decisions on matters brought to the Commission.

# **RECURRENT PROGRAMMES**

Programme SubProgramme Activity

591 Ethnic Relations Commission

59101 Ethnic Relations Commission

5910101 Ethnic Relations Commission

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
2508000	Ethnic Relations Commission	Ethnic Relations Commission
4505800	Constitutional Agency	Constitutional Agency

DETAILS OF REVENUE AND EXPENDITURE					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total (Appropriation & Statutory) Expenditure	220,792	237,526	156,086	171,482	
Total Statutory Expenditure	0	0	0	171,482	
Total Appropriation Expenditure	220,792	237,526	156,086	0	
Total Appropriated Capital Expenditure	13,123	10,000	6,010	0	
Total Appropriated Current Expenditure	207,669	227,526	150,076	0	
Total Employment Costs	0	0	0	0	
Total Other Charges	207,669	227,526	150,076	0	
Total Revenue	1,763	0	627	0	
Total Current Revenue	1,763	0	627	0	
Total Capital Revenue	0	0	0	0	

**Programme: 591 Ethnic Relations Commission** 

#### **OBJECTIVE:**

To promote ethnic harmony, tolerance and good relations among all Guyanese and persons living and/or working in Guyana

#### STRATEGIES:

- Provide conflict resolution and mediation services
- Promote educational and training programmes and research projects to strengthen ethnic peace and harmony
- Investigate complaints of racial discrimination, make recommendations and where necessary refer matters to the Human Rights Commission or other relevant authorities for further actions to be taken
- Monitor and review legislations, administrative acts and omissions relating to ethnic relations and equal opportunities and, where necessary submit proposals for the revision of such
- Provide administrative support for the efficient and effective functioning of the Commission

#### **IMPACTS:**

- Reduced ethnic discrimination
- Improved race relations, ethnic security, and equal opportunity

#### **INDICATORS:**

- 1 Number of ethnic discrimination cases addressed
- 2 Number of reports submitted to the National Assembly
- 3 Number of persons in outlying regions accessing the services of the Commission

#### FINANCIAL INFORMATION:

Details of Current Expenditures by Programme						
Programme - 591 Ethnic Relations Commission						
Actual Budget Revised Budget 2020 2021 2021 2022						
Total Statutory Expenditure	0	0	0	171,482		
Total Appropriated Expenditure	220,792	237,526	156,086	0		
Total Appropriated Current Expenditure	207,669	227,526	150,076	0		
610 Total Employment Costs	0	0	0	0		
611 Total Wages and Salaries	0	0	0	0		
613 Overhead Expenses	0	0	0	0		
620 Total Other Charges	207,669	227,526	150,076	0		
Total Appropriated Capital Expenditure	13,123	10,000	6,010	0		
Programme Total	220,792	237,526	156,086	171,482		

Minister of Parliamentary Affairs and Governance

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# **AGENCY 60 - JUDICIAL SERVICE COMMISSION**

# Chairperson

Honourable Justice Yonette Cummings-Edwards

#### **Mission Statement**

To fulfil the constitutional objective to appoint, transfer and discipline members of the judiciary and judicial system.

The Judicial Service Commission's mission is addressed through one programme area which is stated below:

**Judicial Service Commission** is responsible for providing the necessary support services to the judiciary in order to achieve the aims of social justice.

# **RECURRENT PROGRAMMES**

Programme SubProgramme Activity

**601 Judicial Service Commission** 

60101 Judicial Service Commission

6010101 Judicial Service Commission

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title

DETAILS OF REVENUE AND EXPENDITURE						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total (Appropriation & Statutory) Expenditure	10,019	10,020	9,876	10,020		
Total Statutory Expenditure	0	0	0	10,020		
Total Appropriation Expenditure	10,019	10,020	9,876	0		
Total Appropriated Capital Expenditure	0	0	0	0		
Total Appropriated Current Expenditure	10,019	10,020	9,876	0		
Total Employment Costs	0	0	0	0		
Total Other Charges	10,019	10,020	9,876	0		

**Programme: 601 Judicial Service Commission** 

#### **OBJECTIVE:**

To provide the necessary support services to the judiciary to achieve the aims of social justice.

#### **STRATEGIES:**

- To make and recommend appointments to the offices to which Article 199 of the constitutional applies
- To remove and to exercise disciplinary control over persons holding or acting in such offices as outlined in Article 199

#### **IMPACTS:**

- To maintain true records of all office holders under its control
- Ensure that all court cases are heard and determined in a timeous manner

#### **INDICATORS:**

1 Timely processing of appointments, discipline, dismissals, retirements, resignations, and promotions

#### **FINANCIAL INFORMATION:**

Details of Current Expenditures by Programme						
Programme - 601 Judicial Service Commission						
Actual         Budget         Revised         Budget           2020         2021         2021         2022						
Total Statutory Expenditure	0	0	0	10,020		
Total Appropriated Expenditure	10,019	10,020	9,876	0		
Total Appropriated Current Expenditure	10,019	10,020	9,876	0		
610 Total Employment Costs	0	0	0	0		
611 Total Wages and Salaries	0	0	0	0		
613 Overhead Expenses	0	0	0	0		
620 Total Other Charges	10,019	10,020	9,876	0		
Total Appropriated Capital Expenditure	0	0	0	0		
Programme Total	10,019	10,020	9,876	10,020		

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# Chairperson, Indigenous Peoples' Commission

Ms. Doreen Jacobis

#### Chairperson, Rights of the Child Commission

Ms. Aleema Nasir

# Chairperson, Women and Gender Equality Commission

Ms. Indranie Chandarpal

#### **Mission Statement**

To make accessible to the citizenry of Guyana, their inalienable human rights, as established under the Constitution, as well as various international conventions and charters for which Guyana is a signatory.

The Agency's mission is addressed through one programme area which is stated below:

**Rights Commissions of Guyana** is responsible for promoting the rights and interests of Guyana's indigenous peoples, empowering, and safeguarding the welfare of the nation's women, pursuing the ideals of gender parity and educating, empowering and protecting the nation's children and youth.

# **RECURRENT PROGRAMMES**

Programme SubProgramme Activity

611 Rights Commissions of Guyana

61101 Rights Commissions of Guyana

6110101 Rights Commissions of Guyana

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
2507400	Rights Commissions	Rights Commissions
4001100	Constitutional Agencies	Constitutional Agencies
4505902	Indigenous People's Commission	Indigenous People's Commission
4505903	Rights of the Child Commission	Rights of the Child Commission
4505904	Women and Gender Equality Commission	Women and Gender Equality Commission

DETAILS OF REVENUE AND EXPENDITURE						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total (Appropriation & Statutory) Expenditure	131,567	171,401	117,778	130,898		
Total Statutory Expenditure	0	0	0	130,698		
Total Appropriation Expenditure	131,567	171,401	117,778	200		
Total Appropriated Capital Expenditure	9,196	6,712	1,303	200		
Total Appropriated Current Expenditure	122,372	164,689	116,475	0		
Total Employment Costs	0	0	0	0		
Total Other Charges	122,372	164,689	116,475	0		
Total Revenue	1,525	0	60	0		
Total Current Revenue	1,525	0	60	0		

**Programme: 611 Rights Commissions of Guyana** 

#### **OBJECTIVE:**

To ensure that the Constitution, other laws, as well as, the other relevant and legitimate conventions and charters are honoured and adhered to and to make recommendations to augment the instruments pursuant to the sustained advancement of human rights in Guyana.

#### STRATEGIES:

- To encourage and promote societal consciousness of the relevant Human Rights instruments
- · To advocate for immediate and meaningful redress to complaints on breaches of human rights
- To monitor, in a systemic way, the State's performance on establishing societal ethos salutary to human rights
- Make recommendation to the National Assembly, Ministries and other State and Non-State actors with their aim of enhancing the nation's access to its human rights

#### **IMPACTS:**

- Enhanced societal consciousness of the relevant Human Rights instruments
- Reduced cases of breaches/ violations of human rights
- Realization of the relevant Human Rights instruments

#### **INDICATORS:**

- 1 Number of International Conventions and Charters signed on to
- 2 Number of abuses of human rights cases addressed
- 3 Percentage of population affected by poverty and underdevelopment
- 4 Number of policies developed and implemented to promote and protect human rights

#### FINANCIAL INFORMATION:

Details of Current Expenditures by Programme						
Programme - 611 Rights Commissions of Guyana						
Actual Budget Revised Budge 2020 2021 2021 2022						
Total Statutory Expenditure	0	0	0	130,898		
Total Appropriated Expenditure	131,567	171,401	117,778	200		
Total Appropriated Current Expenditure	122,372	164,689	116,475	0		
610 Total Employment Costs	0	0	0	0		
611 Total Wages and Salaries	0	0	0	0		
613 Overhead Expenses	0	0	0	0		
620 Total Other Charges	122,372	164,689	116,475	0		
Total Appropriated Capital Expenditure 9,196 6,712 1,303 0						
Programme Total	131,567	171,401	117,778	130,898		

Minister of Parliamentary Affairs and Governance

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#### **AGENCY 62 - PUBLIC PROCUREMENT COMMISSION**

# Chairperson

Vacant

# **Deputy Chairperson**

Vacant

# **Mission Statement**

To ensure that the procurement of goods and services and execution of works are conducted in a fair, equitable, transparent, competitive, and cost-effective manner according to law and policy guidelines.

The Agency's mission is addressed through one programme area which is stated below:

The Public Procurement Commission is responsible for promoting fairness, transparency, and accountability in the public procurement system.

# **RECURRENT PROGRAMMES**

Programme SubProgramme Activity

**621 Public Procurement Commission** 

62101 Public Procurement Commission

6210101 Public Procurement Commission

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
4001200	Constitutional Agencies	Constitutional Agencies
4406700	Public Procurement Commission	Public Procurement Commission
4506000	Constitutional Agency	Constitutional Agency

DETAILS OF REVENUE AND EXPENDITURE					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total (Appropriation & Statutory) Expenditure	192,926	199,943	107,803	199,828	
Total Statutory Expenditure	0	0	0	196,443	
Total Appropriation Expenditure	192,926	199,943	107,803	3,385	
Total Appropriated Capital Expenditure	6,770	3,500	407	3,385	
Total Appropriated Current Expenditure	186,156	196,443	107,396	0	
Total Employment Costs	0	0	0	0	
Total Other Charges	186,156	196,443	107,396	0	
Total Revenue	0	0	16	0	
Total Current Revenue	0	0	16	0	

**Programme: 621 Public Procurement Commission** 

#### **OBJECTIVE:**

To promote the principles of accountability and transparency in the conduct of public business to ensure equity and fairness in public procurement.

#### STRATEGIES:

- · Formulate and recommend amendments to regulations governing procurement of goods, services and works
- Provide policy assistance in the issuance and dissemination of the Procurement Act 2003, regulations, directives, procedures, and standard procurement documents
- Report to the Minister of Finance on the effectiveness of the procurement system
- Organise and deliver training programmes for the benefit of all stakeholders in the public procurement system
- · Create and maintain a management information system (MIS) for public procurement
- Create and maintain an internet website to disseminate information to the public about the public procurement process and contracts awarded by the procuring entities
- Monitor the performance of procuring entities to assess their efficiency and compliance with established procedures
- Investigate breaches of the procurement law.

#### **IMPACTS:**

- Improved efficiency of the procurement cycle
- Increased compliance with procurement regulations by stakeholders
- Improved transparency and accountability in the procurement process
- Improved professionalism and capacity of the procurement workforce
- Improved contract management and performance

#### **INDICATORS:**

- 1 Number of amendments made to the procurement regulations
- 2 Number of reports prepared and shared with the Minister as well as on the website
- 3 Number of persons trained in public procurement
- 4 Number of contract awards posted on website quarterly
- 5 Number of investigations completed annually

#### **FINANCIAL INFORMATION:**

# **Details of Current Expenditures by Programme**

# **Programme - 621 Public Procurement Commission**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	199,828
Total Appropriated Expenditure	192,926	199,943	107,803	3,385
Total Appropriated Current Expenditure	186,156	196,443	107,396	0
610 Total Employment Costs	0	0	0	0
611 Total Wages and Salaries	0	0	0	0
613 Overhead Expenses	0	0	0	0
620 Total Other Charges	186,156	196,443	107,396	0
Total Appropriated Capital Expenditure	6,770	3,500	407	0
Programme Total	192,926	199,943	107,803	199,828

Minister of Parliamentary Affairs and Governance

# Regional Development Sector

# Regional Chairman

Mr. Brentnol Ashley

#### **Regional Executive Officer**

Mr. T. Bisesar

#### **Mission Statement**

To provide for the coordination and utilisation of human and material resources within the Region, to promote quality services and sustainable physical and institutional infrastructures, and to enhance orderly development in the political, economic, social, and cultural life of the people in pursuit of improved living conditions for the residents of the region.

The Region addresses its mission through four programme areas which are stated below.

**Regional Administration and Finance** is responsible for providing leadership and managerial administration necessary for the implementation of the national policies. The Programme will promote efficient and optimal use of human, material and financial resources, the adoption of increased accountability measures and the strengthening of managerial and administrative capacity at all levels.

**Public Works** is responsible for ensuring the effective, efficient, and safe design, supervision, construction, and maintenance of civil works in the region.

**Education Delivery** is responsible for effective and efficient coordination, monitoring and management, in accordance with national education policies and curricula, the delivery of education at the nursery, primary and secondary school levels, as well as other educational activities, in the region.

**Health Services** is charged with ensuring that access, affordability, timeliness, and appropriateness of health services are provided to the region's population, striving towards the improved physical, social and mental status for all.

**Agriculture** is responsible for the development and maintenance of drainage and irrigation works, structures and other facilities for the enhancement of achieving greater production.

# **RECURRENT PROGRAMMES**

Programme	SubPr	rogramme	Activity
711 Regional Administration and			
	71101	Main Office	
			7110101 Secretariat of the RDC
	74400	Desire of A lexistered	7110102 Secretariat of the REO
	71102	Regional Administration	7110201 Regional Administration
	71103	Budgeting and Finance	7110201 Regional Administration
			7110301 Budgeting and Finance
712 Public Works			
	71201	Buildings	
			7120101 Administration
	71202	Roads, Trails, Bridges & Other Infr	
	71203	Mechanical Workshop	7120201 Roads, Trails, Bridges & Other Infrastructure
	7 1203	wechanical workshop	7120301 Mechanical Workshop
	71204	Public Utilities	1 12000 1 Woorlandar VVOINGHOP
			7120401 Water
			7120402 Electricity
			7120404 Electricity
713 Education Delivery			
	71301	Programme Administration	
	74000	N	7130101 Administration
	71302	Nursery Level	7130201 Nursery Level
	71303	Primary Level	7130201 Nulsely Level
			7130301 Primary Level
	71304	Secondary Level	,
			7130401 Secondary Level
			7130402 Dormitory Services
714 Health Services			
	71401	Programme Administration	7440404 Administration
	71402	District Hospital Services	7140101 Administration
	71402	District Floophar Gervices	7140201 Administration and Ancillary Services
			7140202 Medical and Nursing Services
	71403	Primary Health Care	
		•	7140301 Maternal & Child Health & Gen. Out-Patient Serv
			7140302 Environmental Health Services
			7140303 Malaria
715 Agriculture			
	71501	Agriculture	74F0404 Danisa are as I between
			7150101 Drainage and Irrigation

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1100200	Bridges	Bridges
1202400	Buildings - Health	Buildings - Health
1202600	Buildings - Education	Buildings - Education
1208600	Buildings - Administration	Buildings - Administration
1219500	Buildings	Buildings
1301200	Agricultural Development	Agricultural Development
1400400	Roads	Roads
1902600	Infrastructural Development	Infrastructural Development
2401500	Land and Water Transport	Land and Water Transport
2401500	Land and Water Transport	Land and Water Transport
2401500	Land and Water Transport	Land and Water Transport
2401500	Land and Water Transport	Land and Water Transport
2502500	Furniture and Equipment - Administration	Furniture and Equipment - Administration
2502600	Furniture and Equipment - Education	Furniture and Equipment - Education
2502700	Furniture and Equipment - Staff Quarters	Furniture and Equipment - Staff Quarters
2502700	Furniture and Equipment - Staff Quarters	Furniture and Equipment - Staff Quarters
2502700	Furniture and Equipment - Staff Quarters	Furniture and Equipment - Staff Quarters
2502800	Furniture and Equipment - Health	Furniture and Equipment - Health
2509600	Furniture and Equipment	Furniture and Equipment
2601400	Power Supply	Power Supply

DETAILS OF REVENUE AND EXPENDITURE					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total (Appropriation & Statutory) Expenditure	3,627,548	4,333,627	4,260,229	4,668,446	
Total Statutory Expenditure	0	0	0	0	
Total Appropriation Expenditure	3,627,548	4,333,627	4,260,229	4,668,446	
Total Appropriated Capital Expenditure	409,306	738,578	735,605	817,800	
Total Appropriated Current Expenditure	3,218,242	3,595,049	3,524,624	3,850,646	
Total Employment Costs	1,405,448	1,541,453	1,467,114	1,597,213	
Total Other Charges	1,812,794	2,053,596	2,057,510	2,253,433	
Total Revenue	45,443	0	62,445	1,000	
Total Current Revenue	45,443	0	62,445	1,000	
Total Capital Revenue	0	0	0	C	

**Programme: 711 Regional Administration and Finance** 

#### **OBJECTIVE:**

To undertake the necessary consultation with the subject ministries, Regional Democratic Council (RDC), Neighbourhood Democratic Councils (NDCs), and Indigenous Peoples' Village Councils (IPVCs), regarding the implementation of any policy or development plan that may be determined by those agencies; and to give maximum support to programmes, promote efficient and optimal use of resources and at the same time ensuring that all relevant guidelines are observed so as to achieve an acceptable level of accountability.

#### STRATEGIES:

- Provide technical support in terms of advice and guidance to the Regional Democratic Council
- Monitor and manage the activities of the NDCs and IPVCs, by ensuring they operate within the framework of the Government's financial procedures and by providing guidance and direction as necessary
- Coordinate Regional Plans in accordance with the National Development Plan
- Advise and educate Neighbourhood Democratic Councils and Municipalities regarding their legal requirements
- Promote the use of Information Technology

#### **IMPACTS:**

- A planned and cohesive approach in executing the policies of the Regional Democratic Council and central government and regional activities is in compliance with the relevant financial and administrative regulations and directives
- Integrated regional plans in accordance with the National Development Plan.
- Neighbourhood Democratic Councils and municipalities operations are in accordance with the law
- Accountability and transparency of Local Government Councils
- Enhanced human resource development especially in the area of Information Technology

		Target
INDICATORS:	2021	2022
1 Level of technical support given to RDCs, IPVCs and NDCs through meetings held	111	167
2 Number of reports on local government matters disseminated	65	90
3 Number of skilled personnel recruited	55	80

#### **FINANCIAL INFORMATION:**

# **Details of Current Expenditures by Programme**

# **Programme - 711 Regional Administration and Finance**

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	266,071	281,337	281,255	306,519
Total Appropriated Current Expenditure	240,985	254,344	254,523	283,519
610 Total Employment Costs	61,492	61,001	56,044	67,009
611 Total Wages and Salaries	53,024	52,036	46,864	57,835
613 Overhead Expenses	8,468	8,965	9,180	9,174
620 Total Other Charges	179,493	193,343	198,479	216,510
Total Appropriated Capital Expenditure	25,086	26,993	26,732	23,000
Programme Total	266,071	281,337	281,255	306,519

Minister of Local Government and Regional Development

**Programme: 712 Public Works** 

#### **OBJECTIVE:**

To ensure the continued enhancement and sustainability of the physical infrastructure and provide electricity and water to facilitate the continued development of the communities in the region.

#### **STRATEGIES:**

- Implement a strategic plan for the improvement and sustainability of physical infrastructure including government buildings, roads, and bridges in the region
- Conduct a feasibility study on the acquisition, utilisation and disposal of (unserviceable) heavy duty equipment and machinery
- · Advise on design supervision and construction of civil works
- · Monitor and evaluate projects and supervise contractors and consultants working on roads, trails, bridges, and buildings
- · Maintain a reliable supply of electricity and potable water for the use of the various communities and residents
- Conduct on-going maintenance of the electrical and water generating and distribution systems
- Liaise with the Guyana Water Inc. regarding support for technical assistance and equipment for new and existing water systems
- Undertake training and development of workers

#### **IMPACTS:**

- Identification of issues and the execution of policies for the betterment of the communities in the region
- Sustainable and safe physical infrastructure
- Cohesive approach by the region, the NDCs and the IPVCs in the planning and delivery of projects in the region.
- Safe and adequate supply of electricity and availability of potable water to the various communities
- Increased consultation with and support from Guyana Water Inc. to enhance the supply of potable water

		l arget
INDICATORS:	2021	2022
1 Number of communities assessing electricity	5	8
2 Number of communities accessing potable water	39	39
3 Number of roads, trails, bridges, and buildings maintained (mi)	187	218

#### **FINANCIAL INFORMATION:**

# **Details of Current Expenditures by Programme**

# Programme - 712 Public Works

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	447,865	586,229	579,584	651,393
Total Appropriated Current Expenditure	357,077	388,562	383,785	416,093
610 Total Employment Costs	42,237	42,856	36,479	34,314
611 Total Wages and Salaries	36,513	37,144	31,058	28,983
613 Overhead Expenses	5,724	5,712	5,421	5,331
620 Total Other Charges	314,840	345,706	347,306	381,779
Total Appropriated Capital Expenditure	90,787	197,667	195,799	235,300
Programme Total	447,865	586,229	579,584	651,393

Minister of Local Government and Regional Development

**Programme: 713 Education Delivery** 

#### **OBJECTIVE:**

To ensure equal access to quality education for all children and young people of the region.

#### STRATEGIES:

- Implement, monitor, and review policies and plans that will facilitate the sustainability of education policies, the national curricula and teacher training
- Ensure the implementation of the national curricula and the provision of a supportive environment that facilitates the teaching/learning process
- Ensure that the organisational climate in schools is conducive and supportive of a high level of efficiency and productivity
- · Monitor, evaluate and report to the Ministry of Education on all aspects of the education system
- Establish and maintain linkages with the community at large in the provision of quality education

#### **IMPACTS:**

- The education system within the region produces human resources with the appropriate knowledge, skills and attitudes to meet its own personal development and the social, economic and technological needs
- Improved teacher and student performance
- Training programmes conducted as planned and personnel equipped with relevant skills and knowledge
- · Competent persons are recruited and trained
- Community-school relationship enhanced and sustained and increased public awareness of trends/developments/innovations in education

IND	ICATORS:	2021	Target 2022
1.1	Percentage of teachers trained: Nursery	41%	55%
1.2	Primary	32%	55%
1.3	Secondary	38%	50%
2.1	Percentage of Grade 4 pupils scoring 50% and over in: Literacy	N/A	N/A
2.2	Numeracy	N/A	N/A
3	Percentage of pupils scoring 50% and over in all subjects at NGSA	12%	30%
4	Matriculation Rate	12%	55%
5.1	Performance Index of hinterland/riverine vs coastal students at: NGSA	0.34	N/A
5.2	CSEC	N/A	N/A
6	Percentage of nursery students supported with distance/home-based learning	75%	100%
7.1	Percentage of schools sanitised: Nursery	100%	100%
7.2	Primary	100%	100%
7.3	Secondary	100%	100%
8.1	Percentage of schools equipped with minimum hygiene standards for prevention of COVID (e.g. running water & hand washing sink): Nursery	65%	100%
8.2	Primary	92%	100%
8.3	Secondary	100%	100%
9.1	Percentage of schools with handwashing stations in place: Nursery	100%	100%
9.2	Primary	92%	100%
9.3	Secondary	100%	100%
10.1	Percentage of children/students provided with learning materials (textbooks/workbooks): Nursery	100%	100%
10.2	Primary	100%	100%
10.3	Secondary	100%	100%
11.1	Percentage of children previously enrolled in schools who return to school once school reopened for their grade: Nursery	80%	100%

11.2	Primary	78%	100%
11.3	Secondary	45%	100%
12.1	Percentage of children/students whose learning loss was assessed to evaluate loss of learning during school closure: Nursery	85%	100%
12.2	Primary	89%	100%
12.3	Secondary	45%	100%
13.1	Percentage of schools monitored: Nursery	36%	100%
13.2	Primary	20%	100%
13.3	Secondary	100%	100%

# FINANCIAL INFORMATION:

Programme - 713 Education Delivery					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total Statutory Expenditure	0	0	0	- 0	
Total Appropriated Expenditure	1,641,129	1,886,102	1,832,736	2,021,084	
Total Appropriated Current Expenditure	1,547,381	1,695,308	1,642,513	1,822,584	
610 Total Employment Costs	1,015,996	1,080,533	1,039,771	1,160,457	
611 Total Wages and Salaries	795,517	852,043	824,348	913,713	
613 Overhead Expenses	220,480	228,490	215,423	246,744	
620 Total Other Charges	531,384	614,775	602,742	662,127	
Total Appropriated Capital Expenditure	93,748	190,794	190,223	198,500	
Programme Total	1,641,129	1,886,102	1,832,736	2,021,084	

Minister of Local Government and Regional Development

**Programme: 714 Health Services** 

#### **OBJECTIVE:**

To improve the physical, social, and mental health status of the residents of the region.

#### STRATEGIES:

- Ensure that health services are accessible, acceptable, affordable, timely and appropriate given available resources
- Empower individuals for their own health through health promotion and disease prevention
- Enhance the effectiveness of health care personnel through training programmes
- Involve and share responsibility with communities, organisations, institutions, and other departments, as well as collaborating with other regions
- Improve and monitor the general environmental conditions which impact on the health status of the population, including
  water supply, disposal of solid waste, agricultural and industrial pollution, food safety and the control of breeding places
  for vermin
- Provide for the medical transfer of patients to the Georgetown Public Hospital Corporation when service is not available in their location

#### IMPACTS:

- Improved coverage, quality and timeliness of health care delivery and provision
- Identification and assessment of training needs
- Improved practices and status of nutrition and food preparation
- Efficient disposal of solid waste to alleviate breeding places for rodents, insects and vermin which transmit diseases
- Medical transfer of critical patients is done in an efficient and timely manner

		Target
INDICATORS:	2021	2022
1 Percentage of facilities offering holistic Primary Health Care Services (PHC)	100%	100%
2 Percentage of Regional and District Hospitals offering obstetric services	100%	100%
3 Percentage of Regional and District Hospitals offering surgical services (SS)	25%	75%
4 Percentage of essential drugs and medical supplies that have at least 3 months buffer stock	>90%	>90%
5 Number of trained health workers recruited	60	60
6 Percentage of pregnant women with anaemia	18%	15%
7 Percentage of children under 5 years old with malnutrition	0.05%	0.05%
8 Adolescent birth rate per 1,000 women	9/1,000	6/1,000
9 Percentages of communities involved in health care issues	100%	100%
10 Incidence of infectious diseases	<500/10,000	<400/10,000
11 Incidence of dental caries in adults vs children	1/2	1/1
12 Mortality rate	3 / 10,000	1 /10,000
13 Morbidity rate	20 /10,000	10 / 10,000

#### **FINANCIAL INFORMATION:**

# **Details of Current Expenditures by Programme**

# Programme - 714 Health Services

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	1,267,828	1,542,951	1,529,970	1,642,600
Total Appropriated Current Expenditure	1,072,799	1,235,071	1,222,363	1,302,600
610 Total Employment Costs	285,723	357,063	334,820	335,433
611 Total Wages and Salaries	220,579	257,043	255,311	249,839
613 Overhead Expenses	65,143	100,020	79,509	85,594
620 Total Other Charges	787,076	878,008	887,544	967,167
Total Appropriated Capital Expenditure	195,029	307,880	307,607	340,000
Programme Total	1,267,828	1,542,951	1,529,970	1,642,600

Minister of Local Government and Regional Development

**Programme: 715 Agriculture** 

#### **OBJECTIVE:**

To develop and adequately drain and irrigate all lands within the Drainage and Irrigation (D&I) System for the social and economic benefit of all residents of the region.

#### **STRATEGIES:**

- Identify and advise on drainage and irrigation works
- · Maintain and repair all existing infrastructure and access dams within the Drainage and Irrigation System
- Provide adequate drainage and irrigation water for rice lands
- Provide machines to execute drainage and irrigation works and adequate transportation for officers

#### **IMPACTS:**

- · Continuous upgrade, repair and maintenance of the region's drainage and irrigation system
- Reduced flooding and improved irrigation for increasing agricultural production
- · Easy access from farm to market
- All works done to specification and all other infrastructure in good condition

INDICATORS.	2024	Target
INDICATORS:	2021	2022
1 Number of work sites inspected	4,032	5,000
2 Number of trenches cleaned	200	200
3 Number of access dams prepared	16,800	16,800
4 Number of structures repaired and maintained	6	6

# **FINANCIAL INFORMATION:**

Source: Ministry of Finance

Details of Current Expenditures by Programme						
Programme - 715 Agriculture						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total Statutory Expenditure	0	0	0	0		
Total Appropriated Expenditure	4,656	37,008	36,684	46,850		
Total Appropriated Current Expenditure	0	21,764	21,440	25,850		
610 Total Employment Costs	0	0	0	0		
611 Total Wages and Salaries	0	0	0	0		
613 Overhead Expenses	0	0	0	0		
620 Total Other Charges	0	21,764	21,440	25,850		
Total Appropriated Capital Expenditure	4,656	15,244	15,244	21,000		
Programme Total	4,656	37,008	36,684	46,850		

Minister of Local Government and Regional Development

#### Regional Chairman Vilma Desilva

#### **Regional Executive Officer**

Ms. S. Saywack (a.g.)

#### **Mission Statement**

To ensure that appropriate and adequate financial and management systems exist for the improvement of the physical, social, and economic well-being of residents by providing quality health care, education, housing, and agricultural lands and constructing and maintaining physical infrastructure for the orderly development of the region as indicated in national policies.

The Region addresses its mission through five programme areas which are stated below.

**Regional Administration and Finance** is responsible for providing leadership and managerial administration necessary for the implementation of national policies. The programme will promote efficient and optimal use of human, material and financial resources, the adoption of increased accountability measures and the strengthening of managerial and administrative capacity at all levels.

**Agriculture** is responsible for the development and maintenance of drainage and irrigation works, structures and other facilities for the enhancement of achieving greater production.

**Public Works** is responsible for ensuring the effective, efficient, and safe design, supervision, construction, and maintenance of civil works in the region.

**Education Delivery** is responsible for effective and efficient coordination, monitoring and management, in accordance with national education policies and curricula, the delivery of education at the nursery, primary and secondary school levels, as well as other educational activities, in the region.

**Health Services** is charged with ensuring that access, affordability, timeliness, and appropriateness of health services are provided to the region's population, striving towards the improved physical, social and mental status for all.

# **RECURRENT PROGRAMMES**

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title	
1100300	Bridges	Bridges	
1100300	Bridges	Bridges	
1100300	Bridges	Bridges	
1202700	Buildings - Health	Buildings - Health	
1202800	Buildings - Education	Buildings - Education	
1202900	Buildings - Administration	Buildings - Administration	
1300700	Miscellaneous Drainage and Irrigation Works	Miscellaneous Drainage and Irrigation Works	
1400500	Roads	Roads	
2401600	Land and Water Transport	Land and Water Transport	
2401600	Land and Water Transport	Land and Water Transport	
2401600	Land and Water Transport	Land and Water Transport	
2502900	Furniture and Equipment - Education	Furniture and Equipment - Education	
2503000	Furniture and Equipment - Administration	Furniture and Equipment - Administration	
2512000	Furniture and Equipment	Furniture and Equipment	
2512000	Furniture and Equipment	Furniture and Equipment	
2601600	Furniture and Equipment - Health	Furniture and Equipment - Health	
4400800	Other Equipment	Other Equipment	
4400800	Other Equipment	Other Equipment	

DETAILS OF REVENUE AND EXPENDITURE					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total (Appropriation & Statutory) Expenditure	4,580,960	5,347,134	5,356,079	6,101,644	
Total Statutory Expenditure	0	0	0	0	
Total Appropriation Expenditure	4,580,960	5,347,134	5,356,079	6,101,644	
Total Appropriated Capital Expenditure	297,382	653,579	755,267	866,415	
Total Appropriated Current Expenditure	4,283,578	4,693,555	4,600,812	5,235,229	
Total Employment Costs	2,442,047	2,662,960	2,532,369	2,702,260	
Total Other Charges	1,841,530	2,030,595	2,068,443	2,532,969	
Total Revenue	87,580	44,483	27,487	47,500	
Total Current Revenue	87,580	44,483	27,487	47,500	
Total Capital Revenue	0	0	0	0	

**Programme: 721 Regional Administration and Finance** 

#### **OBJECTIVE:**

To undertake the necessary consultation with the subject ministries, Regional Democratic Council (RDC), Neighbourhood Democratic Councils (NDCs), and Indigenous Peoples' Village Councils (IPVCs), regarding the implementation of any policy or development plan that may be determined by those agencies; and to give maximum support to programmes, promote efficient and optimal use of resources and at the same time ensuring that all relevant guidelines are observed so as to achieve an acceptable level of accountability.

#### STRATEGIES:

- Provide technical support in terms of advice and guidance to the Regional Democratic Council
- Monitor and manage the activities of the NDCs and IPVCs, by ensuring they operate within the framework of the Government's financial procedures and by providing guidance and direction as necessary
- Coordinate Regional Plans in accordance with the National Development Plan
- Advise and educate Neighbourhood Democratic Councils and Municipalities regarding their legal requirements
- Promote the use of Information Technology

- A planned and cohesive approach in executing the policies of the Regional Democratic Council and central government and regional activities is in compliance with the relevant financial and administrative regulations and directives
- Integrated regional plans in accordance with the National Development Plan
- · Neighbourhood Democratic Councils and municipalities operations are in accordance with the law
- Accountability and transparency of Local Government Councils
- Enhanced human resource development especially in the area of Information Technology

		Target
INDICATORS:	2021	2022
1 Level of technical support given to RDCs, IPVCs and NDCs	23%	30%
2 Number of reports on local government matters disseminated	16	25
3 Number of skilled personnel recruited	34	25

## **Details of Current Expenditures by Programme**

# Programme - 721 Regional Administration and Finance

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	240,358	265,663	268,578	296,894
Total Appropriated Current Expenditure	237,364	251,663	254,581	272,664
610 Total Employment Costs	116,147	118,384	103,734	113,918
611 Total Wages and Salaries	99,414	99,939	87,485	96,522
613 Overhead Expenses	16,732	18,445	16,249	17,396
620 Total Other Charges	121,218	133,279	150,847	158,746
Total Appropriated Capital Expenditure	2,994	14,000	13,997	24,230
Programme Total	240,358	265,663	268,578	296,894

Programme: 722 Agriculture

#### **OBJECTIVE:**

To develop and adequately drain and irrigate all lands within the Drainage and Irrigation (D&I) System for the social and economic benefit of all residents of the region.

#### STRATEGIES:

- Identify and advise on drainage and irrigation works
- · Maintain and repair all existing infrastructure and access dams within the Drainage and Irrigation System
- Provide adequate drainage and irrigation water for rice lands
- Provide machines to execute drainage and irrigation works and adequate transportation for officers

#### **IMPACTS:**

- · Continuous upgrade, repair and maintenance of the region's drainage and irrigation system
- Reduced flooding and improved irrigation for increasing agricultural production
- · Easy access from farm to market
- All works done to specification and all other infrastructure in good condition

		Target
INDICATORS:	2021	2022
1 Number of work sites inspected	125	160
2 Number of trenches cleaned (km)	1,080	1,200
3 Number of access dams prepared (km)	900	1,000
4 Number of structures repaired and maintained	55	70

#### FINANCIAL INFORMATION:

Details of Current Expenditures by Programme					
Programme - 722 Agriculture					
Actual Budget Revised Budget 2020 2021 2021 2021					
Total Statutory Expenditure	0	0	0	0	
Total Appropriated Expenditure	431,084	483,422	506,483	625,578	
Total Appropriated Current Expenditure	388,040	402,222	425,284	478,898	
610 Total Employment Costs	94,597	100,194	91,384	102,016	
611 Total Wages and Salaries	84,967	89,591	81,063	91,662	
613 Overhead Expenses	9,629	10,603	10,321	10,354	
620 Total Other Charges	293,444	302,028	333,900	376,882	
Total Appropriated Capital Expenditure	43,043	81,200	81,199	146,680	
Programme Total	431,084	483,422	506,483	625,578	

Minister of Local Government and Regional Development

Source: Ministry of Finance

Programme: 723 Public Works

#### **OBJECTIVE:**

To ensure the continued enhancement and sustainability of the physical infrastructure and provide electricity and water to facilitate the continued development of the communities in the region.

#### STRATEGIES:

- Implement a strategic plan for the improvement and sustainability of physical infrastructure including government buildings, roads, and bridges in the region
- Conduct a feasibility study on the acquisition, utilisation and disposal of (unserviceable) heavy duty equipment and machinery
- · Advise on design supervision and construction of civil works
- Monitor and evaluate projects and supervise contractors and consultants working on roads, trails, bridges, and buildings
- · Maintain a reliable supply of electricity and potable water for the use of the various communities and residents
- Conduct on-going maintenance of the electrical and water generating and distribution systems
- Liaise with the Guyana Water Inc. regarding support for technical assistance and equipment for new and existing water systems
- Undertake training and development of workers

- Identification of issues and the execution of policies for the betterment of the communities in the region
- Sustainable and safe physical infrastructure
- Cohesive approach by the region, the NDCs and the IPVCs in the planning and delivery of projects in the region
- Safe and adequate supply of electricity and availability of potable water to the various communities
- Increased consultation with and support from Guyana Water Inc. to enhance the supply of potable water

INDICATORS:	2021	Target 2022
1 Number of communities accessing electricity	5	77
2 Number of communities accessing potable water	33	77
3 Number of roads, trails, bridges, and buildings maintained:		
3.1 Number of roads maintained (km)	150	200
3.2 Number of bridges and other infrastructure maintained	18	40
3.3 Number of buildings maintained	26	50

## **Details of Current Expenditures by Programme**

# Programme - 723 Public Works

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	181,524	246,892	239,161	289,625
Total Appropriated Current Expenditure	128,994	143,662	135,931	170,625
610 Total Employment Costs	50,409	57,953	49,410	50,612
611 Total Wages and Salaries	43,182	48,185	41,516	43,135
613 Overhead Expenses	7,227	9,768	7,894	7,477
620 Total Other Charges	78,586	85,709	86,521	120,013
Total Appropriated Capital Expenditure	52,529	103,230	103,230	119,000
Programme Total	181,524	246,892	239,161	289,625

**Programme: 724 Educational Delivery** 

#### **OBJECTIVE:**

To ensure equal access to quality education for all children and young people of the region.

#### STRATEGIES:

- Implement, monitor, and review policies and plans that will facilitate the sustainability of education policies, the national curricula and teacher training
- Ensure the implementation of the national curricula and the provision of a supportive environment that facilitates the teaching/learning process
- Ensure that the organisational climate in schools is conducive and supportive of a high level of efficiency and productivity
- Monitor, evaluate and report to the Ministry of Education on all aspects of the education system
- Establish and maintain linkages with the community at large in the provision of quality education

- The education system within the region produces human resources with the appropriate knowledge, skills, and attitudes to meet its own personal development and the social, economic, and technological needs
- Improved teacher and student performance
- Training programmes conducted as planned and personnel equipped with relevant skills and knowledge
- Competent persons are recruited and trained
- Community-school relationship enhanced and sustained and increased public awareness of trends/developments/innovations in education

IND	ICATORS:	2021	Target 2022
1.1	Percentage of teachers trained: Nursery	82%	83%
1.2	Primary	72%	80%
1.3	Secondary	90%	100%
2.1	Percentage of Grade 4 pupils scoring 50% and over in: Literacy	N/A	75%
2.2	Numeracy	N/A	75%
3	Percentage of pupils scoring 50% and over in all subjects at NGSA	44%	60%
4	Matriculation Rate	40%	60%
5.1	Performance Index of hinterland/riverine vs coastal students at: NGSA	0.62	1
5.2	CSEC	0	1
6	Percentage of nursery students supported with distance/home-based learning	100%	100%
7.1	Percentage of schools sanitised: Nursery	100%	100%
7.2	Primary	100%	100%
7.3	Secondary	100%	100%
8.1	Percentage of schools equipped with minimum hygiene standards for prevention of COVID (e.g. running water & hand washing sink): Nursery	100%	100%
8.2	Primary	100%	100%
8.3	Secondary	100%	100%
9.1	Percentage of schools with handwashing stations in place: Nursery	100%	100%
9.2	Primary	100%	100%
9.3	Secondary	100%	100%
10.1	Percentage of children/students provided with learning materials (textbooks): Nursery	100%	100%
10.2	Primary	100%	100%
10.3	Secondary	100%	100%

11.1	Percentage of children previously enrolled in schools who return to school once school reopened for their grade: Nursery	85%	100%
11.2	Primary	72%	100%
11.3	Secondary	58%	100%
12.1	Percentage of children/students whose learning loss was assessed to evaluate loss of learning during school closure: Nursery	88%	100%
12.2	Primary	97%	100%
12.3	Secondary	43%	100%
13.1	Percentage of schools monitored: Nursery	75%	100%
13.2	Primary	80%	100%
13.3	Secondary	88%	100%

Details of Current Expenditures by Programme					
Programme - 724 Educational Delivery	Programme - 724 Educational Delivery				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total Statutory Expenditure	0	0	0	0	
Total Appropriated Expenditure	2,515,353	2,957,721	2,963,435	3,425,251	
Total Appropriated Current Expenditure	2,404,594	2,679,392	2,583,411	3,007,746	
610 Total Employment Costs	1,708,450	1,898,790	1,809,837	1,958,981	
611 Total Wages and Salaries	1,518,484	1,640,915	1,591,906	1,733,672	
613 Overhead Expenses	189,966	257,875	217,932	225,310	
620 Total Other Charges	696,144	780,602	773,574	1,048,765	
Total Appropriated Capital Expenditure	110,760	278,329	380,024	417,505	
Programme Total	2,515,353	2,957,721	2,963,435	3,425,251	

**Programme: 725 Health Services** 

#### **OBJECTIVE:**

To improve the physical, social, and mental health status of the residents of the region.

#### STRATEGIES:

- Ensure that health services are accessible, acceptable, affordable, timely and appropriate given available resources
- Empower individuals for their own health through health promotion and disease prevention
- Enhance the effectiveness of health care personnel through training programmes
- Involve and share responsibility with communities, organisations, institutions, and other departments, as well as collaborating with other regions
- Improve and monitor the general environmental conditions which impact on the health status of the population, including
  water supply, disposal of solid waste, agricultural and industrial pollution, food safety and the control of breeding places
  for vermin
- Provide for the medical transfer of patients to the Georgetown Public Hospital Corporation when service is not available in their location

- Improved coverage, quality and timeliness of health care delivery and provision
- Identification and assessment of training needs
- Improved practices and status of nutrition and food preparation
- Efficient disposal of solid waste to alleviate breeding places for rodents, insects and vermin which transmit diseases
- Medical transfer of critical patients is done in an efficient and timely manner

			Target
INE	DICATORS:	2021	2022
1	Percentage of facilities offering holistic Primary Health Care Services (PHC)	90%	100%
2	Percentage of Regional and District Hospitals offering obstetric services	85%	100%
3	Percentage of Regional and District Hospitals offering surgical services (SS)	50%	100%
4	Percentage of essential drugs and medical supplies that have at least 3 months buffer stock	90%	100%
5	Number of trained health workers recruited	20	40
6	Percentage of pregnant women with anaemia	1%	<0.5%
7	Percentage of children under 5 years old with malnutrition	0%	0%
8	Adolescent birth rate per 1,000 women	183	<100
9	Percentages of communities involved in health care issues	40%	70%
10	Incidence of infectious diseases	10%	5%
11	Incidence of dental caries in adults vs children	35.6% vs 14.3%	20% vs 10%
12	Mortality rate	0.77%	<1%
13	Morbidity rate	65%	50%

## **Details of Current Expenditures by Programme**

# Programme - 725 Health Services

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	1,212,642	1,393,436	1,378,422	1,464,295
Total Appropriated Current Expenditure	1,124,585	1,216,616	1,201,605	1,305,295
610 Total Employment Costs	472,446	487,639	478,004	476,732
611 Total Wages and Salaries	379,689	390,613	382,188	378,348
613 Overhead Expenses	92,756	97,026	95,816	98,384
620 Total Other Charges	652,139	728,977	723,601	828,563
Total Appropriated Capital Expenditure	88,057	176,820	176,817	159,000
Programme Total	1,212,642	1,393,436	1,378,422	1,464,295

#### AGENCY 73 - REGION 3: ESSEQUIBO ISLANDS/WEST DEMERARA

## **Regional Chairman**

Mr. Sheik M. I. Ayube

#### **Regional Executive Officer**

Mr. J. Somwar

#### **Mission Statement**

To provide for the coordination and utilisation of human and material resources within the region, to promote quality services and sustainable physical and institutional infrastructures, and to enhance orderly development in the political, economic, social, and cultural life of the people in pursuit of improved living conditions for the residents of the region.

The Region addresses its mission through five programme areas which are stated below.

**Regional Administration and Finance** is responsible for providing leadership and managerial administration necessary for the implementation of national policies. The programme will promote efficient and optimal use of human, material and financial resources, the adoption of increased accountability measures and the strengthening of managerial and administrative capacity at all levels.

**Agriculture** is responsible for the development and maintenance of drainage and irrigation works, structures and other facilities for the enhancement of achieving greater production.

**Public Works** is responsible for ensuring the effective, efficient, and safe design, supervision, construction, and maintenance of civil works in the region.

**Education Delivery** is responsible for effective and efficient coordination, monitoring and management, in accordance with national education policies and curricula, the delivery of education at the nursery, primary and secondary school levels, as well as other educational activities, in the region.

**Health Services** is charged with ensuring that access, affordability, timeliness, and appropriateness of health services are provided to the region's population, striving towards the improved physical, social and mental status for all.

# **AGENCY OUTLINE**

## **RECURRENT PROGRAMMES**

Programme	SubPr	rogramme	Activity
731 Regional Administration and I	Finance		
	73101	Main Office	
			7310101 Secretariat of the RDC
			7310102 Secretariat of the REO
	73102	Regional Administration	
			7310201 Gen. Support Services & Central Registry
			7310202 Human Resources
			7310203 Local Gov't Department & Cooperatives
	73103	Budgeting and Finance	7040004 Dudgeting and Finance
732 Agriculture			7310301 Budgeting and Finance
732 Agriculture	73201	Drainage and Irrigation	
			7320101 Drainage and Irrigation
733 Public Works			Ç Ç
	73301	Buildings	
			7330101 Buildings
			7330102 Agriculture
	73302	Roads and Bridges	
704 E handing Ballings			7330201 Roads and Bridges
734 Education Delivery	73//01	Programme Administration	
	7 340 1	1 Togramme Administration	7340101 Administration
			7340102 Schools' Supervision
	73402	Nursery Level	70 TO TO Z GONOGIO GAPOTVISION
		,	7340201 Nursery Level
	73403	Primary Level	
			7340301 Primary Level
	73404	Secondary Level	
	70.405	5	7340401 Secondary Level
	73405	Practical Instruction Centres	7340501 Practical Instruction Centres
	73406	Craft Development and Sports	7340301 Practical Instruction Centres
	70400	Oran Development and opons	7340601 Craft Development and Sports
735 Health Services			
	73501	Programme Administration	
			7350101 Administration
			7350102 Finance
			7350103 Registry
	73502	West Demerara Regional Hospital	
			7350201 Ancillary Services
			7350202 Dietary Services
			7350203 Health Information System
			7350204 Medical & Nursing Services Admin.
			7350205 Medical Support Services
			7350206 General Medical Care
			7350207 Accident, Emergency and Out-Patient Clinic

Programme	SubProgramme	Activity
	73503 Leguan District Hospital	
		7350301 Administration and Ancillary Services
		7350302 Medical and Nursing Services
	73504 Lenora District Hospital	
		7350401 Administration and Ancillary Services
		7350402 Medical and Nursing Services
	73505 Wakenaam District Hospital	
		7350501 Administration and Ancillary Services
		7350502 Medical and Nursing Services
	73506 Primary Health Care	
		7350601 Maternal/Child Health/Gen.Clinical/ Out-Pat. Serv.
		7350602 Environmental Health Services
		7350603 Dental Health Services

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1100400	Bridges	Bridges
1203000	Buildings - Education	Buildings - Education
1203100	Buildings - Health	Buildings - Health
1208700	Buildings - Administration	Buildings - Administration
1300800	Agricultural Development - D & I	Agricultural Development - D & I
1400600	Roads	Roads
2401700	Land and Water Transport	Land and Water Transport
2401700	Land and Water Transport	Land and Water Transport
2503100	Equipment - Health	Equipment - Health
2503200	Furniture and Equipment - Administration	Furniture and Equipment - Administration
2503300	Furniture and Equipment - Education	Furniture and Equipment - Education
2512800	Furniture and Equipment	Furniture and Equipment
4406500	Other Equipment	Other Equipment

## **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total (Appropriation & Statutory) Expenditure	7,123,510	7,745,378	7,745,585	8,469,756
Total Statutory Expenditure	0	0	0	0
Total Appropriation Expenditure	7,123,510	7,745,378	7,745,585	8,469,756
Total Appropriated Capital Expenditure	312,844	782,950	781,896	898,000
Total Appropriated Current Expenditure	6,810,667	6,962,428	6,963,690	7,571,756
Total Employment Costs	3,606,573	3,675,408	3,665,016	3,974,635
Total Other Charges	3,204,094	3,287,020	3,298,674	3,597,121
Total Revenue	16,749	26,202	14,724	26,715
Total Current Revenue	16,749	26,202	14,724	26,715
Total Capital Revenue	0	0	0	C

**Programme: 731 Regional Administration and Finance** 

#### **OBJECTIVE:**

To undertake the necessary consultation with the subject ministries, Regional Democratic Council (RDC), Neighbourhood Democratic Councils (NDCs), and Indigenous Peoples' Village Councils (IPVCs), regarding the implementation of any policy or development plan that may be determined by those agencies; and to give maximum support to programmes, promote efficient and optimal use of resources and at the same time ensuring that all relevant guidelines are observed so as to achieve an acceptable level of accountability.

#### STRATEGIES:

- Provide technical support in terms of advice and guidance to the Regional Democratic Council
- Monitor and manage the activities of the NDCs and IPVCs, by ensuring they operate within the framework of the Government's financial procedures and by providing guidance and direction as necessary
- Coordinate Regional Plans in accordance with the National Development Plan
- Advise and educate Neighbourhood Democratic Councils and Municipalities regarding their legal requirements
- Promote the use of Information Technology

- A planned and cohesive approach in executing the policies of the Regional Democratic Council and central Government and regional activities is in compliance with the relevant financial and administrative regulations and directives
- Integrated regional plans in accordance with the National Development Plan
- Neighbourhood Democratic Councils and municipalities operations are in accordance with the law
- Accountability and transparency of Local Government Councils
- Enhanced human resource development especially in the area of Information Technology

		Target
INDICATORS:	2021	2022
1 Number of community consultations conducted	21	18
2 Number of sub-committee meetings conducted	96	108

# **Details of Current Expenditures by Programme**

# Programme - 731 Regional Administration and Finance

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	231,005	259,542	257,866	301,247
Total Appropriated Current Expenditure	217,042	226,092	224,421	280,247
610 Total Employment Costs	133,974	131,220	129,153	165,244
611 Total Wages and Salaries	114,718	111,191	108,956	144,881
613 Overhead Expenses	19,256	20,029	20,197	20,363
620 Total Other Charges	83,067	94,872	95,268	115,003
Total Appropriated Capital Expenditure	13,963	33,450	33,446	21,000
Programme Total	231,005	259,542	257,866	301,247

Programme: 732 Agriculture

#### **OBJECTIVE:**

To develop and adequately drain and irrigate all lands within the Drainage and Irrigation (D&I) System for the social and economic benefit of all residents of the region.

#### **STRATEGIES:**

- Identify and advise on drainage and irrigation works
- Maintain and repair all existing infrastructure and access dams within the Drainage and Irrigation System
- Provide adequate drainage and irrigation water for rice lands
- Provide machines to execute drainage and irrigation works and adequate transportation for officers

#### **IMPACTS:**

- · Continuous upgrade, repair and maintenance of the region's drainage and irrigation system
- Reduced flooding and improved irrigation for increasing agricultural production
- · Easy access from farm to market
- All works done to specification and all other infrastructure in good condition

		Target
INDICATORS:	2021	2022
1 Number of drains maintained	100	287
2 Number of dams maintained	4	4
3 Number of sluices maintained	15	27
4 Number of drains desilted	19	20

#### FINANCIAL INFORMATION:

Details of Current Expenditures by Programme					
Programme - 732 Agriculture					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total Statutory Expenditure	0	0	0	0	
Total Appropriated Expenditure	447,357	525,916	522,865	649,287	
Total Appropriated Current Expenditure	390,357	402,916	399,865	518,287	
610 Total Employment Costs	89,384	82,320	79,539	92,540	
611 Total Wages and Salaries	80,960	73,556	71,069	84,573	
613 Overhead Expenses	8,424	8,764	8,470	7,967	
620 Total Other Charges	300,973	320,596	320,326	425,747	
Total Appropriated Capital Expenditure	57,000	123,000	123,000	131,000	
Programme Total	447,357	525,916	522,865	649,287	

Minister of Local Government and Regional Development

Source: Ministry of Finance

Programme: 733 Public Works

#### **OBJECTIVE:**

To ensure the continued enhancement and sustainability of the physical infrastructure and provide electricity and water to facilitate the continued development of the communities in the region.

#### STRATEGIES:

- Implement a strategic plan for the improvement and sustainability of physical infrastructure including government buildings, roads, and bridges in the region
- Conduct a feasibility study on the acquisition, utilisation and disposal of (unserviceable) heavy duty equipment and machinery
- Advise on design supervision and construction of civil works
- · Monitor and evaluate projects and supervise contractors and consultants working on roads, trails, bridges, and buildings
- · Maintain a reliable supply of electricity and potable water for the use of the various communities and residents
- Conduct on-going maintenance of the electrical and water generating and distribution systems
- Liaise with the Guyana Water Inc. regarding support for technical assistance and equipment for new and existing water systems
- Undertake training and development of workers

- Identification of issues and the execution of policies for the betterment of the communities in the region
- Sustainable and safe physical infrastructure
- Cohesive approach by the region, the NDCs and the IPVCs in the planning and delivery of projects in the region.
- Safe and adequate supply of electricity and availability of potable water to the various communities
- Increased consultation with and support from Guyana Water Inc. to enhance the supply of potable water

INDICATORS:	2021	1 arget 2022
1 Number of buildings, roads, trails, and bridges maintained	35	37
2 Percentage of communities accessing electricity	85%	87%
3 Percentage of communities accessing water	85%	90%

## **Details of Current Expenditures by Programme**

# Programme - 733 Public Works

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	221,038	432,383	424,963	473,504
Total Appropriated Current Expenditure	152,429	203,383	195,964	218,504
610 Total Employment Costs	19,204	18,064	13,921	15,510
611 Total Wages and Salaries	16,179	15,414	11,830	13,154
613 Overhead Expenses	3,026	2,650	2,091	2,356
620 Total Other Charges	133,225	185,319	182,043	202,994
Total Appropriated Capital Expenditure	68,609	229,000	228,999	255,000
Programme Total	221,038	432,383	424,963	473,504

**Programme: 734 Education Delivery** 

#### **OBJECTIVE:**

To ensure equal access to quality education for all children and young people of the region.

#### STRATEGIES:

- Implement, monitor, and review policies and plans that will facilitate the sustainability of education policies, the national curricula and teacher training
- Ensure the implementation of the national curricula and the provision of a supportive environment that facilitates the teaching/learning process
- Ensure that the organisational climate in schools is conducive and supportive of a high level of efficiency and productivity
- · Monitor, evaluate and report to the Ministry of Education on all aspects of the education system
- Establish and maintain linkages with the community at large in the provision of quality education

- The education system within the region produces human resources with the appropriate knowledge, skills, and attitudes to meet its own personal development and the social, economic, and technological needs
- Improved teacher and student performance
- Training programmes conducted as planned and personnel equipped with relevant skills and knowledge
- Competent persons are recruited and trained
- Community-school relationship enhanced and sustained, and increased public awareness of trends/developments/innovations in education

			Target
IND	DICATORS:	2021	2022
1.1	Percentage of teachers trained: Nursery	76.3%	80%
1.2	Primary	68.5%	70%
1.3	Secondary	76.8%	80%
2.1	Percentage of Grade 4 pupils scoring 50% and over in: Literacy	N/A	60%
2.5	Numeracy	N/A	60%
3	Percentage of pupils scoring 50% and over in all subjects at NGSA	33%	40%
4	Matriculation Rate	30.8%	40%
5.1	Performance Index of hinterland/riverine vs coastal students at: NGSA	0.98	1
5.2	CSEC	1.09	1
6	Percentage of nursery students supported with distance/home-based learning	83%	100%
7.1	Percentage of schools sanitised: Nursery	100%	100%
7.2	Primary	100%	100%
7.3	Secondary	100%	100%
8.1	Percentage of schools equipped with minimum hygiene standards for prevention of COVID (e.g. running water & hand washing sink): Nursery	100%	100%
8.2	Primary	100%	100%
8.3	Secondary	100%	100%
9.1	Percentage of schools with handwashing stations in place: Nursery	91.5%	100%
9.2	Primary	100%	100%
9.3	Secondary	100%	100%
10.1	Percentage of children/students provided with learning materials (textbooks/workbooks): Nursery	100%	100%
10.2	Primary	65%	70%
10.3	Secondary	78%	82%

11.1	Percentage of children previously enrolled in schools who return to school once school reopened for their grade: Nursery	97.3%	100%
11.2	Primary	65%	70%
11.3	Secondary	35%	50%
12.1	Percentage of children/students whose learning loss was assessed to evaluate loss of learning during school closure: Nursery	62%	65%
12.2	Primary	60%	65%
12.3	Secondary	54%	62%
13.1	Percentage of schools monitored: Nursery	100%	100%
13.2	Primary	100%	100%
13.1	Secondary	100%	100%

Details of Current Expenditures by Programme				
Programme - 734 Education Delivery				
	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	4,164,573	4,274,475	4,294,621	4,685,187
Total Appropriated Current Expenditure	4,071,822	4,073,475	4,093,853	4,408,187
610 Total Employment Costs	2,832,641	2,923,309	2,922,219	3,145,888
611 Total Wages and Salaries	2,553,740	2,608,376	2,625,951	2,871,396
613 Overhead Expenses	278,901	314,933	296,268	274,492
620 Total Other Charges	1,239,181	1,150,166	1,171,634	1,262,299
Total Appropriated Capital Expenditure	92,751	201,000	200,769	277,000
Programme Total	4,164,573	4,274,475	4,294,621	4,685,187

**Programme: 735 Health Services** 

#### **OBJECTIVE:**

To improve the physical, social, and mental health status of the residents of the region.

#### STRATEGIES:

- Ensure that health services are accessible, acceptable, affordable, timely and appropriate given available resources
- Empower individuals for their own health through health promotion and disease prevention
- Enhance the effectiveness of health care personnel through training programmes
- Involve and share responsibility with communities, organisations, institutions, and other departments, as well as collaborating with other regions
- Improve and monitor the general environmental conditions which impact on the health status of the population, including
  water supply, disposal of solid waste, agricultural and industrial pollution, food safety and the control of breeding places
  for vermin
- Provide for the medical transfer of patients to the Georgetown Public Hospital Corporation when service is not available
  in their location

- Improved coverage, quality and timeliness of health care delivery and provision
- Identification and assessment of training needs
- Improved practices and status of nutrition and food preparation
- Efficient disposal of solid waste to alleviate breeding places for rodents, insects and vermin which transmit diseases
- Medical transfer of critical patients is done in an efficient and timely manner

INDIC	CATORS:	2021	Target 2022
1 F	Percentage of facilities offering holistic Primary Health Care Services (PHC)	100%	100%
2 F	Percentage of Regional and District Hospitals offering obstetric services	100%	100%
3 F	Percentage of Regional and District Hospitals offering surgical services (SS)	25%	50%
4 F	Percentage of essential drugs and medical supplies that have at least 3 months buffer stock	87%	100%
5 N	lumber of trained health care workers recruited	10	18
6 F	Percentage of pregnant women with anaemia	12	12
7 F	Percentage of children under 5 years old with malnutrition	0.6%	0%
8 A	Adolescent birth rate per 1,000 women	4	3
9 F	Percentages of communities involved in health care issues	20%	20%
10 Ir	ncidence of infectious diseases	71.3/10,000	50/10,000
11 Ir	ncidence of dental caries in adults vs children	3/1	2/1
12 N	Mortality rate	8/1,000	4/1,000
13 N	Norbidity rate	7.6/1000	4.5/1,000

## **Details of Current Expenditures by Programme**

# Programme - 735 Health Services

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	2,059,539	2,253,062	2,245,270	2,359,531
Total Appropriated Current Expenditure	1,979,017	2,056,562	2,049,587	2,145,531
610 Total Employment Costs	531,370	520,495	520,184	554,453
611 Total Wages and Salaries	445,792	434,163	434,588	464,910
613 Overhead Expenses	85,578	86,332	85,595	89,543
620 Total Other Charges	1,447,647	1,536,067	1,529,404	1,591,078
Total Appropriated Capital Expenditure	80,521	196,500	195,683	214,000
Programme Total	2,059,539	2,253,062	2,245,270	2,359,531

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## Regional Chairman

Mr. Daniel Seeram

#### **Regional Executive Officer**

Mr. R. Gajraj

#### **Mission Statement**

To provide for the coordination and utilisation of human and material resources within the region, to promote quality services and sustainable physical and institutional infrastructures, and to enhance orderly development in the political, economic, social, and cultural life of the people in pursuit of improved living conditions for the residents of the region.

The Region addresses its mission through five programme areas which are stated below.

**Regional Administration and Finance** is responsible for providing leadership and managerial administration necessary for the implementation of national policies. The programme will promote efficient and optimal use of human, material and financial resources, the adoption of increased accountability measures and the strengthening of managerial and administrative capacity at all levels.

**Agriculture** is responsible for the development and maintenance of drainage and irrigation works, structures and other facilities for the enhancement of achieving greater production.

**Public Works** is responsible for ensuring the effective, efficient, and safe design, supervision, construction, and maintenance of civil works in the region.

**Education Delivery** is responsible for effective and efficient coordination, monitoring and management, in accordance with national education policies and curricula, the delivery of education at the nursery, primary and secondary school levels, as well as other educational activities, in the region.

**Health Services** is charged with ensuring that access, affordability, timeliness, and appropriateness of health services are provided to the region's population, striving towards the improved physical, social and mental status for all.

# **AGENCY OUTLINE**

## **RECURRENT PROGRAMMES**

Programme	SubPr	rogramme	Activity
741 Regional Administration and	Finance		
	74101	Main Office	
			7410101 Secretariat of the RDC
			7410102 Secretariat of the REO
	74102	Regional Administration	
			7410201 General Support Services/Central Registry
			7410202 Human Resources
			7410203 Local Government Office and Cooperatives
			7410204 Craft Development
	74103	Budgeting and Finance	
			7410301 Budgeting and Finance
742 Agriculture			
	74201	Drainage and Irrigation	
			7420101 Drainage and Irrigation Structures
			7420102 Canals and Access Dams
743 Public Works	74004	D. 71 France	
	74301	Buildings	7430101 Administration
	74202	Doods and Dridges	7430102 Agriculture
	74302	Roads and Bridges	7430201 Roads and Bridges
	74303	Mechanical Workshop	7430201 Roads and Bridges
	7 4303	Weenamear Workshop	7430301 Mechanical Workshop
	74304	Electricity Distribution (Timehri)	· · · · · · · · · · · · · · · · · · ·
		, ,	7430401 Administration, Billing and Collection
			7430402 Electricity Distribution
744 Education Delivery			·
	74401	Programme Administration	
			7440101 Administration
			7440102 Schools' Supervision
	74402	Nursery Level	
			7440201 Nursery Level
	74403	Primary Level	
	74404	Occasional and	7440301 Primary Level
	74404	Secondary Level	7440404 Secondary Loyal
	74405	Practical Instruction Centres	7440401 Secondary Level
	1 <del>14</del> 00	i idolicai ilistruction otinits	7440501 Centre for Home Economics
			7440502 Centre for Agriculture
745 Health Services			7440002 Centre for Agriculture
	74501	Programme Administration	
		-	7450101 Administration
			7450102 Finance
	74502	Primary Health Care	
			7450201 Maternal/Child Health/Gen. Clinical Serv.
			7450202 Environmental Health Services

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1100500	Bridges	Bridges
1203300	Buildings - Education	Buildings - Education
1203500	Buildings - Health	Buildings - Health
1208800	Buildings - Administration	Buildings - Administration
1400700	Roads	Roads
1701200	Agricultural Development	Agricultural Development
2407900	Land and Water Transport	Land and Water Transport
2407900	Land and Water Transport	Land and Water Transport
2503400	Furniture and Equipment - Education	Furniture and Equipment - Education
2503700	Furniture and Equipment - Health	Furniture and Equipment - Health
2506800	Furniture and Equipment - Administration	Furniture and Equipment - Administration

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total (Appropriation & Statutory) Expenditure	8,622,352	8,911,294	8,959,014	9,841,372	
Total Statutory Expenditure	0	0	0	0	
Total Appropriation Expenditure	8,622,352	8,911,294	8,959,014	9,841,372	
Total Appropriated Capital Expenditure	455,563	736,498	736,490	781,050	
Total Appropriated Current Expenditure	8,166,789	8,174,796	8,222,524	9,060,322	
Total Employment Costs	4,400,045	4,380,832	4,365,064	5,002,474	
Total Other Charges	3,766,744	3,793,964	3,857,460	4,057,848	
Total Revenue	20,441	25,057	32,224	28,049	
Total Current Revenue	20,441	25,057	32,224	28,049	
Total Capital Revenue	0	0	0	0	

**Programme: 741 Regional Administration and Finance** 

#### **OBJECTIVE:**

To undertake the necessary consultation with the subject ministries, Regional Democratic Council (RDC), Neighbourhood Democratic Councils (NDCs), and Indigenous Peoples' Village Councils (IPVCs), regarding the implementation of any policy or development plan that may be determined by those agencies; and to give maximum support to programmes, promote efficient and optimal use of resources and at the same time ensuring that all relevant guidelines are observed so as to achieve an acceptable level of accountability.

#### STRATEGIES:

- Provide technical support in terms of advice and guidance to the Regional Democratic Council
- Monitor and manage the activities of the NDCs and IPVCs, by ensuring they operate within the framework of the Government's financial procedures and by providing guidance and direction as necessary
- Coordinate Regional Plans in accordance with the National Development Plan
- Advise and educate Neighbourhood Democratic Councils and Municipalities regarding their legal requirements
- Promote the use of Information Technology

- A planned and cohesive approach in executing the policies of the Regional Democratic Council and central government and regional activities is in compliance with the relevant financial and administrative regulations and directives
- Integrated regional plans in accordance with the National Development Plan
- Neighbourhood Democratic Councils and municipalities operations are in accordance with the law
- Accountability and transparency of Local Government Councils
- Enhanced human resource development especially in the area of Information Technology

		Target
INDICATORS:	2021	2022
1 Level of technical support given to RDC, IPVC and NDCs through meetings held	105	133
2 Number of reports on local government matters disseminated	12	12
3 Number of skilled personnel recruited	4	30

# **Details of Current Expenditures by Programme**

# Programme - 741 Regional Administration and Finance

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	266,186	272,317	259,748	296,608
Total Appropriated Current Expenditure	256,187	252,714	240,146	274,608
610 Total Employment Costs	106,271	104,147	95,943	107,552
611 Total Wages and Salaries	89,220	87,675	80,654	89,510
613 Overhead Expenses	17,051	16,472	15,289	18,042
620 Total Other Charges	149,916	148,567	144,203	167,056
Total Appropriated Capital Expenditure	9,999	19,603	19,602	22,000
Programme Total	266,186	272,317	259,748	296,608

Programme: 742 Agriculture

#### **OBJECTIVE:**

To develop and adequately drain and irrigate all lands within the Drainage and Irrigation (D&I) System for the social and economic benefit of all residents of the region.

#### STRATEGIES:

- Identify and advise on drainage and irrigation works
- Maintain and repair all existing infrastructure and access dams within the Drainage and Irrigation System
- Provide adequate drainage and irrigation water for rice lands
- Provide machines to execute drainage and irrigation works and adequate transportation for officers

### **IMPACTS:**

- Continuous upgrade, repair and maintenance of the region's drainage and irrigation system
- Reduced flooding and improved irrigation for increasing agricultural production
- Easy access from farm to market
- All works done to specification and all other infrastructure in good condition

		Target
INDICATORS:	2021	2022
1 Number of work site inspected	51	70
2 Number of trenches cleaned (rods)	76,000	88,300
3 Number of access dams prepared	4	8
4 Number of structures repaired and maintained	36	51

#### FINANCIAL INFORMATION:

Details of Current Expenditures by Programme						
Programme - 742 Agriculture						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total Statutory Expenditure 0 0 0						
Total Appropriated Expenditure	406,429	408,586	390,893	411,843		
Total Appropriated Current Expenditure	377,449	380,986	363,294	381,843		
610 Total Employment Costs	120,430	110,679	109,355	110,184		
611 Total Wages and Salaries	108,170	98,028	97,482	96,706		
613 Overhead Expenses	12,260	12,651	11,873	13,478		
620 Total Other Charges	257,019	270,307	253,939	271,659		
Total Appropriated Capital Expenditure	28,980	27,600	27,599	30,000		
Programme Total	406,429	408,586	390,893	411,843		

Minister Local Government and Regional Development

Source: Ministry of Finance

Programme: 743 Public Works

#### **OBJECTIVE:**

To ensure the continued enhancement and sustainability of the physical infrastructure and provide electricity and water to facilitate the continued development of the communities in the region.

#### **STRATEGIES:**

- Implement a strategic plan for the improvement and sustainability of physical infrastructure including government buildings, roads, and bridges in the region
- Conduct a feasibility study on the acquisition, utilisation and disposal of (unserviceable) heavy duty equipment and machinery
- Advise on design supervision and construction of civil works
- Monitor and evaluate projects and supervise contractors and consultants working on roads, trails, bridges, and buildings
- · Maintain a reliable supply of electricity and potable water for the use of the various communities and residents
- Conduct on-going maintenance of the electrical and water generating and distribution systems
- Liaise with the Guyana Water Inc. regarding support for technical assistance and equipment for new and existing water systems
- Undertake training and development of workers

- Identification of issues and the execution of policies for the betterment of the communities in the region
- Sustainable and safe physical infrastructure
- Cohesive approach by the region, the NDCs and the IPVCs in the planning and delivery of projects in the region
- Safe and adequate supply of electricity and availability of potable water to the various communities
- Increased consultation with and support from Guyana Water Inc. to enhance the supply of potable water

	Target
2021	2022
N/A	N/A
N/A	N/A
37	49
4	5
16	31
17	13
	N/A N/A 37 4 16

## **Details of Current Expenditures by Programme**

# Programme - 743 Public Works

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	245,834	324,153	338,470	404,847
Total Appropriated Current Expenditure	158,186	168,153	182,470	229,847
610 Total Employment Costs	25,948	23,910	23,235	31,491
611 Total Wages and Salaries	22,298	19,878	19,523	26,744
613 Overhead Expenses	3,650	4,032	3,712	4,747
620 Total Other Charges	132,238	144,243	159,235	198,356
Total Appropriated Capital Expenditure	87,648	156,000	156,000	175,000
Programme Total	245,834	324,153	338,470	404,847

**Programme: 744 Education Delivery** 

#### **OBJECTIVE:**

To ensure equal access to quality education for all children and young people of the region.

#### STRATEGIES:

- Implement, monitor, and review policies and plans that will facilitate the sustainability of education policies, the national curricula and teacher training
- Ensure the implementation of the national curricula and the provision of a supportive environment that facilitates the teaching/learning process
- Ensure that the organisational climate in schools is conducive and supportive of a high level of efficiency and productivity
- Monitor, evaluate and report to the Ministry of Education on all aspects of the education system
- Establish and maintain linkages with the community at large in the provision of quality education

- The education system within the region produces human resources with the appropriate knowledge, skills and attitudes to meet its own personal development and the social, economic and technological needs
- Improved teacher and student performance
- Training programmes conducted as planned and personnel equipped with relevant skills and knowledge
- Competent persons are recruited and trained
- Community-school relationship enhanced and sustained and increased public awareness of trends/developments/innovations in education

IND	PICATORS:	2021	Target 2022
1.1	Percentage of teachers trained: Nursery	72%	100%
1.2	Primary	74%	100%
1.3	Secondary	70%	100%
2.1	Percentage of Grade 4 pupils scoring 50% and over in: Literacy	N/A	100%
2.2	Numeracy	N/A	100%
3	Percentage of pupils scoring 50% and over in all subjects at NGSA	25%	80%
4	Matriculation Rate	25%	80%
5.1	Performance Index of hinterland/riverine vs coastal students at: NGSA	1.15	1
5.2	CSEC	0.6	1
6	Percentage of nursery students supported with distance/home-based learning	100%	100%
7.1	Percentage of schools sanitised: Nursery	100%	100%
7.2	Primary	100%	100%
7.3	Secondary	100%	100%
8.1	Percentage of schools equipped with minimum hygiene standards for prevention of COVID (e.g. running water & hand washing sink): Nursery	100%	100%
8.2	Primary	100%	100%
8.3	Secondary	100%	100%
9.1	Percentage of schools with handwashing stations in place: Nursery	100%	100%
9.2	Primary	100%	100%
9.3	Secondary	100%	100%
10.1	Percentage of children/students provided with learning materials (textbooks): Nursery	100%	100%
10.2	Primary	18%	100%
10.3	Secondary	46%	100%

11.1	Percentage of children previously enrolled in schools who return to school once school reopened for their grade: Nursery	60%	100%
11.2	Primary	69%	100%
11.3	Secondary	60%	100%
12.1	Percentage of children/students whose learning loss was assessed to evaluate loss of learning during school closure: Nursery	70%	100%
12.2	Primary	69%	100%
12.3	Secondary	60%	100%
13.1	Percentage of schools monitored: Nursery	100%	100%
13.2	Primary	100%	100%
13.3	Secondary	100%	100%

Details of Current Expenditures by Programme  Programme - 744 Education Delivery						
Total Statutory Expenditure	0	0	0	0		
Total Appropriated Expenditure	5,995,400	6,000,151	6,092,869	6,728,166		
Total Appropriated Current Expenditure	5,811,609	5,664,151	5,756,872	6,370,116		
610 Total Employment Costs	3,879,884	3,881,349	3,875,784	4,455,341		
611 Total Wages and Salaries	3,470,856	3,586,130	3,580,821	4,002,552		
613 Overhead Expenses	409,027	295,219	294,963	452,789		
620 Total Other Charges	1,931,725	1,782,802	1,881,088	1,914,775		
Total Appropriated Capital Expenditure	183,791	336,000	335,997	358,050		
Programme Total	5,995,400	6,000,151	6,092,869	6,728,166		

**Programme: 745 Health Services** 

#### **OBJECTIVE:**

To improve the physical, social, and mental health status of the residents of the region.

#### STRATEGIES:

- Ensure that health services are accessible, acceptable, affordable, timely and appropriate given available resources
- Empower individuals for their own health through health promotion and disease prevention
- Enhance the effectiveness of health care personnel through training programmes
- Involve and share responsibility with communities, organisations, institutions, and other departments, as well as collaborating with other regions
- Improve and monitor the general environmental conditions which impact on the health status of the population, including
  water supply, disposal of solid waste, agricultural and industrial pollution, food safety and the control of breeding places
  for vermin
- Provide for the medical transfer of patients to the Georgetown Public Hospital Corporation when service is not available
  in their location

- Improved coverage, quality and timeliness of health care delivery and provision
- · Identification and assessment of training need
- Improved practices and status of nutrition and food preparation
- Efficient disposal of solid waste to alleviate breeding places for rodents, insects and vermin which transmit diseases
- Medical transfer of critical patients is done in an efficient and timely manner

INDICATORS:		2021	Target 2022
1	Percentage of facilities offering holistic Primary Health Care Services (PHC)	100%	100%
2	Percentage of Regional and District Hospitals offering obstetric services	100%	100%
3	Percentage of Regional and District Hospitals offering surgical services (SS)	0%	50%
4	Percentage of essential drugs and medical supplies that have at least 3 months buffer stock	75%	100%
5	Number of trained health workers recruited	35%	100%
6	Percentage of pregnant women with anaemia	2%	0%
7	Percentage of children under 5 years old with malnutrition	0%	0%
8	Adolescent birth rate per 1,000 women	175	<75
9	Percentage of communities involved in health care issues.	100%	100%
10	Incidences of infectious diseases	15%	<10%
11	Incidence of dental caries in adults vs children per 1,000	98 vs 110	80 vs 100
12	Mortality rate	6%	<5%
13	Morbidity rate	7%	<5%

## **Details of Current Expenditures by Programme**

# Programme - 745 Health Services

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	1,708,503	1,906,087	1,877,034	2,000,908
Total Appropriated Current Expenditure	1,563,358	1,708,792	1,679,741	1,804,908
610 Total Employment Costs	267,511	260,747	260,747	298,906
611 Total Wages and Salaries	235,047	224,758	224,898	258,744
613 Overhead Expenses	32,465	35,989	35,849	40,161
620 Total Other Charges	1,295,846	1,448,045	1,418,994	1,506,002
Total Appropriated Capital Expenditure	145,146	197,295	197,293	196,000
Programme Total	1,708,503	1,906,087	1,877,034	2,000,908

#### **Regional Chairman**

Mr. Vickchand Ramphal

#### **Regional Executive Officer**

Ms. G. Blackman

#### **Mission Statement**

To provide for the coordination and utilisation of human and material resources within the region, to promote quality services and sustainable physical and institutional infrastructures, and to enhance orderly development in the political, economic, social, and cultural life of the people in pursuit of improved living conditions for the residents of the region.

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**Public Works** is responsible for ensuring the effective, efficient, and safe design, supervision, construction, and maintenance of civil works in the region.

**Education Delivery** is responsible for effective and efficient coordination, monitoring and management, in accordance with national education policies and curricula, the delivery of education at the nursery, primary and secondary school levels, as well as other educational activities, in the region.

**Health Services** is charged with ensuring that access, affordability, timeliness, and appropriateness of health services are provided to the region's population, striving towards the improved physical, social and mental status for all.

# **AGENCY OUTLINE**

## **RECURRENT PROGRAMMES**

Programme	SubPi	rogramme	Activity
751 Regional Administration and F		Mate Office	
	75101	Main Office	7510101 Secretariat of the RDC
			7510102 Secretariat of the REO
	75102	Regional Administration	TOTAL GOOD CHARACT WITE TALES
			7510201 Human Resources/Registry
			7510202 Local Government/Co-operatives
	75103	Budgeting and Finance	7540004 B . I. di I. Fi
752 Agriculture			7510301 Budgeting and Finance
702 Agriounaio	75201	Drainage and Irrigation	
			7520101 Drainage and Irrigation
753 Public Works	75004	Dudi dia sa	
	75301	Buildings	7530101 Administration
	75302	Roads and Bridges	7 COST O 1 7 (ATTIMISTICATION
			7530201 Roads and Bridges
754 Education Delivery	75404	Durantana Administration	
	75401	Programme Administration	7540101 Administration
	75402	Nursery Level	
			7540201 Nursery Level
	75403	Primary Level	7540004 B :
	75404	Secondary Level	7540301 Primary Level
	75404	Occordary Level	7540401 Secondary Level
	75405	Practical Instructions	·
			7540501 Centre for Home Economics
			7540502 Centre for Industrial Arts
	75406	Craft Development	7540601 Craft Development
755 Health Services			7340001 Graft Development
	75501	Programme Administration	
			7550101 Administration
	75502	Fort Wellington District Hospital	7550201 Administration and Ancillary Sorvices
			7550201 Administration and Ancillary Services 7550202 Medical and Nursing Services
			7550203 Dietary Services
	75503	Mahaicony District Hospital	,
			7550301 Administration and Ancillary Services
			7550302 Medical and Nursing Services
	75504	Primary Health Care Services	7FE0404 Motornol/Child Llookh/Con Clinical Con
			7550401 Maternal/Child Health/Gen.Clinical Serv. 7550402 Environmental Health Services
			7550403 Dental Health Services
			, 333-100 Bornar Hould Golffiood

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1100600	Bridges	Bridges
1203600	Buildings - Education	Buildings - Education
1203700	Buildings - Health	Buildings - Health
1208900	Buildings - Administration	Buildings - Administration
1300900	Drainage and Irrigation	Drainage and Irrigation
1400800	Roads	Roads
1903800	Agricultural Development	Agricultural Development
2401900	Land and Water Transport	Land and Water Transport
2401900	Land and Water Transport	Land and Water Transport
2503800	Furniture and Equipment - Education	Furniture and Equipment - Education
2503900	Office Furniture and Equipment	Office Furniture and Equipment
2503900	Office Furniture and Equipment	Office Furniture and Equipment
2504000	Furniture and Equipment - Health	Furniture and Equipment - Health

## **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total (Appropriation & Statutory) Expenditure	3,968,657	4,261,077	4,289,572	4,858,462	
Total Statutory Expenditure	0	0	0	0	
Total Appropriation Expenditure	3,968,657	4,261,077	4,289,572	4,858,462	
Total Appropriated Capital Expenditure	371,881	545,816	544,956	599,000	
Total Appropriated Current Expenditure	3,596,776	3,715,261	3,744,616	4,259,462	
Total Employment Costs	1,999,700	2,058,424	2,031,529	2,276,110	
Total Other Charges	1,597,076	1,656,837	1,713,087	1,983,352	
Total Revenue	9,330	22,515	26,682	11,501	
Total Current Revenue	9,330	22,515	26,682	11,501	
Total Capital Revenue	0	0	0	0	

Programme: 751 Regional Administration and Finance

#### **OBJECTIVE:**

To undertake the necessary consultation with the subject ministries, Regional Democratic Council (RDC), Neighbourhood Democratic Councils (NDCs), and Indigenous Peoples' Village Councils (IPVCs), regarding the implementation of any policy or development plan that may be determined by those agencies; and to give maximum support to programmes, promote efficient and optimal use of resources and at the same time ensuring that all relevant guidelines are observed so as to achieve an acceptable level of accountability.

#### STRATEGIES:

- Provide technical support in terms of advice and guidance to the Regional Democratic Council
- Monitor and manage the activities of the NDCs and IPVCs, by ensuring they operate within the framework of the Government's financial procedures and by providing guidance and direction as necessary
- Coordinate Regional Plans in accordance with the National Development Plan
- Advise and educate Neighbourhood Democratic Councils and Municipalities regarding their legal requirements
- Promote the use of Information Technology

- A planned and cohesive approach in executing the policies of the Regional Democratic Council and central government and regional activities is in compliance with the relevant financial and administrative regulations and directives
- Integrated regional plans in accordance with the National Development Plan
- · Neighbourhood Democratic Councils and municipalities operations are in accordance with the law
- Accountability and transparency of Local Government Councils
- Enhanced human resource development especially in the area of Information Technology

		Target
INDICATORS:	2021	2022
1 Level of technical support given to RDCs, IPVCs and NDCs	70%	80%
2 Number of reports on local government matters disseminated	35	50
3 Number of skilled personnel recruited	2	10

# **Details of Current Expenditures by Programme**

# Programme - 751 Regional Administration and Finance

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	205,465	233,308	237,129	261,611
Total Appropriated Current Expenditure	196,983	217,308	221,133	250,611
610 Total Employment Costs	72,399	84,530	81,367	93,050
611 Total Wages and Salaries	62,745	70,758	67,729	78,467
613 Overhead Expenses	9,654	13,772	13,638	14,583
620 Total Other Charges	124,584	132,778	139,765	157,561
Total Appropriated Capital Expenditure	8,482	16,000	15,996	11,000
Programme Total	205,465	233,308	237,129	261,611

**Programme: 752 Agriculture** 

#### **OBJECTIVE:**

To develop and adequately drain and irrigate all lands within the Drainage and Irrigation (D&I) System for the social and economic benefit of all residents of the region.

#### **STRATEGIES:**

- Identify and advise on drainage and irrigation works
- Maintain and repair all existing infrastructure and access dams within the Drainage and Irrigation System
- Provide adequate drainage and irrigation water for rice lands
- Provide machines to execute drainage and irrigation works and adequate transportation for officers

## **IMPACTS:**

- Continuous upgrade, repair and maintenance of the region's drainage and irrigation system
- Reduced flooding and improved irrigation for increasing agricultural production
- Easy access from farm to market
- All works done to specification and all other infrastructure in good condition

		Target
INDICATORS:	2021	2022
1 Number of work sites inspected	85	90
2 Number of trenches cleaned	67	64
3 Number of access dams prepared	7	13
4 Number of structures repaired and maintained	11	13

#### **FINANCIAL INFORMATION:**

Details of Current Expenditures by Programme						
Programme - 752 Agriculture						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total Statutory Expenditure	0	0	0	0		
Total Appropriated Expenditure	250,952	286,706	285,630	311,593		
Total Appropriated Current Expenditure	208,084	211,206	210,132	230,593		
610 Total Employment Costs	28,929	27,737	26,671	27,653		
611 Total Wages and Salaries	26,355	23,750	22,755	23,800		
613 Overhead Expenses	2,574	3,987	3,916	3,853		
620 Total Other Charges	179,155	183,469	183,461	202,940		
Total Appropriated Capital Expenditure	42,868	75,500	75,498	81,000		
Programme Total	250,952	286,706	285,630	311,593		

Minister of Local Government and Regional Development

Source: Ministry of Finance

Programme: 753 Public Works

#### **OBJECTIVE:**

To ensure the continued enhancement and sustainability of the physical infrastructure and provide electricity and water to facilitate the continued development of the communities in the region.

#### **STRATEGIES:**

- Implement a strategic plan for the improvement and sustainability of physical infrastructure including government buildings, roads, and bridges in the region
- Conduct a feasibility study on the acquisition, utilisation and disposal of (unserviceable) heavy duty equipment and machinery
- Advise on design supervision and construction of civil works
- Monitor and evaluate projects and supervise contractors and consultants working on roads, trails, bridges, and buildings
- Maintain a reliable supply of electricity and potable water for the use of the various communities and residents
- Conduct on-going maintenance of the electrical and water generating and distribution systems
- Liaise with the Guyana Water Inc. regarding support for technical assistance and equipment for new and existing water systems
- Undertake training and development of workers

- Identification of issues and the execution of policies for the betterment of the communities in the region
- Sustainable and safe physical infrastructure
- Cohesive approach by the region, the NDCs and the IPVCs in the planning and delivery of projects in the region
- Safe and adequate supply of electricity and availability of potable water to the various communities
- Increased consultation with and support from Guyana Water Inc. to enhance the supply of potable water

		Target
INDICATORS:	2021	2022
1 Number of communities accessing electricity	126	126
2 Number of communities accessing potable water	164	164
3 Number of roads, trails, bridges, and buildings maintained	20	41

## **Details of Current Expenditures by Programme**

# Programme - 753 Public Works

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	276,341	307,423	303,698	332,937
Total Appropriated Current Expenditure	173,238	184,607	181,054	201,437
610 Total Employment Costs	55,176	51,742	48,602	52,472
611 Total Wages and Salaries	48,266	44,660	41,890	45,530
613 Overhead Expenses	6,910	7,082	6,712	6,942
620 Total Other Charges	118,062	132,865	132,452	148,965
Total Appropriated Capital Expenditure	103,103	122,816	122,644	131,500
Programme Total	276,341	307,423	303,698	332,937

**Programme: 754 Education Delivery** 

#### **OBJECTIVE:**

To ensure equal access to quality education for all children and young people of the region.

#### STRATEGIES:

- Implement, monitor, and review policies and plans that will facilitate the sustainability of education policies, the national curricula and teacher training
- Ensure the implementation of the national curricula and the provision of a supportive environment that facilitates the teaching/learning process
- Ensure that the organisational climate in schools is conducive and supportive of a high level of efficiency and productivity
- Monitor, evaluate and report to the Ministry of Education on all aspects of the education system
- Establish and maintain linkages with the community at large in the provision of quality education

- The education system within the region produces human resources with the appropriate knowledge, skills, and attitudes to meet its own personal development and the social, economic and technological needs
- Improved teacher and student performance
- Training programmes conducted as planned and personnel equipped with relevant skills and knowledge
- Competent persons are recruited and trained
- Community-school relationship enhanced and sustained and increased public awareness of trends/developments/innovations in education

			Target
IND	DICATORS:	2021	2022
1.1	Percentage of teachers trained: Nursery	80%	85%
1.2	Primary	78%	85%
1.3	Secondary	75%	85%
2.1	Percentage of Grade 4 pupils scoring 50% and over in: Literacy	N/A	N/A
2.2	Numeracy	N/A	N/A
3	Percentage of pupils scoring 50% and over in all subjects at NGSA	32%	100%
4	Matriculation Rate	30.1%	100%
5.1	Performance Index of hinterland/riverine vs coastal students at: NGSA	1.27	1
5.2	CSEC	0.29	1
6	Percentage of nursery students supported with distance/home-based learning	100%	100%
7.1	Percentage of schools sanitised: Nursery	100%	100%
7.2	Primary	100%	100%
7.3	Secondary	100%	100%
8.1	Percentage of schools equipped with minimum hygiene standards for prevention of COVID (e.g. running water & hand washing sink): Nursery	100%	100%
8.2	Primary	100%	100%
8.3	Secondary	100%	100%
9.1	Percentage of schools with handwashing stations in place: Nursery	100%	100%
9.2	Primary	100%	100%
9.3	Secondary	100%	100%
10.1	Percentage of children/students provided with learning materials (textbooks): Nursery	100%	100%
10.2	Primary	100%	100%
10.3	Secondary	100%	100%

11.1	Percentage of children previously enrolled in schools who return to school once school reopened for their grade: Nursery	85%	100%
11.2	Primary	80%	100%
11.3	Secondary	56%	100%
12.1	Percentage of children/students whose learning loss was assessed to evaluate loss of learning during school closure: Nursery	85%	100%
12.2	Primary	75%	100%
12.3	Secondary	44%	100%
13.1	Percentage of schools monitored: Nursery	100%	100%
13.2	Primary	100%	100%
13.3	Secondary	100%	100%

Details of Current Expenditures by Programme						
Programme - 754 Education Delivery						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total Statutory Expenditure	0	0	0	0		
Total Appropriated Expenditure	2,142,082	2,244,186	2,275,768	2,627,956		
Total Appropriated Current Expenditure	2,090,295	2,108,186	2,140,203	2,471,956		
610 Total Employment Costs	1,465,486	1,499,081	1,493,921	1,711,576		
611 Total Wages and Salaries	1,327,921	1,350,645	1,342,636	1,535,229		
613 Overhead Expenses	137,565	148,436	151,285	176,347		
620 Total Other Charges	624,809	609,105	646,281	760,380		
Total Appropriated Capital Expenditure	51,787	136,000	135,566	156,000		
Programme Total	2,142,082	2,244,186	2,275,768	2,627,956		

**Programme: 755 Health Services** 

#### **OBJECTIVE:**

To improve the physical, social, and mental health status of the residents of the region.

#### STRATEGIES:

- Ensure that health services are accessible, acceptable, affordable, timely and appropriate given available resources
- Empower individuals for their own health through health promotion and disease prevention
- Enhance the effectiveness of health care personnel through training programmes
- Involve and share responsibility with communities, organisations, institutions, and other departments, as well as collaborating with other regions
- Improve and monitor the general environmental conditions which impact on the health status of the population, including
  water supply, disposal of solid waste, agricultural and industrial pollution, food safety and the control of breeding places
  for vermin
- Provide for the medical transfer of patients to the Georgetown Public Hospital Corporation when service is not available
  in their location

- Improved coverage, quality and timeliness of health care delivery and provision
- Identification and assessment of training needs
- Improved practices and status of nutrition and food preparation
- Efficient disposal of solid waste to alleviate breeding places for rodents, insects and vermin which transmit diseases
- Medical transfer of critical patients is done in an efficient and timely manner

IND	DICATORS:	2021	Target 2022
1	Percentage of Facilities offering Holistic Primary Health Care Services (PHC)	N/A	100%
2	Percentage of Regional and District Hospitals offering Obstetric Services	100%	100%
3	Percentage of Regional and District Hospitals offering Surgical Services (SS)	0%	50%
4	Percentage of essential drugs and medical supplies that have at least 3 months buffer stock	70%	85%
5	Number of trained health workers recruited.	- 0, PA- 1,	(100) Doctors - 28, Nurses- 13, MW- 10 Pharmacists - 3, PA- 38, Lab Techs -8,
6	Percentage of pregnant women with anaemia	4%	3%
7	Percentage of children under 5 years old with malnutrition	0.6%	<1%
8	Adolescent birth rate per 1,000 women	N/A	< 40
9	Percentage of communities involved in health care Issues.	100%	100%
10	Incidences of infectious diseases	313 per 1,000	< 120 per 1,000
11	Incidence of dental caries in adults vs children	- adults & 24 per 1,000 -	34 per 1,000 - adults & 21 per 1,000 - children (0-14)

13 Morbidity rate

5 per 1,000 4 per 1,000 20 per 1,000 10 per 1,000

## FINANCIAL INFORMATION:

Programme - 755 Health Services						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total Statutory Expenditure	0	0	0	0		
Total Appropriated Expenditure	1,093,816	1,189,454	1,187,347	1,324,365		
Total Appropriated Current Expenditure	928,177	993,954	992,095	1,104,865		
610 Total Employment Costs	377,710	395,334	380,968	391,359		
611 Total Wages and Salaries	323,915	338,857	325,995	334,912		
613 Overhead Expenses	53,795	56,477	54,972	56,447		
620 Total Other Charges	550,467	598,620	611,127	713,506		
Total Appropriated Capital Expenditure	165,640	195,500	195,252	219,500		
Programme Total	1,093,816	1,189,454	1,187,347	1,324,365		

## **Regional Chairman**

Mr. Permaul Armoogan

#### **Regional Executive Officer**

Mr. N. Persaud

#### **Mission Statement**

To provide for the coordination and utilisation of human and material resources within the region, to promote quality services and sustainable physical and institutional infrastructures, and to enhance orderly development in the political, economic, social, and cultural life of the people in pursuit of improved living conditions for the residents of the region.

The Region addresses its mission through five programme areas which are stated below.

**Regional Administration and Finance** is responsible for providing leadership and managerial administration necessary for the implementation of national policies. The programme will promote efficient and optimal use of human, material and financial resources, the adoption of increased accountability measures and the strengthening of managerial and administrative capacity at all levels.

**Agriculture** is responsible for the development and maintenance of drainage and irrigation works, structures and other facilities for the enhancement of achieving greater production.

**Public Works** is responsible for ensuring the effective, efficient, and safe design, supervision, construction, and maintenance of civil works in the region.

**Education Delivery** is responsible for effective and efficient coordination, monitoring and management, in accordance with national education policies and curricula, the delivery of education at the nursery, primary and secondary school levels, as well as other educational activities, in the region.

**Health Services** is charged with ensuring that access, affordability, timeliness, and appropriateness of health services are provided to the region's population, striving towards the improved physical, social and mental status for all.

# **AGENCY OUTLINE**

## **RECURRENT PROGRAMMES**

Programme	SubPr	ogramme	Activity
761 Regional Administration and I	inance		
	76101	Main Office	
			7610101 Secretariat of the RDC
			7610102 Secretariat of the REO
	76102	Regional Administration	
			7610201 General Support Services/Registry
			7610202 Human Resources
			7610203 Local Government Office
	76103	Budgeting and Finance	
			7610301 Budgeting and Finance
762 Agriculture			
	76201	Programme Administration	
	70000	Buttonia del Hatarda	7620101 Programme Administration
	76202	Drainage and Irrigation	7600004 Duning and Invigation Chrystians
			7620201 Drainage and Irrigation Structures
			7620202 Canals
			7620203 Access Dams
763 Public Works	76201	Programme Administration	
	70301	1 Togramme Administration	7630101 Programme Administration
	76302	Buildings	, coo to ti regiamme , taniime tatati
		3.	7630201 Administration
			7630202 Agriculture
	76303	Roads and Bridges	•
			7630301 Roads and Bridges
	76304	Mechanical Workshop	
			7630401 Mechanical Workshop
764 Education Delivery	70404	Burney A halatatatata	
	76401	Programme Administration	7640101 Administration
			7640102 Schools' Supervision
	76/102	Nursery Level	7640103 Resource Centres
	70402	Nuisely Level	7640201 Nursery Level
	76403	Primary Level	. 5 . 5 . 5 . 1 . 1 . 1 . 1 . 1 . 1 . 1
		,	7640301 Primary Level
	76404	Secondary Level	·
			7640401 Secondary Level
	76405	Practical Instruction Centres	
			7640501 Centre for Home Economics
			7640502 Centre for Industrial Arts
			7640503 Special Needs
765 Health Services	70504	December A Legister of	
	76501	Programme Administration	7650101 Administration
			7650102 Finance and Registry

,	SubPro	ogramme	Activity
7	76502	New Amsterdam Regional Hospital	
			7650201 Ancillary Services
			7650202 Dietary Services
			7650203 Administration/Health Information System
			7650204 Medical and Nursing Services Administration
			7650205 Medical Support Services
			7650206 General Medical Care
			7650207 Accident and Emergency Clinic
7	76503	National Psychiatric Hospital Fort Ca	anje
			7650301 Administration and Finance
			7650302 Ancillary Services
			7650303 Medical & Nursing Services Admin.
			7650304 Psychiatric Clinic
			7650305 Psychiatric Counselling
			7650306 Pharmacy
			7650307 Occupational Therapy
			7650308 Dietary
7	76504	Port Mourant District Hospital	
			7650401 Administration and Ancillary Services
			7650402 Medical and Nursing Services
7	76505	Black Bush District Hospital	
			7650501 Administration and Ancillary Services
			7650502 Medical and Nursing Services
7	76506	Skeldon District Hospital	
			7650601 Administration and Ancillary Services
_		D: 11 W O	7650602 Medical Services
1	/650/	Primary Health Care	7650701 Maternal/Child Health/Gen. Clinical Serv.
			7650702 Environmental Health

7650703 Dental Health Services

Programme

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1100700	Bridges	Bridges
1203900	Buildings - Education	Buildings - Education
1204000	Buildings - Health	Buildings - Health
1208100	Buildings - Administration	Buildings - Administration
1301000	Drainage and Irrigation	Drainage and Irrigation
1401000	Roads	Roads
2402000	Land and Water Transport	Land and Water Transport
2402000	Land and Water Transport	Land and Water Transport
2402000	Land and Water Transport	Land and Water Transport
2402000	Land and Water Transport	Land and Water Transport
2402000	Land and Water Transport	Land and Water Transport
2504100	Furniture and Equipment - Education	Furniture and Equipment - Education
2504200	Furniture and Equipment - Administration	Furniture and Equipment - Administration
2504300	Furniture and Equipment - Health	Furniture and Equipment - Health

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total (Appropriation & Statutory) Expenditure	8,654,646	9,220,738	9,456,660	10,777,302	
Total Statutory Expenditure	0	0	0	0	
Total Appropriation Expenditure	8,654,646	9,220,738	9,456,660	10,777,302	
Total Appropriated Capital Expenditure	437,042	864,654	864,641	962,500	
Total Appropriated Current Expenditure	8,217,604	8,356,084	8,592,018	9,814,802	
Total Employment Costs	4,097,336	4,084,460	4,069,026	4,492,577	
Total Other Charges	4,120,267	4,271,624	4,522,992	5,322,225	
Total Revenue	14,812	13,502	16,381	17,300	
Total Current Revenue	14,812	13,502	16,381	17,300	
Total Capital Revenue	0	0	0	0	

**Programme: 761 Regional Administration and Finance** 

#### **OBJECTIVE:**

To undertake the necessary consultation with the subject ministries, Regional Democratic Council (RDC), Neighbourhood Democratic Councils (NDCs), and Indigenous Peoples' Village Councils (IPVCs), regarding the implementation of any policy or development plan that may be determined by those agencies; and to give maximum support to programmes, promote efficient and optimal use of resources and at the same time ensuring that all relevant guidelines are observed so as to achieve an acceptable level of accountability.

#### STRATEGIES:

- Provide technical support in terms of advice and guidance to the Regional Democratic Council
- Monitor and manage the activities of the NDCs and IPVCs, by ensuring they operate within the framework of the Government's financial procedures and by providing guidance and direction as necessary
- Coordinate Regional Plans in accordance with the National Development Plan
- Advise and educate Neighbourhood Democratic Councils and Municipalities regarding their legal requirements
- Promote the use of Information Technology

- A planned and cohesive approach in executing the policies of the Regional Democratic Council and central government and regional activities is in compliance with the relevant financial and administrative regulations and directives
- Integrated regional plans in accordance with the National Development Plan
- Neighbourhood Democratic Councils and municipalities operations are in accordance with the law
- Accountability and transparency of Local Government Councils
- Enhanced human resource development especially in the area of Information Technology

		Target
INDICATORS:	2021	2022
1 Level of technical support given to RDCs, IPVCs and NDCS through meetings held	12 RDC	16
2 Number of reports on local government matters disseminated.	28	28
3 Number of skilled personnel recruited	1	34

## **Details of Current Expenditures by Programme**

# Programme - 761 Regional Administration and Finance

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	199,937	221,485	225,453	256,426
Total Appropriated Current Expenditure	181,137	188,985	192,957	222,426
610 Total Employment Costs	70,953	68,136	62,759	76,250
611 Total Wages and Salaries	58,028	55,538	51,610	61,263
613 Overhead Expenses	12,925	12,598	11,149	14,987
620 Total Other Charges	110,184	120,849	130,198	146,176
Total Appropriated Capital Expenditure	18,800	32,500	32,496	34,000
Programme Total	199,937	221,485	225,453	256,426

**Programme: 762 Agriculture** 

#### **OBJECTIVE:**

To develop and adequately drain and irrigate all lands within the Drainage and Irrigation (D&I) System for the social and economic benefit of all residents of the region.

#### **STRATEGIES:**

- Identify and advise on drainage and irrigation works
- Maintain and repair all existing infrastructure and access dams within the Drainage and Irrigation System
- Provide adequate drainage and irrigation water for rice lands
- Provide machines to execute drainage and irrigation works and adequate transportation for officers

## **IMPACTS:**

- Continuous upgrade, repair and maintenance of the region's drainage and irrigation system
- Reduced flooding and improved irrigation for increasing agricultural production
- Easy access from farm to market
- All works done to specification and all other infrastructure in good condition

		Target	
INDICATORS:	2021	2022	
1 Number of work sites inspected	499	1,244	
2 Number of trenches cleaned	187,415	373,200	
3 Number of access dams prepared	35	30	
4 Number of structures repaired and maintained	30	35	

#### **FINANCIAL INFORMATION:**

Details of Current Expenditures by Programme						
Programme - 762 Agriculture						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total Statutory Expenditure	0	0	0	0		
Total Appropriated Expenditure	1,013,839	1,101,402	1,109,936	1,334,014		
Total Appropriated Current Expenditure	963,839	1,035,402	1,043,939	1,260,014		
610 Total Employment Costs	94,973	96,175	95,640	112,287		
611 Total Wages and Salaries	84,265	85,297	84,277	98,286		
613 Overhead Expenses	10,708	10,877	11,363	14,001		
620 Total Other Charges	868,866	939,227	948,299	1,147,727		
Total Appropriated Capital Expenditure	50,000	66,000	65,997	74,000		
Programme Total	1,013,839	1,101,402	1,109,936	1,334,014		

Minister of Local Government and Regional Development

Source: Ministry of Finance

Programme: 763 Public Works

#### **OBJECTIVE:**

To ensure the continued enhancement and sustainability of the physical infrastructure and provide electricity and water to facilitate the continued development of the communities in the region.

#### **STRATEGIES:**

- Implement a strategic plan for the improvement and sustainability of physical infrastructure including government buildings, roads, and bridges in the region
- Conduct a feasibility study on the acquisition, utilisation and disposal of (unserviceable) heavy duty equipment and machinery
- Advise on design supervision and construction of civil works
- · Monitor and evaluate projects and supervise contractors and consultants working on roads, trails, bridges, and buildings
- Maintain a reliable supply of electricity and potable water for the use of the various communities and residents
- Conduct on-going maintenance of the electrical and water generating and distribution systems
- Liaise with the Guyana Water Inc. regarding support for technical assistance and equipment for new and existing water systems
- Undertake training and development of workers

- Identification of issues and the execution of policies for the betterment of the communities in the region
- Sustainable and safe physical infrastructure
- Cohesive approach by the region, the NDCs and the IPVCs in the planning and delivery of projects in the region
- Safe and adequate supply of electricity and availability of potable water to the various communities
- Increased consultation with and support from Guyana Water Inc. to enhance the supply of potable water

		Target
INDICATORS:	2021	2022
1 Number of communities accessing electricity	N/A	N/A
2 Number of communities accessing potable water	N/A	N/A
3 Number of buildings maintained	6	10
4 Number of roads maintained	35	30
5 Number of bridges maintained	20	18

## **Details of Current Expenditures by Programme**

# Programme - 763 Public Works

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	433,817	691,223	716,828	852,635
Total Appropriated Current Expenditure	326,817	397,723	423,330	509,135
610 Total Employment Costs	56,596	59,639	57,520	60,431
611 Total Wages and Salaries	48,737	50,045	48,539	50,231
613 Overhead Expenses	7,859	9,594	8,981	10,200
620 Total Other Charges	270,221	338,084	365,810	448,704
Total Appropriated Capital Expenditure	107,000	293,500	293,498	343,500
Programme Total	433,817	691,223	716,828	852,635

**Programme: 764 Education Delivery** 

#### **OBJECTIVE:**

To ensure equal access to quality education for all children and young people of the region.

#### STRATEGIES:

- Implement, monitor, and review policies and plans that will facilitate the sustainability of education policies, the national curricula and teacher training
- Ensure the implementation of the national curricula and the provision of a supportive environment that facilitates the teaching/learning process
- Ensure that the organisational climate in schools is conducive and supportive of a high level of efficiency and productivity
- Monitor, evaluate and report to the Ministry of Education on all aspects of the education system
- Establish and maintain linkages with the community at large in the provision of quality education

- The education system within the region produces human resources with the appropriate knowledge, skills, and attitudes to meet its own personal development and the social, economic, and technological needs
- Improved teacher and student performance
- Training programmes conducted as planned and personnel equipped with relevant skills and knowledge
- Competent persons are recruited and trained
- Community-school relationship enhanced and sustained and increased public awareness of trends/developments/innovations in education

IND	ICATORS:	2021	Target 2022
	Percentage of teachers trained: Nursery	72%	75%
1. 2	Primary	77%	78%
1.3	Secondary	74%	80%
2.1	Percentage of Grade 4 pupils scoring 50% and over in: Literacy	N/A	57%
2.2	Numeracy	N/A	57%
3	Percentage of pupils scoring 50% and over in all subjects at NGSA	29%	57%
4	Matriculation Rate	28%	55%
5.1	Performance Index of hinterland/riverine vs coastal students at: NGSA	0.66	1
5.2	CSEC	1.7	1
6	Percentage of nursery students supported with distance/home-based learning	100%	100%
7.1	Percentage of schools sanitised: Nursery	100%	100%
7.2	Primary	100%	100%
7.3	Secondary	100%	100%
8.1	Percentage of schools equipped with minimum hygiene standards for prevention of COVID (e.g. running water & hand washing sink): Nursery	100%	100%
8.2	Primary	100%	100%
8.3	Secondary	100%	100%
9.1	Percentage of schools with handwashing stations in place: Nursery	14%	100%
9.2	Primary	100%	100%
9.3	Secondary	100%	100%
10.1	Percentage of children/students provided with learning materials (textbooks): Nursery	70%	100%
10.2	Primary	59%	100%
10.3	Secondary	41%	80%
11.1	Percentage of children previously enrolled in schools who return to school once school reopened for their grade: Nursery	95%	100%

11.2	Primary	78%	100%
11.3	Secondary	52%	100%
12.1	Percentage of children/students whose learning loss was assessed to evaluate loss of learning during school closure: Nursery	95%	100%
12.2	Primary	72%	100%
12.3	Secondary	14.1%	100%
13.1	Percentage of schools monitored: Nursery	100%	100%
13.2	Primary	100%	100%
13.3	Secondary	100%	100%

Details of Current Expenditures by Programme					
Programme - 764 Education Delivery					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total Statutory Expenditure	0	0	0	0	
Total Appropriated Expenditure	4,630,217	4,688,738	4,821,480	5,340,350	
Total Appropriated Current Expenditure	4,500,617	4,451,084	4,583,829	5,076,350	
610 Total Employment Costs	3,092,289	3,104,973	3,097,985	3,432,176	
611 Total Wages and Salaries	2,792,587	2,801,526	2,759,211	3,082,183	
613 Overhead Expenses	299,702	303,447	338,774	349,993	
620 Total Other Charges	1,408,328	1,346,111	1,485,844	1,644,174	
Total Appropriated Capital Expenditure	129,600	237,654	237,651	264,000	
Programme Total	4,630,217	4,688,738	4,821,480	5,340,350	

**Programme: 765 Health Services** 

#### **OBJECTIVE:**

To improve the physical, social, and mental health status of the residents of the region.

#### STRATEGIES:

- Ensure that health services are accessible, acceptable, affordable, timely and appropriate given available resources
- Empower individuals for their own health through health promotion and disease prevention
- Enhance the effectiveness of health care personnel through training programmes
- Involve and share responsibility with communities, organisations, institutions, and other departments, as well as collaborating with other regions
- Improve and monitor the general environmental conditions which impact on the health status of the population, including
  water supply, disposal of solid waste, agricultural and industrial pollution, food safety and the control of breeding places
  for vermin
- Provide for the medical transfer of patients to the Georgetown Public Hospital Corporation when service is not available in their location

- Improved coverage, quality and timeliness of health care delivery and provision
- Identification and assessment of training needs
- Improved practices and status of nutrition and food preparation
- Efficient disposal of solid waste to alleviate breeding places for rodents, insects and vermin which transmit diseases
- Medical transfer of critical patients is done in an efficient and timely manner

INDICATORS:	2021	Target 2022
1 Percentage of facilities offering holistic Primary Health Care Services (PHC)	100%	100%
2 Percentage of Regional and District Hospitals offering obstetric services	100%	100%
3 Percentage of Regional and District Hospitals offering surgical services (SS)	25%	50%
4 Percentage of essential drugs and medical supplies that have at least 3 months buffer stock	75%	80%
5 Number of trained health care workers recruited	6	130
6 Percentage of pregnant women with anaemia	0.64%	0.5%
7 Percentage of children under 5 years old with malnutrition	0%	0%
8 Adolescent birth rate per 1,000 women	282	280
9 Percentage of communities involved in health care issues	80%	90%
10 Incidences of infectious diseases	0.22%	0.03%
11 Incidence of dental caries in adults vs children	0.06%	0.05%
12 Mortality rate	0.52	0.17
13 Morbidity rate	0.22%	0.21%

## **Details of Current Expenditures by Programme**

# Programme - 765 Health Services

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	2,376,836	2,517,889	2,582,963	2,993,877
Total Appropriated Current Expenditure	2,245,194	2,282,889	2,347,963	2,746,877
610 Total Employment Costs	782,525	755,536	755,122	811,433
611 Total Wages and Salaries	654,889	628,988	627,831	661,008
613 Overhead Expenses	127,636	126,549	127,292	150,425
620 Total Other Charges	1,462,669	1,527,353	1,592,841	1,935,444
Total Appropriated Capital Expenditure	131,642	235,000	235,000	247,000
Programme Total	2,376,836	2,517,889	2,582,963	2,993,877

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## **Regional Chairman**

Mr. Kenneth O. Williams

#### **Regional Executive Officer**

Mr. K. Ward

#### **Mission Statement**

To provide for the coordination and utilisation of human and material resources within the region, to promote quality services and sustainable physical and institutional infrastructures, and to enhance orderly development in the political, economic, social, and cultural life of the people in pursuit of improved living conditions for the residents of the region.

The Region addresses its mission through four programme areas which are stated below.

**Regional Administration and Finance** is responsible for providing leadership and managerial administration necessary for the implementation of national policies. The programme will promote efficient and optimal use of human, material and financial resources, the adoption of increased accountability measures and the strengthening of managerial and administrative capacity at all levels.

**Public Works** is responsible for ensuring the effective, efficient, and safe design, supervision, construction, and maintenance of civil works in the region.

**Education Delivery** is responsible for effective and efficient coordination, monitoring and management, in accordance with national education policies and curricula, the delivery of education at the nursery, primary and secondary school levels, as well as other educational activities, in the region.

**Health Services** is charged with ensuring that access, affordability, timeliness, and appropriateness of health services are provided to the region's population, striving towards the improved physical, social and mental status for all.

**Agriculture** is responsible for the development and maintenance of drainage and irrigation works, structures and other facilities for the enhancement of achieving greater production.

# **AGENCY OUTLINE**

## **RECURRENT PROGRAMMES**

Programme	SubPr	rogramme	Activity
771 Regional Administration and F	inance		
	77101	Main Office	
			7710101 Secretariat of the RDC
			7710102 Secretariat of the REO
			7710201 Human Resources, General Support
	77102	Regional Administration	774 0000 Least Covernment Continue (Company)
	77103	Budgeting and Finance	7710202 Local Government Services/Co-operatives and
	77100	Budgeting and Finance	7710301 Budgeting and Finance
772 Public Works			
	77201	Programme Administration	
			7720101 Programme Administration
	77202	Buildings	
			7720201 Administration
	==000	5	7720202 Agriculture
	77203	Roads and Bridges	7700004 Doods and Dridges
	77204	Drainage and River Defense	7720301 Roads and Bridges
	77204	Drainage and Niver Defense	7720401 Drainage and River Defense
	77205	Mechanical Workshop	
		·	7720501 Mechanical Workshop
773 Education Delivery			
	77301	Programme Administration	
			7730101 Administration
			7730102 Schools' Supervision
	77302	Nursery Level	7720204 Nursery Level
	77303	Primary Level	7730201 Nursery Level
	77000	i iiiiaiy 2070.	7730301 Primary Level
	77304	Secondary Level	,
			7730401 Secondary Level
774 Health Services			
	77401	Programme Administration	
	77400	Doubles District Heavital	7740101 Administration
	77402	Bartica District Hospital	7740201 Ancillary Services
			7740201 Arctillary Services 7740202 Medical Support Services
			7740203 Dietary Services
			7740204 Medical & Nursing Services
			7740205 General Medical Care
	77403	Kamarang District Hospital	1140200 General Medical Care
		arang Diotnot Hoopital	7740301 Administration & Ancillary Svs
			7740302 Medical & Nursing Services
	77404	Enachu District Hosp.	
		·	7740401 Administration & Ancillary Svs
			7740402 Medical & Nursing Services

Programme	SubProgramme	Activity
	77405 Primary Health Care	
		7740501 Maternal /Child Health/Gen. Clin/Out-Patient Serv.
		7740502 Environmental Health
		7740503 Dental Health Services
775 Agriculture	77501 Drainage and Irrigation	
		7750101 Drainage and Irrigation

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1204100	Buildings - Education	Buildings - Education
1204200	Buildings - Health	Buildings - Health
1204300	Buildings - Administration	Buildings - Administration
1301200	Agricultural Development	Agricultural Development
1401100	Roads	Roads
1402100	Bridges	Bridges
1500900	Sea and River Defence	Sea and River Defence
2402100	Land and Water Transport	Land and Water Transport
2402100	Land and Water Transport	Land and Water Transport
2402100	Land and Water Transport	Land and Water Transport
2402100	Land and Water Transport	Land and Water Transport
2504400	Furniture and Equipment - Education	Furniture and Equipment - Education
2507600	Furniture and Equipment - Staff Quarters	Furniture and Equipment - Staff Quarters
2507600	Furniture and Equipment - Staff Quarters	Furniture and Equipment - Staff Quarters
2507600	Furniture and Equipment - Staff Quarters	Furniture and Equipment - Staff Quarters
2511900	Furniture and Equipment	Furniture and Equipment
2601800	Furniture and Equipment - Health	Furniture and Equipment - Health
2601900	Furniture and Equipment - Administration	Furniture and Equipment - Administration
2800600	Water Supply	Water Supply

## **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total (Appropriation & Statutory) Expenditure	3,050,144	3,415,885	3,368,630	3,663,542	
Total Statutory Expenditure	0	0	0	0	
Total Appropriation Expenditure	3,050,144	3,415,885	3,368,630	3,663,542	
Total Appropriated Capital Expenditure	319,440	516,019	515,828	574,465	
Total Appropriated Current Expenditure	2,730,704	2,899,866	2,852,802	3,089,077	
Total Employment Costs	1,164,311	1,201,462	1,148,619	1,244,566	
Total Other Charges	1,566,392	1,698,404	1,704,183	1,844,510	
Total Revenue	8,038	12,850	16,288	13,100	
Total Current Revenue	8,038	12,850	16,288	13,100	
Total Capital Revenue	0	0	0	C	

**Programme: 771 Regional Administration and Finance** 

#### **OBJECTIVE:**

To undertake the necessary consultation with the subject ministries, Regional Democratic Council (RDC), Neighbourhood Democratic Councils (NDCs), and Indigenous Peoples' Village Councils (IPVCs), regarding the implementation of any policy or development plan that may be determined by those agencies; and to give maximum support to programmes, promote efficient and optimal use of resources and at the same time ensuring that all relevant guidelines are observed so as to achieve an acceptable level of accountability.

#### STRATEGIES:

- Provide technical support in terms of advice and guidance to the Regional Democratic Council
- Monitor and manage the activities of the NDCs and IPVCs, by ensuring they operate within the framework of the Government's financial procedures and by providing guidance and direction as necessary
- Coordinate Regional Plans in accordance with the National Development Plan
- Advise and educate Neighbourhood Democratic Councils and Municipalities regarding their legal requirements
- Promote the use of Information Technology

- A planned and cohesive approach in executing the policies of the Regional Democratic Council and central government and regional activities is in compliance with the relevant financial and administrative regulations and directives
- Integrated regional plans in accordance with the National Development Plan
- · Neighbourhood Democratic Councils and municipalities operations are in accordance with the law
- Accountability and transparency of Local Government Councils
- Enhanced human resource development especially in the area of Information Technology

INDICATORS:	2021	Target 2022
1 Level of technical support given to RDCs, IPVCs and NDCs	100%	100%
2 Number of reports on local government matters disseminated	100%	100%
3 Number of skilled personnel recruited	55	70

## **Details of Current Expenditures by Programme**

# Programme - 771 Regional Administration and Finance

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	338,096	387,774	381,742	402,493
Total Appropriated Current Expenditure	333,728	352,274	346,245	366,993
610 Total Employment Costs	72,803	70,214	67,696	71,812
611 Total Wages and Salaries	63,599	59,609	58,355	61,812
613 Overhead Expenses	9,205	10,605	9,341	10,000
620 Total Other Charges	260,925	282,060	278,549	295,181
Total Appropriated Capital Expenditure	4,368	35,500	35,497	35,500
Programme Total	338,096	387,774	381,742	402,493

Programme: 772 Public Works

#### **OBJECTIVE:**

To ensure the continued enhancement and sustainability of the physical infrastructure and provide electricity and water to facilitate the continued development of the communities in the region.

#### **STRATEGIES:**

- Implement a strategic plan for the improvement and sustainability of physical infrastructure including government buildings, roads, and bridges in the region
- Conduct a feasibility study on the acquisition, utilisation and disposal of (unserviceable) heavy duty equipment and machinery
- · Advise on design supervision and construction of civil works
- · Monitor and evaluate projects and supervise contractors and consultants working on roads, trails, bridges, and buildings
- · Maintain a reliable supply of electricity and potable water for the use of the various communities and residents
- Conduct on-going maintenance of the electrical and water generating and distribution systems
- Liaise with the Guyana Water Inc. regarding support for technical assistance and equipment for new and existing water systems
- Undertake training and development of workers

- Identification of issues and the execution of policies for the betterment of the communities in the region
- Sustainable and safe physical infrastructure
- Cohesive approach by the region, the NDCs and the IPVCs in the planning and delivery of projects in the region
- Safe and adequate supply of electricity and availability of potable water to the various communities
- Increased consultation with and support from Guyana Water Inc. to enhance the supply of potable water

INDICATORS:	2021	Target 2022
1 Number of communities accessing electricity	2	2
2 Number of communities accessing portable water	3	4
3 Number of roads, trails, bridges, and buildings maintained:		
3.1 Roads	16	20
3.2 Bridges	8	8
3.3 Buildings	43	70

## **Details of Current Expenditures by Programme**

# Programme - 772 Public Works

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	261,284	292,603	291,487	306,139
Total Appropriated Current Expenditure	181,766	197,429	196,451	204,139
610 Total Employment Costs	9,881	10,050	9,078	8,402
611 Total Wages and Salaries	8,964	8,965	7,991	7,252
613 Overhead Expenses	917	1,084	1,087	1,150
620 Total Other Charges	171,885	187,379	187,373	195,737
Total Appropriated Capital Expenditure	79,518	95,174	95,036	102,000
Programme Total	261,284	292,603	291,487	306,139

**Programme: 773 Education Delivery** 

#### **OBJECTIVE:**

To ensure equal access to quality education for all children and young people of the region.

#### STRATEGIES:

- Implement, monitor, and review policies and plans that will facilitate the sustainability of education policies, the national curricula and teacher training
- Ensure the implementation of the national curricula and the provision of a supportive environment that facilitates the teaching/learning process
- Ensure that the organisational climate in schools is conducive and supportive of a high level of efficiency and productivity
- Monitor, evaluate and report to the Ministry of Education on all aspects of the education system
- Establish and maintain linkages with the community at large in the provision of quality education

- The education system within the region produces human resources with the appropriate knowledge, skills and attitudes to meet its own personal development and the social, economic and technological needs
- Improved teacher and student performance
- Training programmes conducted as planned and personnel equipped with relevant skills and knowledge
- Competent persons are recruited and trained
- Community-school relationship enhanced and sustained and increased public awareness of trends/developments/innovations in education

IND	DICATORS:	2021	Target 2022
1.1	Percentage of teachers trained: Nursery	52%	100%
1.2	Primary	42%	100%
1.3	Secondary	56%	100%
2.1	Percentage of Grade 4 pupils scoring 50% and over in: Literacy	N/A	100%
2.2	Numeracy	N/A	100%
3	Percentage of pupils scoring 50% and over in all subjects at NGSA	34%	38%
4	Matriculation Rate	17%	28%
5.1	Performance Index of hinterland/riverine vs coastal students at: NGSA	0.12	1
5.2	CSEC	0.44	1
6	Percentage of nursery students supported with distance/home-based learning	100%	100%
7.1	Percentage of schools sanitised: Nursery	100%	100%
7.2	Primary	100%	100%
7.3	Secondary	100%	100%
8.1	Percentage of schools equipped with minimum hygiene standards for prevention of COVID (e.g. running water & hand washing sink): Nursery	100%	100%
8.2	Primary	100%	100%
8.3	Secondary	100%	100%
9.1	Percentage of schools with handwashing stations in place: Nursery	100%	100%
9.2	Primary	100%	100%
9.3	Secondary	100%	100%
10.1	Percentage of children/students provided with learning materials (textbooks): Nursery	100%	100%
10.2	Primary	49%	100%
10.3	Secondary	39%	100%

11.1	Percentage of children previously enrolled in schools who return to school once school reopened for their grade: Nursery	76%	100%
11.2	Primary	80%	100%
11.3	Secondary	23%	100%
12.1	Percentage of children/students whose learning loss was assessed to evaluate loss of learning during school closure: Nursery	77%	100%
12.2	Primary	82%	100%
12.3	Secondary	0%	100%
13.1	Percentage of schools monitored: Nursery	100%	100%
13.2	Primary	85%	100%
13.3	Secondary	100%	100%

Details of Current Expenditures by Programme  Programme - 773 Education Delivery				
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	1,524,794	1,699,779	1,669,433	1,807,983
Total Appropriated Current Expenditure	1,404,939	1,487,779	1,457,445	1,550,018
610 Total Employment Costs	754,904	785,578	745,549	802,975
611 Total Wages and Salaries	611,011	634,411	606,397	654,593
613 Overhead Expenses	143,893	151,167	139,152	148,382
620 Total Other Charges	650,035	702,200	711,897	747,043
Total Appropriated Capital Expenditure	119,855	212,000	211,988	257,965
Programme Total	1,524,794	1,699,779	1,669,433	1,807,983

**Programme: 774 Health Services** 

#### **OBJECTIVE:**

To improve the physical, social, and mental health status of the residents of the region.

#### STRATEGIES:

- Ensure that health services are accessible, acceptable, affordable, timely and appropriate given available resources
- Empower individuals for their own health through health promotion and disease prevention
- Enhance the effectiveness of health care personnel through training programmes
- Involve and share responsibility with communities, organisations, institutions, and other departments, as well as collaborating with other regions
- Improve and monitor the general environmental conditions which impact on the health status of the population, including
  water supply, disposal of solid waste, agricultural and industrial pollution, food safety and the control of breeding places
  for vermin
- Provide for the medical transfer of patients to the Georgetown Public Hospital Corporation when service is not available in their location

- Improved coverage, quality and timeliness of health care delivery and provision
- Identification and assessment of training needs
- Improved practices and status of nutrition and food preparation
- Efficient disposal of solid waste to alleviate breeding places for rodents, insects and vermin which transmit diseases
- Medical transfer of critical patients is done in an efficient and timely manner

INE	NICATORS:	2021	Target 2022
1	Percentage of facilities offering holistic Primary Health Care Services (PHC)	100%	100%
2	Percentage of Regional and District Hospitals offering obstetric services	100%	100%
3	Percentage of Regional and District Hospitals offering surgical services (SS)	50%	100%
4	Percentage of essential drugs and medical supplies that have at least 3 months buffer stock	90%	95%
5	Number of trained health care workers recruited	5	20
6	Percentage of pregnant women with anaemia	1%	1%
7	Percentage of children under 5 years with malnutrition	0.2%	0%
8	Adolescent birth rate per 1,000 women	26	<10
9	Percentage of communities involved in health care issues	100%	100%
10	Incidences of infectious diseases	75%	50%
11	Incidence of dental caries in adults vs children	40% vs 19%	28% vs 9%
12	Mortality rate	3%	2%
13	Morbidity rate	75%	35%

## **Details of Current Expenditures by Programme**

# Programme - 774 Health Services

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	920,970	1,031,230	1,021,468	1,141,927
Total Appropriated Current Expenditure	810,270	862,385	852,661	967,927
610 Total Employment Costs	326,723	335,619	326,296	361,377
611 Total Wages and Salaries	244,100	248,625	242,975	266,819
613 Overhead Expenses	82,622	86,994	83,321	94,558
620 Total Other Charges	483,547	526,765	526,365	606,550
Total Appropriated Capital Expenditure	110,700	168,845	168,808	174,000
Programme Total	920,970	1,031,230	1,021,468	1,141,927

Programme: 775 Agriculture

#### **OBJECTIVE:**

To develop and adequately drain and irrigate all lands within the Drainage and Irrigation (D&I) System for the social and economic benefit of all residents of the region.

#### STRATEGIES:

- Identify and advise on drainage and irrigation works
- Maintain and repair all existing infrastructure and access dams within the Drainage and Irrigation System
- Provide adequate drainage and irrigation water for rice lands
- Provide machines to execute drainage and irrigation works and adequate transportation for officers

#### **IMPACTS:**

- · Continuous upgrade, repair and maintenance of the region's drainage and irrigation system
- Reduced flooding and improved irrigation for increasing agricultural production
- · Easy access from farm to market
- All works done to specification and all other infrastructure in good condition

INDICATORS:

1 Number of shade houses constructed

Target
2021
2022

#### FINANCIAL INFORMATION:

Programme - 775 Agriculture  Programme - 775 Agriculture						
						Actual         Budget         Revised         Budget           2020         2021         2021         2022
Total Statutory Expenditure	0	0	0	0		
Total Appropriated Expenditure	4,999	4,500	4,500	5,000		
Total Appropriated Current Expenditure	0	0	0	0		
610 Total Employment Costs	0	0	0	0		
611 Total Wages and Salaries	0	0	0	0		
613 Overhead Expenses	0	0	0	0		
620 Total Other Charges	0	0	0	0		
Total Appropriated Capital Expenditure	4,999	4,500	4,500	5,000		
Programme Total	4,999	4,500	4,500	5,000		

Minister of Local Government and Regional Development

Source: Ministry of Finance

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## **Regional Chairman**

Mr. Headley Pio

#### **Regional Executive Officer**

Mr. P. Ramotar

#### **Mission Statement**

To provide for the coordination and utilisation of human and material resources within the region, to promote quality services and sustainable physical and institutional infrastructures, and to enhance orderly development in the political, economic, social, and cultural life of the people in pursuit of improved living conditions for the residents of the region.

The Region addresses its mission through five programme areas which are stated below.

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**Public Works** is responsible for ensuring the effective, efficient, and safe design, supervision, construction, and maintenance of civil works in the region.

**Education Delivery** is responsible for effective and efficient coordination, monitoring and management, in accordance with national education policies and curricula, the delivery of education at the nursery, primary and secondary school levels, as well as other educational activities, in the region.

**Health Services** is charged with ensuring that access, affordability, timeliness, and appropriateness of health services are provided to the region's population, striving towards the improved physical, social and mental status for all.

**Agriculture** is responsible for the development and maintenance of drainage and irrigation works, structures and other facilities for the enhancement of achieving greater production.

# **AGENCY OUTLINE**

## **RECURRENT PROGRAMMES**

Programme Sub	Programme	Activity
781 Regional Administration and Finance 7810		
7610	or Main Office	7810101 Secretariat of the RDC
		7810102 Secretariat of the REO
7810	2 Regional Administration	
		7810201 Regional Administration
7810	3 Budgeting & Finance	7040204 Dudgeting & Finance
782 Public Works		7810301 Budgeting & Finance
	1 Programme Administration	
		7820101 Program Administration
7820	2 Buildings	
7020	12 Boods Trails Bridges & Other Infr	7820201 Administration
7020	3 Roads, Trails, Bridges & Other Infr	7820301 Roads, Trails, Bridges & Other Infras.
7820	04 Public Utilities	rozoco rroado, rrano, znagos a outor ilmas.
		7820401 Mechanical Workshop
		7820402 Electricity
783 Education Delivery		
7830	1 Programme Administration	7830101 Administration
7830	2 Nursery Level	7030 TOT Administration
	, , , , , , , , , , , , , , , , , , , ,	7830201 Nursery Level
7830	3 Primary Level	
		7830301 Primary Level
7830	4 Secondary Level	7920404 Cacandany Layal
		7830401 Secondary Level
784 Health Services		7830402 Dormitory
	n Mahdia District Hospital	
		7840101 Administration
		7840102 Ancillary Svs
		7840103 Medical & Nursing Services
7840	2 Primary Health Care	7040004 Marana (/OL 'I L L La III /O a a Ol'aira ( O a
		7840201 Maternal/Child Health/Gen. Clinical Serv.
		7840202 Environmental Health Services 7840203 Malaria
705 Agricultura		1040203 IVIaiai ia
7 05 Addiculture		
<b>785 Agriculture</b> 7856	Drainage and Irrigation	

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1100800	Bridges	Bridges
1204400	Buildings - Education	Buildings - Education
1204600	Buildings - Health	Buildings - Health
1209000	Buildings - Administration	Buildings - Administration
1209100	Furniture and Equipment - Staff Quarters	Furniture and Equipment - Staff Quarters
1209100	Furniture and Equipment - Staff Quarters	Furniture and Equipment - Staff Quarters
1209100	Furniture and Equipment - Staff Quarters	Furniture and Equipment - Staff Quarters
1401200	Roads	Roads
1702000	Agricultural Development	Agricultural Development
2402200	Land and Water Transport	Land and Water Transport
2402200	Land and Water Transport	Land and Water Transport
2402200	Land and Water Transport	Land and Water Transport
2402200	Land and Water Transport	Land and Water Transport
2504500	Furniture and Equipment - Education	Furniture and Equipment - Education
2504700	Furniture and Equipment - Administration	Furniture and Equipment - Administration
2504800	Furniture and Equipment - Health	Furniture and Equipment - Health

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total (Appropriation & Statutory) Expenditure	1,903,745	2,377,973	2,343,484	2,594,016	
Total Statutory Expenditure	0	0	0	0	
Total Appropriation Expenditure	1,903,745	2,377,973	2,343,484	2,594,016	
Total Appropriated Capital Expenditure	160,887	469,425	468,941	562,570	
Total Appropriated Current Expenditure	1,742,858	1,908,548	1,874,543	2,031,446	
Total Employment Costs	543,991	601,887	589,513	671,805	
Total Other Charges	1,198,867	1,306,661	1,285,030	1,359,641	
Total Revenue	26,354	0	62,363	10,020	
Total Current Revenue	26,354	0	62,363	10,020	
Total Capital Revenue	0	0	0	0	

**Programme: 781 Regional Administration and Finance** 

#### **OBJECTIVE:**

To undertake the necessary consultation with the subject ministries, Regional Democratic Council (RDC), Neighbourhood Democratic Councils (NDCs), and Indigenous Peoples' Village Councils (IPVCs), regarding the implementation of any policy or development plan that may be determined by those agencies; and to give maximum support to programmes, promote efficient and optimal use of resources and at the same time ensuring that all relevant guidelines are observed so as to achieve an acceptable level of accountability.

#### STRATEGIES:

- Provide technical support in terms of advice and guidance to the Regional Democratic Council
- Monitor and manage the activities of the NDCs and IPVCs, by ensuring they operate within the framework of the Government's financial procedures and by providing guidance and direction as necessary
- Coordinate Regional Plans in accordance with the National Development Plan
- Advise and educate Neighbourhood Democratic Councils and Municipalities regarding their legal requirements
- Promote the use of Information Technology

- A planned and cohesive approach in executing the policies of the Regional Democratic Council and central government and regional activities is in compliance with the relevant financial and administrative regulations and directives
- Integrated regional plans in accordance with the National Development Plan
- Neighbourhood Democratic Councils and municipalities operations are in accordance with the law
- Accountability and transparency of Local Government Councils
- Enhanced human resource development especially in the area of Information Technology

		Target
INDICATORS:	2021	2022
1 Level of technical support given to RDCs, IPVCs and NDCs	100%	100%
2 Number of reports on local government matters disseminated	20	12
3 Number of skilled personnel recruited	2	2

# **Details of Current Expenditures by Programme**

# Programme - 781 Regional Administration and Finance

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	173,791	181,888	176,949	190,664
Total Appropriated Current Expenditure	173,103	170,888	165,987	177,414
610 Total Employment Costs	41,029	44,566	39,256	49,262
611 Total Wages and Salaries	38,262	40,441	35,319	45,024
613 Overhead Expenses	2,767	4,125	3,936	4,238
620 Total Other Charges	132,073	126,322	126,732	128,152
Total Appropriated Capital Expenditure	688	11,000	10,962	13,250
Programme Total	173,791	181,888	176,949	190,664

Programme: 782 Public Works

#### **OBJECTIVE:**

To ensure the continued enhancement and sustainability of the physical infrastructure and provide electricity and water to facilitate the continued development of the communities in the region.

#### **STRATEGIES:**

- Implement a strategic plan for the improvement and sustainability of physical infrastructure including government buildings, roads, and bridges in the region
- Conduct a feasibility study on the acquisition, utilisation and disposal of (unserviceable) heavy duty equipment and machinery
- · Advise on design supervision and construction of civil works
- Monitor and evaluate projects and supervise contractors and consultants working on roads, trails, bridges, and buildings
- · Maintain a reliable supply of electricity and potable water for the use of the various communities and residents
- Conduct on-going maintenance of the electrical and water generating and distribution systems
- Liaise with the Guyana Water Inc. regarding support for technical assistance and equipment for new and existing water systems
- Undertake training and development of workers

- Identification of issues and the execution of policies for the betterment of the communities in the region
- Sustainable and safe physical infrastructure
- Cohesive approach by the region, the NDCs and the IPVCs in the planning and delivery of projects in the region
- · Safe and adequate supply of electricity and availability of potable water to the various communities
- Increased consultation with and support from Guyana Water Inc. to enhance the supply of potable water

INDICATORS:	2021	1 arget 2022
1 Number of communities accessing electricity	2	5
2 Number of communities accessing potable water	20	24
3 Number of roads, trails, bridges, and buildings maintained:		
3.1 Road	21	10
3.2 Bridges	8	10
3.3 Building	3	2

## **Details of Current Expenditures by Programme**

# Programme - 782 Public Works

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	205,142	263,236	260,887	269,620
Total Appropriated Current Expenditure	181,103	183,311	181,271	189,620
610 Total Employment Costs	20,644	22,321	20,111	25,688
611 Total Wages and Salaries	17,662	18,834	16,931	22,095
613 Overhead Expenses	2,982	3,487	3,180	3,593
620 Total Other Charges	160,459	160,990	161,160	163,932
Total Appropriated Capital Expenditure	24,039	79,925	79,615	80,000
Programme Total	205,142	263,236	260,887	269,620

**Programme: 783 Education Delivery** 

#### **OBJECTIVE:**

To ensure equal access to quality education for all children and young people of the region.

#### STRATEGIES:

- Implement, monitor, and review policies and plans that will facilitate the sustainability of education policies, the national curricula and teacher training
- Ensure the implementation of the national curricula and the provision of a supportive environment that facilitates the teaching/learning process
- Ensure that the organisational climate in schools is conducive and supportive of a high level of efficiency and productivity
- Monitor, evaluate and report to the Ministry of Education on all aspects of the education system
- Establish and maintain linkages with the community at large in the provision of quality education

- The education system within the region produces human resources with the appropriate knowledge, skills and attitudes to meet its own personal development and the social, economic and technological needs
- Improved teacher and student performance
- Training programmes conducted as planned and personnel equipped with relevant skills and knowledge
- · Competent persons are recruited and trained
- Community-school relationship enhanced and sustained and increased public awareness of trends/developments/innovations in education

IND	NICATORS:	2021	Target 2022
1.1	Percentage of teachers trained: Nursery	57%	60%
1.2	Primary	27%	40%
1.3	Secondary	67%	70%
2.1	Percentage of Grade 4 pupils scoring 50% and over in: Literacy	N/A	N/A
2.2	Numeracy	N/A	N/A
3	Percentage of pupils scoring 50% and over in all subjects at NGSA	13%	30%
4	Matriculation Rate	2%	15%
5.1	Performance Index of hinterland/riverine vs coastal students at: NGSA	0.37	1
5.2	CSEC	0.06	1
6	Percentage of nursery students supported with distance/home-based learning	80%	100%
7.1	Percentage of schools sanitised: Nursery	100%	100%
7.2	Primary	100%	100%
7.3	Secondary	100%	100%
8.1	Percentage of schools equipped with minimum hygiene standards for prevention of COVID (e.g. running water & hand washing sink): Nursery	100%	100%
8.2	Primary	100%	100%
8.3	Secondary	100%	100%
9.1	Percentage of schools with handwashing stations in place: Nursery	100%	100%
9.2	Primary	100%	100%
9.3	Secondary	100%	100%
10.1	Percentage of children/students provided with learning materials (textbooks/workbooks): Nursery	100%	100%
10.2	Primary	95%	100%
10.3	Secondary	0%	100%

11.1	Percentage of children previously enrolled in schools who return to school once school reopened for their grade: Nursery	100%	100%
11.2	Primary	93%	100%
11.3	Secondary	100%	100%
12.1	Percentage of children/students whose learning loss was assessed to evaluate loss of learning during school closure: Nursery	85%	100%
12.2	Primary	89%	100%
12.3	Secondary	45%	100%
13.1	Percentage of schools monitored: Nursery	100%	100%
13.2	Primary	100%	100%
13.3	Secondary	100%	100%

Details of Current Expenditures by Programme					
Programme - 783 Education Delivery					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total Statutory Expenditure	0	0	0	0	
Total Appropriated Expenditure	1,097,725	1,336,609	1,298,851	1,479,770	
Total Appropriated Current Expenditure	1,001,348	1,135,109	1,097,403	1,210,070	
610 Total Employment Costs	349,949	384,713	379,924	437,684	
611 Total Wages and Salaries	268,232	303,020	298,365	349,883	
613 Overhead Expenses	81,717	81,693	81,560	87,801	
620 Total Other Charges	651,399	750,396	717,479	772,386	
Total Appropriated Capital Expenditure	96,378	201,500	201,448	269,700	
Programme Total	1,097,725	1,336,609	1,298,851	1,479,770	

**Programme: 784 Health Services** 

#### **OBJECTIVE:**

To improve the physical, social, and mental health status of the residents of the region.

#### STRATEGIES:

- Ensure that health services are accessible, acceptable, affordable, timely and appropriate given available resources
- Empower individuals for their own health through health promotion and disease prevention
- Enhance the effectiveness of health care personnel through training programmes
- Involve and share responsibility with communities, organisations, institutions, and other departments, as well as collaborating with other regions
- Improve and monitor the general environmental conditions which impact on the health status of the population, including
  water supply, disposal of solid waste, agricultural and industrial pollution, food safety and the control of breeding places
  for vermin
- Provide for the medical transfer of patients to the Georgetown Public Hospital Corporation when service is not available in their location

- Improved coverage, quality and timeliness of health care delivery and provision
- Identification and assessment of training needs
- Improved practices and status of nutrition and food preparation
- Efficient disposal of solid waste to alleviate breeding places for rodents, insects and vermin which transmit diseases
- Medical transfer of critical patients is done in an efficient and timely manner

INE	DICATORS:	2021	Target 2022
1	Percentage of facilities offering holistic Primary Health Care Services (PHC)	95%	100%
2	Percentage of Regional and District Hospitals offering obstetric services	100%	100%
3	Percentage of Regional and District Hospitals offering surgical services (SS)	0%	50%
4	Percentage of essential drugs and medical supplies that have at least 3 months buffer stock	85%	100%
5	Number of trained health workers recruited	18	29
6	Percentage of pregnant women with anaemia	<15%	<3%
7	Percentage of children under 5 years with malnutrition	<7%	<3%
8	Adolescent birth rate per 1,000 women	22	<5
9	Percentage of communities involved in health care issues	95.7%	100%
10	Incidence of infectious diseases	451/10,000	<750/10,000
11	Incidence of dental caries in adults vs children (per 1,000 pop)	25 vs 35	15 vs 20
12	Mortality rate	31/10,000	<40/10,000
13	Morbidity rate	550/10,000	<750/10,000

## **Details of Current Expenditures by Programme**

# Programme - 784 Health Services

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	401,431	566,929	577,796	623,093
Total Appropriated Current Expenditure	365,643	394,929	405,881	428,473
610 Total Employment Costs	132,369	150,287	150,222	159,171
611 Total Wages and Salaries	103,220	114,625	114,600	118,844
613 Overhead Expenses	29,149	35,662	35,622	40,327
620 Total Other Charges	233,274	244,642	255,659	269,302
Total Appropriated Capital Expenditure	35,788	172,000	171,916	194,620
Programme Total	401,431	566,929	577,796	623,093

Programme: 785 Agriculture

#### **OBJECTIVE:**

To foster economic growth and promote food security through agricultural development and diversification by providing requisite services and support to agricultural stakeholders in the Region.

#### **STRATEGIES:**

- Ensure adequate training and awareness sessions are provided to farmers
- Promote the development of lands so that there is enhanced production of rice and cassava and increased rearing of poultry and cattle.
- Facilitate the provision of extension services to farmers
- Maintain drainage and irrigation systems to ensure adequate water supply for farming activities
- Implement agro-processing to promote value added in rice and fruits production

- Enhanced farming practices by trained farmers
- Increased productivity of targeted crops and livestock.
- Improved nutrition through improved food security
- Increased job creation
- Reduced importation of food supplies

			Target
INE	DICATORS:	2021	2022
1	Number of farmers trained	200	400
2	Production level of rice (acres)	5	8
3	Production level of cassava (acres)	5,100	1,000
4	Production level of poultry (birds)	N/A	1,300
5	Production level of cattle (heads)	790	1,000
6	Number of farmers reached through visits to each sub-district by extension officers	738	1,000
7	Number of training sessions offered	3	6
8	Volume of value-added products produced (tonnes)	10	20

613 Overhead Expenses

**Total Appropriated Capital Expenditure** 

620 Total Other Charges

**Programme Total** 

#### **Details of Current Expenditures by Programme** Programme - 785 Agriculture **Actual Budget** Revised **Budget** 2020 2021 2021 2022 **Total Statutory Expenditure** 0 0 0 0 **Total Appropriated Expenditure** 25,656 29,311 29,000 30,869 **Total Appropriated Current Expenditure** 21,662 24,311 24,000 25,869 610 Total Employment Costs 0 0 0 0 611 Total Wages and Salaries 0 0 0 0

0

21,662

3,994

25,656

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24,311

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#### AGENCY 79 - REGION 9: UPPER TAKUTU/UPPER ESSEQUIBO

## Regional Chairman

Mr. Bryan Allicock

#### **Regional Executive Officer**

Mr. K. Singh

#### **Mission Statement**

To provide for the coordination and utilisation of human and material resources within the region, to promote quality services and sustainable physical and institutional infrastructures, and to enhance orderly development in the political, economic, social, and cultural life of the people in pursuit of improved living conditions for the residents of the region.

The Region addresses its mission through five programme areas which are stated below.

**Regional Administration and Finance** is responsible for providing leadership and managerial administration necessary for the implementation of national policies. The programme will promote efficient and optimal use of human, material and financial resources, the adoption of increased accountability measures and the strengthening of managerial and administrative capacity at all levels.

**Agriculture** is responsible for the development and maintenance of drainage and irrigation works, structures and other facilities for the enhancement of achieving greater production.

**Public Works** is responsible for ensuring the effective, efficient, and safe design, supervision, construction, and maintenance of civil works in the region.

**Education Delivery** is responsible for effective and efficient coordination, monitoring and management, in accordance with national education policies and curricula, the delivery of education at the nursery, primary and secondary school levels, as well as other educational activities, in the region.

**Health Services** is charged with ensuring that access, affordability, timeliness, and appropriateness of health services are provided to the region's population, striving towards the improved physical, social and mental status for all.

# **AGENCY OUTLINE**

## **RECURRENT PROGRAMMES**

Programme	SubPr	rogramme	Activity
791 Regional Administration and I	Finance		
	79101	Main Office	
			7910101 Secretariat of the RDC
			7910102 Secretariat of the REO
	79102	Regional Administration	
	70402	Dudgeting 9 Finance	7910201 Regional Administration
	79103	Budgeting & Finance	7910301 Budgeting & Finance
792 Agriculture			7010001 Budgeting & Finance
· ·	79201	Extension Services	
			7920101 Extension Services
793 Public Works			
	79301	Programme Administration	7000404 Burney A Individualis
	70202	Buildings	7930101 Programme Administration
	19302	Bullulings	7930201 Administration
			7930202 Agriculture
	79303	Roads, Trails & Bridges	7 000 ZOZ / Igrioditaro
			7930301 Roads, Trails and Bridges
	79304	Mechanical Workshop	
			7930401 Mechanical Workshop
	79305	Public Utilities	
704 Education Delivery			7930501 Public Utilities
794 Education Delivery	79401	Programme Administration	
		· · · · · · · · · · · · · · · · · · ·	7940101 Administration
	79402	Nursery Level	
			7940201 Nursery Level
	79403	Primary Level	
			7940301 Primary Level
	79404	Secondary Level	7940401 Secondary Level
			•
795 Health Services			7940402 Dormitory
. Co House Col Floor	79501	Programme Administration	
		-	7950101 Administration
	79502	Lethem District Hospital	
			7950201 Administration & Ancillary Svs
			7950202 Medical & Nursing Services
	79503	Aishalton District Hospital	TOFOCOA A Ludwig Land and A . W O
			7950301 Administration & Ancillary Svs
	70504	Primary Hoolth Cara	7950302 Medical & Nursing Services
	19304	Primary Health Care	7950401 Maternal/Child Health/Gen.Clinic/Out-Patient
			7950402 Environmental Health Services
			7950403 Malaria

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1100900	Bridges	Bridges
1204700	Buildings - Education	Buildings - Education
1204800	Buildings - Health	Buildings - Health
1204900	Buildings - Administration	Buildings - Administration
1401300	Roads	Roads
1701400	Agricultural Development	Agricultural Development
1902300	Infrastructure Development	Infrastructure Development
2402300	Land and Water Transport	Land and Water Transport
2402300	Land and Water Transport	Land and Water Transport
2402300	Land and Water Transport	Land and Water Transport
2504900	Furniture - Staff Quarters	Furniture - Staff Quarters
2505100	Furniture and Equipment - Administration	Furniture and Equipment - Administration
2505200	Furniture and Equipment - Education	Furniture and Equipment - Education
2505300	Furniture and Equipment - Health	Furniture and Equipment - Health
2602200	Power Extension	Power Extension
2800400	Water Supply	Water Supply

# **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total (Appropriation & Statutory) Expenditure	3,060,805	3,640,314	3,613,838	4,132,309	
Total Statutory Expenditure	0	0	0	0	
Total Appropriation Expenditure	3,060,805	3,640,314	3,613,838	4,132,309	
Total Appropriated Capital Expenditure	314,124	683,000	682,961	741,300	
Total Appropriated Current Expenditure	2,746,681	2,957,314	2,930,877	3,391,009	
Total Employment Costs	1,282,246	1,406,570	1,375,469	1,730,840	
Total Other Charges	1,464,435	1,550,744	1,555,408	1,660,170	
Total Revenue	14,382	8,867	17,485	8,910	
Total Current Revenue	14,382	8,867	17,485	8,910	
Total Capital Revenue	0	0	0	0	

**Programme: 791 Regional Administration and Finance** 

#### **OBJECTIVE:**

To undertake the necessary consultation with the subject ministries, Regional Democratic Council (RDC), Neighbourhood Democratic Councils (NDCs), and Indigenous Peoples' Village Councils (IPVCs), regarding the implementation of any policy or development plan that may be determined by those agencies; and to give maximum support to programmes, promote efficient and optimal use of resources and at the same time ensuring that all relevant guidelines are observed so as to achieve an acceptable level of accountability.

#### STRATEGIES:

- Provide technical support in terms of advice and guidance to the Regional Democratic Council
- Monitor and manage the activities of the NDCs and IPVCs, by ensuring they operate within the framework of the Government's financial procedures and by providing guidance and direction as necessary
- Coordinate Regional Plans in accordance with the National Development Plan
- Advise and educate Neighbourhood Democratic Councils and Municipalities regarding their legal requirements
- Promote the use of Information Technology

- A planned and cohesive approach in executing the policies of the Regional Democratic Council and central government and regional activities is in compliance with the relevant financial and administrative regulations and directives
- Integrated regional plans in accordance with the National Development Plan
- · Neighbourhood Democratic Councils and municipalities operations are in accordance with the law
- Accountability and transparency of Local Government Councils
- Enhanced human resource development especially in the area of Information Technology

		Target
INDICATORS:	2021	2022
1 Level of technical support given to RDCs, IPVCs and NDCs	12	10
2 Number of reports on local government matters disseminated	25	30
3 Number of skilled personnel recruited	2	4

## **Details of Current Expenditures by Programme**

# Programme - 791 Regional Administration and Finance

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	271,023	310,344	302,051	354,316
Total Appropriated Current Expenditure	237,164	254,144	245,855	310,216
610 Total Employment Costs	77,304	84,249	73,583	117,101
611 Total Wages and Salaries	69,266	76,149	65,064	107,634
613 Overhead Expenses	8,038	8,100	8,519	9,467
620 Total Other Charges	159,859	169,895	172,272	193,115
Total Appropriated Capital Expenditure	33,859	56,200	56,196	44,100
Programme Total	271,023	310,344	302,051	354,316

Programme: 792 Agriculture

#### **OBJECTIVE:**

To increase food and nutrition security.

#### STRATEGIES:

- Diversify crops and livestock production in the region
- Increase production of rice and beans
- Increase production of cattle and poultry
- Provision of extension services

## **IMPACTS:**

- Better nutrition through greater food security
- Increased job creation

		Target
INDICATORS:	2021	2022
1 Production level of rice (tonnes)	132	5,500
2 Production level of beans (acres)	26	55
3 Production level of beef (kg)	1,365	70,500
4 Production level of poultry (kg)	52,125	61,000
5 Number of acres of rice under cultivation	60	53
6 Number of acres of beans under cultivation	26	10
7 Quantity of beef supplied to regions outside of Region 9 particularly coastal regions (kg)	2,755	5,500
8 Number of visits to each sub-district by extension officer	1,882	1,200

### **FINANCIAL INFORMATION:**

Details of Current Expenditures by Programme						
Programme - 792 Agriculture						
Actual         Budget         Revised         Budget           2020         2021         2021         2022						
Total Statutory Expenditure	0	0	0	0		
Total Appropriated Expenditure	102,686	111,282	111,277	120,328		
Total Appropriated Current Expenditure	66,187	70,482	70,477	79,128		
610 Total Employment Costs	14,537	16,717	16,712	21,687		
611 Total Wages and Salaries	12,709	14,884	14,883	19,755		
613 Overhead Expenses	1,829	1,833	1,829	1,932		
620 Total Other Charges	51,649	53,765	53,765	57,441		
Total Appropriated Capital Expenditure	36,500	40,800	40,800	41,200		
Programme Total	102,686	111,282	111,277	120,328		

Programme: 793 Public Works

#### **OBJECTIVE:**

To ensure the continued enhancement and sustainability of the physical infrastructure and provide electricity and water to facilitate the continued development of the communities in the region.

#### **STRATEGIES:**

- Implement a strategic plan for the improvement and sustainability of physical infrastructure including government buildings, roads, and bridges in the region
- Conduct a feasibility study on the acquisition, utilisation and disposal of (unserviceable) heavy duty equipment and machinery
- Advise on design supervision and construction of civil works
- Monitor and evaluate projects and supervise contractors and consultants working on roads, trails, bridges, and buildings
- · Maintain a reliable supply of electricity and potable water for the use of the various communities and residents
- Conduct on-going maintenance of the electrical and water generating and distribution systems
- Liaise with the Guyana Water Inc. regarding support for technical assistance and equipment for new and existing water systems
- Undertake training and development of workers

- Identification of issues and the execution of policies for the betterment of the communities in the region
- Sustainable and safe physical infrastructure
- Cohesive approach by the region, the NDCs and the IPVCs in the planning and delivery of projects in the region
- · Safe and adequate supply of electricity and availability of potable water to the various communities
- Increased consultation with and support from Guyana Water Inc. to enhance the supply of potable water

	ı arget
2021	2022
24	30
35	40
35	40
	24 35

## **Details of Current Expenditures by Programme**

# Programme - 793 Public Works

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	299,006	451,370	450,150	490,492
Total Appropriated Current Expenditure	229,924	241,870	240,651	255,492
610 Total Employment Costs	22,766	32,622	31,403	34,919
611 Total Wages and Salaries	20,053	29,679	27,957	31,735
613 Overhead Expenses	2,713	2,943	3,447	3,185
620 Total Other Charges	207,158	209,248	209,248	220,573
Total Appropriated Capital Expenditure	69,082	209,500	209,498	235,000
Programme Total	299,006	451,370	450,150	490,492

**Programme: 794 Education Delivery** 

#### **OBJECTIVE:**

To ensure equal access to quality education for all children and young people of the region.

#### STRATEGIES:

- Implement, monitor, and review policies and plans that will facilitate the sustainability of education policies, the national curricula and teacher training
- Ensure the implementation of the national curricula and the provision of a supportive environment that facilitates the teaching/learning process
- Ensure that the organisational climate in schools is conducive and supportive of a high level of efficiency and productivity
- Monitor, evaluate and report to the Ministry of Education on all aspects of the education system
- Establish and maintain linkages with the community at large in the provision of quality education

- The education system within the region produces human resources with the appropriate knowledge, skills and attitudes
  to meet its own personal development and the social, economic and technological needs
- Improved teacher and student performance
- Training programmes conducted as planned and personnel equipped with relevant skills and knowledge
- · Competent persons are recruited and trained
- Community-school relationship enhanced and sustained and increased public awareness of trends/developments/innovations in education

IND	NICATORS:	2021	Target 2022
1.1	Percentage of teachers trained: Nursery	40%	60%
1.2	Primary	37%	75%
1.3	Secondary	49%	60%
2.1	Percentage of Grade 4 pupils scoring 50% and over in: Literacy	N/A	100%
2.2	Numeracy	N/A	100%
3	Percentage of pupils scoring 50% and over in all subjects at NGSA	16%	40%
4	Matriculation Rate	16%	40%
5.1	Performance Index of hinterland/riverine vs coastal students at: NGSA	0.46	1
5.2	CSEC	0.48	1
6	Percentage of nursery students supported with distance/home-based learning	98%	100%
7.1	Percentage of schools sanitised: Nursery	100%	100%
7.2	Primary	100%	100%
7.3	Secondary	100%	100%
8.1	Percentage of schools equipped with minimum hygiene standards for prevention of COVID (e.g. running water & hand washing sink): Nursery	68.6%	100%
8.2	Primary	90%	100%
8.3	Secondary	100%	100%
9.1	Percentage of schools with handwashing stations in place: Nursery	68.6%	100%
9.2	Primary	90%	100%
9.3	Secondary	100%	100%
10.1	Percentage of children/students provided with learning materials (textbooks/workbooks): Nursery	90%	100%
10.2	Primary	96%	100%
10.3	Secondary	17%	100%

11.1	Percentage of children previously enrolled in schools who return to school once school reopened for their grade: Nursery	95%	100%
11.2	Primary	98%	100%
11.3	Secondary	35%	100%
12.1	Percentage of children/students whose learning loss was assessed to evaluate loss of learning during school closure: Nursery	95%	100%
12.2	Primary	98%	100%
12.3	Secondary	0%	100%
13.1	Percentage of schools monitored: Nursery	60%	65%
13.2	Primary	92%	100%
13.3	Secondary	100%	100%

Details of Current Expenditures by Programme						
Programme - 794 Education Delivery						
	Actual 2020	Budget 2021	Revised 2021	Budget 2022		
Total Statutory Expenditure	0	0	0	0		
Total Appropriated Expenditure	1,568,526	1,781,375	1,767,935	2,058,601		
Total Appropriated Current Expenditure	1,473,476	1,570,875	1,557,469	1,831,601		
610 Total Employment Costs	910,722	990,975	975,278	1,216,706		
611 Total Wages and Salaries	728,720	774,686	765,685	931,251		
613 Overhead Expenses	182,003	216,289	209,592	285,455		
620 Total Other Charges	562,753	579,900	582,191	614,895		
Total Appropriated Capital Expenditure	95,050	210,500	210,466	227,000		
Programme Total	1,568,526	1,781,375	1,767,935	2,058,601		

**Programme: 795 Health Services** 

#### **OBJECTIVE:**

To improve the physical, social, and mental health status of the residents of the region.

#### STRATEGIES:

- Ensure that health services are accessible, acceptable, affordable, timely and appropriate given available resources
- Empower individuals for their own health through health promotion and disease prevention
- Enhance the effectiveness of health care personnel through training programmes
- Involve and share responsibility with communities, organisations, institutions, and other departments, as well as collaborating with other regions
- Improve and monitor the general environmental conditions which impact on the health status of the population, including
  water supply, disposal of solid waste, agricultural and industrial pollution, food safety and the control of breeding places
  for vermin
- Provide for the medical transfer of patients to the Georgetown Public Hospital Corporation when service is not available
  in their location

- Improved coverage, quality and timeliness of health care delivery and provision
- Identification and assessment of training needs
- Improved practices and status of nutrition and food preparation
- Efficient disposal of solid waste to alleviate breeding places for rodents, insects and vermin which transmit diseases
- · Medical transfer of critical patients is done in an efficient and timely manner

INE	DICATORS:	2021	Target 2022
1	Percentage of facilities offering holistic Primary Health Care Services (PHC)	100%	100%
2	Percentage of Regional and District Hospitals offering obstetric services	75%	100%
3	Percentage of Regional and District Hospitals offering surgical services (SS)	85%	100%
4	Percentage of essential drugs and medical supplies that have at least 3 months buffer stock	80%	100%
5	Number of trained health workers recruited	40	39
6	Percentage of pregnant women with anaemia	< 4%	<4%
7	Percentage of children under 5 years with malnutrition	7%	<7%
8	Adolescent birth rate per 1,000 women	10	<7
9	Percentage of communities involved in health care issues	98%	98%
10	Incidences of infectious diseases	20.2 per 1,000	Reduce by 10%
11	Incidence of dental caries in adults vs children	212.58 per 1,000	less than 50%
12	Morbidity rate	188.541 per 1,000	Reduce by 10%
13	Mortality rate	9.375 per 1,000	Reduce by 5 %

## **Details of Current Expenditures by Programme**

# Programme - 795 Health Services

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	819,564	985,943	982,426	1,108,572
Total Appropriated Current Expenditure	739,931	819,943	816,426	914,572
610 Total Employment Costs	256,916	282,007	278,494	340,426
611 Total Wages and Salaries	192,232	209,101	209,691	265,480
613 Overhead Expenses	64,684	72,906	68,802	74,947
620 Total Other Charges	483,015	537,936	537,932	574,146
Total Appropriated Capital Expenditure	79,633	166,000	166,000	194,000
Programme Total	819,564	985,943	982,426	1,108,572

#### AGENCY 80 - REGION 10: UPPER DEMERARA/UPPER BERBICE

# Regional Chairman

Mr. Deron A. Adams

#### **Regional Executive Officer**

Mr. D. John

#### **Mission Statement**

To provide for the coordination and utilisation of human and material resources within the region, to promote quality services and sustainable physical and institutional infrastructures, and to enhance orderly development in the political, economic, social, and cultural life of the people in pursuit of improved living conditions for the residents of the region.

The Region addresses its mission through four programme areas which are stated below.

**Regional Administration and Finance** is responsible for providing leadership and managerial administration necessary for the implementation of national policies. The programme will promote efficient and optimal use of human, material and financial resources, the adoption of increased accountability measures and the strengthening of managerial and administrative capacity at all levels.

**Public Works** is responsible for ensuring the effective, efficient, and safe design, supervision, construction, and maintenance of civil works in the region.

**Education Delivery** is responsible for effective and efficient coordination, monitoring and management, in accordance with national education policies and curricula, the delivery of education at the nursery, primary and secondary school levels, as well as other educational activities, in the region.

**Health Services** is charged with ensuring that access, affordability, timeliness, and appropriateness of health services are provided to the region's population, striving towards the improved physical, social and mental status for all.

**Agriculture** is responsible for the development and maintenance of drainage and irrigation works, structures and other facilities for the enhancement of achieving greater production.

# **AGENCY OUTLINE**

## **RECURRENT PROGRAMMES**

Programme	SubPr	ogramme	Activity
801 Regional Administration and I	Finance		
	80101	Main Office	
			8010101 Secretariat of the RDC
			8010102 Secretariat of the REO
	80102	Regional Administration	
			8010201 Gen Supp. Serv/Registry
			8010202 Human Resources
	00400	B 1 2 1 E	8010203 Local Government Office
	80103	Budgeting and Finance	0040004 Budgeting and Finance
802 Public Works			8010301 Budgeting and Finance
002 Fublic Works	80201	Buildings	
	0020.		8020101 Administration
			8020102 Agriculture
	80202	Roads and Bridges	
		-	8020201 Roads and Bridges
	80203	Vehicle Equipment & Maintenance	
			8020301 Vehicle Equipment Maintenance
803 Education Delivery			
	80301	Programme Administration	0000404 Administration
			8030101 Administration
	90202	Nursenalevel	8030102 School's Supervision
	00302	Nursery Level	8030201 Nursery level
	80303	Primary Level	0000201 Nulscry level
			8030301 Primary Level
	80304	Secondary Level	•
			8030401 Secondary Level
804 Health Services			
	80401	Programme Administration	
			8040101 Administration
	00400		8040102 Finance
	80402	Upper Demerara District Hospital	2040204 Admin & Ancillany Convince
			8040201 Admin & Ancillary Services
	80403	Primary Health Care	8040202 Medical and Nursing Services
	00403	Filliary Health Care	8040301 Maternal/Child Health/Gen. Clin/Out-Patient Serv.
			8040302 Dental Health Services
			8040303 Environmental Health Services
805 Agriculture			CO. COCC ENTROLING TO CART CONTROL
5	80501	Drainage and Irrigation	
			8050101 Drainage and Irrigation

# **CAPITAL PROJECTS**

Project Component Code	Project Component	Project Title
1101000	Bridges	Bridges
1205100	Buildings - Administration	Buildings - Administration
1205200	Buildings - Education	Buildings - Education
1205300	Buildings - Health	Buildings - Health
1401400	Roads	Roads
1901700	Infrastructural Development	Infrastructural Development
1902200	Agricultural Development	Agricultural Development
2403500	Land and Water Transport - Health	Land and Water Transport - Health
2404300	Land and Water Transport	Land and Water Transport
2404800	Land and Water Transport	Land and Water Transport
2406200	Land and Water Transport	Land and Water Transport
2505400	Furniture and Equipment - Education	Furniture and Equipment - Education
2505500	Furniture and Equipment - Administration	Furniture and Equipment - Administration
2505600	Furniture and Equipment - Health	Furniture and Equipment - Health
2512700	Furniture and Equipment	Furniture and Equipment
2512900	Furniture and Equipment - Staff Quarters	Furniture and Equipment - Staff Quarters

## **AGENCY FINANCIAL SUMMARY**

DETAILS OF REVENUE AND EXPENDITURE					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total (Appropriation & Statutory) Expenditure	3,981,798	4,780,691	4,757,330	5,368,589	
Total Statutory Expenditure	0	0	0	0	
Total Appropriation Expenditure	3,981,798	4,780,691	4,757,330	5,368,589	
Total Appropriated Capital Expenditure	321,835	685,250	683,595	738,900	
Total Appropriated Current Expenditure	3,659,963	4,095,441	4,073,735	4,629,689	
Total Employment Costs	2,186,642	2,328,603	2,260,933	2,483,693	
Total Other Charges	1,473,320	1,766,838	1,812,802	2,145,996	
Total Revenue	16,699	12,892	19,503	12,529	
Total Current Revenue	16,699	12,892	19,503	12,529	
Total Capital Revenue	0	0	0	0	

**Programme: 801 Regional Administration and Finance** 

#### **OBJECTIVE:**

To undertake the necessary consultation with the subject ministries, Regional Democratic Council (RDC), Neighbourhood Democratic Councils (NDCs), and Indigenous People's Village Councils (IPVCs), regarding the implementation of any policy or development plan that may be determined by those agencies; and to give maximum support to programmes, promote efficient and optimal use of resources and at the same time ensuring that all relevant guidelines are observed so as to achieve an acceptable level of accountability.

#### STRATEGIES:

- Provide technical support in terms of advice and guidance to the Regional Democratic Council
- Monitor and manage the activities of the NDCs and IPVCs, by ensuring they operate within the framework of the Government's financial procedures and by providing guidance and direction as necessary
- Coordinate Regional Plans in accordance with the National Development Plan
- Advise and educate Neighbourhood Democratic Councils and Municipalities regarding their legal requirements
- Promote the use of Information Technology

- A planned and cohesive approach in executing the policies of the Regional Democratic Council and central
- Government and regional activities are in compliance with the relevant financial and administrative regulations and directives
- Integrated regional plans in accordance with the National Development Plan
- · Neighbourhood Democratic Councils and municipalities operations are in accordance with the law
- Accountability and transparency of Local Government Councils
- Enhanced human resource development especially in the area of Information Technology

	l arget
2021	2022
97%	100%
98%	100%
98%	100%
5	7
1	83
	97% 98% 98%

## **Details of Current Expenditures by Programme**

# Programme - 801 Regional Administration and Finance

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	247,839	264,770	266,225	281,311
Total Appropriated Current Expenditure	230,621	249,170	250,736	272,811
610 Total Employment Costs	100,270	102,735	96,039	109,965
611 Total Wages and Salaries	85,065	86,065	79,899	91,856
613 Overhead Expenses	15,204	16,670	16,140	18,109
620 Total Other Charges	130,351	146,435	154,697	162,846
Total Appropriated Capital Expenditure	17,218	15,600	15,489	8,500
Programme Total	247,839	264,770	266,225	281,311

Programme: 802 Public Works

#### **OBJECTIVE:**

To ensure the continued enhancement and sustainability of the physical infrastructure and provide electricity and water to facilitate the continued development of the communities in the region.

#### **STRATEGIES:**

- Implement a strategic plan for the improvement and sustainability of physical infrastructure including government buildings, roads, and bridges in the region
- Conduct a feasibility study on the acquisition, utilisation and disposal of (unserviceable) heavy duty equipment and machinery
- Advise on design supervision and construction of civil works
- Monitor and evaluate projects and supervise contractors and consultants working on roads, trails, bridges, and buildings
- Maintain a reliable supply of electricity and potable water for the use of the various communities and residents
- Conduct on-going maintenance of the electrical and water generating and distribution systems
- Liaise with the Guyana Water Inc. regarding support for technical assistance and equipment for new and existing water systems
- Undertake training and development of workers

- Identification of issues and the execution of policies for the betterment of the communities in the region
- Sustainable and safe physical infrastructure
- Cohesive approach by the region, the NDCs and the IPVCs in the planning and delivery of projects in the region
- Safe and adequate supply of electricity and availability of potable water to the various communities
- Increased consultation with and support from Guyana Water Inc. to enhance the supply of potable water

		Target
INDICATORS:	2021	2022
1 Number of communities accessing electricity	54	54
2 Number of communities accessing potable water	2	5
3 Number of roads, trails, bridges, and buildings maintained.	32	28

## **Details of Current Expenditures by Programme**

# Programme - 802 Public Works

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	199,698	362,117	359,597	352,166
Total Appropriated Current Expenditure	157,240	205,177	204,061	219,666
610 Total Employment Costs	19,057	22,528	21,563	24,441
611 Total Wages and Salaries	16,894	19,400	18,575	20,910
613 Overhead Expenses	2,163	3,128	2,988	3,531
620 Total Other Charges	138,183	182,649	182,498	195,225
Total Appropriated Capital Expenditure	42,459	156,940	155,536	132,500
Programme Total	199,698	362,117	359,597	352,166

**Programme: 803 Education Delivery** 

#### **OBJECTIVE:**

To ensure equal access to quality education for all children and young people of the region.

#### STRATEGIES:

- Implement, monitor, and review policies and plans that will facilitate the sustainability of education policies, the national curricula and teacher training
- Ensure the implementation of the national curricula and the provision of a supportive environment that facilitates the teaching/learning process
- Ensure that the organisational climate in schools is conducive and supportive of a high level of efficiency and productivity
- · Monitor, evaluate and report to the Ministry of Education on all aspects of the education system
- Establish and maintain linkages with the community at large in the provision of quality education

- The education system within the region produces human resources with the appropriate knowledge, skills, and attitudes
  to meet its own personal development and the social, economic, and technological needs
- Improved teacher and student performance
- · Training programmes conducted as planned and personnel equipped with relevant skills and knowledge
- · Competent persons are recruited and trained
- Community-school relationship enhanced and sustained and increased public awareness of trends/developments/innovations in education

IND	DICATORS:	2021	Target 2022
1.1	Percentage of teachers trained: Nursery	81%	86%
1.2	Primary	71.3%	85%
1.3	Secondary	90.9%	95%
2.1	Percentage of Grade 4 pupils scoring 50% and over in: Literacy	N/A	N/A
2.2	Numeracy	N/A	N/A
3	Percentage of pupils scoring 50% and over in all subjects at NGSA	34%	60%
4	Matriculation Rate	20%	60%
5.1	Performance Index of hinterland/riverine vs coastal students at: NGSA	0.69	0.9
5.2	CSEC	0.69	0.8
6	Percentage of nursery students supported with distance/home-based learning	100%	100%
7.1	Percentage of schools sanitised: Nursery	100%	100%
7.2	Primary	100%	100%
7.3	Secondary	100%	100%
8.1	Percentage of schools equipped with minimum hygiene standards for prevention of COVID (e.g. running water & hand washing sink): Nursery	91.3%	100%
8.2	Primary	100%	100%
8.3	Secondary	100%	100%
9.1	Percentage of schools with handwashing stations in place: Nursery	91.3%	100%
9.2	Primary	100%	100%
9.3	Secondary	100%	100%
10.1	Percentage of children/students provided with learning materials (textbooks/workbooks): Nursery	100%	100%
10.2	Primary	100%	100%

10.3	Secondary	84%	100%
11.1	Percentage of children previously enrolled in schools who return to school once school reopened for their grade: Nursery	82.4%	100%
11.2	Primary	94.8%	100%
11.3	Secondary	80%	100%
12.1	Percentage of children/students whose learning loss was assessed to evaluate loss of learning during school closure: Nursery	82.4%	100%
12.2	Primary	54%	100%
12.3	Secondary	82%	100%
13.1	Percentage of schools monitored: Nursery	100%	100%
13.2	Primary	100%	100%
13.3	Secondary	100%	100%

Details of Current Expenditures by Programme  Programme - 803 Education Delivery				
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	2,664,162	3,047,525	3,033,973	3,463,114
Total Appropriated Current Expenditure	2,498,597	2,734,763	2,721,264	3,080,714
610 Total Employment Costs	1,762,386	1,831,816	1,792,120	1,985,914
611 Total Wages and Salaries	1,522,822	1,570,792	1,536,297	1,709,221
613 Overhead Expenses	239,564	261,024	255,823	276,693
620 Total Other Charges	736,211	902,947	929,145	1,094,800
Total Appropriated Capital Expenditure	165,565	312,762	312,708	382,400
Programme Total	2,664,162	3,047,525	3,033,973	3,463,114

**Programme: 804 Health Services** 

#### **OBJECTIVE:**

To improve the physical, social, and mental health status of the residents of the region.

#### STRATEGIES:

- Ensure that health services are accessible, acceptable, affordable, timely and appropriate given available Resources
- Empower individuals for their own health through health promotion and disease prevention
- Enhance the effectiveness of health care personnel through training programmes
- Involve and share responsibility with communities, organisations, institutions, and other departments, as well as collaborating with other regions
- Improve and monitor the general environmental conditions which impact on the health status of the population, including
  water supply, disposal of solid waste, agricultural and industrial pollution, food safety and the control of breeding places
  for vermin
- Provide for the medical transfer of patients to the Georgetown Public Hospital Corporation when service is not available in their Location

- Improved coverage, quality and timeliness of health care delivery and provision
- Identification and assessment of training needs
- Improved practices and status of nutrition and food preparation
- Efficient disposal of solid waste to alleviate breeding places for rodents, insects and vermin which transmit Diseases
- · Medical transfer of critical patients is done in an efficient and timely manner

			Target
IND	DICATORS:	2021	2022
1	Percentage of facilities offering holistic Primary Health Care Services (PHC)	100%	100%
2	Percentage of essential drugs and medical supplies that have at least 3 months buffer stock	100%	100%
3	Number of trained health workers recruited	0	30
4	Percentage of pregnant women with anaemia	5%	3%
5	Percentage of children under 5 years with malnutrition	0%	0%
6	Adolescent birth rate per 1,000 women	110	50
7	Percentage of communities involved in health care issues	30%	100%
8	Incidence of infectious diseases	1.5%	0.5%
9	Incidence of dental caries in adults vs children	0.05%	0.05%
10	Morbidity rate	0.75%	1%
11	Mortality rate	2.30%	1%

## **Details of Current Expenditures by Programme**

# Programme - 804 Health Services

	Actual 2020	Budget 2021	Revised 2021	Budget 2022
Total Statutory Expenditure	0	0	0	0
Total Appropriated Expenditure	816,962	1,037,088	1,029,005	1,196,496
Total Appropriated Current Expenditure	751,275	875,488	867,455	1,020,996
610 Total Employment Costs	303,411	365,257	345,723	354,731
611 Total Wages and Salaries	247,681	297,549	283,950	286,729
613 Overhead Expenses	55,729	67,708	61,773	68,002
620 Total Other Charges	447,864	510,231	521,732	666,265
Total Appropriated Capital Expenditure	65,687	161,600	161,550	175,500
Programme Total	816,962	1,037,088	1,029,005	1,196,496

Programme: 805 Agriculture

#### **OBJECTIVE:**

To develop and adequately drain and irrigate all lands within the Drainage and Irrigation (D&I) System for the social and economic benefit of all residents of the region.

#### **STRATEGIES:**

- Identify and advise on drainage and irrigation works
- Maintain and repair all existing infrastructure and access dams within the Drainage and Irrigation System
- Provide adequate drainage and irrigation water for rice lands
- Provide machines to execute drainage and irrigation works and adequate transportation for officers

## **IMPACTS:**

- Continuous upgrade, repair and maintenance of the region's drainage and irrigation system
- Reduced flooding and improved irrigation for increasing agricultural production
- Easy access from farm to market
- All works done to specification and all other infrastructure in good condition

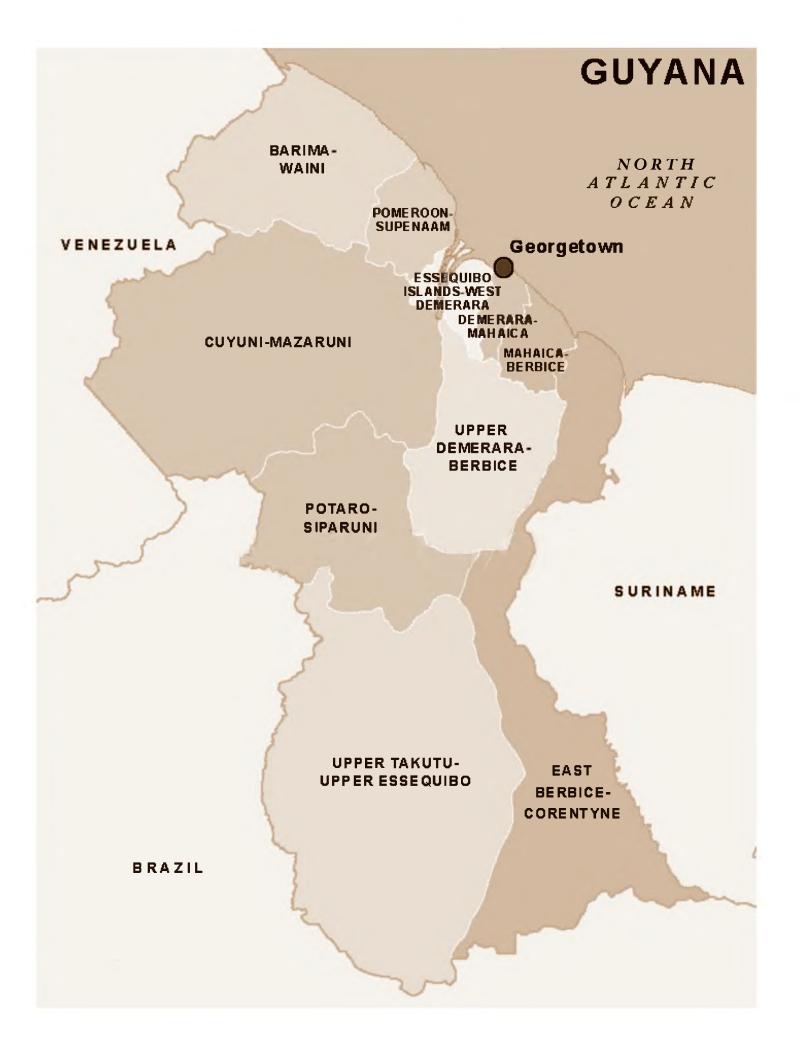
		Target
INDICATORS:	2021	2022
1 Number of measures to ensure food security, availability, and nutrition within the Region	6	10
2 Percentage change in regional agricultural production	5%	8%
3 Number of trenches cleaned	1	3
4 Number of structures repaired and maintained	0	5
5 Number of farm-to-market roads constructed	2	1

#### **FINANCIAL INFORMATION:**

Details of Current Expenditures by Programme					
Programme - 805 Agriculture					
	Actual 2020	Budget 2021	Revised 2021	Budget 2022	
Total Statutory Expenditure	0	0	0	0	
Total Appropriated Expenditure	53,136	69,191	68,530	75,502	
Total Appropriated Current Expenditure	22,230	30,843	30,218	35,502	
610 Total Employment Costs	1,519	6,267	5,487	8,642	
611 Total Wages and Salaries	1,455	5,655	4,875	7,995	
613 Overhead Expenses	64	612	612	647	
620 Total Other Charges	20,711	24,576	24,731	26,860	
Total Appropriated Capital Expenditure	30,906	38,348	38,311	40,000	
Programme Total	53,136	69,191	68,530	75,502	

Minister of Local Government and Regional Development

Source: Ministry of Finance



Presented to the National Assembly on January 26, 2022 by the Honourable Dr. Ashni K. Singh, M.P. Senior Minister in the Office of the President with Responsibility for Finance.

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